

## Major Subsidiaries and Associated Companies

As of March 31, 2022

### Textile Company

| Subsidiary/Associate | % of Voting Shares | Domestic/Overseas | Stock Listing   | Name   | Operations   |
|----------------------|--------------------|-------------------|-----------------|--|--|
| Subsidiary           | 100.0              | Domestic          |                 | itochu fashion system co.,ltd.                                 | Comprehensive consulting for the fashion business  |
| Subsidiary           | 100.0              | Domestic          |                 | ITOCHU MODEPAL CO., LTD.                                       | Manufacture and wholesale of apparel   |
| Subsidiary           | 98.5               | Domestic          |                 | EDWIN CO., LTD.  | Planning, manufacture and wholesale of jeans & other apparel products                      |
| Subsidiary           | 100.0              | Domestic          |                 | Sankel Co., Ltd.   | Manufacture and wholesale of garment materials   |
| Subsidiary           | 100.0              | Domestic          |                 | CI Shopping Service Co., Ltd.                                  | Sale of everyday items aimed at ITOCHU Group's and customers' employees and families       |
| Subsidiary           | 100.0              | Domestic          |                 | CI TEXTILE SERVICE CO., LTD.                                   | Outsourcing of administrative duties for delivery, production control, and quality control |
| Subsidiary           | 100.0              | Domestic          |                 | JOIX CORPORATION   | Manufacture and wholesale of men's apparel   |
| Subsidiary           | 80.0               | Domestic          |                 | SCABAL JAPAN Co., Ltd.   | Import and sale of SCABAL brand fabrics  |
| Subsidiary           | 100.0              | Domestic          |                 | UNICO CORPORATION  | Manufacture and wholesale of uniforms & other apparel products                             |
| Subsidiary           | 100.0              | Domestic          |                 | LEILIAN CO., LTD.  | Retail of women's apparel  |
| Subsidiary           | 100.0              | Domestic          |                 | ROYNE CO., LTD.  | Manufacture and wholesale of apparel   |
| Subsidiary           | 69.7               | Domestic          |                 | DOME CORPORATION   | Manufacture and wholesale of sportswear, etc.  |
| Subsidiary           | 100.0              | Overseas          |                 | ITOCHU Prominent U.S.A. LLC (U.S.A.)                           | Wholesale of textile materials, fabrics and apparel  |
| Subsidiary           | 100.0              | Overseas          |                 | ITOCHU TEXTILE (CHINA) CO., LTD. (China)                       | Production control and wholesale of textile materials and apparel                          |
| Subsidiary           | 100.0              | Overseas          |                 | ITOCHU Textile Prominent (ASIA) Ltd. (Hong Kong S.A.R., China) | Production control and wholesale of apparel  |
| Associate            | 33.5               | Domestic          |                 | AYAHA CORPORATION  | Manufacture of tyre cords, etc.  |
| Associate            | 40.0               | Domestic          | Prime Market    | DESCENTE LTD.  | Manufacture and wholesale of sportswear, etc.  |
| Associate            | 26.7               | Domestic          | Standard Market | TERAOKA SEISAKUSHO CO., LTD.                                   | Manufacture of adhesive tape   |
| Associate            | 25.0               | Domestic          |                 | MAGASseek Corporation  | Retail website of fashion apparel by PC and mobile   |

