

FINANCIAL FACT BOOK 2020

For the Year Ended March 31, 2020

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When reading this fact book, please note the following:

- All figures are for fiscal years, which begin on April 1 of the preceding year and extend through March 31 of the following year.
 Figures in yen for the year ended March 31, 2020 ("Fiscal Year 2020" or "the fiscal
- Figures in yen for the year ended March 31, 2020 ("Fiscal Year 2020" or "the fiscal year"), have been translated into U.S. dollars solely for the convenience of the reader at the rate of ¥108.83 = US\$1, the exchange rate prevailing on March 31, 2020.
- ITOCHU Corporation (the "Company" or "ITOCHU") has voluntarily adopted the International Financial Reporting Standards ("IFRSs") instead of the accounting principles generally accepted in the United States of America ("U.S. GAAP"), from the consolidated financial statements of the annual report for the year ended March 31, 2014.
- 4. The consolidated financial statements in U.S.GAAP are disclosed for the Fiscal Years 2010 to 2014. The consolidated financial statements in IFRSs are disclosed for the opening statement of financial position and the consolidated financial statements for the Fiscal Years 2013 to 2020.

Selected Financial Data

- Years ended March 31 P/L (For the year): Revenues Gross trading profit Net profit attributable to ITOCHU Total comprehensive income attributable to ITOCHU Per share (Yen and U.S. Dollars): Basic earnings attributable to ITOCHU (Note 1) Cash dividends Shareholders' equity (Note 1) B/S (At year-end): Total assets Short-term interest-bearing debt Long-term interest-bearing debt Interest-bearing debt Net interest-bearing debt
- Long-term debt (excluding current maturities, including long-term interest-bearing debt and lease liabilities (long-term)) Shareholders' equity

Cash flows (For the year):

| Adjusted operating cash flows (Note 2) |
|--|
| Cash flows from operating activities |
| Cash flows from investing activities |
| Cash flows from financing activities |
| Cash and cash equivalents at the end of the year |
| |

Ratios:

| ROA (%) |
|---|
| ROE (%) |
| Ratio of shareholders' equity to total assets (%) |
| Net debt-to-equity ratio (times) |
| Interest coverage (times) (Note 3) |

Common stock information:

| Stock price (Yen and U.S. Dollars): Opening price |
|---|
| High |
| Low |
| Closing price |
| Narket capitalization (at year-end, Yen and U.S. Dollars in billions) |
| Frading volume (Yearly, million shares) |
| Number of shares of common stock issued (at year-end, thousand shares) |
| ····· |

Exchange rates into U.S. currency

| (Federal Reserve Bank of New York): |
|-------------------------------------|
| At year-end |
| Average for the year |
| Range: |
| Low |
| High |

Number of subsidiaries, associates and joint ventures (at year-end) Number of employees (at year-end, consolidated)

| | | | | | | | | | Millions of Yen | Millions of U.S. Dollars |
|-------------------|-----------------|-----------------|-------------------|------------|------------|------------|-------------------|-------------|-------------------|-----------------------------|
| | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2020 |
| | ¥ — | ¥4,699,466 | ¥5,587,526 | ¥5,591,435 | ¥5,083,536 | ¥4,838,464 | ¥5,510,059 | ¥11,600,485 | ¥10,982,968 | \$100,919 |
| | _ | 945,778 | 1,045,022 | 1,089,064 | 1,069,711 | 1,093,462 | 1,210,440 | 1,563,772 | 1,797,788 | 16,519 |
| | _ | 258,843 | 245,312 | 300,569 | 240,376 | 352,221 | 400,333 | 500,523 | 501,322 | 4,606 |
| ••••• | _ | 474,460 | 391,901 | 465,605 | (144,777) | 303,063 | 390,022 | 464,785 | 279,832 | 2,571 |
| | _ | 163.77 | 155.21 | 189.13 | 152.14 | 223.67 | 257.94 | 324.07 | 335.58 | 3.08 |
| | 44.0 | 40.0 | 46.0 | 46.0 | 50.0 | 55.0 | 70.0 | 83.0 | 85.0 | 0.78 |
| ····· | 833.22 | 1,087.61 | 1,293.35 | 1,539.55 | 1,388.66 | 1,532.56 | 1,722.06 | 1,930.47 | 2,010.33 | 18.47 |
| ····· | ¥6,488,155 | ¥7,198,501 | ¥7,784,851 | ¥8,560,701 | ¥8,036,395 | ¥8,122,032 | ¥8,663,937 | ¥10,098,703 | ¥10,919,598 | \$100,336 |
| | 451,618 | 498,816 | 472,667 | 543,660 | 426,820 | 563,033 | 526,867 | 650,909 | 684,406 | 6,289 |
| | 2,084,800 | 2,282,067 | 2,420,713 | 2,548,504 | 2,769,345 | 2,381,620 | 2,252,606 | 2,332,928 | 2,192,557 | 20,147 |
| | 2,536,418 | 2,780,883 | 2,893,380 | 3,092,164 | 3,196,165 | 2,944,653 | 2,779,473 | 2,983,837 | 2,876,963 | 26,435 |
| | 2,018,420 | 2,203,428 | 2,231,988 | 2,380,504 | 2,555,644 | 2,330,683 | 2,320,418 | 2,406,756 | 2,256,882 | 20,738 |
| | 2,184,873 | 2,387,800 | 2,523,992 | 2,652,323 | 2,875,067 | 2,489,953 | 2,367,233 | 2,548,537 | 3,198,802 | 29,393 |
| ••••• | 1,316,928 | 1,718,980 | 2,044,120 | 2,433,202 | 2,193,677 | 2,401,893 | 2,669,483 | 2,936,908 | 2,995,951 | 27,529 |
| | ¥ — | ¥ 346,093 | ¥ 393,692 | ¥ 385,881 | ¥ 374,176 | ¥ 419,735 | ¥ 461,054 | ¥ 514,289 | ¥ 601,812 | \$ 5,530 |
| | _ | 236,517 | 428,101 | 403,629 | 419,404 | 389,693 | 388,212 | 476,551 | 878,133 | 8,069 |
| | _ | (203,811) | (270,377) | (276,103) | (557,260) | (81,306) | (256,350) | 201,149 | (248,766) | (2,286) |
| | _ | 2,978 | (77,855) | (97,896) | 81,770 | (335,396) | (296,136) | (538,318) | (575,482) | (5,288) |
| | 512,825 | 570,335 | 653,739 | 700,292 | 632,871 | 605,589 | 432,140 | 572,030 | 611,223 | 5,616 |
| | | | | 0.7 | 0.0 | | 10 | 5.0 | | |
| ••••• | _ | 3.8 | 3.3 | 3.7 | 2.9 | 4.4 | 4.8 | 5.3 | 4.5 | - |
| ••••• | _ | 17.1 | 13.0 | 13.4 | 10.4 | 15.3 | 15.8 | 17.9 | 17.0 | - |
| | 20.3 | 23.9 | 26.3 | 28.4 | 27.3 | 29.6 | 30.8 | 29.1 | 27.4 | _ |
| •••••• | 1.53 | 1.28 | 1.09 | 0.98 | 1.17 | 0.97 | 0.87 | 0.82 | 0.75 | - |
| ••••• | _ | 12.1 | 12.5 | 12.7 | 10.1 | 11.1 | 9.3 | 8.3 | 8.7 | - |
| | ¥870.0 | ¥ 925.0 | ¥1,125.0 | ¥1,222.0 | ¥1,282.0 | ¥1,380.0 | ¥1,577.0 | ¥2,063.0 | ¥2,018.5 | \$18.55 |
| | 966.0 | 1,241.0 | 1,568.0 | 1,429.0 | 1,756.0 | 1,674.5 | 2,254.0 | 2,302.5 | 2,695.5 | 24.77 |
| | 676.0 | 755.0 | 1,033.0 | 1,118.0 | 1,170.0 | 1,135.5 | 1,478.0 | 1,740.0 | 1,873.5 | 17.21 |
| | 903.0 | 1,131.0 | 1,206.0 | 1,301.5 | 1,386.0 | 1,580.0 | 2,066.5 | 2,002.5 | 2,242.5 | 20.61 |
| | 1,427 | 1,788 | 1,906 | 2,057 | 2,189 | 2,476 | 3,203 | 3,046 | 3,342 | 30.71 |
| | 1,882 | 1,783 | 1,782 | 1,782 | 1,886 | 1,604 | 1,240 | 1,155 | 1,129 | _ |
| | 1,584,889 | 1,584,889 | 1,584,889 | 1,662,889 | 1,662,889 | 1,662,889 | 1,662,889 | 1,584,889 | 1,584,889 | - |
| | ¥82.41 | ¥94.16 | ¥102.98 | ¥119.96 | ¥112.42 | ¥111.41 | ¥106.20 | ¥110.68 | ¥107.53 | _ |
| | ₹02.41 78.86 | ¥94.16 83.26 | ₹102.98 100.46 | 109.75 | 120.04 | 108.25 | ₹106.20 110.80 | ±110.88 | ¥107.53 108.72 | - |
| | 85.26 | 96.16 | 105.25 | 121.50 | 125.58 | 118.32 | 114.25 | 114.19 | 112.00 | _ |
| | 75.72 | 77.41 | 92.96 | 101.26 | 111.30 | 100.07 | 104.83 | 105.99 | 102.52 | - |
| | _ | _ | _ | 342 | 326 | 308 | 300 | 291 | 289 | _ |
| · · · · · · · · · | | | | | | | | | | |

Note 1: Basic earnings per share attributable to ITOCHU and Shareholders' equity per share are calculated by using the number of shares of common stock issued for each year. Note 2: Adjusted operating cash flows represents figures deducting Changes in assets and liabilities from Cash flows from operating activities. Note 3: Interest coverage = Gross trading profit + SG&A expenses + Provision for doubtful accounts + Interest income + Dividends received Interest expense

Major Indicators

Selling, General and Administrative (SG&A) Expenses, Provision for Doubtful Accounts, and Expense Ratio

| | | | | | | | | Bill | ions of Yen | Millions of U.S. Dollars |
|---|------|--------|---------|---------|---------|---------|---------|---------|-------------|-----------------------------|
| Years ended March 31 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2020 |
| Personnel expenses | _ | ¥354.1 | ¥ 386.1 | ¥ 420.1 | ¥ 429.8 | ¥ 414.1 | ¥ 453.5 | ¥ 538.4 | ¥ 586.9 | \$ 5,393 |
| Other SG&A expenses | _ | 334.5 | 363.9 | 390.1 | 405.8 | 387.7 | 436.8 | 654.9 | 794.0 | 7,296 |
| Total SG&A expenses (A) | _ | 688.6 | 750.0 | 810.2 | 835.5 | 801.8 | 890.3 | 1,193.3 | 1,380.9 | 12,689 |
| Provision for doubtful accounts | _ | 0.3 | 6.1 | 6.2 | 7.8 | 3.2 | 3.2 | 9.0 | 17.4 | 160 |
| SG&A expenses and provision for doubtful accounts | _ | 688.9 | 756.0 | 816.4 | 843.3 | 805.1 | 893.5 | 1,202.3 | 1,398.4 | 12,849 |
| Gross trading profit | _ | 945.8 | 1,045.0 | 1,089.1 | 1,069.7 | 1,093.5 | 1,210.4 | 1,563.8 | 1,797.8 | 16,519 |
| Net interest expense | _ | (15.6) | (15.5) | (11.4) | (0.4) | (3.6) | (6.7) | (14.3) | (22.3) | (205) |
| Dividends received | _ | 34.6 | 37.2 | 34.9 | 37.5 | 19.9 | 34.3 | 48.4 | 66.5 | 611 |
| Total (B) | _ | 964.8 | 1,066.7 | 1,112.5 | 1,106.8 | 1,109.7 | 1,238.0 | 1,597.9 | 1,841.9 | 16,925 |
| Expense ratio (A) / (B) (%) (Note) | _ | 71.4 | 70.3 | 72.8 | 75.5 | 72.3 | 71.9 | 74.7 | 75.0 | _ |

Note: The expense ratio is the ratio of personnel expenses and other SG&A expenses to the combined total of gross trading profit, net interest expense, and dividends received.

ROA and ROE

| | | | | | | | | В | illions of Yen | Millions of U.S. Dollars |
|-----------------------------------|----------------|---------|---------|---------|---------|---------|---------|----------|----------------|--------------------------|
| Years ended March 31 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2020 |
| Net profit attributable to ITOCHU | ¥ — | ¥ 258.8 | ¥ 245.3 | ¥ 300.6 | ¥ 240.4 | ¥ 352.2 | ¥ 400.3 | ¥ 500.5 | ¥ 501.3 | \$ 4,606 |
| Total assets | 6,488.2 | 7,198.5 | 7,784.9 | 8,560.7 | 8,036.4 | 8,122.0 | 8,663.9 | 10,098.7 | 10,919.6 | 100,336 |
| Shareholders' equity | 1,316.9 | 1,719.0 | 2,044.1 | 2,433.2 | 2,193.7 | 2,401.9 | 2,669.5 | 2,936.9 | 2,996.0 | 27,529 |
| ROA (%) (Note 1) | _ | 3.8 | 3.3 | 3.7 | 2.9 | 4.4 | 4.8 | 5.3 | 4.5 | _ |
| ROE (%) (Note 2) | _ | 17.1 | 13.0 | 13.4 | 10.4 | 15.3 | 15.8 | 17.9 | 17.0 | _ |
| Net profit att | ibutable to IT | OCHU | | | | | | | | |

Note 1: ROA = -— x100 Average total assets at the beginning and end of the fiscal year

Net profit attributable to ITOCHU

Note 2: ROE = $\frac{\text{Net profit attributable to IIOCHU}}{\text{Average shareholders' equity at the beginning and end of the fiscal year}} \times 100$

Interest Coverage

| | | | | | | | | | | Millions of |
|---|------|--------|--------|--------|--------|--------|--------|--------|-------------|--------------|
| | | | | | | | | Bill | ions of Yen | U.S. Dollars |
| Years ended March 31 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2020 |
| Interest expense | - | ¥ 24.8 | ¥ 27.1 | ¥ 25.3 | ¥ 28.9 | ¥ 30.3 | ¥ 41.4 | ¥ 54.4 | ¥ 57.6 | \$ 529 |
| Interest income | _ | 9.2 | 11.6 | 13.9 | 28.5 | 26.6 | 34.7 | 40.1 | 35.3 | 324 |
| Dividends received | - | 34.6 | 37.2 | 34.9 | 37.5 | 19.9 | 34.3 | 48.4 | 66.5 | 611 |
| Net of gross trading profit, SG&A expenses and provision | | 050.0 | 000.0 | 070 7 | 000.4 | 000.4 | 010.0 | 001 5 | 000.4 | 0.070 |
| for doubtful accounts | | 256.9 | 289.0 | 272.7 | 226.4 | 288.4 | 316.9 | 361.5 | 399.4 | 3,670 |
| Interest coverage (times) (Note) | - | 12.1 | 12.5 | 12.7 | 10.1 | 11.1 | 9.3 | 8.3 | 8.7 | |

