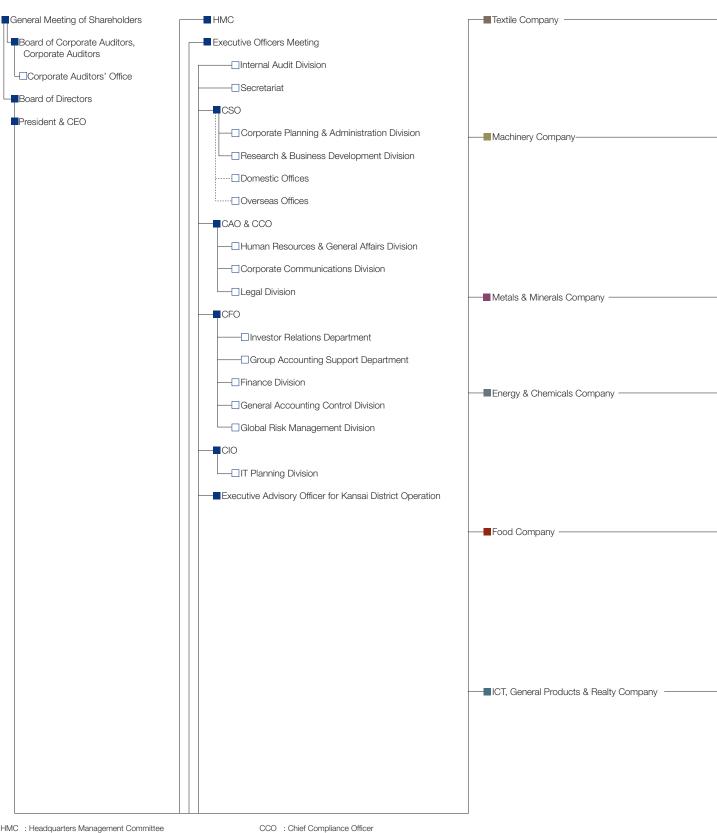
# **Operational Structure**

## **Organizational Structure**

As of July 1, 2012



HMC : Headquarters Management Committee

CSO : Chief Strategy Officer CAO : Chief Administrative Officer

CFO : Chief Financial Officer CIO : Chief Information Officer

Table Material O.F. J	ria Division	Tautile Material & Fabria Davasta	
Textile Material & Fab		Textile Material & Fabric Department     Fabric & Apparel Department	Textile Company Number of Employees
Apparel Division		Apparel Department 1	Consolidated 11,792
Brand Marketing Divis	pion 1	Apparel Department 2     Brand Marketing Department 1	Non-consolidated 398
Draild Marketing Divis	50111	Brand Marketing Department 2	Number of Subsidiaries and Associates Domestic 22
Brand Marketing Divis	sion 2	Brand Marketing Department 3     Industrial Textile & Lifestyle Department	Domestic22Overseas19
CFO	-istantian Demotor ant		
Planning & Admir	nistration Department		Mashinan Company
Plant Project, Marine	& Aerospace Division	Aerospace & Defense Department	Machinery Company Number of Employees
		Aircraft & Interior Systems Department Marine Department	Consolidated 10,537
		Power Project Department	Non-consolidated 512
Automobile, Construc		Plant Project Department	Number of Subsidiaries and Associates Domestic 27
& Industrial Systems [	Division ———	Automobile Department No. 1 Automobile Department No. 2	Overseas 42
		Automobile Business Promotion Department	
		Isuzu Business Department	
		Construction Machinery Department Industrial Machinery & Electronic Systems Department	Metals & Minerals Company
		Healthcare Business Department	Number of Employees
CFO			Consolidated 1,142
Planning & Admir	nistration Department		Non-consolidated 179 Number of Subsidiaries and Associates
Metals & Mineral Reso	ources Division ———	Iron Ore & Steelmaking Resources Department	Domestic 6
	D:	Non-Ferrous & Metal Materials Department	Overseas 11
Coal, Nuclear & Solar	Division-	Coal Department     Nuclear & Low Carbon Fuel Department	
		Solar Business Department	
CEO		Steel Business Coordination Department	Energy & Chemicals Company
	nistration Department		Number of Employees
_			Consolidated9,818Non-consolidated319
Energy Division		International Energy Trading Department     LP Gas, Project Development Department	Number of Subsidiaries and Associates
		Exploration & Production Department	Domestic 22
		Natural Gas Business Department	Overseas 33
Chemicals Division —		Organic Chemicals Department No. 1     Organic Chemicals Department No. 2	
		Inorganic Chemicals Department	
		Plastics Department	
		Retail & Plastics Materials Department Chemical Business Process Operation Department	Food Company Number of Employees
CFO			Consolidated 7,449
Planning & Admir	nistration Department		Non-consolidated 417
Provisions Division —		- Grain, Feed & Oilseeds Department	Number of Subsidiaries and Associates Domestic 18
		Oil, Fats & Grain Products Department	Domestic18Overseas25
		Sugar, Confectionary Materials & Dairy Products Department	
Fresh Food & Food B	usiness Solutions Division—	Coffee & Beverage Marketing Department	
		Marine Products Department	ICT, General Products & Realty Company
		Meat Products Department Agri Products Department	Number of Employees
Food Products Marke	eting & Distribution Division —	Food Service & Distribution Department	Consolidated 25,997
	Ū.	Food Products Marketing & Distribution Department	Non-consolidated 426 Number of Subsidiaries and Associates
		FamilyMart Department     China Business Development Department	Domestic 44
CFO			Overseas 39
Planning & Admir	nistration Department		
Forest Products & Ge	eneral Merchandise Division—		
		Paper Products & Materials Department	Others
ICT, Insurance & Logi	istics Division	General Merchandise Department	Number of Employees Consolidated 3,904
		Communication & Mobile Business Department	Consolidated3,904Non-consolidated2,004
		Logistics & Insurance Business Department	Number of Subsidiaries and Associates
Construction, Realty & Division	& Financial Business	Construction & Realty Department No. 1 Construction & Realty Department No. 2	Domestic 5
		Construction & Realty Department No. 2 Construction & Realty Department No. 3	Overseas 53
		Financial Business Department	
CFO Planning & Admir	nistration Department		Total