### Machinery Company

| Subsidiary/Associate | % of Voting Shares | Domestic/Overseas | Stock Listing | Name   | Operations   |
|----------------------|--------------------|-------------------|---------------|--|--|
| Subsidiary           | 100.0              | Domestic          |               | ITOCHU Plantech Inc.   | Import / export of plant and equipment, and domestic environmental and energy solution businesses  |
| Subsidiary           | 100.0              | Domestic          |               | IMECS Co., Ltd.  | Ship owning and operation, chartering, sale of ship machinery, administration management of overseas shipowning companies                    |
| Subsidiary           | 100.0              | Domestic          |               | ITOCHU AVIATION CO., LTD.  | Import / export and wholesale of aircraft, aircraft parts, and related equipment   |
| Subsidiary           | 100.0              | Domestic          |               | JAPAN AEROSPACE CORPORATION                                      | Import and wholesale of aircraft, related parts and airport security equipment   |
| Subsidiary           | 100.0              | Domestic          |               | ITOCHU Automobile Corporation                                    | Import / export, intermediate trade operation of automobile, and automotive / construction machinery parts                                   |
| Subsidiary           | 100.0              | Domestic          |               | ITOCHU MACHINE-TECHNOS CORPORATION                               | Import / export, intermediate trade, wholesale and engineering service of machine tools, textile/unwov machinery, industrial & food machiner |
| Subsidiary           | 100.0              | Domestic          |               | Century Medical, Inc.  | Import and sale of medical equipment   |
| Subsidiary           | 66.1               | Domestic          |               | YANASE & CO., LTD.   | Sale and repair of imported automobiles  |
| Subsidiary           | 100.0              | Domestic          |               | Citrus Investment LLC  | Investment in a company investing in Hitachi Construction Machinery Co., Ltd.  |
| Subsidiary           | 100.0              | Overseas          |               | I-Power Investment Inc. (U.S.A)                                  | Investment company in the power industry in the U.S.   |
| Subsidiary           | 100.0              | Overseas          |               | I-ENVIRONMENT INVESTMENTS LIMITED (U.K.)                         | Investment company for water and environment sector in Europe and Middle East  |
| Subsidiary           | 100.0              | Overseas          |               | ITOCHU Automobile America Inc. (U.S.A.)                          | Trading / distribution of automobiles and parts, investment in automobile-related companies  |
| Subsidiary           | 100.0              | Overseas          |               | Auto Investment Inc. (U.S.A.)                                    | Sale of imported automobiles   |
| Subsidiary           | 100.0              | Overseas          |               | VEHICLES MIDDLE EAST FZE (U.A.E.)                                | Automobile sales support in Middle East and Africa   |
| Subsidiary           | 100.0              | Overseas          |               | MULTIQUIP INC. (U.S.A.)  | Distribution and manufacture of light construction equipment and generators  |
| Subsidiary           | 100.0              | Overseas          |               | NAES CORPORATION (U.S.A.)  | Power plant operation and maintenance, asset management and technical services provider  |
| Subsidiary           | 70.0               | Overseas          |               | RICARDO PÉREZ, S.A. (Panama)                                     | Automobile distributor and dealer in Panama  |
| Subsidiary           | 100.0              | Overseas          |               | AVIDEX INDUSTRIES, L.L.C. (U.S.A.)                               | Audiovisual system integration serving healthcare, corporate and education markets in the US   |
| Subsidiary           | 100.0              | Overseas          |               | AUTO INTERNATIONAL(Ukraine)                                      | Automobile distributor and dealer in Ukraine   |
| Subsidiary           | 100.0              | Overseas          |               | ITOCHU AVIATION INC. (U.S.A.)                                    | Export aircraft, aircraft parts, and related equipments from the U.S. to Japan   |
| Subsidiary           | 100.0              | Overseas          |               | BAY4 ENERGY SERVICES, LLC (U.S.A.)                               | Operation, maintenance, and asset management services for solar power plants   |
| Subsidiary           | 100.0              | Overseas          |               | I-RENEWABLE ENERGY ASIA (VIETNAM) PTE. LTD. (VIETNAM)            | Rooftop solar power generation in Vietnam  |
| Subsidiary           | 100.0              | Overseas          |               | I-RENEWABLE ENERGY ASIA (THAILAND) PTE. LTD. (THAILAND)          | Rooftop solar power generation in Thailand   |
| Associate            | 50.0               | Domestic          |               | ITOCHU TC CONSTRUCTION MACHINERY CO., LTD.                       | Sale and rental of construction machinery  |
| Associate            | 50.0               | Domestic          |               | Toyo Advanced Technologies Co., Ltd.                             | Manufacture and sale of machine tools and automobile parts, and surface coating service  |
| Associate            | 33.4               | Domestic          | Prime Market  | JAMCO Corporation  | Manufacture of aircraft interior products and maintenance of aircraft  |
| Associate            | 25.0               | Domestic          |               | Isuzu Motors Sales Ltd.  | Domestic distribution of ISUZU commercial vehicles & buses, etc  |
| Associate            | 30.1               | Domestic          | Prime Market  | Tokyo Century Corporation  | Businesses in Equipment Leasing, Mobility & Fleet Management, Specialty Financing, and International Business                                |
| Associate            | 32.0               | Overseas          |               | PT. BHIMASENA POWER INDONESIA (Indonesia)                        | Independent Power Producer (IPP) in Indonesia  |
| Associate            | 28.0               | Overseas          |               | ISUZU VIETNAM CO., LTD (Vietnam)                                 | Import, assembly, and wholesale of commercial vehicles   |
| Associate            | 25.0               | Overseas          |               | ISUZU MOTORS OFF-HIGHWAY DIESEL ENGINE(SHANGHAI) LIMITED (China) | Sales of industrial engines  |
| Associate            | 50.0               | Overseas          |               | SUZUKI MOTOR RUS LLC (Russia)                                    | Import and wholesale of automobiles, motorcycles, and spare parts  |
| Associate            | 50.0               | Overseas          |               | PT HEXA FINANCE INDONESIA (Indonesia)                            | Construction machinery finance company in Indonesia  |
| Associate            | 25.0               | Overseas          |               | PT Hexindo Adiperkasa Tbk (Indonesia)                            | Sales and service of construction machinery  |
| Associate            | 25.0               | Overseas          |               | Sarulla Operations Ltd (Indonesia)                               | Geothermal power operation in Indonesia  |
| Associate            | 20.0               | Overseas          |               | RICHBASE LIMITED (China)   | Invest company for dialysis treatment business in China  |
| Associate            | 25.0               | Overseas          |               | EQUIRENT VEHÍCULOS Y MAQUINARIA S.A.S BIC                        | Bussiness in Leasing of automobiles, construction & agricultural machinery.  |
| Associate            | 30.0               | Overseas          |               | Mazda Southern Africa (South Africa)                             | Import and wholesales of automobiles and spare parts   |