Note: Interest coverage = Gross trading profit + SG&A expenses + Provision for doubtful accounts + Interest income + Dividends received

Interest expense

Interest-Bearing Debt, Shareholders' Equity, and Net Debt-to-Equity Ratio

| | | | | | | | | Bill | lions of Yen | Millions of U.S. Dollars |
|--|---------|---------|---------|---------|---------|---------|---------|---------|--------------|-----------------------------|
| Years ended March 31 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2020 |
| Short-term borrowings | ¥ 358.9 | ¥ 446.1 | ¥ 409.9 | ¥ 452.8 | ¥ 293.1 | ¥ 278.1 | ¥ 281.3 | ¥ 235.0 | ¥ 286.4 | \$ 2,632 |
| Commercial paper | 57.1 | 6.0 | _ | 1.0 | 64.8 | 12.0 | 13.1 | 30.5 | 32.0 | 294 |
| Current maturities of | | | | | | | | | | |
| long-term borrowings | 33.7 | 41.1 | 62.7 | 84.8 | 68.9 | 202.9 | 181.9 | 313.6 | 287.3 | 2,640 |
| Current maturities of debentures | 2.0 | 5.6 | _ | 5.0 | - | 70.0 | 50.2 | 71.3 | 78.0 | 717 |
| Short-term total | 451.6 | 498.8 | 472.7 | 543.7 | 426.8 | 563.0 | 526.5 | 650.4 | 683.8 | 6,283 |
| Long-term borrowings | 1,707.6 | 1,790.3 | 1,849.7 | 2,016.4 | 2,280.8 | 2,024.3 | 1,938.5 | 2,013.6 | 1,946.2 | 17,883 |
| Debentures | 355.7 | 448.5 | 520.7 | 506.6 | 456.1 | 331.1 | 294.2 | 303.7 | 235.3 | 2,162 |
| Long-term total | 2,063.3 | 2,238.8 | 2,370.4 | 2,523.0 | 2,737.0 | 2,355.4 | 2,232.7 | 2,317.3 | 2,181.5 | 20,045 |
| Total interest-bearing debt | 2,514.9 | 2,737.6 | 2,843.1 | 3,066.7 | 3,163.8 | 2,918.4 | 2,759.2 | 2,967.7 | 2,865.3 | 26,328 |
| Fair value hedge adjustment | 21.5 | 43.3 | 50.3 | 25.5 | 32.4 | 26.3 | 20.3 | 16.1 | 11.7 | 108 |
| Adjusted total interest-bearing debt (A) | 2,536.4 | 2,780.9 | 2,893.4 | 3,092.2 | 3,196.2 | 2,944.7 | 2,779.5 | 2,983.8 | 2,877.0 | 26,436 |
| Cash and cash equivalents, | | | | | | | | | | |
| time deposits (B) | 518.0 | 577.5 | 661.4 | 711.7 | 640.5 | 614.0 | 459.1 | 577.1 | 620.1 | 5,698 |
| Net interest-bearing debt (A)-(B) | 2,018.4 | 2,203.4 | 2,232.0 | 2,380.5 | 2,555.6 | 2,330.7 | 2,320.4 | 2,406.8 | 2,256.9 | 20,738 |
| Shareholders' equity | 1,316.9 | 1,719.0 | 2,044.1 | 2,433.2 | 2,193.7 | 2,401.9 | 2,669.5 | 2,936.9 | 2,996.0 | 27,529 |
| Net debt-to-equity ratio (times) (Note) | 1.53 | 1.28 | 1.09 | 0.98 | 1.17 | 0.97 | 0.87 | 0.82 | 0.75 | - |

Note: Net debt-to-equity ratio = $\frac{\text{Net interest-bearing debt}}{\text{Shareholders' equity}}$

Shareholders' Equity

| | | | | | | | | В | illions of Yen | Millions of U.S. Dollars |
|---|---------|---------|---------|---------|---------|---------|---------|----------|----------------|--------------------------|
| Years ended March 31 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2020 |
| Common stock | ¥ 202.2 | ¥ 202.2 | ¥ 202.2 | ¥ 253.4 | ¥ 253.4 | ¥ 253.4 | ¥ 253.4 | ¥ 253.4 | ¥ 253.4 | \$ 2,329 |
| Capital surplus | 110.1 | 113.0 | 113.1 | 164.2 | 156.7 | 162.0 | 160.3 | 49.6 | 50.7 | 466 |
| Others (Note) | 1,004.6 | 1,403.7 | 1,728.8 | 2,015.6 | 1,783.5 | 1,986.4 | 2,255.8 | 2,633.9 | 2,691.9 | 24,734 |
| Total shareholders' equity | 1,316.9 | 1,719.0 | 2,044.1 | 2,433.2 | 2,193.7 | 2,401.9 | 2,669.5 | 2,936.9 | 2,996.0 | 27,529 |
| Total assets | 6,488.2 | 7,198.5 | 7,784.9 | 8,560.7 | 8,036.4 | 8,122.0 | 8,663.9 | 10,098.7 | 10,919.6 | 100,336 |
| Ratio of shareholders' equity to total assets (%) | 20.3 | 23.9 | 26.3 | 28.4 | 27.3 | 29.6 | 30.8 | 29.1 | 27.4 | _ |

Note: Others includes Retained earnings, Translation adjustments, FVTOCI financial assets, Cash flow hedges, and Treasury stock.

Segment Information

Segment Information by Operating Segment

| | | | | | D | Ware of Var | Millions of |
|---|---------|---------|---------|---------|--------------|------------------------|----------------------|
| Years ended March 31 | 2015 | 2016 | 2017 | 2018 | 2019 | illions of Yen 2020 | U.S. Dollars 2020 |
| Textile | | | | | | | |
| Revenues from external customers | ¥ 567.9 | ¥ 582.3 | ¥ 528.1 | ¥ 522.4 | ¥ 593.6 | ¥ 537.4 | \$ 4,938 |
| Gross trading profit | 140.7 | 137.5 | 132.4 | 122.0 | 118.9 | 107.5 | 987 |
| Equity in earnings of associates and joint ventures | 11.7 | 9.5 | 6.9 | 7.0 | 8.4 | 3.7 | 34 |
| Net profit attributable to ITOCHU | 32.0 | 14.5 | 25.2 | 12.5 | 29.8 | 9.1 | 84 |
| Total assets as of March 31 | 555.8 | 524.5 | 495.9 | 474.9 | 527.2 | 451.1 | 4,145 |
| ROA (%) | 6.2 | 2.7 | 4.9 | 2.6 | 5.9 | 1.8 | |
| Machinery | | | | | | | |
| Revenues from external customers | 411.2 | 403.3 | 361.9 | 722.8 | 1,222.8 | 1,212.5 | 11,141 |
| Gross trading profit | 117.0 | 117.3 | 103.1 | 171.9 | 193.8 | 194.9 | 1,791 |
| Equity in earnings of associates and joint ventures | 20.1 | 21.6 | 24.8 | 25.1 | 30.1 | 30.7 | 282 |
| Net profit attributable to ITOCHU | 54.6 | | | 56.2 | 47.1 | 56.7 | 521 |
| · · · · · · · · · · · · · · · · · · · | | 48.4 | 46.4 | | | | |
| Total assets as of March 31 | 1,083.6 | 978.1 | 989.7 | 1,218.6 | 1,180.3 | 1,207.7 | 11,097 |
| ROA (%) | 5.4 | 4.7 | 4.7 | 5.1 | 3.9 | 4.6 | |
| Metals & Minerals | | | | | | | |
| Revenues from external customers | 253.5 | 220.1 | 209.3 | 229.7 | 666.1 | 643.9 | 5,917 |
| Gross trading profit | 67.0 | 32.5 | 69.6 | 93.5 | 82.8 | 105.2 | 967 |
| Equity in earnings of associates and joint ventures | (46.8) | 18.3 | 17.6 | 20.8 | 20.1 | 22.3 | 205 |
| Net profit attributable to ITOCHU | 11.2 | (16.7) | 45.2 | 82.0 | 78.7 | 111.4 | 1,023 |
| Total assets as of March 31 | 1,261.8 | 876.4 | 854.9 | 850.3 | 844.4 | 800.0 | 7,351 |
| ROA (%) | 0.9 | _ | 5.2 | 9.6 | 9.3 | 13.5 | _ |
| Energy & Chemicals | | | | | | | |
| Revenues from external customers | 1,889.8 | 1,487.0 | 1,426.4 | 1,576.8 | 3,124.4 | 2,603.2 | 23,920 |
| Gross trading profit | 176.8 | 185.1 | 183.1 | 206.8 | 216.6 | 2,000.2 | 2,002 |
| | (39.6) | | 4.6 | 6.2 | 13.4 | 11.1 | 2,002 |
| Equity in earnings of associates and joint ventures | , | (0.3) | | | | | |
| Net profit attributable to ITOCHU | 2.4 | 55.5 | 18.9 | 34.5 | 78.4 | 61.7 | 567 |
| Total assets as of March 31 | 1,329.5 | 1,077.1 | 1,169.5 | 1,355.7 | 1,288.7 | 1,237.2 | 11,368 |
| ROA (%) | 0.2 | 4.6 | 1.7 | 2.7 | 5.9 | 4.7 | |
| Food | | | | | | | |
| Revenues from external customers | 1,059.3 | 1,084.0 | 1,071.3 | 1,149.2 | 3,770.3 | 3,828.3 | 35,177 |
| Gross trading profit | 246.1 | 262.2 | 272.2 | 278.3 | 278.6 | 304.0 | 2,793 |
| Equity in earnings of associates and joint ventures | 27.0 | 17.3 | 19.0 | 20.6 | 17.5 | 15.6 | 143 |
| Net profit attributable to ITOCHU | 114.4 | 25.5 | 70.5 | 63.4 | 46.3 | 49.9 | 458 |
| Total assets as of March 31 | 1,772.2 | 1,723.1 | 1,773.2 | 1,654.2 | 1,640.4 | 1,765.3 | 16,220 |
| ROA (%) | 6.9 | 1.5 | 4.0 | 4.0 | 2.8 | 2.9 | _ |
| ICT, General Products & Realty | | | | | | | |
| Revenues from external customers | 1,343.8 | 1,235.4 | _ | _ | _ | _ | _ |
| Gross trading profit | 325.1 | 325.6 | _ | _ | _ | _ | _ |
| Equity in earnings of associates and joint ventures | 34.8 | 40.7 | _ | _ | _ | _ | _ |
| Net profit attributable to ITOCHU | 79.0 | 74.0 | _ | _ | _ | _ | _ |
| Total assets as of March 31 | 1,622.3 | 1,495.6 | _ | _ | _ | _ | _ |
| ROA (%) | 5.0 | 4.7 | _ | _ | _ | _ | - |
| General Products & Realty | | | | | | | |
| Revenues from external customers | | [560 0] | 548.1 | 594.4 | 890.1 | 808.1 | 7 405 |
| | _ | [568.2] | | | | | 7,425 |
| Gross trading profit | _ | [160.3] | 145.9 | 152.4 | 164.1 | 157.0 | 1,443 |
| Equity in earnings of associates and joint ventures | - | [17.0] | 12.7 | 18.1 | 30.9 62.7 | 5.1 | 47 506 |
| Net profit attributable to ITOCHU | | [25.6] | 27.6 | 55.4 | 62.7 | 55.0 | 506 |
| Total assets as of March 31 | | [810.8] | 840.4 | 978.8 | 980.6 | 1,007.5 | 9,257 |
| ROA (%) | | [2.9] | 3.3 | 6.1 | 6.4 | 5.3 | |

Millions of

| | | | | | | | | | | | 6. Dollars |
|---|---------|---|---------|---------|---------|---|----------|---|----------|----|------------|
| Years ended March 31 | 2015 | | 2016 | 2017 | 2018 | | 2019 | | 2020 | : | 2020 |
| ICT & Financial Business | | | | | | | | | | | |
| Revenues from external customers | ¥ — | ¥ | [667.1] | ¥ 669.7 | ¥ 697.2 | ¥ | 728.0 | ¥ | 751.1 | \$ | 6,902 |
| Gross trading profit | _ | | [165.4] | 171.6 | 178.7 | | 207.8 | | 249.7 | | 2,294 |
| Equity in earnings of associates and joint ventures | _ | | [23.8] | 30.9 | 37.0 | | 42.1 | | 40.7 | | 374 |
| Net profit attributable to ITOCHU | _ | | [48.4] | 40.1 | 50.7 | | 66.8 | | 62.5 | | 574 |
| Total assets as of March 31 | _ | | [684.8] | 718.6 | 760.8 | | 1,093.3 | | 1,208.3 | | 11,103 |
| ROA (%) | _ | | [7.2] | 5.7 | 6.9 | | 7.2 | | 5.3 | | - |
| The 8th | | | | | | | | | | | |
| Revenues from external customers | _ | | _ | - | _ | | 496.5 | | 516.9 | | 4,750 |
| Gross trading profit | _ | | _ | _ | _ | | 305.1 | | 459.9 | | 4,226 |
| Equity in earnings of associates and joint ventures | - | | _ | _ | 13.3 | | 13.4 | | 1.5 | | 13 |
| Net profit attributable to ITOCHU | _ | | _ | _ | 21.4 | | 166.8 | | 26.1 | | 239 |
| Total assets as of March 31 | _ | | _ | _ | 313.3 | | 1,691.6 | | 2,293.6 | | 21,076 |
| ROA (%) | _ | | _ | — | 7.6 | | 16.6 | | 1.1 | | _ |
| | | | | | | | | | | | |
| Others, Adjustments & Eliminations | | | | | | | | | | | |
| Revenues from external customers | 66.0 | | 71.4 | 23.6 | 17.7 | | 108.7 | | 81.5 | | 749 |
| Gross trading profit | 16.5 | | 9.6 | 15.5 | 6.9 | | (4.0) | | 1.7 | | 16 |
| Equity in earnings of associates and joint ventures | 3.0 | | 40.5 | 68.7 | 68.1 | | (77.8) | | 75.2 | | 691 |
| Net profit attributable to ITOCHU | 7.0 | | 39.2 | 78.3 | 24.2 | | (76.0) | | 69.0 | | 634 |
| Total assets as of March 31 | 935.4 | | 1,361.7 | 1,280.0 | 1,057.4 | | 852.2 | | 948.9 | | 8,719 |
| ROA (%) | 0.9 | | 3.4 | 5.9 | 2.1 | | _ | | 7.6 | | |
| Consolidated | | | | | | | | | | | |
| Revenues from external customers | 5,591.4 | | 5,083.5 | 4,838.5 | 5,510.1 | | 11,600.5 | | 10,983.0 | - | 100,919 |
| Gross trading profit | 1,089.1 | | 1,069.7 | 1,093.5 | 1,210.4 | | 1,563.8 | | 1,797.8 | | 16,519 |
| Equity in earnings of associates and joint ventures | 10.1 | | 147.7 | 185.2 | 216.2 | | 98.1 | | 205.9 | | 1,891 |
| Net profit attributable to ITOCHU | 300.6 | | 240.4 | 352.2 | 400.3 | | 500.5 | | 501.3 | | 4,606 |
| Total assets as of March 31 | 8,560.7 | | 8,036.4 | 8,122.0 | 8,663.9 | | 10,098.7 | | 10,919.6 | | 100,336 |
| ROA (%) | 3.7 | | 2.9 | 4.4 | 4.8 | | 5.3 | | 4.5 | | - |

Note 1: [Others, Adjustments & Eliminations] includes gains and losses which do not belong to each operating segment and internal eliminations between operating segments. The investments against CITIC Limited and C.P. Pokphand Co. Ltd. and the profits and losses from them are included in this segment.