 $^{\ast}$  The numbers of employees, subsidiaries, and associates are as of March 31, 2012.

\* Operational structure information of the number of employees, subsidiaries, and associates (Division Company, etc.) is as of April 1, 2012.

- as on April 1, 2012. \* The number of consolidated employees is based on actual working employees excluding temporary staff. \* Others of the number of non-consolidated employees includes a total of 1,505 employees; employees temporary relocated to other

companies (domestic 821, overseas 326), employees and trainees assigned to overseas posts (358). \* The criteria to count subsidiaries and associates was changed so that the number of companies directly invested by ITOCHU or its overseas trading subsidiaries are shown above.

Number of Subsidiaries and Associates

Number of Employees

Non-consolidated

Consolidated

Domestic Overseas



70,639

4,255

144

222

# **Global Network / Bank List**

As of July 1, 2012

## North America / Latin America

#### North America

ITOCHU International Inc. 22nd and 23rd Floors, 335 Madison Avenue, New York, N.Y. 10017, U.S.A. Telephone : 1-212-818-8000 Facsimile : 1-212-818-8282 New York, Chicago, San Francisco, Los Angeles, Washington, Houston, Portland, Vancouver, Mexico City

#### Latin America

ITOCHU BRASIL S.A. Av. Paulista 37 19 andar, Vila Mariana, São Paulo CEP 01311-902, BRAZIL Telephone : 55-11-3170-8501 Facsimile : 55-11-3170-8549 São Paulo, Rio de Janeiro, Panama, Buenos Aires, Bogota, Santiago, Caracas, Quito

Lima

## Europe / Africa / Middle East / CIS

## Europe

- ITOCHU Europe PLC The Broadgate Tower 20 Primrose Street, London EC2A 2EW, U.K.
- Telephone : 44-20-7947-8000 Facsimile : 44-20-7947-8240/8241
- London, Düsseldorf, Hamburg, Paris,
- Milano, Madrid, Athens, Budapest, Tunis Alger, Casablanca, Praha, Bucharest, Warszawa

Africa (from August 2012) ITOCHU Corporation, Johannesburg Branch 2nd Floor Block A, The Pivot, Montecasino Boulevard, Fourways, 2055, Johannesburg, SOUTH AFRICA Telephone : 27-11-465-0030

Facsimile : 27-11-465-0635/0604

Johannesburg

Abidjan, Accra, Nairobi, Addis Ababa

## Middle East

ITOCHU Corporation, Dubai Branch 201 The Spectrum Building, Al Qutaeyat Road, Oud Metha, P.O.Box 3572, Dubai, U.A.E. Telephone : 971-4-302-0000

- Facsimile : 971-4-335-0101
- Dubai, Tehran
- Dubai, Istanbul
- Cairo, Amman, Ankara, Riyadh, Al Khobal, Kuwait, Muscat, Doha, Tripoli, Karachi, Abu Dhabi

#### CIS

ITOCHU Corporation, Moscow Representative Office Savvinskaya Office Building, 9th Floor, Savvinskaya Nab., 15, Moscow, 119435, RUSSIAN FEDERATION Telephone : 7-495-961-1456

Facsimile : 7-495-961-1447/1448 Moscow, Almaty, Kiev, Ashgabat, Tashkent, Baku



## Oceania / East Asia / ASEAN & South West Asia / Japan

### Oceania

ITOCHU Australia Ltd. Level 29, Grosvenor Place, 225 George Street, Sydney, N.S.W. 2000, AUSTRALIA Telephone : 61-2-9239-1500 Facsimile : 61-2-9241-3955 Sydney, Melbourne, Perth, Brisbane

#### East Asia

ITOCHU (China) Holding Co., Ltd. Room 501, 5/f. No. 2 Office Building, China Central Place, No. 79, Jian Guo Road, Chaoyang District, Beijing, THE PEOPLE'S REPUBLIC OF CHINA (ZIP code: 100025) Telephone : 86-10-6599-7000 Facsimile : 86-10-6599-7111