## Major Subsidiaries and Associated Companies

As of March 31, 2022

### Metals & Minerals Company

| Subsidiary/Associate | % of Voting Shares | Domestic/Overseas | Stock Listing | Name   | Operations  |
|----------------------|--------------------|-------------------|---------------|--|---|
| Subsidiary           | 100.0              | Domestic          |               | ITOCHU Metals Corporation                                  | Trade and investment in metal materials, products, and recycle business   |
| Subsidiary           | 100.0              | Domestic          |               | ITOCHU Mineral Resources Development Corporation           | Consulting and technical services in mine development, operation, and sustainable development                         |
| Subsidiary           | 100.0              | Domestic          |               | Soma Energy Support Co. Ltd.                               | Coal warehousing business   |
| Subsidiary           | 100.0              | Overseas          |               | ITOCHU Minerals & Energy of Australia Pty Ltd (Australia)  | Investment and sales in resource development projects including those of iron ore, coal, and non-ferrous metals, etc. |
| Subsidiary           | 75.0               | Overseas          |               | ITC Platinum Development Ltd (U.K.)                        | Management of PGMs & Nickel Project in South Africa   |
| Subsidiary           | 77.3               | Overseas          |               | JAPÃO BRASIL MINÉRIO DE FERRO PARTICIPAÇÕES LTDA. (Brazil) | Investment and management of iron ore projects in Brazil  |
| Associate            | 50.0               | Domestic          |               | Marubeni-Itochu Steel Inc.                                 | Import, export, processing, and sales of steel products   |
| Associate            | 50.0               | Overseas          |               | CIPTA Coal Trading Pte. Ltd. (Singapore)                   | Trade and sales of coal products  |