Note 2: Effective from April 1, 2016, ITOCHU changed its organizational structure from six division companies to seven division companies. As a result, [ICT, General Products & Realty Company] became [General Products & Realty Company] and [ICT & Financial Business Company]. In conjunction with this reorganization, figures for the fiscal year 2016 have been restated.

Note 3: On July 1, 2019, ITOCHU established [The 8th Company] and changed its organaizational structure from seven division companies to eight division companies. In conjunction with this reorganization, figures for the fiscal year 2018, the fiscal year 2019 and the 1st quarter of the fiscal year 2020 have been restated.

Segment Information by Geographical Area

| | | | | | 1 | Billions of Yen | Millions of U.S. Dollars |
|----------------------|----------|----------|----------|----------|-----------|-----------------|-----------------------------|
| Years ended March 31 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2020 |
| Revenue (Note 1) | | | | | | | |
| Japan | ¥3,551.6 | ¥3,295.8 | ¥3,270.8 | ¥3,773.3 | ¥ 8,996.9 | ¥ 8,686.0 | \$ 79,813 |
| United States | 871.7 | 755.8 | 638.1 | 693.1 | 712.6 | 588.6 | 5,408 |
| Singapore | 402.7 | 344.9 | 309.0 | 327.7 | 668.1 | 534.2 | 4,909 |
| China | 125.6 | 116.7 | 105.4 | 127.1 | 327.8 | 287.0 | 2,637 |
| Australia | 193.8 | 147.8 | 160.8 | 181.1 | 196.4 | 222.4 | 2,044 |
| Others | 446.0 | 422.5 | 354.4 | 407.8 | 698.7 | 664.8 | 6,108 |
| Consolidated | ¥5,591.4 | ¥5,083.5 | ¥4,838.5 | ¥5,510.1 | ¥11,600.5 | ¥10,983.0 | \$100,919 |

| | | | | | E | Billions of Yen | Millions of U.S. Dollars |
|----------------------------|----------|----------|----------|----------|----------|-----------------|-----------------------------|
| Years ended March 31 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2020 |
| Long-lived assets (Note 2) | | | | | | | |
| Japan | ¥ 611.3 | ¥ 591.5 | ¥ 563.0 | ¥ 645.1 | ¥1,651.4 | ¥2,700.1 | \$24,811 |
| Australia | 261.5 | 192.9 | 183.0 | 167.3 | 163.1 | 147.5 | 1,355 |
| United Kingdom | 216.2 | 146.5 | 124.4 | 140.1 | 101.6 | 140.5 | 1,291 |
| Singapore | 164.9 | 126.3 | 130.9 | 123.4 | 127.7 | 140.1 | 1,287 |
| United States | 80.2 | 70.6 | 76.0 | 89.7 | 90.2 | 104.6 | 961 |
| Others | 110.9 | 102.0 | 89.8 | 146.6 | 180.6 | 195.5 | 1,796 |
| Consolidated | ¥1,445.0 | ¥1,229.8 | ¥1,167.1 | ¥1,312.1 | ¥2,314.6 | ¥3,428.3 | \$31,501 |

Note 1: ITOCHU and its subsidiaries have applied IFRS 15 "Revenue from Contracts with Customers", from the fiscal year 2019.

Note 2: Excluding financial instruments, deferred tax assets, post-employment benefit assets, and rights arising from insurance contracts.

Note 3: Information about geographical areas above is grouped taking into consideration the actual condition of the transaction and placement of management resource of

each business in the Company and its subsidiaries.

Quarterly Information

Quarterly Financial Information

| - | | | 1st Qu | uarter | | , | 1 | | |
|--|----------|----------|---------|----------|----------|----------|----------|----------|---------|
| Years ended March 31 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2015 | 2016 | 2017 |
| Revenues: | | | | | | 1 | 1 | | |
| Revenues from sale of goods | ¥1,196.5 | ¥1,083.7 | ¥ 932.3 | ¥1,029.2 | ¥2,419.4 | ¥2,428.0 | ¥1,247.6 | ¥1,081.5 | ¥ 964.6 |
| Revenues from rending of services and royalties | 127.4 | 175.4 | 174.3 | 189.5 | 193.7 | 298.7 | 150.3 | 178.9 | 175.2 |
| Total revenues | 1,323.9 | 1,259.1 | 1,106.6 | 1,218.8 | 2,613.1 | 2,726.7 | 1,397.9 | 1,260.4 | 1,139.8 |
| Gross trading profit | 245.9 | 253.7 | 248.9 | 276.3 | 300.4 | 433.3 | 268.1 | 270.9 | 265.3 |
| Selling, general and administrative expenses | (192.1) | (205.4) | (199.7) | (204.7) | (227.5) | (328.7) | (198.6) | (207.4) | (195.9) |
| Provision for doubtful accounts | (0.5) | (1.6) | (0.7) | (0.5) | (1.2) | (2.2) | (0.7) | (1.4) | (1.0) |
| Gains (losses) on investments | 11.7 | 33.0 | 8.8 | 6.9 | 2.8 | 30.7 | 5.8 | 19.1 | 30.1 |
| Gains (losses) on property, plant, equipment and intangible assets | 2.5 | (0.6) | (0.0) | 0.5 | 0.0 | 1.8 | (0.4) | 0.3 | 0.4 |
| Other-net | 3.4 | 3.1 | (2.3) | 4.7 | 3.2 | 1.4 | 4.8 | 5.4 | 2.9 |
| Total other losses | (175.0) | (171.5) | (193.9) | 193.1 | (222.6) | (297.0) | (189.0) | (184.0) | (163.5) |
| Interest income | 3.0 | 5.2 | 6.1 | 8.4 | 9.0 | 8.9 | 3.3 | 7.4 | 6.8 |
| Dividends received | 5.9 | 5.7 | 5.3 | 6.5 | 7.0 | 16.0 | 3.6 | 1.9 | 1.5 |
| Interest expense | (6.4) | (6.8) | (6.2) | (8.9) | (11.6) | (16.2) | (6.3) | (7.2) | (7.2) |
| Total financial income | 2.6 | 4.1 | 5.1 | 6.0 | 4.4 | 8.8 | 0.5 | 2.1 | 1.1 |
| Equity in earnings of associates and joint ventures | 33.5 | 37.8 | 37.1 | 47.7 | 59.0 | 52.7 | 26.1 | 34.1 | 58.9 |
| Profit before tax | 106.9 | 124.0 | 97.2 | 136.9 | 141.2 | 197.8 | 105.8 | 123.2 | 161.8 |
| Income tax expense | (23.6) | 3.2 | (21.4) | (22.9) | (24.5) | (34.0) | (29.3) | (28.5) | (27.4) |
| Net profit | 83.3 | 127.2 | 75.8 | 113.9 | 116.7 | 163.8 | 76.5 | 94.6 | 134.4 |
| Net profit attributable to ITOCHU | ¥ 80.8 | ¥ 121.5 | ¥ 73.1 | ¥ 108.2 | ¥ 113.4 | ¥ 147.3 | ¥ 71.4 | ¥ 91.3 | ¥ 129.1 |
| Net profit attributable to non-controlling interests | 2.4 | 5.8 | 2.8 | 5.7 | 3.4 | 16.5 | 5.1 | 3.4 | 5.3 |

Quarterly Segment Information by Operating Segment

| - | | | 1st Qu | arter | | | | | |
|------------------------------------|-------|-------------|--------|--------------|-------|--------|-------|------------|------------|
| Years ended March 31 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2015 | 2016 | 2017 |
| Textile | | | | | | | | | |
| Gross trading profit | ¥28.0 | ¥31.8 | ¥31.0 | ¥30.0 | ¥27.2 | ¥ 27.7 | ¥35.5 | ¥35.6 | ¥33.8 |
| Net profit attributable to ITOCHU | 5.0 | 4.7 | 4.2 | 6.4 | 7.7 | 7.0 | 7.2 | 11.4 | 7.7 |
| Machinery | | | | | | | | | |
| Gross trading profit | 28.5 | 27.3 | 25.5 | 25.0 | 43.6 | 46.7 | 28.6 | 30.0 | 24.9 |
| Net profit attributable to ITOCHU | 12.8 | 12.5 | 16.5 | 12.2 | 11.6 | 13.5 | 13.3 | 14.5 | 9.5 |
| Metals & Minerals | | | | | | | | | |
| Gross trading profit | 17.8 | 9.6 | 11.1 | 24.4 | 24.6 | 31.0 | 16.7 | 9.3 | 9.9 |
| Net profit attributable to ITOCHU | 17.8 | 9.6 14.3 | 8.4 | 24.4 21.0 | 24.6 | 33.8 | 9.7 | 9.3 6.9 | 9.9 6.4 |
| | 10.0 | 14.0 | 0.4 | 21.0 | 22.0 | 55.0 | J.1 | 0.8 | 0.4 |
| Energy & Chemicals | | | | | | | | | |
| Gross trading profit | 40.5 | 42.5 | 38.2 | 51.6 | 52.7 | 54.2 | 43.9 | 50.6 | 46.6 |
| Net profit attributable to ITOCHU | 7.7 | 32.5 | 4.5 | 8.0 | 10.2 | 10.5 | 5.5 | 11.4 | 8.9 |
| Food | | | | | | | | | |
| Gross trading profit | 58.4 | 63.6 | 67.1 | 69.9 | 69.2 | 67.2 | 62.2 | 64.0 | 70.5 |
| Net profit attributable to ITOCHU | 15.0 | 10.2 | 12.8 | 15.4 | 14.0 | 9.9 | 11.0 | 11.8 | 36.6 |
| | | | | | | | | | |
| ICT, General Products & Realty | | | | | | | | | |
| Gross trading profit | 68.9 | 75.7 | - | - | - | - | 76.4 | 78.9 | - |
| Net profit attributable to ITOCHU | 20.0 | 41.7 | | _ | - | - | 18.1 | 29.3 | - |
| General Products & Realty | | | | | | | | | |
| Gross trading profit | _ | [41.1] | 37.2 | 36.6 | 40.9 | 41.3 | _ | [40.8] | 35.2 |
| Net profit attributable to ITOCHU | _ | [32.3] | 9.1 | 14.3 | 16.5 | 32.8 | - | [10.6] | 10.1 |
| ICT & Financial Business | | | | | | | | | |
| Gross trading profit | _ | [34.6] | 35.5 | 37.4 | 39.2 | 50.8 | _ | [38.0] | 40.3 |
| Net profit attributable to ITOCHU | _ | [9.5] | 8.4 | 11.0 | 12.3 | 16.4 | _ | [30.0] | 9.2 |
| | | [0.0] | | | 12.0 | 1011 | | [1011] | |
| The 8th | | | | | | | | | |
| Gross trading profit | - | - | - | - | - | 114.4 | - | - | - |
| Net profit attributable to ITOCHU | - | - | _ | 5.0 | 7.4 | 10.7 | _ | - | _ |
| Others, Adjustments & Eliminations | | | | | | | | | |
| Gross trading profit | 3.8 | 3.1 | 3.3 | 1.4 | 3.0 | (0.1) | 4.8 | 2.5 | 4.2 |
| Net profit attributable to ITOCHU | 1.8 | 5.5 | 9.1 | 15.0 | 11.3 | 12.6 | 6.5 | 5.9 | 40.8 |
| | | | | | | | | | |

Note 1: Independent auditors conducted reviews and financial audits of quarterly and cumulative financial year figures. Note 2: [Others, Adjustments & Eliminations] includes gains and losses which do not belong to any operating segment and internal eliminations between operating segments. The investments against CITIC Limited and C.P. Pokphand Co. Ltd. and the profits and losses from them are included in this segment.

Note 3: Effective from April 1, 2016, ITOCHU changed its organizational structure from six division companies to seven division companies. As a result, [ICT, General Products & Realty Company] became [General Products & Realty Company] and [ICT & Financial Business Company]. In conjunction with this reorganization, figures for the fiscal year 2016 have been restated.