- Beijing, Shanghai, Dalian, Tianjin, Qingdao, Chongqing, Hong Kong, Guangzhou, Nanjing, Sichuan, Wuhan, Taipei, Kaohsiung, Seoul
- ChangChun, Ulaanbaatar

#### ASEAN & South West Asia

ITOCHU Singapore Pte Ltd 9 Raffles Place, #41-01 Republic Plaza, SINGAPORE 048619 Telephone : 65-6230-0400

- Facsimile : 65-6230-0560
- Singapore, Kuala Lumpur, Jakarta, Surabaya, Bangkok, New Delhi, Mumbai, Chennai
- Kuala Lumpur, Manila
- Jakarta, Hanoi, Ho Chi Minh City, Yangon, Phnom Penh, Colombo, Dhaka

#### Japan

Headquarters Tokyo 5-1, Kita-Aoyama 2-chome Minato-ku, Tokyo 107-8077, Japan Telephone: 81-3-3497-2121 Facsimile: 81-3-3497-4141

#### Osaka

1-3, Umeda 3-chome Kita-ku, Osaka 530-8448, Japan Telephone : 81-6-7638-2121 Facsimile : 81-6-7638-3220

Nagoya, Kyushu, Chugoku & Shikoku, Hokkaido, Tohoku, Hokuriku, Toyama

North America / Latin America

## Bank List

ITOCHU has financial transactions with the following banks.

## North America

Citibank, N.A. JPMorgan Chase Bank Bank of America, N.A.

## Latin America

Grupo Financiero Banamex, S.A. de C.V.

# Europe & Africa

Credit Agricole Standard Chartered Bank BNP Paribas The Royal Bank of Scotland plc Societe Generale Barclays Bank PLC Deutsche Bank ING Bank N.V. Intesa Sanpaolo S.p.A Investec Bank Limited The Standard Bank of South Africa Limited

## Middle East

SAMBA Financial Group Union National Bank

### Oceania

National Australia Bank Limited Australia and New Zealand Banking Group Limited Westpac Banking Corporation

#### Asia

The Hongkong and Shanghai Banking Corporation Limited Bangkok Bank Public Company Limited Bank of China Bank of Communications CIMB Thai Bank Public Company Limited Industrial and Commercial Bank of China Kasikornbank Public Company Limited Malayan Banking Berhad RHB Bank Berhad

#### Japan

Mizuho Corporate Bank, Ltd. Sumitomo Mitsui Banking Corporation The Bank of Tokyo-Mitsubishi UFJ, Ltd. Sumitomo Mitsui Trust Bank, Limited Development Bank of Japan Japan Bank for International Cooperation The Norinchukin Bank Mitsubishi UFJ Trust and Banking Corporation Shinkin Central Bank Mizuho Trust & Banking Co., Ltd. Aozora Bank, Ltd. Shinsei Bank, Ltd. Resona Bank, Limited

# Major Subsidiaries and Associated Companies

Individual subsidiary and associated company information as of March 31, 2012 and operational structure information (Division Company, etc.) as of April 1, 2012

	Name Vot	ing Shares (%)	Operations
xtile Com	ipany		
Domestic	ROY-NE CO., LTD.	99.9	Manufacture and wholesale of woven and knitted products
	SANKEI CO., LTD.	100.0	Wholesale of garment materials
	JAVA HOLDINGS CO., LTD.	65.0	Holding company of retail of ladies' & kids' apparel brand
	LEILIAN CO., LTD.	61.2	Retail of women's apparel
	ITOCHU MODEPAL CO., LTD.	100.0	Manufacture and wholesale of apparel
	UNICO CORPORATION	100.0	Manufacture and wholesale of uniforms
	JOI'X CORPORATION	100.0	Manufacture and wholesale of men's apparel
	BMI HOLDINGS CO., LTD.	100.0	Holding company of brand business
	MAGASeek Corporation	64.4	Retail website of fashion apparel by PC and mobile
	SCABAL JAPAN Co., Ltd.	80.0	Import and sale of SCABAL brand products
	ITOCHU FASHION SYSTEM Co., Ltd.	100.0	Comprehensive consulting in the fashion industry
	ITOCHU HOME FASHION CORPORATION	98.3	Manufacture and wholesale of home furnishings
	CI Shopping Service Co., Ltd.	100.0	Sale of everyday items aimed at ITOCHU Group employees and families
	CI TEXTILE SERVICE CO., LTD.	100.0	Outsourcing of administrative duties for delivery and accounting, production contr and quality control
Overseas	ITOCHU Textile Prominent (ASIA) Ltd. (Hong Kong S.A.R., China)	100.0	Wholesale of materials, yarns, textile, and apparel
	PROMINENT (VIETNAM) CO., LTD. (Vietnam)	100.0	Quality control of textile and apparel
	UNIMAX SAIGON CO., LTD. (Vietnam)	80.0	Manufacture of uniforms
	ITOCHU TEXTILE (CHINA) CO., LTD. (China)	100.0	Production control and wholesale of textile materials, fabrics, and apparel
Domestic	MARUKO CO., LTD.	25.1	Manufacture and wholesale of lady's underwear, etc.
	DESCENTE, LTD.	25.7	Manufacture and wholesale of sportswear, etc.
	DEAN & DELUCA JAPAN Co., Ltd.	20.4	Operation of cafeteria chain and other new business
	T.KAWABE & CO., LTD.	25.2	Manufacture and wholesale of handkerchiefs, scarves, and other accessory good
	Watakyu Seimoa Corporation	25.0	Total outsourcing service mainly linen supply for medical & welfare institutions
	AYAHA CORPORATION	33.5	Manufacture of tire cords, etc.
Overseas	Thai shikibo co., ltd. (Thailand)	30.0	Manufacture of cotton yarn
	SUNRISE (SHENGZHOU) TEXTILES CO., LTD. (China	) 25.0	Manufacture and wholesale of shirting goods
	SUNRISE (SHENGZHOU) KNITS CO., LTD. (China)	25.0	Manufacture and wholesale of knitting goods
	Dalian Yawen Underwear Co., Ltd. (China)	28.0	Manufacture of women's underwear
C	Shandong Ruyi Science & Technology Group Co., Ltd. (China)	30.0	Holding company of Shandong Ruyi Technology Group, operating a textile business, etc.
	Paul Smith Group Holdings Limited (U.K.)	40.4	Holding company of Paul Smith Group
	Shanshan Group Co., Ltd. (China)	28.0	Holding company of Shanshan Group, operating a textile business, electror components, etc.