### Energy & Chemicals Company

| Subsidiary/Associate | % of Voting Shares | Domestic/Overseas | Stock Listing | Name   | Operations  |
|----------------------|--------------------|-------------------|---------------|--|---|
| Subsidiary           | 54.0               | Domestic          | Prime Market  | ITOCHU ENEX CO., LTD.  | Wholesale business of petroleum products and LPG, and power and heat supply business                        |
| Subsidiary           | 100.0              | Domestic          |               | ITOCHU Oil Exploration Co., Ltd.   | Exploration, development, and production of crude oil and gas   |
| Subsidiary           | 100.0              | Domestic          |               | ITOCHU CHEMICAL FRONTIER Corporation   | Wholesale of fine chemicals and related raw materials   |
| Subsidiary           | 100.0              | Domestic          |               | ITOCHU PLASTICS INC.   | Wholesale of plastics and related products  |
| Subsidiary           | 100.0              | Domestic          |               | ITOCHU Retail Link Corporation   | Wholesale of daily necessities and plastic products for retailers   |
| Subsidiary           | 100.0              | Domestic          |               | Sanipak Company Of Japan, Ltd.   | Manufacture and sale of garbage bags and other plastic bags   |
| Subsidiary           | 55.8               | Domestic          | Prime Market  | C.I. TAKIRON Corporation   | Manufacture and sale of various synthetic resins and related products                                       |
| Subsidiary           | 100.0              | Domestic          |               | Aoyama Solar Company Limited   | Renewable energy business in Japan  |
| Subsidiary           | 50.0               | Domestic          |               | AOYAMA ENERGY SERVICE CO., LTD.  | District Heat Supply in Aoyama area   |
| Subsidiary           | 100.0              | Overseas          |               | ITOCHU Oil Exploration (Azerbaijan) Inc. (Cayman Islands, British West Indies) | Exploration, development, and production of crude oil and gas in Azerbaijan                                 |
| Subsidiary           | 100.0              | Overseas          |               | ITOCHU PETROLEUM CO., (SINGAPORE) PTE. LTD. (Singapore)                        | International trade of crude oil, petroleum products, LPG, and LNG / Investment in energy business          |
| Subsidiary           | 100.0              | Overseas          |               | ITOCHU Plastics Pte., Ltd. (Singapore)   | Wholesale of plastic resins   |
| Subsidiary           | 60.0               | Overseas          |               | CIECO West Qurna Limited (U.K.)  | Investment in crude oil and gas project in Iraq   |
| Subsidiary           | 75.0               | Overseas          |               | Shanghai Achemical Trading Co., Ltd. (China)                                   | Wholesale of fine chemical materials in China   |
| Subsidiary           | 81.0               | Overseas          |               | Shanghai Dynachem International Trading Co., Ltd. (China)                      | Wholesale of plastic resins and related products in China   |
| Subsidiary           | 63.0               | Overseas          |               | REMEJE PHARMACEUTICALS (CHINA) CO., LTD. (China)                               | Wholesale of pharmaceutical products in China   |
| Subsidiary           | 100.0              | Overseas          |               | BEIJING ITOCHU-HUATANG COMPREHENSIVE PROCESSING Co., LTD. (China)              | Wholesale of daily necessities, import / export agency services, and warehouse, logistics, and distribution |
| Subsidiary           | 100.0              | Overseas          |               | Plastrubition Limited (U.K)  | Wholesale of plastic resins and related products in U.K.  |
| Subsidiary           | 100.0              | Overseas          |               | ITOCHU Chemicals America Inc. (U.S.A.)   | Wholesales of chemical materials in U.S.  |