Billions of Yen

| IONS OF TELL | Dilli | | | | | | | | | | | | | |
|--------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| | | larter | 4th Qu | | | | | uarter | 3rd Qı | | | | er | 2nd Quar |
| 2020 | 2019 | 2018 | 2017 | 2016 | 2015 | 2020 | 2019 | 2018 | 2017 | 2016 | 2015 | 2020 | 2019 | 2018 |
| | | | | | | | | | | | | | | |
| ¥2,397.4 | ¥2,658.4 | ¥1,286.4 | ¥1,175.4 | ¥1,127.8 | ¥1,252.2 | ¥2,463.0 | ¥2,848.9 | ¥1,246.4 | ¥1,043.2 | ¥1,069.2 | ¥1,214.7 | ¥2,450.7 | ¥2,644.3 | ¥1,157.4 |
| 325.0 | 315.3 | 203.9 | 192.0 | 183.8 | 211.8 | 307.9 | 317.0 | 195.7 | 181.4 | 183.3 | 190.9 | 312.3 | 203.6 | 201.5 |
| 2,722.4 | 2,973.7 | 1,490.3 | 1,367.4 | 1,311.6 | 1,464.0 | 2,770.9 | 3,165.9 | 1,442.1 | 1,224.6 | 1,252.5 | 1,405.7 | 2,763.0 | 2,847.8 | 1,358.9 |
| 460.6 | 455.6 | 318.8 | 301.1 | 279.3 | 293.9 | 454.2 | 488.5 | 312.6 | 278.2 | 265.9 | 281.2 | 449.7 | 319.3 | 302.6 |
| (373.2) | (361.9) | (233.0) | (211.3) | (213.0) | (214.4) | (353.6) | (378.9) | (227.7) | (195.0) | (209.8) | (205.1) | (325.4) | (225.1) | (224.9) |
| (8.9) | (3.3) | (0.6) | (2.3) | (2.4) | (3.1) | (2.2) | (3.2) | (2.0) | 0.8 | (2.4) | (2.0) | (4.1) | (1.3) | (0.2) |
| (3.3) | (12.7) | (34.9) | (3.3) | 6.7 | 90.2 | 26.1 | 23.5 | 4.7 | (3.5) | 13.9 | 2.1 | 4.3 | 189.4 | 30.5 |
| (20.4) | (12.7) | (34.7) | (16.6) | (125.8) | (7.1) | 13.8 | 0.5 | 4.1 | (0.5) | (29.1) | 0.7 | 0.4 | 0.1 | 0.4 |
| (8.2) | 5.7 | 0.7 | (13.1) | (16.0) | (5.0) | (0.2) | (0.4) | (10.5) | 7.1 | 1.4 | 3.5 | 5.5 | 2.2 | 4.9 |
| (413.9) | (384.8) | (302.5) | (246.5) | (350.4) | (139.4) | (316.1) | (358.5) | (231.4) | (191.1) | (225.9) | (200.7) | (319.3) | (34.7) | (189.3) |
| 7.8 | 9.6 | 9.2 | 7.1 | 7.9 | 3.4 | 8.6 | 10.7 | 9.0 | 6.7 | 8.1 | 4.2 | 10.0 | 10.7 | 8.1 |
| 30.8 | 29.9 | 19.1 | 10.3 | 12.2 | 22.5 | 8.5 | 6.8 | 5.1 | 2.8 | 17.8 | 2.9 | 11.2 | 4.6 | 3.6 |
| (12.2) | (14.4) | (11.9) | (8.4) | (7.4) | (6.3) | (13.6) | (13.9) | (11.0) | (8.4) | (7.6) | (6.4) | (15.5) | (14.5) | (9.7) |
| 26.3 | 25.1 | 16.4 | 9.0 | 12.6 | 19.7 | 3.4 | 3.7 | 3.1 | 1.0 | 18.2 | 0.7 | 5.6 | 0.9 | 2.1 |
| 38.5 | 49.4 | 46.0 | 42.7 | 32.4 | (85.9) | 49.6 | 58.4 | 60.9 | 46.5 | 43.4 | 36.4 | 65.0 | (68.7) | 61.6 |
| 111.5 | 145.3 | 78.8 | 106.2 | (26.1) | 88.2 | 191.1 | 192.1 | 145.2 | 134.6 | 101.7 | 117.6 | 201.0 | 216.8 | 177.0 |
| (30.6) | (31.1) | (27.5) | (46.7) | (10.3) | (39.5) | (37.1) | (38.5) | (21.5) | (29.8) | (10.8) | (30.4) | (40.5) | (55.6) | (34.2) |
| 80.9 | 114.2 | 51.3 | 59.5 | (36.4) | 48.7 | 154.0 | 153.6 | 123.7 | 104.8 | 90.8 | 87.2 | 160.6 | 161.2 | 142.8 |
| ¥ 74.6 | ¥ 103.0 | ¥ 43.2 | ¥ 51.9 | ¥ (40.6) | ¥ 69.2 | ¥ 137.6 | ¥ 139.5 | ¥ 114.7 | ¥ 98.2 | ¥ 68.2 | ¥ 79.1 | ¥ 141.8 | ¥ 144.6 | ¥ 134.3 |
| 6.2 | 11.2 | 8.1 | 7.6 | 4.2 | (20.5) | 16.4 | 14.1 | 9.0 | 6.7 | 22.6 | 8.0 | 18.8 | 16.5 | 8.5 |
| | | | | | | | | | | | | | | |

| | | | | | | | | | | | | | Billio | ons of Yen |
|-------------|----------------|---------------|--------------|--------------|--------------|--------------|---------------|---------------|--------------|-----------------|--------------|-----------------|---------------|------------------|
| 2nd Quarte | | | | | 3rd Qu | | | | | | 4th Qu | | | |
| 2018 | 2019 | 2020 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
| ¥31.2 | ¥ 29.3 | ¥ 29.9 | ¥38.0 | ¥36.6 | ¥35.2 | ¥34.5 | ¥ 32.1 | ¥ 30.2 | ¥ 39.1 | ¥ 33.4 | ¥32.4 | ¥ 26.3 | ¥ 30.3 | ¥ 19.7 |
| 7.3 | + 29.3 7.9 | ¥ 29.9 8.0 | +30.0 8.8 | ∓30.0 7.1 | ∓33.2 9.0 | ¥34.3 8.3 | ¥ 32.1 8.7 | + 30.2 6.5 | 10.9 | ¥ 33.4 (8.7) | +32.4 4.3 | + 20.3 (9.5) | ¥ 30.3 5.5 | + 19.7 (12.4) |
| 1.0 | 1.5 | 0.0 | 0.0 | 7.1 | 3.0 | 0.0 | 0.7 | 0.0 | 10.3 | (0.7) | 4.0 | (0.0) | 0.0 | (12.4) |
| | | | | | | | | | | | | | | |
| 49.9 | 48.1 | 50.1 | 30.0 | 31.3 | 24.9 | 47.5 | 52.0 | 47.8 | 29.8 | 28.7 | 27.8 | 49.5 | 50.2 | 50.3 |
| 14.6 | 15.3 | 15.3 | 14.1 | 13.3 | 11.6 | 10.0 | 20.1 | 15.3 | 14.4 | 8.0 | 8.8 | 19.5 | 0.1 | 12.6 |
| | | | | | | | | | | | | | | |
| 20.0 | 19.4 | 25.7 | 17.0 | 6.3 | 18.0 | 21.7 | 20.5 | 22.0 | 15.6 | 7.2 | 30.6 | 27.4 | 18.4 | 26.5 |
| 15.9 | 16.8 | 27.5 | 18.6 | (1.2) | 9.9 | 19.9 | 19.1 | 23.2 | (35.5) | (36.7) | 20.5 | 25.3 | 20.5 | 26.9 |
| | | | 1010 | () | 0.0 | 1010 | | | (00.0) | (0011) | 2010 | 2010 | 2010 | |
| | | | | | | | | | | | | | | |
| 47.9 | 56.8 | 57.5 | 45.2 | 45.7 | 49.4 | 52.2 | 55.7 | 52.7 | 47.2 | 46.2 | 48.9 | 55.1 | 51.4 | 53.5 |
| 5.7 | 12.3 | 11.5 | (0.4) | 2.0 | 3.7 | 8.0 | 32.3 | 17.4 | (10.5) | 9.6 | 1.8 | 12.8 | 23.6 | 22.3 |
| | | | | | | | | | | | | | | |
| 71.7 | 71.5 | 71.0 | 65.7 | 67.8 | 71.1 | 74.1 | 73.0 | 92.5 | 59.7 | 66.7 | 63.5 | 62.5 | 64.8 | 73.2 |
| 27.8 | 5.7 | 9.7 | 17.9 | 12.8 | 13.7 | 18.0 | 14.8 | 21.3 | 70.6 | (9.4) | 7.5 | 2.3 | 11.7 | 9.0 |
| | 0.1 | • | | .2.0 | | 1010 | | | | (011) | | | | |
| | | | | | | | | | | | | | | |
| - | - | - | 78.4 | 75.8 | - | - | - | - | 101.4 | 95.3 | - | - | - | - |
| | - | - | 18.3 | 12.5 | - | - | - | - | 22.5 | (9.5) | - | - | - | |
| | | | | | | | | | | | | | | |
| 37.5 | 47.3 | 38.0 | _ | [36.9] | 32.7 | 36.5 | 35.1 | 36.7 | _ | [41.5] | 40.9 | 41.8 | 40.8 | 41.0 |
| 14.1 | 22.4 | 12.9 | _ | [3.9] | 7.4 | 12.9 | 12.7 | 12.3 | _ | [(21.1)] | 1.0 | 14.2 | 11.1 | (2.9) |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| 43.5 | 44.2 | 57.3 | - | [38.9] | 40.4 | 43.6 | 54.8 | 58.8 | - | [53.8] | 55.5 | 54.2 | 69.7 | 82.7 |
| 12.2 | 24.7 | 15.6 | _ | [8.6] | 9.4 | 12.5 | 12.3 | 15.7 | - | [11.6] | 13.1 | 14.9 | 17.5 | 14.7 |
| | | | | | | | | | | | | | | |
| _ | _ | 119.3 | _ | _ | _ | _ | 170.3 | 112.4 | _ | _ | _ | _ | 134.8 | 113.8 |
| 9.4 | 150.9 | 10.7 | _ | _ | _ | 11.9 | 6.2 | 4.8 | _ | _ | _ | (4.9) | 2.3 | (0.1) |
| | | | | | | | | | | | | | | . , <u>,</u> |
| 10 | 0.7 | 0.0 | 6.0 | 2.2 | e e | 0 F | (4.0) | 1.0 | 0.0 | 17 | 1 5 | 0.1 | (1.0) | (0,0) |
| 1.0 27.3 | 2.7 (111.3) | 0.8 30.7 | 6.9 1.9 | 2.2 21.6 | 6.6 33.5 | 2.5 13.2 | (4.9) 13.4 | 1.0 21.2 | 0.9 (3.2) | 1.7 6.2 | 1.5 (5.1) | 2.1 (31.3) | (4.8) 10.6 | (0.0) 4.6 |
| 21.3 | (111.3) | 30.7 | 1.9 | 21.0 | 33.0 | 13.2 | 13.4 | 21.2 | (3.2) | 0.2 | (J. I) | (31.3) | 0.01 | 4.0 |

Note 4: On July 1, 2019, ITOCHU established [The 8th Company] and changed its organaizational structure from seven division companies to eight division companies. In conjunction with this reorganization, figures for the fiscal year 2018, the fiscal year 2019 and the 1st quarter of the fiscal year 2020 have been restated.

Consolidated Financial Statements

Consolidated Statement of Financial Position ITOCHU Corporation and its Subsidiaries As of March 31

| | | | | | | | | | Millions of Yen | Millions of U.S. Dollars |
|--------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------------|-----------------------------|
| Assets | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2020 |
| Current assets | | | | | | | | | | |
| Cash and cash equivalents | ¥ 512,825 | ¥ 570,335 | ¥ 653,739 | ¥ 700,292 | ¥ 632,871 | ¥ 605,589 | ¥ 432,140 | ¥ 572,030 | ¥ 611,223 | \$ 5,616 |
| Time deposits | 5,173 | 7,120 | 7,653 | 11,368 | 7,650 | 8,381 | 26,915 | 5,051 | 8,858 | 81 |
| Trade receivables | 1,945,142 | 2,080,053 | 2,127,968 | 2,101,300 | 1,843,541 | 1,949,049 | 2,183,349 | 2,397,608 | 2,113,746 | 19,422 |
| Other current receivables | 115,254 | 109,802 | 103,019 | 132,495 | 129,769 | 74,322 | 84,146 | 168,968 | 176,691 | 1,624 |
| Other current financial assets | 36,652 | 36,191 | 29,172 | 53,109 | 35,485 | 28,999 | 34,329 | 43,132 | 45,315 | 416 |
| Inventories | 569,862 | 665,330 | 744,441 | 780,550 | 717,124 | 775,396 | 870,352 | 937,183 | 952,029 | 8,748 |
| Advances to suppliers | 106,079 | 74,900 | 94,560 | 167,812 | 194,317 | 161,855 | 179,760 | 98,081 | 89,425 | 822 |
| Other current assets | 81,710 | 70,029 | 78,984 | 191,026 | 106,745 | 97,224 | 112,370 | 185,767 | 135,774 | 1,248 |
| Total current assets | 3,372,697 | 3,613,760 | 3,839,536 | 4,137,952 | 3,667,502 | 3,700,815 | 3,923,361 | 4,407,820 | 4,133,061 | 37,977 |

Non-current assets

| Total non-current assets | 3,115,458 | 3,584,741 | 3,945,315 | 4,422,749 | 4,368,893 | 4,421,217 | 4,740,576 | 5,690,883 | 6,786,537 | 62,359 |
|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|--------|
| Other non-current assets | 58,573 | 75,901 | 109,399 | 140,893 | 96,315 | 94,742 | 121,839 | 81,697 | 76,511 | 703 |
| Deferred tax assets | 102,126 | 61,517 | 64,188 | 55,450 | 63,814 | 54,660 | 62,259 | 65,609 | 61,051 | 561 |
| Intangible assets | 133,071 | 181,089 | 245,312 | 290,736 | 261,806 | 237,716 | 233,288 | 736,200 | 759,167 | 6,976 |
| Goodwill | 140,658 | 151,469 | 194,934 | 198,205 | 144,056 | 131,662 | 129,283 | 391,560 | 403,940 | 3,711 |
| Investment property | 33,570 | 36,958 | 29,186 | 32,899 | 29,132 | 26,605 | 19,134 | 32,524 | 58,595 | 538 |
| Property, plant and equipment | 620,498 | 722,883 | 747,664 | 786,562 | 701,565 | 680,375 | 813,294 | 1,077,874 | 2,137,474 | 19,641 |
| Non-current financial assets other than investments and receivables | 96,829 | 140,092 | 125,255 | 148,391 | 133,202 | 118,511 | 82,379 | 270,116 | 172,417 | 1,584 |
| Non-current receivables | 86,323 | 102,430 | 135,033 | 121,397 | 634,324 | 656,774 | 617,719 | 618,762 | 660,578 | 6,070 |
| Other investments | 498,346 | 541,139 | 565,936 | 1,030,078 | 804,585 | 793,589 | 816,510 | 857,261 | 816,518 | 7,503 |
| Investments accounted for by the equity method | 1,345,464 | 1,571,263 | 1,728,408 | 1,618,138 | 1,500,094 | 1,626,583 | 1,844,871 | 1,559,280 | 1,640,286 | 15,072 |

| Total assets | Total assets | ¥6,488,155 | ¥7,198,501 | ¥7,784,851 | ¥8,560,701 | ¥8,036,395 | ¥8,122,032 | ¥8,663,937 | ¥10,098,703 | ¥10,919,598 | \$100,336 |
|--------------|--------------|------------|------------|------------|------------|------------|------------|------------|-------------|-------------|-----------|
|--------------|--------------|------------|------------|------------|------------|------------|------------|------------|-------------|-------------|-----------|