 $\square$  Newly consolidated associated company in the fiscal year ended March 2012

# **Machinery Company**

_	-			
iaries	Domestic	ITOCHU Plantech Inc.	100.0	Export and import of small-to-medium-scale plant and equipment and domestic environmental and energy solution businesses
Subsidiaries		IMECS Co., Ltd.	100.0	Ownership and operation of ships, chartering, ship machinery, secondhand ships, and administration management of overseas shipping companies
လ		ITOCHU AVIATION, CO., LTD.	100.0	Import / export and wholesale of aircraft, aircraft part, and related equipment
		JAPAN AEROSPACE CORPORATION	100.0	Import / export and wholesale of aircraft, its parts and related equipment, helicopter engines, defense related systems and products, and security related systems
		ITOCHU Automobile Corporation	100.0	Export / import and inter-third trade of car parts
		ITOCHU CONSTRUCTION MACHINERY CO., LTD.	100.0	Sales and rental of construction machinery
		ITOCHU MACHINE-TECHNOS CORPORATION	100.0	Import / export and wholesale of industrial machinery
		Century Medical, Inc.	100.0	Import and sale of medical equipment
		ACRONET Corporation	100.0	CRO business
	Overseas	I-Power Investment, Inc. (U.S.A.)	100.0	Investment company in the power industry
		Tyr Energy, Inc. (U.S.A.)	100.0	Power generation business in North America
		NAES Corporation (U.S.A.)	100.0	Power plant operation and maintenance services provider for independent power producers and utilities
		Enprotech Corp. (U.S.A.)	100.0	Maintenance and repair of industrial machinery in automotive, steel, and bottling industries
		IM AUTOTRADE HOLDING G.m.b.H (Austria)	100.0	Wholesale and inter-third trade of motor vehicles and motorcycles
		ITOCHU Automobile America Inc. (U.S.A.)	100.0	Trading and distribution of motor vehicles
		Auto Investment Inc. (U.S.A.)	100.0	Sales and repair of automobiles
		PT. SUZUKI Finance Indonesia (Indonesia)	70.0	Automobile finance company
		VEHICLES MIDDLE EAST FZCO (U.A.E.)	100.0	Trade finance for motor vehicles
		EURASIA LOGISTICS LTD. (Hungary)	70.7	Transportation and warehousing
		MULTIQUIP INC. (U.S.A.)	100.0	Distribution and manufacturing of light construction equipment and generators
		Telerent Leasing Corporation (U.S.A.)	100.0	Distribution and lease of televisions to hotels and hospitals

Name	Voting Shares (%)	Operations	

_			
Domestic	Malha Gas Investment Co., Ltd.	30.0	Investment in the project for the construction, ownership, and operation of gas pipeline
	JAMCO Corporation	33.3	Maintenance of aircraft and manufacture of aircraft interior
Domestic	Isuzu Motors Sales Ltd.	25.0	Commercial vehicle life cycle business
	YANASE & CO., LTD.	22.0	Sales and repair of automobiles
	Century Tokyo Leasing Corporation	25.1	Diversified leasing business, various types of financing, and International business
	SUNCALL CORPORATION	27.1	Manufacture and sales of optical communication devices, electronic devices, and assembly
	GOODMAN Co., Ltd.	36.8	Import, development, manufacturing, and sale of medical equipment
	Japan Medical Dynamic Marketing Inc.	30.0	Import, development, manufacturing, and sale of medical equipment
Overseas [	PT. BHIMASENA POWER INDONESIA (Indonesia)	32.0	IPP (Independent Power Producer) in Indonesia
[	KS Drilling Pte. Ltd. (Singapore)	20.0	Oil drilling services
	SICHUAN GANGHONG ENTERPRISE MANAGEMENT CO., LTD. (China)	40.0	Sales and repair of automobiles
	"SUZUKI MOTOR RUS" LLC (Russia)	50.0	Import and wholesale of motor vehicles, motorcycles and spare parts
	Komatsu Southern Africa (Pty) Ltd. (Republic of South Africa)	20.0	Sales and service of construction and mining equipment
	PT Hexindo Adiperkasa Tbk (Indonesia)	25.0	Sales and service of construction machinery