| Subsidiary           | 64.6               | Overseas          |               | Bonsset America Corporation (U.S.A.)   | Manufacture of plastic films in U.S.  |
| Subsidiary           | 100.0              | Overseas          |               | The Reynolds Company (U.S.A.)  | Manufacture and sale of industrial adhesives in U.S.  |
| Subsidiary           | 100.0              | Overseas          |               | Helmitin Inc. (Canada)   | Manufacture and sale of industrial adhesives in Canada  |
| Subsidiary           | 100.0              | Overseas          |               | Helmitin Inc. (U.S.A.)   | Manufacture and sales of industrial adhesives in U.S.   |
| Subsidiary           | 40.0               | Overseas          |               | AEGIS GROUP INTERNATIONAL PTE.LTD. (Singapore)                                 | LPG supply business for India   |
| Subsidiary           | 19.7               | Overseas          |               | HINDUSTAN AEGIS LPG LIMITED (India)  | LPG import terminal business in India   |
| Subsidiary           | 25.0               | Overseas          |               | IP&E Holdings, LLC (The Commonwealth of the North Mariana Islands)             | Petroleum products distribution business in Guam and Saipan   |
| Subsidiary           | 25.2               | Overseas          |               | Omni-Plus System Pte Ltd (Singapore)   | Manufacture and sale of resin compounds in Singapore  |
| Subsidiary           | 70.0               | Overseas          |               | Hexa Americas Inc. (U.S.A.)  | Manufacture and sale of resin compounds in U.S.   |
| Subsidiary           | 61.9               | Overseas          |               | Bonsset Latin America S.A. (Uruguay)   | Manufacture of plastic films in South America   |
| Associate            | 37.1               | Domestic          |               | NISSHO Petroleum Gas Corporation   | Wholesale business of LPG and petroleum products in Japan   |
| Associate            | 25.0               | Domestic          |               | Japan South Sakha Oil Co., Ltd.  | Investment in crude oil and gas project in Eastern Siberia  |
| Associate            | 40.0               | Domestic          |               | NF Blossom Technologies, Inc.  | Manufacture and sales of lithium-ion energy storage system  |
| Associate            | 7.8                | Domestic          |               | VPP Japan., Ltd.   | Solar power corporate PPA business in Japan   |
| Associate            | 19.7               | Domestic          |               | Clean Energy Connect, Inc.   | Supplier of green energy to companies, offsite corporate PPA  |
| Associate            | 25.7               | Domestic          |               | i GRID SOLUTIONS, INC.   | Energy Management System Business   |
| Associate            | 50.0               | Domestic          |               | IBeeT Corporation  | Subscription/lease service of distributed power supply equipment  |
| Associate            | 21.3               | Overseas          |               | 24M TECHNOLOGIES, INC.   | Development and manufacture of SemiSolid batteries  |
| Associate            | 32.6               | Overseas          |               | Isla Petroleum & Gas Corporation (The Philippines)                             | Domestic LPG distribution business in the Philippines   |
| Associate            | 40.0               | Overseas          |               | NCT Holland B.V. (Netherlands)   | Wholesale of plastic resins   |
| Associate            | 25.0               | Overseas          |               | BRUNEI METHANOL COMPANY SDN BHD (Brunei)                                       | Manufacture of methanol in Brunei   |
| Associate            | 49.0               | Overseas          |               | SUMIPEX (THAILAND) CO., LTD. (Thailand)  | Manufacture and sale of acrylic sheets and related products in Thailand                                     |
| Associate            | 40.0               | Overseas          |               | MGI International, LLC (U.S.A.)  | Trading and distribution of the plastics materials in the U.S.  |