| | | | | | | | | | Millions of Yen | Millions of U.S. Dollars |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|------------|----------------------|----------------------|-----------------|--------------------------|
| Liabilities and Equity | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2020 |
| Current liabilities | | | | | | | | | | |
| Short-term debentures and borrowings | ¥ 451.618 | ¥ 498.816 | ¥ 472.667 | ¥ 543,660 | ¥ 426.820 | ¥ 563,033 | ¥ 526,867 | ¥ 650,909 | ¥ 684,406 | \$ 6,289 |
| Lease liabilities (Short-term) | _ | _ | _ | _ | _ | _ | _ | _ | 242,076 | 2,224 |
| Trade payables | 1,535,082 | 1,609,225 | 1,661,973 | 1,669,814 | 1,469,505 | 1,588,783 | 1,825,859 | 1,942,037 | 1,707,472 | 15,689 |
| Other current payables | 85,237 | 80,032 | 70,942 | 76,605 | 67,837 | 53,494 | 79,200 | 234,518 | 215,175 | 1,977 |
| Other current financial liabilities | 27,615 | 21,800 | 15,788 | 28,082 | 25,164 | 15,729 | 26,791 | 27,073 | 35,699 | 328 |
| Current tax liabilities | 48,660 | 37,741 | 36,200 | 35,513 | 29,375 | 40,660 | 53,241 | 48,014 | 67,074 | 616 |
| Advances from customers | 109,918 | 67,945 | 106,176 | 173,683 | 170,194 | 149,921 | 157,167 | 88,480 | 81,799 | 752 |
| Other current liabilities | 203,287 | 224,528 | 250,622 | 319,154 | 284,303 | 288,785 | 319,777 | 350,343 | 368,163 | 3,383 |
| Total current liabilities | 2,461,417 | 2,540,087 | 2,614,368 | 2,846,511 | 2,473,198 | 2,700,405 | 2,988,902 | 3,341,374 | 3,401,864 | 31,258 |
| | | | | | | | | | | |
| Non-current liabilities | | | | | | | | | | |
| Long-term debentures and borrowings | 2,084,800 | 2,282,067 | 2,420,713 | 2,548,504 | 2,769,345 | 2,381,620 | 2,252,606 | 2,332,928 | 2,192,557 | 20,147 |
| Lease liabilities (Long-term) | - | - | - | - | - | - | - | - | 937,345 | 8,613 |
| Other non-current financial liabilities | 100,073 | 105,733 | 103,279 | 103,819 | 105,722 | 108,333 | 114,627 | 215,609 | 68,900 | 633 |
| Non-current liabilities for employee benefits | 83,976 | 69,118 | 57,022 | 56,404 | 67,639 | 59,614 | 97,955 | 124,418 | 133,138 | 1,223 |
| Deferred tax liabilities | 48,032 | 71,229 | 117,438 | 166,171 | 79,637 | 123,374 | 129,579 | 251,489 | 200,912 | 1,846 |
| Other non-current liabilities | 67,227 | 55,073 | 74,440 | 91,041 | 88,799 | 85,875 | 95,917 | 142,769 | 144,273 | 1,326 |
| Total non-current liabilities | 2,384,108 | 2,583,220 | 2,772,892 | 2,965,939 | 3,111,142 | 2,758,816 | 2,690,684 | 3,067,213 | 3,677,125 | 33,788 |
| Total liabilities | 4,845,525 | 5,123,307 | 5,387,260 | 5,812,450 | 5,584,340 | 5,459,221 | 5,679,586 | 6,408,587 | 7,078,989 | 65,046 |
| Equity | | | | | | | | | | |
| Common stock | 202,241 | 202,241 | 202,241 | 253,448 | 253,448 | 253,448 | 253,448 | 253,448 | 253,448 | 2,329 |
| Capital surplus | 110,094 | 113,031 | 113,055 | 164,154 | 156,688 | 162,038 | 160,271 | 49,584 | 50,677 | 466 |
| Retained earnings | 962,445 | 1,160,939 | 1,364,295 | 1,587,318 | 1,748,375 | 2,020,018 | 2,324,766 | 2,608,243 | 2,948,135 | 27,089 |
| Other components of equity | | | | | | | | | | |
| Translation adjustments | _ | 142,766 | 255,017 | 364,454 | 202,795 | 137,085 | 136,729 | 81,037 | (37,836) | (347) |
| FVTOCI financial assets | 47,580 | 104,709 | 116,292 | 176,487 | (51,630) | (50,353) | (61,484) | 49,764 | (31,972) | (294) |
| Cash flow hedges | (2,747) | (2,003) | (3,980) | (8,517) | (10,415) | 1,997 | 5,961 | 433 | (19,163) | (176) |
| Total other components | 44.000 | 045 470 | 007 000 | F00 40 - | 4 40 750 | 00 700 | 01.000 | 404.003 | (00.07.1) | (04-) |
| | 44,833 | 245,472 | 367,329 | 532,424 | 140,750 | (100.240) | 81,206 | 131,234 | (88,971) | (817) |
| Treasury stock | (2,685) | (2,703) | (2,800) | (104,142) | (105,584) | (122,340) | (150,208) | (105,601) | | (1,538) |
| Total shareholders' equity | 1,316,928 325,702 | 1,718,980 356,214 | 2,044,120 353,471 | 2,433,202 315,049 | | 2,401,893 | 2,669,483 | 2,936,908 753,208 | 2,995,951 | 27,529 |
| | 1,642,630 | 2,075,194 | 2,397,591 | 2,748,251 | 258,378 2,452,055 | 260,918 | 314,868 2,984,351 | 3,690,116 | 3,840,609 | 35,290 |
| Total equity | 1,042,030 | 2,010,194 | 2,081,081 | 2,140,201 | 2,402,000 | 2,002,011 | 2,304,001 | 0,090,110 | 5,640,009 | 33,290 |
| Total liabilities and equity | ¥6,488,155 | ¥7,198,501 | ¥7,784,851 | ¥8,560,701 | ¥8,036,395 | ¥8,122,032 | ¥8,663,937 | ¥10,098,703 | ¥10,919,598 | \$100,336 |

Consolidated Statement of Comprehensive Income

ITOCHU Corporation and its Subsidiaries Years ended March 31

| Years ended March 31 | | | | | | | | Millions of Yen | Millions of U.S. Dollars |
|---|-------------|-------------|-------------|-------------|-------------|-------------|--------------|-----------------|-----------------------------|
| | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2020 |
| Revenues | | | | | | | | | |
| Revenues from sale of goods Revenues from rendering of services | ¥ 4,227,877 | ¥ 5,086,703 | ¥ 4,911,044 | ¥ 4,362,159 | ¥ 4,115,568 | ¥ 4,719,460 | ¥ 10,570,925 | ¥ 9,738,983 | \$ 89,488 |
| and royalties | 471,589 | 500,823 | 680,391 | 721,377 | 722,896 | 790,599 | 1,029,560 | 1,243,985 | 11,431 |
| Total revenues | 4,699,466 | 5,587,526 | 5,591,435 | 5,083,536 | 4,838,464 | 5,510,059 | 11,600,485 | 10,982,968 | 100,919 |
| Cost | | | | | | | | | |
| Cost of sale of goods | (3,422,763) | (4,208,152) | (4,014,469) | (3,483,362) | (3,209,289) | (3,706,873) | (9,427,881) | (8,575,102) | (78,794) |
| Cost of rendering of services and royalties | (330,925) | (334,352) | (487,902) | (530,463) | (535,713) | (592,746) | (608,832) | (610,078) | (5,606) |
| Total cost | (3,753,688) | (4,542,504) | (4,502,371) | (4,013,825) | (3,745,002) | (4,299,619) | (10,036,713) | (9,185,180) | (84,400) |
| Gross trading profit | 945,778 | 1,045,022 | 1,089,064 | 1,069,711 | 1,093,462 | 1,210,440 | 1,563,772 | 1,797,788 | 16,519 |
| Other gains (losses) | | | | | | | | | |
| Selling, general and | (688,612) | (749,976) | (010 100) | (835,518) | (801,837) | (890,276) | (1,193,301) | (1,380,944) | (12,689) |
| administrative expenses | , | , | (810,198) | , | , | , | | | |
| Provision for doubtful accounts | (308) | (6,054) | | (7,775) | (3,226) | (3,231) | (8,979) | | (160) |
| Gains on investments Losses on property, plant, equipment | 13,018 | 14,999 | 109,860 | 72,680 | 32,144 | 7,080 | 203,034 | 57,801 | 531 |
| and intangible assets | (9,358) | (36,161) | (4,274) | (155,104) | (16,696) | (29,629) | (12,041) | (4,396) | (40) |
| Other-net | 12,137 | 15,181 | 6,686 | (6,046) | (5,425) | (280) | 10,734 | (1,414) | (13) |
| Total other losses | (673,123) | (762,011) | (704,104) | (931,763) | (795,040) | (916,336) | (1,000,553) | (1,346,359) | (12,371) |
| Financial income (loss) | | | | | | | | | |
| Interest income | 9,208 | 11,610 | 13,899 | 28,518 | 26,625 | 34,702 | 40,128 | 35,267 | 324 |
| Dividends received | 34,633 | 37,191 | 34,886 | 37,491 | 19,901 | 34,273 | 48,372 | 66,474 | 611 |
| Interest expense | (24,824) | (27,086) | (25,346) | (28,918) | (30,251) | (41,449) | (54,388) | , | (529) |
| Total financial income | 19,017 | 21,715 | 23,439 | 37,091 | 16,275 | 27,526 | 34,112 | 44,141 | 406 |
| Equity in earnings of associates | | | | | | | | | |
| and joint ventures | 87,967 | 56,036 | 10,116 | 147,710 | 185,158 | 216,228 | 98,052 | 205,860 | 1,891 |
| Profit before tax | 379,639 | 360,762 | 418,515 | 322,749 | 499,855 | 537,858 | 695,383 | 701,430 | 6,445 |
| Income tax expense | (97,148) | (106,337) | (122,894) | (46,381) | (125,262) | (106,138) | (149,694) | (142,221) | (1,307) |
| Net profit | 282,491 | 254,425 | 295,621 | 276,368 | 374,593 | 431,720 | 545,689 | 559,209 | 5,138 |
| Net profit attributable to ITOCHU | | ¥ 245,312 | ¥ 300,569 | ¥ 240,376 | ¥ 352,221 | ¥ 400,333 | ¥ 500,523 | ¥ 501,322 | \$ 4,606 |
| Net profit attributable to non-controlling interests | 23,648 | 9,113 | (4,948) | 35,992 | 22,372 | 31,387 | 45,166 | 57,887 | 532 |
| - | , | , | () | , | , | , | , | , | |
| Other comprehensive income, net of tax: Items that will not be reclassified to profit or loss | | | | | | | | | |
| FVTOCI financial assets | 67,042 | 18,692 | 46,244 | (222,543) | 263 | (23,100) | 20,040 | (67,643) | (622) |
| Remeasurement of net defined pension liability | 4,139 | 11,235 | 6,463 | (8,468) | 6,017 | 3,252 | (3,174) | (3,835) | (35) |
| Other comprehensive income in | 0.000 | 5 004 | 10.004 | (0.057) | (4 4 4 5) | 1 000 | 0.440 | (7 704) | (74) |
| associates and joint ventures | 2,960 | 5,924 | 12,064 | (8,857) | (4,115) | 1,333 | 9,143 | (7,761) | (71) |
| Items that will be reclassified to profit or loss | | | | | | | | | |
| Translation adjustments | 114,703 | 65,481 | 83,913 | (76,932) | (11,789) | (38,452) | (8,803) | (92,645) | (851) |
| Cash flow hedges | 2,478 | (4,287) | (868) | (2,101) | 5,674 | 495 | (3,641) | (6,074) | (56) |
| Other comprehensive income in | | | | | | | | | |
| associates and joint ventures | 33,247 | 58,694 | 21,214 | (86,126) | (47,278) | 40,354 | (47,668) | , | (398) |
| Total other comprehensive income, net of tax | 224,569 | 155,739 | 169,030 | (405,027) | (51,228) | (16,118) | (34,103) | | (2,033) |
| Total comprehensive income | 507,060 | 410,164 | 464,651 | (128,659) | 323,365 | 415,602 | 511,586 | 337,944 | 3,105 |
| Total comprehensive income attributable to ITOCHU | ¥ 474,460 | ¥ 391,901 | ¥ 465,605 | ¥ (144,777) | ¥ 303,063 | ¥ 390,022 | ¥ 464,785 | ¥ 279,832 | \$ 2,571 |
| Total comprehensive income attributable | 32,600 | 18,263 | (954) | 16,118 | 20,302 | 25,580 | 46,801 | 58,112 | 534 |
| to non-controlling interests | JZ,0UU | 10,203 | (904) | 10,118 | 20,302 | 20,080 | 40,8U l | 30,112 | 534 |