 $\square$  Newly consolidated associated companies in the fiscal year ended March 2012

# Metals & Minerals Company

Subsidiaries	Domestic		ITOCHU Metals Corporation	100.0	Import / export and wholesale of non-ferrous / light metals, products, and steel scrap, development of recycle business
sidi			Brazil Japan Iron Ore Corporation	67.5	Investment in projects of iron ore in Brazil
gng			Ecosystem Japan Co., Ltd.	82.7	Sales and installation of photovoltaic systems and eco-sensitive products
0			ITOCHU Mineral Resources Development Corporation	100.0	Exploration and development of non-ferrous metal resources
	Overseas	-	ITOCHU Minerals & Energy of Australia Pty Ltd (Australia)	100.0	Investment and sales in projects of iron ore, coal, and bauxite mining, manufacture of alumina and oil exploration
			ITC Platinum Development Ltd (U.K.)	75.0	Managing business of the exploration and development of Platinum Group Metals (PGMs) and Nickel of the Platreef Project in South Africa
			ITOCHU Coal Americas Inc. (U.S.A.)	100.0	Owning an interest of coal mining and transport infrastructure in Colombia
			NURA Holdings Pty Ltd (Australia)	100.0	Investment in uranium project
			SolarNet Holdings, LLC (U.S.A.)	90.0	Wholesale and integration of photovoltaic systems in North America
			I-SOLAR INVESTMENT LIMITED (U.K.)	100.0	Investment in solar thermal power generation (CSP) and PV power generation projects in Europe
ciates	Domestic		Marubeni-Itochu Steel Inc.	50.0	Import / export and wholesale of steel products
Asso	Overseas		Scatec Solar AS (Norway)	37.5	Photovoltaic system integrator

Subsidiary changed from associated company in the fiscal year ended March 2012

 $\square$  Newly consolidated subsidiaries in the fiscal year ended March 2012

# **Energy & Chemicals Company**

D			
Domestic	TTOCHU ENEX CO., LTD.	54.0	Wholesale of petroleum products and gas
	ITOCHU Oil Exploration Co., Ltd.	100.0	Exploration and production of oil, gas, and other hydrocarbon resources
	JB BioEnergy Inc.	100.0	Investment in projects of bioethanol in Brazil
	ITOCHU CHEMICAL FRONTIER Corporation	100.0	Wholesale of fine chemicals and related raw materials
	ITOCHU PLASTICS INC.	100.0	Development and wholesale of plastics and related products
	C.I. Kasei Co., Ltd.	97.6	Manufacture of PVC pipe and film and related materials
	The Japan Cee-Bee Chemical Co., Ltd.	80.0	Manufacture and processing of metal pretreatment chemicals
	VCJ Corporation	100.0	Wholesale of daily necessaries and plastic products for retailers
	Chemical Logitec Co., Ltd.	100.0	Management of chemical storage warehouses and transportation of chemicals and other cargos
[	LIB Resources, Inc.	100.0	Investment in manufactures of materials for Lithium-Ion Batteries
Overseas	ITOCHU Oil Exploration (Azerbaijan) Inc. (Cayman Islands, British West Indies)	100.0	Exploration and production of crude oil and gas
	ITOCHU PETROLEUM CO., (SINGAPORE) PTE. LTD. (Singapore)	100.0	International trade of crude oil and petroleum products
	IPC EUROPE LTD. (U.K.)	100.0	International trade of crude oil and petroleum products
L 1	IPC (USA), Inc. (U.S.A.)	100.0	International trade of crude oil and petroleum products
[	JD Rockies Resources Ltd (U.S.A.)	100.0	Holding interest of Shale Oil block and Investment to Samson Resources Corporation
		ITOCHU Oil Exploration Co., Ltd. JB BioEnergy Inc. ITOCHU CHEMICAL FRONTIER Corporation ITOCHU PLASTICS INC. C.I. Kasei Co., Ltd. The Japan Cee-Bee Chemical Co., Ltd. VCJ Corporation Chemical Logitec Co., Ltd. LIB Resources, Inc. Overseas ITOCHU Oil Exploration (Azerbaijan) Inc. (Cayman Islands, British West Indies) ITOCHU PETROLEUM CO., (SINGAPORE) PTE. LTD. (Singapore) IPC EUROPE LTD. (U.K.) IPC (USA), Inc. (U.S.A.)	ITOCHU Oil Exploration Co., Ltd.         100.0           JB BioEnergy Inc.         100.0           ITOCHU CHEMICAL FRONTIER Corporation         100.0           ITOCHU CHEMICAL FRONTIER Corporation         100.0           ITOCHU PLASTICS INC.         100.0           C.I. Kasei Co., Ltd.         97.6           The Japan Cee-Bee Chemical Co., Ltd.         80.0           VCJ Corporation         100.0           Chemical Logitec Co., Ltd.         100.0           Chemical Logitec Co., Ltd.         100.0           Overseas         ITOCHU Oil Exploration (Azerbaijan) Inc. (Cayman Islands, British West Indies)         100.0           ITOCHU PETROLEUM CO., (SINGAPORE) PTE. LTD. (Singapore)         100.0           IPC EUROPE LTD. (U.K.)         100.0