## Major Subsidiaries and Associated Companies

As of March 31, 2022

### Food Company

| Subsidiary/<br>Associate | % of<br>Voting<br>Shares | Domestic/<br>Overseas | Stock<br>Listing | Name  | Operations  |
|--------------------------|--------------------------|-----------------------|------------------|---|---|
| Subsidiary               | 99.9                     | Domestic              |                  | ITOCHU FEED MILLS CO., LTD.                     | Manufacture of compound feeds, livestock products   |
| Subsidiary               | 100.0                    | Domestic              |                  | ITOCHU Sugar Co., Ltd.                          | Manufacture of sugar and sugar-related by-products  |
| Subsidiary               | 100.0                    | Domestic              |                  | ITOCHU Food Sales and Marketing Co., Ltd.       | Wholesale and import of food materials  |
| Subsidiary               | 100.0                    | Domestic              |                  | Japan Nutrition Co., Ltd.                       | Manufacture and wholesale of feed and feed additives  |
| Subsidiary               | 100.0                    | Domestic              |                  | Dole International Holdings, Inc.               | Investment in Asian fresh produce business and worldwide packaged foods business of Dole  |
| Subsidiary               | 52.3                     | Domestic              | Prime Market     | ITOCHU-SHOKUHIN Co., Ltd.                       | Wholesale and distribution of foods and liquors   |
| Subsidiary               | 100.0                    | Domestic              |                  | NIPPON ACCESS, INC.                             | Wholesale and distribution of foods   |
| Subsidiary               | 100.0                    | Domestic              |                  | ITOCHU TAIWAN INVESTMENT CORPORATION            | Investment in Taipei Financial Center Corporation   |
| Subsidiary               | 50.1                     | Domestic              | Prime Market     | Prima Meat Packers, Ltd.                        | Manufacture and marketing of meat, ham, sausage, and processed foods  |
| Subsidiary               | 80.0                     | Overseas              |                  | UNEX (GUATEMALA), S.A. (Guatemala)              | Export and manufacture of coffee  |
| Subsidiary               | 100.0                    | Overseas              |                  | Quality Technology International, Inc. (U.S.A.) | Exportation and wholesale of high-value-added feed material and feed additives in North America   |
| Subsidiary               | 47.0                     | Overseas              |                  | PT. ANEKA TUNA INDONESIA (Indonesia)            | Manufacture of canned and pouched tuna  |
| Subsidiary               | 100.0                    | Overseas              |                  | Provence Huiles S.A.S. (France)                 | Manufacture of vegetable oil  |
| Associate                | 39.9                     | Domestic              | Prime Market     | FUJI OIL HOLDINGS INC.                          | Management of FUJI OIL group strategy and business operations   |
| Associate                | 36.4                     | Domestic              | Standard Market  | Japan Foods Co., Ltd.                           | Manufacture of soft drinks  |
| Associate                | 34.8                     | Domestic              |                  | KUMESHIMA SUGAR CO., LTD.                       | Manufacture and sale of raw sugar   |
| Associate                | 50.0                     | Domestic              |                  | KI Fresh Access, Inc.                           | Wholesale of fresh agricultural products (including imported agricultural products) and processed products, operation of dedicated fruit and vegetable center, collective operation of logistics in general |
| Associate                | 20.0                     | Domestic              |                  | SHOW-WA Co., Ltd.                               | Wholesale of foods  |
| Associate                | 50.0                     | Overseas              |                  | CGB ENTERPRISES, INC. (U.S.A.)                  | Grain collection and sales, operation of logistics, warehousing, etc.   |
| Associate                | 28.5                     | Overseas              |                  | PT. ANEKA COFFEE INDUSTRY (Indonesia)           | Processing and exportation of coffee  |
| Associate                | 49.9                     | Overseas              |                  | HYLIFE GROUP HOLDINGS LTD. (Canada)             | Commercial breed, and manufacture of pork   |
| Associate                | 35.0                     | Overseas              |                  | YANTAI LONGRONG FOODSTUFFS CO., LTD. (China)    | Manufacture and sales of processed meat product   |
| Associate                | 20.0                     | Overseas              |                  | Fuji Oil International Inc. (U.S.A.)            | Management of vegetable oil business in the U.S   |