Consolidated Statement of Changes in Equity

ITOCHU Corporation and its Subsidiaries Years ended March 31

| | | | | | | | Ν | Aillions of Yen | U.S. Dollars |
|---|------------|------------|------------|------------|------------|------------|------------|-----------------|--------------|
| | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2020 |
| Common stock | | | | | | | | | |
| Balance at the beginning of the year | ¥ 202,241 | ¥ 202,241 | ¥ 202,241 | ¥ 253,448 | ¥ 253,448 | ¥ 253,448 | ¥ 253,448 | ¥ 253,448 | \$ 2,329 |
| Issuance of common stock | _ | - | 51,207 | - | _ | - | _ | - | - |
| Balance at the end of the year | 202,241 | 202,241 | 253,448 | 253,448 | 253,448 | 253,448 | 253,448 | 253,448 | 2,329 |
| Capital surplus | | | | | | | | | |
| Balance at the beginning of the year | 110,094 | 113,031 | 113,055 | 164,154 | 156,688 | 162,038 | 160,271 | 49,584 | 456 |
| Issuance of common stock | - | _ | 50,918 | _ | - | _ | - | - | - |
| Net change in sale (purchase) of subsidiary shares to (from) | | | | | | | | | |
| non-controlling interests | 2,937 | 24 | 181 | (7,466) | 5,350 | (1,767) | (6,624) | 1,093 | 10 |
| Cancellation of treasury stock | | _ | | _ | | _ | (104,063) | - | - |
| Balance at the end of the year | 113,031 | 113,055 | 164,154 | 156,688 | 162,038 | 160,271 | 49,584 | 50,677 | 466 |
| Retained earnings | | | | | | | | | |
| Balance at the beginning of the year | 962,445 | 1,160,939 | 1,364,295 | 1,587,318 | 1,748,375 | 2,020,018 | 2,324,766 | 2,608,243 | 23,966 |
| Cumulative effects of the application of | | | | | | | | | |
| new accounting standards | _ | (1,563) | _ | _ | - | _ | (14,097) | (26,501) | (243) |
| Net profit attributable to ITOCHU | 258,843 | 245,312 | 300,569 | 240,376 | 352,221 | 400,333 | 500,523 | 501,322 | 4,606 |
| Transfer from other components of equity | 14,785 | 24,459 | (17) | (3,397) | 2,459 | (2,740) | (86,512) | (1,392) | (13) |
| Cash dividends | (75,134) | (64,852) | (77,529) | (75,922) | (83,037) | (92,845) | (116,437) | (133,537) | (1,227) |
| Balance at the end of the year | 1,160,939 | 1,364,295 | 1,587,318 | 1,748,375 | 2,020,018 | 2,324,766 | 2,608,243 | 2,948,135 | 27,089 |
| Other components of equity | | | | | | | | | |
| Balance at the beginning of the year | 44,833 | 245,472 | 367,329 | 532,424 | 140,750 | 88,729 | 81,206 | 131,234 | 1,206 |
| Other comprehensive income attributable to ITOCHU | 215,617 | 146,589 | 165,036 | (385,153) | (49,158) | (10,311) | (35,738) | (221,490) | (2,035) |
| Transfer to retained earnings | (14,785) | (24,459) | 17 | 3,397 | (2,459) | 2,740 | 86,512 | 1,392 | 13 |
| Transfer to non-financial assets | - | - | - | (9,807) | - | - | - | - | - |
| Net change in sale (purchase) of subsidiary shares to (from) | | () | | | (| | () | | |
| non-controlling interests | (193) | (273) | 42 | (111) | (404) | 48 | (746) | (107) | (1) |
| Balance at the end of the year | 245,472 | 367,329 | 532,424 | 140,750 | 88,729 | 81,206 | 131,234 | (88,971) | (817) |
| Treasury stock | | | | | | | | | |
| Balance at the beginning of the year | (2,685) | (2,703) | (2,800) | (104,142) | (105,584) | (122,340) | (150,208) | (105,601) | (971) |
| Net change in treasury stock | (18) | (97) | (101,342) | (1,442) | (16,756) | (27,868) | (59,456) | (61,737) | (567) |
| Cancellation of treasury stock | _ | - | - | - | - | - | 104,063 | - | - |
| Balance at the end of the year | (2,703) | (2,800) | (104,142) | (105,584) | (122,340) | (150,208) | (105,601) | (167,338) | (1,538) |
| Total shareholders' equity | 1,718,980 | 2,044,120 | 2,433,202 | 2,193,677 | 2,401,893 | 2,669,483 | 2,936,908 | 2,995,951 | 27,529 |
| Non-controlling interests | | | | | | | | | |
| Balance at the beginning of the year | 325,702 | 356,214 | 353,471 | 315,049 | 258,378 | 260,918 | 314,868 | 753,208 | 6,921 |
| Cumulative effects of the application of new accounting standards | _ | (383) | _ | _ | _ | _ | 5 | (5,295) | (49) |
| Net profit attributable to non-controlling interests | 23,648 | 9,113 | (4,948) | 35,992 | 22,372 | 31,387 | 45,166 | 57,887 | 532 |
| Other comprehensive income attributable to non-controlling interests | 8,952 | 9,150 | 3,994 | (19,874) | (2,070) | (5,807) | 1,635 | 225 | 2 |
| Cash dividends to non-controlling interests | (6,812) | (13,415) | (8,321) | (9,228) | (9,726) | (10,732) | (20,829) | (27,295) | (251) |
| Net change in sale (purchase) of subsidiary shares to (from) | | | | | | | | | |
| non-controlling interests | 4,724 | (7,208) | (29,147) | (63,561) | (8,036) | 39,102 | 412,363 | 65,928 | 606 |
| Balance at the end of the year | 356,214 | 353,471 | 315,049 | 258,378 | 260,918 | 314,868 | 753,208 | 844,658 | 7,761 |
| Total equity | ¥2,075,194 | ¥2,397,591 | ¥2,748,251 | ¥2,452,055 | ¥2,662,811 | ¥2,984,351 | ¥3,690,116 | ¥3,840,609 | \$35,290 |

Millions of

Consolidated Statement of Cash Flows

ITOCHU Corporation and its Subsidiaries Years ended March 31

| | | | | | | | 1 | Villions of Yen | Millions of U.S. Dollars |
|--|-----------|-----------|-----------|----------------------|-----------|-----------|-----------|-----------------|-----------------------------|
| | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2020 |
| Cash flows from operating activities | | | | | | | | | |
| Net profit | ¥ 282,491 | ¥ 254,425 | ¥ 295,621 | ¥ 276,368 | ¥ 374,593 | ¥ 431,720 | ¥ 545,689 | ¥ 559,209 | \$ 5,138 |
| Adjustments to reconcile net profit to net cash provided by operating activities | | | | | | | | | |
| Depreciation and amortization | 88,459 | 104,736 | 108,807 | 123,417 | 107,046 | 114,102 | 154,944 | 422,624 | 3,883 |
| Provision for doubtful accounts | 308 | 6,054 | 6,178 | 7,775 | _ | _ | _ | - | - |
| (Gains) losses on investments | (13,018) | (14,999) | (109,860) | (72,680) | (32,144) | (7,080) | (203,034) | (57,801) | (531) |
| (Gains) losses on property, plant, equipment and intangible assets | 9,358 | 36,161 | 4,274 | 155,104 | 16,696 | 29,629 | 12,041 | 4,396 | 40 |
| Financial (income) loss | (19,017) | (21,715) | (23,439) | (37,091) | (16,275) | (27,526) | (34,112) | (44,141) | (406) |
| Equity in earnings of associates and joint ventures | (87,967) | (56,036) | (10,116) | (147,710) | (185,158) | (216,228) | (98,052) | (205,860) | (1,891) |
| Income tax expense | 97,148 | 106,337 | 122,894 | 46,381 | 125,262 | 106,138 | 149,694 | 142,221 | 1,307 |
| Provision for doubtful accounts and other provisions | _ | _ | _ | _ | 3,599 | 12,995 | 1,394 | 22,154 | 203 |
| Changes in assets and | (100 570) | 0.4.400 | 17 7 10 | 45.000 | (00.040) | (70.040) | (07 700) | 00.574 | o |
| liabilities, other-net | (109,576) | 34,409 | 17,748 | 45,228 | (30,042) | (72,842) | (37,738) | 23,574 | 217 |
| Proceeds from interest | 9,265 | 11,500 | 13,640 | 24,651 | 26,693 | 31,321 | 37,525 | 34,460 | 317 |
| Proceeds from dividends | 86,065 | 93,303 | 88,023 | 97,340 | 88,498 | 110,518 | 140,146 | 152,862 | 1,405 |
| Payments for interest | (23,775) | (25,138) | (25,329) | (26,301) (73,078) | (27,757) | (38,703) | (56,365) | (62,775) | (577) |
| Payments for income taxes | (83,224) | (100,936) | (84,812) | (13,010) | (61,318) | (85,832) | (135,581) | (112,790) | (1,036) |
| Net cash provided by (used in) operating activities | 236,517 | 428,101 | 403,629 | 419,404 | 389,693 | 388,212 | 476,551 | 878,133 | 8,069 |
| Cash flows from investing activities | | | | | | | | | |
| Net change in investments accounted for by the equity method | (63,391) | (10,315) | (164,925) | 64,539 | (17,115) | (125,146) | (106,112) | (50,915) | (468) |
| Net change in other investments | (11,370) | (146,936) | (13,290) | 68,106 | (5,277) | (56,833) | 353,023 | (69,382) | (638) |
| Net change in loans receivable | (12,637) | (28,155) | (7,000) | (613,883) | 29,150 | 21,307 | 27,723 | 21,411 | 197 |
| Net change in property, plant, | | , | | x - y | | | | | ((|
| equipment and intangible assets | (115,089) | (84,679) | (87,580) | (78,755) | (76,844) | (87,019) | (95,672) | (147,688) | (1,357) |
| Net change in time deposits | (1,324) | (292) | (3,308) | 2,733 | (11,220) | (8,659) | 22,187 | (2,192) | (20) |
| Net cash provided by (used in) investing activities | (203,811) | (270,377) | (276,103) | (557,260) | (81,306) | (256,350) | 201,149 | (248,766) | (2,286) |
| Cash flows from financing activities | | | | | | | | | |
| Net change in debentures and loans payable | 96,581 | 11,138 | (4,696) | 232,826 | (226,547) | (160,858) | (345,047) | (79,726) | (733) |
| Repayments of lease liabilities | - | - | - | - | - | - | - | (267,193) | (2,455) |
| Proceeds from issuance of common stock | _ | _ | 101,963 | _ | _ | _ | _ | _ | _ |
| Cash dividends | (75,134) | (64,852) | (77,529) | (75,922) | (83,037) | (92,845) | (116,437) | (133,537) | (1,227) |
| Net change in treasury stock | (12) | (36) | (101,709) | (1,315) | (16,756) | (27,895) | (68,700) | (62,016) | (570) |
| Other | (18,457) | (24,105) | (15,925) | (73,819) | (9,056) | (14,538) | (8,134) | (33,010) | (303) |
| Net cash provided by (used in) financing activities | 2,978 | (77,855) | (97,896) | 81,770 | (335,396) | (296,136) | (538,318) | (575,482) | (5,288) |
| Net change in cash and cash equivalents | 35,684 | 79,869 | 29,630 | (56,086) | (27,009) | (164,274) | 139,382 | 53,885 | 495 |
| Cash and cash equivalents at the beginning of the year | 512,825 | 570,335 | 653,739 | 700,292 | 632,871 | 605,589 | 432,140 | 572,030 | 5,256 |
| Effect of exchange rate changes on cash and cash equivalents | 21,826 | 3,535 | 16,923 | (11,335) | (273) | (9,175) | 508 | (14,692) | (135) |
| Cash and cash equivalents at the end of the year | ¥ 570,335 | ¥ 653,739 | ¥ 700,292 | ¥ 632,871 | ¥ 605,589 | ¥ 432,140 | ¥ 572,030 | ¥ 611,223 | \$ 5,616 |
| | | | | | | | | | |

Note 1: The item currently disclosed as "Provision for doubtful accounts and other provisions" reflects the changes of other provisions in addition to "Provision for doubtful accounts" which was previously disclosed. Accompanying this change, the amounts for fiscal year 2017 has been reclassified in the same way. Note 2: "Repayments of lease liablities" in Cash flows from financing activities is presented independently due to the application of IFRS 16 "Leases" and the amount of "Repayments of lease liablilities" for Years ended March 31, 2013 to 2019 are not reclassified.

Selected Financial Data

| | | | | | Millions of Yer |
|--|------------|----------------|----------------|----------------|-----------------|
| Years ended March 31 | 2010 | 2011 | 2012 | 2013 | 2014 |
| P/L (For the year): | V0.440.000 | NO 504 705 | V4 407 505 | VA 570 700 | VE 500.005 |
| Revenues | | ¥3,581,795 | ¥4,197,525 | ¥4,579,763 | ¥5,530,895 |
| Gross trading profit | | 906,587 | 956,920 | 915,879 | 1,028,273 |
| Net income attributable to ITOCHU | -, | 161,114 | 300,505 | 280,297 | 310,267 |
| Comprehensive income attributable to ITOCHU | 270,570 | 106,041 | 249,983 | 475,819 | 446,214 |
| Per share (Yen): | | | | | |
| Net income attributable to ITOCHU (Note 1) | | 101.93 | 190.13 | 177.35 | 196.31 |
| Cash dividends | | 18.0 | 44.0 | 40.0 | 46.0 |
| Stockholders' equity (Note 1) | 695.75 | 731.57 | 862.88 | 1,117.01 | 1,358.42 |
| B/S (At year-end): | | | | | |
| Total assets | ¥5,478,873 | ¥5,676,709 | ¥6,507,273 | ¥7,117,446 | ¥7,848,440 |
| Current interest-bearing debt | 289,963 | 288,973 | 450,968 | 482,544 | 464,992 |
| Long-term interest-bearing debt | 1,919,588 | 1,979,967 | 2,082,592 | 2,279,915 | 2,420,272 |
| Interest-bearing debt | 2,209,551 | 2,268,940 | 2,533,560 | 2,762,459 | 2,885,264 |
| Net interest-bearing debt | 1,721,464 | 1,630,764 | 2,014,898 | 2,185,623 | 2,224,279 |
| Long-term debt, excluding current maturities | | | | | |
| (including long-term interest-bearing debt) | 2,108,081 | 2,160,772 | 2,259,717 | 2,447,868 | 2,628,937 |
| Stockholders' equity | 1,099,639 | 1,156,270 | 1,363,797 | 1,765,435 | 2,146,963 |
| Cash flows (For the year): | | | | | |
| Adjusted operating cash flows (Note 2) | ¥ 202,922 | ¥ 282,040 | ¥ 347,598 | ¥ 335,604 | ¥ 389,413 |
| Cash flows from operating activities | 293,597 | 335,361 | 212,830 | 245,661 | 418,396 |
| Cash flows from investing activities | | (230,866) | (416,315) | (199,990) | (266,692 |
| Cash flows from financing activities | (, , , | 53,202 | 84,704 | (11,323) | (71,707 |
| Cash and cash equivalents at the end of the year | | 633,756 | 513,489 | 569,716 | 653,332 |
| Ratios: | | | | | |
| ROA (%) | 2.4 | 2.9 | 4.9 | 4.1 | 4.1 |
| ROE (%) | | 14.3 | 23.8 | 17.9 | 15.9 |
| Ratio of stockholders' equity to total assets (%) | | 20.4 | 21.0 | 24.8 | 27.4 |
| Net debt-to-equity ratio (times) | | 1.4 | 1.5 | 1.2 | 1.0 |
| Interest coverage (times) (Note 3) | | 10.7 | 13.5 | 12.4 | 13.1 |
| Common stock information: | | | | | |
| Stock price (Yen): | | | | | |
| Opening price | ¥487 | ¥829 | ¥870 | ¥ 925 | ¥1,125 |
| High | | ₹829 930 | ¥870 966 | | |
| | 400 | 930 659 | 900 676 | 1,241 755 | 1,568 1,033 |
| | | | | | |
| Closing price | | 871 | 903 | 1,131 | 1,206 |
| Market capitalization (at year-end, Yen in billions) | | 1,377 | 1,427 | 1,788 | 1,906 |
| Trading volume (Yearly, million shares) | 2,616 | 2,287 | 1,882 | 1,783 | 1,782 |
| Number of shares of common stock issued (at year-end, thousand shares) | 1,584,889 | 1,584,889 | 1,584,889 | 1,584,889 | 1,584,889 |
| | | | | | |
| Exchange rates into U.S. currency (Federal Reserve Bank of New York): At vear-end | ¥ 93.40 | ¥82.76 | ¥82.41 | ¥94.16 | ¥102.98 |
| Average for the year | | 85.00 | 78.86 | 83.26 | 100.46 |
| Range: | 52.70 | 00.00 | , 0.00 | 00.20 | 100.40 |
| Low | 100.71 | 94.68 | 85.26 | 96.16 | 105.25 |
| | | 94.68 78.74 | 85.26 75.72 | 96.16 77.41 | 92.96 |
| High | 00.12 | 10.14 | 10.12 | [[.4] | 92.90 |
| Number of subsidiaries, and associated company | 410 | 000 | 060 | 050 | 054 |
| and joint ventures (at year-end) | | 393 | 366 | 356 | 102.276 |
| Number of employees (at year-end, consolidated) | . 62,379 | 62,635 | 70,639 | 77,513 | 102,376 |

Note 1: Net income attributable to ITOCHU per share and Stockholders' equity per share are calculated by using the number of shares of common stock issued for each year. Note 2: Adjusted operating cash flows represents figures deducting Changes in assets and liabilities from Cash flows from operating activities. Note 3: Interest coverage=

Interest expense

Note 4: With respect to distribution cost related to the ITOCHU Group's food distribution and marketing business, ITOCHU has made a change in presentation in the financial statements related to the ITOCHU Group's portion of operational cost arising at the distribution centers of the ITOCHU Group's customers, such as mass merchandisers, and delivery costs from the distribution centers to the customers' stores since the beginning of the fiscal year 2013. The aforementioned distribution cost for the same period of the previous years ended March 31, 2012 and 2011 have been reclassified in the same manner.