Subsidiary changed from associated company in the fiscal year ended March 2012

 $\square$  Newly consolidated subsidiaries in the fiscal year ended March 2012

ITOCHU Plastics Pte., Ltd. (Singapore) 100.0 Wholesale of plastic resins Overseas 100.0 Wholesale of synthetic resins Plastribution Limited (U.K.) Subsidia ITOCHU Chemicals America Inc. (U.S.A.) 100.0 Wholesale of chemical products and synthetic resins Hangzhou New Huahai Business & Trading Wholesale of cosmetics and daily goods, and sale of cosmetics, skincare products, 90.0 Co., Ltd. (China) toiletry products, and other daily goods PTAGENT. CORPORATION (China) 100.0 Wholesale of PTA Domestic NISSHO Petroleum Gas Corporation 25.0 Wholesale of LPG and petroleum products Associates Japan Ohanet Oil & Gas Co., Ltd. 35.0 Exploration and production of gas and condensate TAKIRON Co., Ltd. 28.1 Manufacture of flat and corrugated plastic sheets TOHO EARTHTECH, INC. 34.9 Exploration and production of natural gas and iodine 35.0 Ningbo PTA Investment, Co., Ltd Investment in manufacture of PTA in China Overseas NARENDRA PLASTIC PVT. LTD. (India) 36.3 Manufacture of plastics bags SUMIKA POLYMER COMPOUNDS (EUROPE) 25.0 Sale and manufacture of compound of plastic raw materials LTD. (U.K.) Shanghai Baoling Plastics Co., Ltd. (China) 22.6 Manufacture of plastic products Shanghai Jinpu Plastic Packaging Material 30.0 Manufacture of polypropylene films Co., Ltd. (China) Tetra Chemicals (Singapore) Pte. Ltd. 40.0 Sale and manufacture of MTBE (Methyl t-Butyl Ether) (Singapore) SUMIPEX (THAILAND) CO., LTD. (Thailand) 49.0 Manufacture of PMMA sheet NCT Holland B.V. (Netherlands) 40.0 Trading and distribution of the plastics materials based on Europe and Middle East BRUNEI METHANOL COMPANY SDN. BHD. 25.0 Manufacture of methanol in Brunei (Brunei)

Operations

Voting Shares (%)