Major Indicators

Selling, General and Administrative (SG&A) Expenses, Provision for Doubtful Receivables, and Expense Ratio

| | | | | | Billions of Yen |
|--|--------|--------|--------|--------|-----------------|
| Years ended March 31 | 2010 | 2011 | 2012 | 2013 | 2014 |
| Personnel expenses | ¥314.6 | ¥323.6 | ¥353.4 | ¥350.3 | ¥ 386.6 |
| Other SG&A expenses | 389.8 | 317.3 | 326.0 | 321.0 | 356.6 |
| Total SG&A expenses (A) | 704.4 | 640.9 | 679.4 | 671.3 | 743.1 |
| Provision for doubtful receivables | 7.0 | 9.4 | 4.9 | 0.3 | 6.1 |
| SG&A expenses and provision for doubtful receivables | 711.5 | 650.3 | 684.3 | 671.6 | 749.2 |
| Gross trading profit | 860.2 | 906.6 | 956.9 | 915.9 | 1,028.3 |
| Net interest expense | (25.4) | (16.7) | (12.8) | (14.1) | (13.3) |
| Dividends received | 28.9 | 23.5 | 28.0 | 34.6 | 37.1 |
| Total (B) | 863.7 | 913.4 | 972.1 | 936.4 | 1,052.1 |
| Expense ratio (A) / (B) (%) (Note) | 81.6 | 70.2 | 69.9 | 71.7 | 70.6 |

Note: The expense ratio is the ratio of personnel expenses and other SG&A expenses to the combined total of gross trading profit, net interest expense, and dividends received.

ROA and **ROE**

| | | | | | Billions of Yen |
|-----------------------------------|---------|---------|---------|---------|-----------------|
| Years ended March 31 | 2010 | 2011 | 2012 | 2013 | 2014 |
| Net income attributable to ITOCHU | ¥ 128.9 | ¥ 161.1 | ¥ 300.5 | ¥ 280.3 | ¥ 310.3 |
| Total assets | 5,478.9 | 5,676.7 | 6,507.3 | 7,117.4 | 7,848.4 |
| Stockholders' equity | 1,099.6 | 1,156.3 | 1,363.8 | 1,765.4 | 2,147.0 |
| ROA (%) (Note 1) | 2.4 | 2.9 | 4.9 | 4.1 | 4.1 |
| ROE (%) (Note 2) | 13.2 | 14.3 | 23.8 | 17.9 | 15.9 |
| | | | | | |

 Note 1: ROA =
 Net income attributable to ITOCHU
 x100

 Average total assets at the beginning and end of the fiscal year
 x100

 Note 3: ROF
 Net income attributable to ITOCHU
 x100

Note 2: $ROE = \frac{Net income attributable to II OCHU}{Average stockholders' equity at the beginning and end of the fiscal year} x100$

Interest Coverage

| | | | | | Billions of Yen |
|--|--------|--------|--------|--------|-----------------|
| Years ended March 31 | 2010 | 2011 | 2012 | 2013 | 2014 |
| Interest expense | ¥ 35.3 | ¥ 27.0 | ¥ 23.0 | ¥ 23.2 | ¥ 24.9 |
| Interest income | 9.9 | 10.3 | 10.2 | 9.2 | 11.7 |
| Dividends received | 28.9 | 23.5 | 28.0 | 34.6 | 37.1 |
| Net of gross trading profit, SG&A expenses | | | | | |
| and provision for doubtful receivables | 148.7 | 256.3 | 272.6 | 244.2 | 279.1 |
| Interest coverage (times) (Note) | 5.3 | 10.7 | 13.5 | 12.4 | 13.1 |

Note: Interest coverage = Gross trading profit + SG&A expenses + Provision for doubtful receivables + Interest income + Dividends received

Interest expense

Interest-Bearing Debt, Stockholders' Equity, and Net Debt-to-Equity Ratio

| | | | | | Billions of Yen |
|--|---------|---------|---------|---------|-----------------|
| Years ended March 31 | 2010 | 2011 | 2012 | 2013 | 2014 |
| Short-term loans payable | ¥ 229.2 | ¥ 191.9 | ¥ 358.2 | ¥ 429.9 | ¥ 402.3 |
| Commercial paper | _ | 50.0 | 57.1 | 6.0 | — |
| Current maturities of long-term debt | 57.5 | 46.7 | 33.7 | 41.1 | 62.7 |
| Current maturities of debentures | 3.3 | 0.4 | 2.0 | 5.5 | — |
| Short-term total | 290.0 | 289.0 | 451.0 | 482.5 | 465.0 |
| Long-term loans payable | 1,728.2 | 1,727.1 | 1,705.3 | 1,788.1 | 1,875.7 |
| Debentures | 177.8 | 236.9 | 355.7 | 448.6 | 494.2 |
| Long-term total | 1,906.0 | 1,964.0 | 2,061.1 | 2,236.7 | 2,370.0 |
| Total interest-bearing debt | 2,196.0 | 2,253.0 | 2,512.0 | 2,719.2 | 2,835.0 |
| ASC Topic 815 (formerly SFAS 133 (R)) fair value adjustment | 13.6 | 16.0 | 21.5 | 43.3 | 50.3 |
| Adjusted total interest-bearing debt (A) | 2,209.6 | 2,268.9 | 2,533.6 | 2,762.5 | 2,885.3 |
| Cash and cash equivalents, time deposits (B) | 488.1 | 638.2 | 518.7 | 576.8 | 661.0 |
| Net interest-bearing debt (A) – (B) | 1,721.5 | 1,630.8 | 2,014.9 | 2,185.6 | 2,224.3 |
| Stockholders' equity | 1,099.6 | 1,156.3 | 1,363.8 | 1,765.4 | 2,147.0 |
| Net debt-to-equity ratio (times) (Note) | 1.6 | 1.4 | 1.5 | 1.2 | 1.0 |

Note: Net debt-to-equity ratio = $\frac{\text{Net interest-bearing debt}}{2}$ Stockholders' equity

Stockholders' Equity

| | | | | | Billions of Yen |
|---|---------|---------|---------|---------|-----------------|
| Years ended March 31 | 2010 | 2011 | 2012 | 2013 | 2014 |
| Common stock | ¥ 202.2 | ¥ 202.2 | ¥ 202.2 | ¥ 202.2 | ¥ 202.2 |
| Capital surplus | 137.5 | 114.3 | 112.4 | 113.4 | 113.8 |
| Others (Note) | 759.9 | 839.7 | 1,049.2 | 1,449.8 | 1,830.9 |
| Total stockholders' equity | 1,099.6 | 1,156.3 | 1,363.8 | 1,765.4 | 2,147.0 |
| Total assets | 5,478.9 | 5,676.7 | 6,507.3 | 7,117.4 | 7,848.4 |
| Ratio of stockholders' equity to total assets (%) | 20.1 | 20.4 | 21.0 | 24.8 | 27.4 |

Note: "Others" includes Legal reserve, Other retained earnings, Accumulated other comprehensive income (loss), and Treasury stock.

Note: With respect to distribution cost related to the ITOCHU Group's food distribution and marketing business, ITOCHU has made a change in presentation in the financial statements related to the ITOCHU Group's portion of operational cost arising at the distribution centers of the ITOCHU Group's customers, such as mass merchandisers, and delivery costs from the distribution centers to the customers' stores since the beginning of the fiscal year 2013. The aforementioned distribution cost for the same period of the previous years ended March 31, 2012 and 2011 have been reclassified in the same manner.

Consolidated Financial Statements

Consolidated Balance Sheets ITOCHU Corporation and its Subsidiaries As of March 31

| | | | | | Millions of Yen |
|--|-----------------------|-----------------------|-----------------------|------------|----------------------|
| Assets Current assets: | 2010 | 2011 | 2012 | 2013 | 2014 |
| Cash and cash equivalents | ¥ 480.564 | ¥ 633,756 | ¥ 513,489 | ¥ 569,716 | ¥ 653,332 |
| Time deposits | 7,523 | 4,420 | 5,173 | 7,120 | 7,653 |
| Short-term investments | 7,140 | 3,560 | 2,770 | 3,655 | 4,536 |
| Trade receivables: | 7,140 | 0,000 | 2,110 | 0,000 | 4,000 |
| Notes | 153,694 | 155,496 | 167,521 | 160,806 | 168,368 |
| Accounts | , | | , | 1,543,851 | |
| Allowance for doubtful receivables | 1,283,756 (14,833) | 1,282,591 (11,410) | 1,496,861 (10,970) | (8,242) | 1,639,774 (9,905) |
| Net trade receivables | 1,422,617 | 1,426,677 | 1,653,412 | 1,696,415 | 1,798,237 |
| Due from associated companies | 96,279 | 113,669 | 159,348 | 194,449 | |
| | , | , | , | | 160,768 |
| Inventories | 476,066 | 504,342 | 574,345 | 657,853 | 749,927 |
| Advances to suppliers | 72,870 | 71,698 | 91,965 | 70,871 | 79,130 |
| Prepaid expenses | 28,369 | 28,544 | 31,981 | 39,355 | 52,061 |
| Deferred tax assets | 45,809 | 51,435 | 48,755 | 47,810 | 49,758 |
| Other current assets | 257,341 | 237,555 | 298,848 | 268,939 | 279,467 |
| Total current assets | 2,894,578 | 3,075,656 | 3,380,086 | 3,556,183 | 3,834,869 |
| Investments and non-current receivables: | | | | | |
| Investments in and advances to associated companies | 938,689 | 985,316 | 1,395,351 | 1,645,568 | 1,816,796 |
| Other investments | 450,957 | 493,755 | 484,014 | 530,293 | 575,510 |
| Other non-current receivables | 163,520 | 139,311 | 137,199 | 139,790 | 150,735 |
| Allowance for doubtful receivables | (59,881) | (50,851) | (42,087) | (35,929) | (27,594) |
| Total investments and net non-current receivables | 1,493,285 | 1,567,531 | 1,974,477 | 2,279,722 | 2,515,447 |
| Property and equipment, at cost: | | | | | |
| Land | 164,522 | 158,767 | 153,441 | 140,345 | 135,976 |
| Buildings | 412,468 | 411,811 | 429,314 | 457,299 | 487,797 |
| Machinery and equipment | 420,640 | 435,076 | 475,103 | 557,423 | 627,572 |
| Furniture and fixtures | 82,871 | 83,256 | 81,019 | 84,287 | 92,420 |
| Mineral rights | 64,213 | 53,137 | 83,500 | 93,684 | 91,744 |
| Construction in progress | 30,838 | 28,416 | 32,833 | 57,591 | 50,125 |
| Total property and equipment, at cost | 1,175,552 | 1,170,463 | 1,255,210 | 1,390,629 | 1,485,634 |
| Less accumulated depreciation | (509,200) | (526,489) | (547,277) | (586,374) | (628,722) |
| Net property and equipment | 666,352 | 643,974 | 707,933 | 804,255 | 856,912 |
| Goodwill and other intangible assets: | | | | | |
| Goodwill | 100,057 | 94,673 | 149,506 | 157,914 | 273,368 |
| Other intangible assets, less accumulated amortization | 101,848 | 96,392 | 134,603 | 166,299 | 215,018 |
| Total goodwill and other intangible assets | 201,905 | 191,065 | 284,109 | 324,213 | 488,386 |
| Prepaid pension cost | 7,603 | 365 | 67 | 223 | 8,057 |
| Deferred tax assets, non-current | 108,629 | 113,259 | 80,729 | 51,447 | 20,906 |
| Other assets | 106,521 | 84,859 | 79,872 | 101,403 | 123,863 |
| Total | ¥5,478,873 | ¥5,676,709 | ¥6,507,273 | ¥7,117,446 | ¥7,848,440 |

| - | | | | | Millions of Yen |
|---|------------|------------|------------|------------|-----------------|
| Liabilities and Equity | 2010 | 2011 | 2012 | 2013 | 2014 |
| Current liabilities: | | | | | |
| Short-term debt | ¥ 229,236 | ¥ 241,915 | ¥ 415,268 | ¥ 435,880 | ¥ 402,262 |
| Current maturities of long-term debt | 60,727 | 47,058 | 35,700 | 46,664 | 62,730 |
| Trade payables: | | | | | |
| Notes and acceptances | 125,278 | 160,047 | 174,118 | 180,385 | 212,903 |
| Accounts | 1,092,501 | 1,076,514 | 1,260,123 | 1,288,770 | 1,333,025 |
| Total trade payables | 1,217,779 | 1,236,561 | 1,434,241 | 1,469,155 | 1,545,928 |
| Due to associated companies | 25,431 | 28,719 | 38,368 | 42,606 | 41,526 |
| Accrued expenses | 125,034 | 130,585 | 156,787 | 166,714 | 189,646 |
| Income taxes payable | 39,126 | 56,613 | 48,548 | 37,758 | 36,389 |
| Advances from customers | 80,030 | 84,709 | 95,575 | 66,689 | 89,181 |
| Deferred tax liabilities | 787 | 872 | 691 | 574 | 1,056 |
| Other current liabilities | 214,849 | 216,610 | 225,896 | 209,901 | 214,256 |
| Total current liabilities | 1,992,999 | 2,043,642 | 2,451,074 | 2,475,941 | 2,582,974 |
| Long-term debt, excluding current maturities | 2,108,081 | 2,160,772 | 2,259,717 | 2,447,868 | 2,628,937 |
| Accrued retirement and severance benefits | 43,314 | 52,564 | 64,304 | 36,804 | 41,613 |
| Deferred tax liabilities, non-current | 21,906 | 20,777 | 36,037 | 44,214 | 72,093 |
| Total liabilities | 4,166,300 | 4,277,755 | 4,811,132 | 5,004,827 | 5,325,617 |
| Equity: | | | | | |
| Common stock | 202,241 | 202,241 | 202,241 | 202,241 | 202,241 |
| Capital surplus | 137,506 | 114,291 | 112,370 | 113,408 | 113,820 |
| Retained earnings: | | | | | |
| Legal reserve | 16,117 | 18,257 | 22,134 | 29,533 | 36,181 |
| Other retained earnings | 885,014 | 1,017,838 | 1,274,131 | 1,471,895 | 1,710,662 |
| Accumulated other comprehensive income (loss): | | | | | |
| Foreign currency translation adjustments | (89,602) | (151,836) | (208,781) | (57,605) | 65,139 |
| Pension liability adjustments | (86,479) | (93,423) | (97,861) | (87,373) | (75,222) |
| Unrealized holding gains on securities | 40,544 | 53,048 | 65,674 | 99,018 | 99,737 |
| Unrealized holding losses on derivative instruments | (3,015) | (1,472) | (3,426) | (2,979) | (2,795) |
| Total accumulated other comprehensive income (loss) | (138,552) | (193,683) | (244,394) | (48,939) | 86,859 |
| Treasury stock, at cost | (2,687) | (2,674) | (2,685) | (2,703) | (2,800) |
| Total ITOCHU stockholders' equity | 1,099,639 | 1,156,270 | 1,363,797 | 1,765,435 | 2,146,963 |
| Noncontrolling interest | 212,934 | 242,684 | 332,344 | 347,184 | 375,860 |
| Total equity | 1,312,573 | 1,398,954 | 1,696,141 | 2,112,619 | 2,522,823 |
| Total | ¥5,478,873 | ¥5,676,709 | ¥6,507,273 | ¥7,117,446 | ¥7,848,440 |

Consolidated Statements of Income

ITOCHU Corporation and its Subsidiaries Years ended March 31

Years ended March 31

| | 2010 | 2011 | 2012 | 2013 | 2014 |
|--|-------------|-------------|-------------|-------------|-------------|
| Revenue: | | | | | |
| Sales revenue | ¥ 2,958,710 | ¥ 3,192,949 | ¥ 3,800,242 | ¥ 4,245,976 | ¥ 5,193,867 |
| Trading margins and commissions on trading transactions | 459,510 | 388,846 | 397,283 | 333,787 | 337,028 |
| Total revenue | 3,418,220 | 3,581,795 | 4,197,525 | 4,579,763 | 5,530,895 |
| Cost of sales | (2,558,033) | (2,675,208) | (3,240,605) | (3,663,884) | (4,502,622) |
| Gross trading profit | 860,187 | 906,587 | 956,920 | 915,879 | 1,028,273 |
| Selling, general and administrative expenses | (704,439) | (640,886) | (679,375) | (671,319) | (743,117) |
| Provision for doubtful receivables | (7,045) | (9,398) | (4,925) | (341) | (6,062) |
| Interest income | 9,901 | 10,280 | 10,166 | 9,153 | 11,659 |
| Interest expense | (35,266) | (27,002) | (22,985) | (23,207) | (24,945) |
| Dividends received | 28,900 | 23,502 | 28,003 | 34,626 | 37,079 |
| Gain (loss) on investments-net | (4,456) | (38,125) | 20,942 | 45,856 | 59,504 |
| Loss on property and equipment-net | (8,548) | (33,739) | (6,747) | (9,273) | (1,616) |
| Gain on bargain purchase in acquisition | 14,015 | _ | 15,910 | _ | _ |
| Other-net | 3,012 | (8,887) | 23,265 | 9,738 | 13,033 |
| Income before income taxes, equity in earnings of associated companies | 156,261 | 182,332 | 341,174 | 311,112 | 373,808 |
| Income taxes | (52,094) | (68,592) | (122,029) | (94,333) | (130,408) |
| Income before equity in earnings of associated companies | 104,167 | 113,740 | 219,145 | 216,779 | 243,400 |
| Equity in earnings of associated companies | 36,269 | 60,617 | 102,748 | 85,891 | 85,252 |
| Net income | 140,436 | 174,357 | 321,893 | 302,670 | 328,652 |
| Less: Net income attributable to the noncontrolling interest | (11,531) | (13,243) | (21,388) | (22,373) | (18,385) |
| Net income attributable to ITOCHU | ¥ 128,905 | ¥ 161,114 | ¥ 300,505 | ¥ 280,297 | ¥ 310,267 |

Millions of Yen

Note: With respect to distribution cost related to the ITOCHU Group's food distribution and marketing business, ITOCHU has made a change in presentation in the financial statements related to the ITOCHU Group's portion of operational cost arising at the distribution centers of the ITOCHU Group's customers, such as mass merchandisers, and delivery costs from the distribution centers to the customers' stores since the beginning of the fiscal year 2013. The aforementioned distribution cost for the same period of the previous years ended March 31, 2012 and ended March 31, 2011 have been reclassified in the same manner.

| | | | | | Millions of Yen |
|---|----------|----------|----------|----------|-----------------|
| | 2010 | 2011 | 2012 | 2013 | 2014 |
| Comprehensive income (loss): | | | | | |
| Net income | ¥140,436 | ¥174,357 | ¥321,893 | ¥302,670 | ¥328,652 |
| Other comprehensive income (loss) (net of tax): | | | | | |
| Foreign currency translation adjustments | 92,986 | (64,114) | (72,138) | 157,696 | 133,031 |
| Pension liability adjustments | 19,700 | (7,630) | (4,631) | 10,546 | 12,674 |
| Unrealized holding gains on securities | 27,868 | 12,128 | 13,521 | 35,731 | 476 |
| Unrealized holding gains (losses) on derivative instruments | 3,502 | 1,530 | (1,694) | 397 | 75 |
| Total other comprehensive income (loss) (net of tax) | 144,056 | (58,086) | (64,942) | 204,370 | 146,256 |
| Comprehensive income (loss) | 284,492 | 116,271 | 256,951 | 507,040 | 474,908 |
| Comprehensive income (loss) attributable to the noncontrolling interest | (13,922) | (10,230) | (6,968) | (31,221) | (28,694) |
| Comprehensive income (loss) attributable to ITOCHU | ¥270,570 | ¥106,041 | ¥249,983 | ¥475,819 | ¥446,214 |
| | | | | | |

Consolidated Statements of Equity

ITOCHU Corporation and its Subsidiaries Years ended March 31

| | | | | | Millions of Yen |
|--|------------|------------|------------|------------|-----------------|
| | 2010 | 2011 | 2012 | 2013 | 2014 |
| Common stock: | | | | | |
| Balance at the beginning of the year | ¥ 202,241 | ¥ 202,241 | ¥ 202,241 | ¥ 202,241 | ¥ 202,241 |
| Balance at end of the year | 202,241 | 202,241 | 202,241 | 202,241 | 202,241 |
| Capital surplus: | | | | | |
| Balance at the beginning of the year | 137,171 | 137,506 | 114,291 | 112,370 | 113,408 |
| Sale (purchase) of subsidiary shares to (from) noncontrolling interest | 335 | (23,215) | (1,921) | 1,038 | 412 |
| Balance at end of the year | 137,506 | 114,291 | 112,370 | 113,408 | 113,820 |
| Retained earnings: | | | | | |
| Legal reserve: | | | | | |
| Balance at the beginning of the year | 13,183 | 16,117 | 18,257 | 22,134 | 29,533 |
| Transfer from other retained earnings | 3,007 | 2,236 | 4,086 | 7,590 | 6,648 |
| Redistribution arising from sale by parent company of common stock of subsidiaries and associated companies | (73) | (96) | (209) | (191) | _ |
| Balance at the end of the year | 16,117 | 18,257 | 22,134 | 29,533 | 36,181 |
| Other retained earnings: | | | | | |
| Balance at the beginning of the year | 783,681 | 885,014 | 1,017,838 | 1,274,131 | 1,471,895 |
| Net income attributable to ITOCHU | 128,905 | 161,114 | 300,505 | 280,297 | 310,267 |
| Cash dividends | (24,516) | (26,102) | (40,335) | (75,134) | (64,852) |
| Transfer to legal reserve | (3,007) | (2,236) | (4,086) | (7,590) | (6,648) |
| Redistribution arising from sale by parent company of common stock of subsidiaries and associated companies | 73 | 96 | 209 | 191 | _ |
| Deficit arising from retirement of treasury stock | (122) | (48) | _ | _ | _ |
| Balance at the end of the year | 885,014 | 1,017,838 | 1,274,131 | 1,471,895 | 1,710,662 |
| Accumulated other comprehensive income (loss): | | | | | |
| Balance at the beginning of the year | (280,226) | (138,552) | (193,683) | (244,394) | (48,939) |
| Other comprehensive income (loss): | | | | | |
| Foreign currency translation adjustments | 91,808 | (62,204) | (56,805) | 151,180 | 122,745 |
| Pension liability adjustments | 19,541 | (6,925) | (4,360) | 10,577 | 12,169 |
| Unrealized holding gains on securities | 26,846 | 12,513 | 12,598 | 33,318 | 849 |
| Unrealized holding gains (losses) on derivative instruments | 3,470 | 1,543 | (1,955) | 447 | 184 |
| Total other comprehensive income (loss) | 141,665 | (55,073) | (50,522) | 195,522 | 135,947 |
| Sale (purchase) of subsidiary shares to (from) noncontrolling interest | 9 | (58) | (189) | (67) | (149) |
| Balance at the end of the year | (138,552) | (193,683) | (244,394) | (48,939) | 86,859 |
| Treasury stock: | | | | | |
| Balance at the end of the year | (2,687) | (2,674) | (2,685) | (2,703) | (2,800) |
| Total ITOCHU stockholders' equity | 1,099,639 | 1,156,270 | 1,363,797 | 1,765,435 | 2,146,963 |
| Noncontrolling interest: | | | | | |
| Balance at the end of the year | 212,934 | 242,684 | 332,344 | 347,184 | 375,860 |
| Total equity | ¥1,312,573 | ¥1,398,954 | ¥1,696,141 | ¥2,112,619 | ¥2,522,823 |

Consolidated Statements of Cash Flows

ITOCHU Corporation and its Subsidiaries Years ended March 31

| | | | | | Millions of Yen |
|---|-----------|-----------|-----------|-----------|-----------------|
| | 2010 | 2011 | 2012 | 2013 | 2014 |
| Cash flows from operating activities: | | | | | |
| Net income | ¥ 140,436 | ¥ 174,357 | ¥ 321,893 | ¥ 302,670 | ¥ 328,652 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | | | | |
| Depreciation and amortization | 76,682 | 75,960 | 77,171 | 87,169 | 105,129 |
| Provision for doubtful receivables | 7,045 | 9,398 | 4,925 | 341 | 6,062 |
| (Gains) losses on investments-net | 4,456 | 38,125 | (20,942) | (45,856) | (59,504) |
| (Gains) losses on property and equipment-net | 8,548 | 33,739 | 6,747 | 9,273 | 1,616 |
| Gain on bargain purchase in acquisition | (14,015) | — | (15,910) | _ | — |
| Equity in earnings of associated companies, less dividends received | (16,794) | (35,237) | (59,001) | (33,905) | (28,870) |
| Deferred income taxes | (3,436) | (14,302) | 32,715 | 15,912 | 36,328 |
| Change in assets and liabilities, other-net | 90,675 | 53,321 | (134,768) | (89,943) | 28,983 |
| Net cash provided by (used in) operating activities | 293,597 | 335,361 | 212,830 | 245,661 | 418,396 |
| Cash flows from investing activities: | | | | | |
| Net change in property, equipment and other assets | (82,045) | (81,431) | (132,821) | (113,387) | (83,836) |
| Net change in investments in and advances to associated companies | (88,672) | (76,559) | (264,059) | (69,719) | (16,786) |
| Net change in other investments | (27,861) | (63,692) | (27,273) | (8,697) | (143,208) |
| Net change in other non-current loan receivables | 4,191 | (9,989) | 6,766 | (6,863) | (22,570) |
| Net change in time deposits | (1,311) | 805 | 1,072 | (1,324) | (292) |
| Net cash provided by (used in) investing activities | (195,698) | (230,866) | (416,315) | (199,990) | (266,692) |
| Cash flows from financing activities: | | | | | |
| Net change in long-term debt | 103,883 | 44,154 | (16,987) | 123,362 | 87,209 |
| Net change in short-term debt | (325,677) | 31,458 | 165,160 | (41,104) | (79,251) |
| Other | (34,774) | (22,410) | (63,469) | (93,581) | (79,665) |
| Net cash provided by (used in) financing activities | (256,568) | 53,202 | 84,704 | (11,323) | (71,707) |
| Effect of exchange rate changes on cash and cash equivalents | 5,885 | (4,505) | (1,486) | 21,879 | 3,619 |
| Net change in cash and cash equivalents | (152,784) | 153,192 | (120,267) | 56,227 | 83,616 |
| Cash and cash equivalents at the beginning of the year | 633,348 | 480,564 | 633,756 | 513,489 | 569,716 |
| Cash and cash equivalents at the end of the year | | ¥ 633,756 | ¥ 513,489 | ¥ 569,716 | ¥ 653,332 |

Corporate Data

(As of March 31, 2020)

ITOCHU Corporation

TOKYO HEAD OFFICE

5-1, Kita-Aoyama 2-chome, Minato-ku, Tokyo 107-8077, Japan

OSAKA HEAD OFFICE

1-3, Umeda 3-chome, Kita-ku, Osaka 530-8448, Japan

FOUNDED

1858

INCORPORATED

1949

INDEPENDENT AUDITORS

Deloitte Touche Tohmatsu Limited

TRANSFER AGENT OF COMMON STOCK

Sumitomo Mitsui Trust Bank, Limited

STOCK LISTINGS

Tokyo

NUMBER OF SHAREHOLDERS

176,884

NUMBER OF SHARES OF COMMON STOCK ISSUED

1,584,889,504

MAJOR SHAREHOLDERS

| Name | Number of shares held (1,000 shares) | Shareholding ratio (%) |
|--|---|---------------------------|
| The Master Trust Bank of Japan, Ltd. (trust account) | 122,457 | 8.20 |
| Japan Trustee Services Bank, Ltd. (trust account) | 75,676 | 5.07 |
| CP WORLDWIDE INVESTMENT COMPANY LIMITED | 63,500 | 4.25 |
| BNYM RE NORWEST/WELLS FARGO OMNIBUS | 60,203 | 4.03 |
| Japan Trustee Services Bank, Ltd. (trust account9) | 34,997 | 2.34 |
| Nippon Life Insurance Company | 34,056 | 2.28 |
| Mizuho Bank, Ltd | 31,200 | 2.09 |
| Japan Trustee Services Bank, Ltd. (trust account5) | 28,061 | 1.88 |
| Japan Trustee Services Bank, Ltd. (trust account7) | 25,725 | 1.72 |
| JP MORGAN CHASE BANK 385151 | 24,587 | 1.65 |

Note: Our treasury stock of 92,239 thousand shares (5.82%) is excluded from the above list.

Shareholding ratio shows the ratio against the total number of shares of common stock issued excluding treasury stock.

ITOCHU Corporation

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