Name

## **Food Company**

_			
Domestic	ITOCHU Feed Mills Co., Ltd.	99.9	Manufacture and wholesale of compound feeds
	ITOCHU Sugar Co., Ltd.	100.0	Manufacture and processing of sugar and by-products
	ITOCHU Food Sales and Marketing Co., Ltd.*1	100.0	Import and wholesale of food materials
	Japan Nutrition Co., Ltd.	100.0	Manufacture and wholesale of feed and feed additive
	I-SILO HOLDINGS CO., LTD.	100.0	Holding company of the grain terminals
	Yayoi Foods Co., Ltd.	93.2	Manufacture of frozen prepared foods
	ITOCHU SHOKUHIN Co., Ltd.	51.7	Wholesale and distribution of foods
	NIPPON ACCESS, INC.	93.8	Wholesale and distribution of foods
	China Foods Investment Corp.	74.1	Business management of Ting Hsin and its group companies
Overseas	OILSEEDS INTERNATIONAL LTD. (U.S.A.)	100.0	Safflower oil manufacture
	Quality Technology International, Inc, (QTI) (U.S.A.)	100.0	Develop high added-value feed materials, sell feed additives in USA
Domestic	Fuji Oil Co., Ltd.	25.7	Integrated manufacturer of cooking oil and soybean protein
	Japan Foods Co., Ltd.	35.0	Production of soft drinks
	KUMESHIMA SUGAR CO., LTD.	34.8	Production and sales of raw sugar
	Prima Meat Packers, Ltd.	39.6	Production and marketing of meat, ham, sausage, and processed foods
	KI Fresh Access, Inc.	33.5	Wholesale and distribution of fresh fruits, vegetables, and processed products
	SHOW-WA Co., Ltd.	20.0	Wholesale of foods
	FamilyMart Co., Ltd.	31.7	Operation of a convenience store chain, using the name FamilyMart, and a franchise system
Overseas	PALMAJU EDIBLE OIL SDN. BHD. (Malaysia)	30.0	Refining of palm oil
	CGB ENTERPRISES, INC. (U.S.A.)	50.0	Handling of grain and operation of barges
	EGT, LLC (U.S.A.)	29.0	Grain terminal business in the west coast of the US
	P. T. ANEKA TUNA INDONESIA (Indonesia)	47.0	Production of canned and pouched tuna
	WINNER FOOD PRODUCTS LTD. (Hong Kong S.A.R., China)	26.0	Manufacture and wholesale of processed foods
	TAIWAN DISTRIBUTION CENTER CO., LTD. (Taiwan)	39.4	Wholesale of foods and sundries
	Overseas Domestic	ITOCHU Sugar Co., Ltd.         ITOCHU Food Sales and Marketing Co., Ltd.*1         Japan Nutrition Co., Ltd.         I-SILO HOLDINGS CO., LTD.         Yayoi Foods Co., Ltd.         ITOCHU SHOKUHIN Co., Ltd.         NIPPON ACCESS, INC.         China Foods Investment Corp.         Overseas         OILSEEDS INTERNATIONAL LTD. (U.S.A.)         Quality Technology International, Inc, (QTI) (U.S.A.)         Domestic         Fuji Oil Co., Ltd.         Japan Foods Co., Ltd.         KUMESHIMA SUGAR CO., LTD.         Prima Meat Packers, Ltd.         KI Fresh Access, Inc.         SHOW-WA Co., Ltd.         FamilyMart Co., Ltd.         CGB ENTERPRISES, INC. (U.S.A.)         EGT, LLC (U.S.A.)         P. T. ANEKA TUNA INDONESIA (Indonesia)         WINNER FOOD PRODUCTS LTD. (Hong Kong S.A.R., China)         TAWAN DISTRIBUTION CENTER CO., LTD.	ITOCHU Sugar Co., Ltd.         100.0           ITOCHU Food Sales and Marketing Co.,Ltd.*1         100.0           Japan Nutrition Co., Ltd.         100.0           Japan Nutrition Co., Ltd.         100.0           Yayoi Foods Co., Ltd.         100.0           Yayoi Foods Co., Ltd.         100.0           Yayoi Foods Co., Ltd.         93.2           ITOCHU SHOKUHIN Co., Ltd.         51.7           NIPPON ACCESS, INC.         93.8           China Foods Investment Corp.         74.1           Overseas         OILSEEDS INTERNATIONAL LTD. (U.S.A.)         100.0           Quality Technology International, Inc, (QTI)         100.0           Quality Technologs Co., Ltd.         25.7           Japan Foods Co., Ltd.         35.0           KUMESHIMA SUGAR CO., LTD.         34.8           Prima Meat Packers, Ltd.         39.6           KI Fresh Access, Inc.         33.5           SHOW-WA Co., Ltd.         20.0           FamilyMart Co., Ltd.         21.7           Overseas         PALMAJU EDIBLE OIL SDN. BHD. (Malaysia)         30.0           CGB ENTERPRISES, INC. (U.S.A.)         50.0         26.7           FernilyMart Co., Ltd.         21.7         29.0           P. T. ANEKA TUNA INDONESIA (Indonesia)

\*1 On October 1, 2011, I-FOODS Co., Ltd. and ITOCHU Rice Corporation merged to form ITOCHU Food Sales and Marketing Co., Ltd. Newly consolidated subsidiary in the fiscal year ended March 2012 Name Voting Shares (%) Operations

# **ICT, General Products & Realty Company**

ပ်	Domestic	ITOCHU Kenzai Corp.	100.0	Wholesale of wood products and building materials
Subsidiaries		ITC Green & Water Corp.	100.0	Designing and installation of water treatment system, landscape and gardening, and greenery business
sar		ITOCHU Pulp & Paper Corp.	100.0	Wholesale of paper, paper boards, and various materials
กี		ITOCHU Ceratech Corp.	100.0	Manufacture and sale of ceramic raw materials and products
		ITOCHU Windows Co., Ltd.	66.0	Manufacture and sale of insulating glass
		ITR Corp.	100.0	Wholesale and retail of tires
		ITOCHU Techno-Solutions Corporation	55.4	Sales, maintenance and support of computers and network systems; commissioned software development; information processing services
		Excite Japan Co., Ltd.	57.8	Internet information service
		ITC NETWORKS CORPORATION	60.3	Distribution and retail business of mobile phones
		ITOCHU Orico Insurance Services Co., Ltd.	65.0	Insurance agency
		I&T Risk Solutions Co., Ltd.	95.0	Insurance agency Insurance broking services and risk consulting
		ITOCHU LOGISTICS CORP.	99.0	Comprehensive logistics services (3PL, warehousing, trucking, international freight forwarding, customs clearance, and NVOCC)
		ITOCHU Property Development, Ltd.	99.8	Development and sale of housing (apartments, condominiums, and homes)
		ITOCHU HOUSING Co., Ltd.	100.0	Real estate agent and property consultant
		ITOCHU Urban Community Ltd.	100.0	Operation and management of real estate property
		ITOHPIA HOME Co., Ltd.	100.0	Planning and construction of homes
		AD Investment Management Co., Ltd.	66.0	Asset management for Advance Residence Investment Corporation
(	Overseas	CIPA Lumber Co. Ltd. (Canada)	100.0	Manufacture of veneer
		Pacific Woodtech Corporation (U.S.A.)	100.0	Manufacture of LVL & I-Joist
		PrimeSource Building Products, Inc. (U.S.A.)	100.0	Wholesale of building materials
		P. T. ANEKA BUMI PRATAMA (Indonesia)	100.0	Processing of natural rubber
		RUBBERNET (ASIA) PTE LTD. (Singapore)	80.0	Sale of crude rubber
	Г	European Tyre Enterprise Limited (U.K.)	100.0	Headquarters of Stapleton's and Kwik-Fit group management
		COSMOS SERVICES CO., LTD. (Hong Kong S.A.R., China)	100.0	Consulting and broking of insurance and reinsurance
		SIAM COSMOS SERVICES CO., LTD. (Thailand)	100.0	Consulting and broking of insurance
		ITOCHU LOGISTICS (CHINA) CO., LTD. (China)	100.0	Comprehensive logistics services (3PL, warehousing, trucking, import / export, customs clearance, and value-added services)
		Guangzhou Global Logistics Corp. (China)	77.7	Comprehensive logistics services (3PL, warehousing, trucking, and value-added services)
		ITOCHU Finance (Asia) Ltd. (Hong Kong S.A.R., China)	100.0	Proprietary financial investment and development of new financial business in Asia
Associates	Domestic	Japan Brazil Paper and Pulp Resources Development Co., Ltd.	25.9	Investment in CENIBRA, one of the largest eucalyptus pulp manufacturers in Brazil
õ		DAIKEN CORPORATION	25.5	Manufacture of building materials and construction parts
¥		SPACE SHOWER NETWORKS INC.	37.0	Music channel on cable / satellite television
		Asurion Japan K.K.	33.3	Mobile insurance agency
		Adways Co., Ltd.	20.4	Internet advertising & application software development for smartphones
		eGuarantee, Inc.	25.4	Account receivables protection services for general corporations and financial institutions
		Superex Corporation	41.9	Management of logistics center operation
		CENTRAL ENGINEERING & CONSTRUCTION Co., Ltd.	50.0	Engineering and ventilation construction
		CENTURY 21 REAL ESTATE OF JAPAN LTD.	49.7	Headquarters of real estate franchise system
		POCKETCARD Co., Ltd.	27.0	Credit card business
		Orient Corporation	23.6	Consumer credit, credit card business
(	Overseas	DAIKEN NEW ZEALAND LIMITED	29.0	Manufacture of MDF
		(New Zealand) SOUTH EAST FIBRE EXPORTS PTY. LTD.	37.5	Manufacture of woodchip
		(Australia) THAITECH RUBBER CORPORATION LTD.	33.0	Processing of natural rubber
		(Thailand) YOKOHAMA RUSSIA L.L.C. (Russia)	20.0	Wholesale of tires
		Unicharm Consumer Products (China) Co., Ltd. (China)	20.0	Production and sales of baby care, feminine care and other products
		TINGTONG (CAYMAN ISLANDS) HOLDING CORP. (Cayman Islands, British West indies)	50.0	Comprehensive logistics services in China (3PL, warehousing, trucking, and value- added services)
		United Asia Finance Limited (Hong Kong S.A.R., China)	25.1	Consumer loan business (Hong Kong, China)

 $\square$  Newly consolidated subsidiary and associated company in the fiscal year ended March 2012

Name Voting Shares (%) Operations

# Headquarters

	Domestic	FX PRIME Corporation	56.4	Online foreign exchange brokerage
iarie		ITC Investment Partners Corporation	99.0	Asset management business
sid	Overseas	ITOCHU FINANCE (EUROPE) PLC (U.K.)	100.0	Financial investments in Europe
Sub		ITOCHU TREASURY CENTRE ASIA PTE. LTD. (Singapore)	100.0	Financial services
		ITOCHU TREASURY CENTRE EUROPE PLC (U.K.)	100.0	Financial services
		ITOCHU Treasury Center Americas Inc. (U.S.A.)	100.0	Financial services

# Headquarters, Overseas Trading Subsidiaries and their Subsidiaries

ITOCHU International Inc. (U.S.A.)	100.0	Wholesale and investment
Master-Halco, Inc. (U.S.A.)	100.0	Manufacture and distribution of fence materials
ITOCHU Europe PLC (U.K.)	100.0	Wholesale and investment
ITOCHU Singapore Pte Ltd (Singapore)	100.0	Wholesale and investment
ITOCHU Korea LTD. (Korea)	100.0	Wholesale and investment
ITOCHU (Thailand) Ltd. (Thailand)	100.0	Wholesale and investment
ITOCHU Hong Kong Ltd. (Hong Kong S.A.R., China)	100.0	Wholesale and investment
ITOCHU Latin America, S.A. (Panama)	100.0	Wholesale and investment
ITOCHU BRASIL S.A. (Brazil)	100.0	Wholesale and investment
ITOCHU MIDDLE EAST FZE (U.A.E.)	100.0	Wholesale and investment
ITOCHU Australia Ltd. (Australia)	100.0	Wholesale and investment
ITOCHU (China) Holding Co., Ltd. (China)	100.0	Wholesale and investment
Beijing ITOCHU-Huatang Comprehensive Processing Co., Ltd. (China)	90.0	Reprocessing, sorting, packaging, and shipping of products in the apparel, food, and living categories
ITOCHU TAIWAN CORPORATION (Taiwan)	100.0	Wholesale and investment