### General Products & Realty Company

| Subsidiary/<br>Associate | % of<br>Voting<br>Shares | Domestic/<br>Overseas | Stock<br>Listing | Name   | Operations   |
|--------------------------|--------------------------|-----------------------|------------------|--|--|
| Subsidiary               | 100.0                    | Domestic              |                  | ITOCHU KENZAI CORPORATION  | Wholesale of wood products and building materials  |
| Subsidiary               | 100.0                    | Domestic              |                  | ITOCHU Pulp & Paper Corporation  | Wholesale and import / export of paper, paper boards, and various materials                        |
| Subsidiary               | 100.0                    | Domestic              |                  | ITOCHU CERATECH CORPORATION  | Manufacture and sale of ceramic raw materials and products   |
| Subsidiary               | 100.0                    | Domestic              |                  | ITOCHU LOGISTICS CORP.   | Comprehensive logistics services   |
| Subsidiary               | 100.0                    | Domestic              |                  | ITOCHU Property Development, Ltd.  | Development, sale and leasing of real estate   |
| Subsidiary               | 100.0                    | Domestic              |                  | ITOCHU HOUSING Co., Ltd.   | Real estate agent and property consultant  |
| Subsidiary               | 100.0                    | Domestic              |                  | ITOCHU Urban Community Ltd.  | Operation and management of real estate property   |
| Subsidiary               | 100.0                    | Domestic              |                  | ITOHPIA HOME Co., Ltd.   | Planning and construction of houses  |
| Subsidiary               | 100.0                    | Domestic              |                  | ITOCHU REIT Management Co., Ltd.   | Asset management for ITOCHU Advance Logistics Investment Corporation                               |
| Subsidiary               | 100.0                    | Domestic              |                  | IZU-OHITO DEVELOPMENT CO., LTD.  | Golf course  |
| Subsidiary               | 100.0                    | Overseas              |                  | ITOCHU FIBRE LIMITED (U.K.)  | Distribution and trading of pulp and paper materials and investment in METSA FIBRE OY              |
| Subsidiary               | 100.0                    | Overseas              |                  | P. T. ANEKA BUMI PRATAMA (Indonesia)                                     | Processing of natural rubber   |
| Subsidiary               | 100.0                    | Overseas              |                  | European Tyre Enterprise Limited (U.K.)                                  | Wholesale, retailing and recycling of tyres in Europe  |
| Subsidiary               | 100.0                    | Overseas              |                  | ITOCHU LOGISTICS (CHINA) CO., LTD. (CHINA)                               | Comprehensive logistics services (3PL, warehousing and trucking)                                   |
| Subsidiary               | 100.0                    | Overseas              |                  | Dateng logistics (Shanghai) Co.,Ltd. (China)                             | Comprehensive logistics services (3PL, warehousing and trucking)                                   |
| Subsidiary               | 100.0                    | Overseas              |                  | Alta Forest Products LLC (U.S.A)   | Manufacture and sale of wooden fence   |
| Subsidiary               | 100.0                    | Overseas              |                  | MASTER-HALCO, Inc. (U.S.A)   | Distribution and manufacture of fence  |
| Subsidiary               | 100.0                    | Overseas              |                  | Southwood Export Limited (New Zealand)                                   | Service provider (plantation, procurement/processing/shipping of woodchips) and sales of log/chips |
| Subsidiary               | 100.0                    | Overseas              |                  | US Premier Tube Mills LLC (U.S.A)  | Manufacture and sale of fence pipe   |
| Subsidiary               | 100.0                    | Overseas              |                  | ITOCHU Building Products Holdings Inc. (U.S.A)                           | Holding company for the building products business in North America                                |
| Associate                | 36.4                     | Domestic              | Prime Market     | DAIKEN CORPORATION   | Manufacture of building materials and construction parts   |
| Associate                | 50.0                     | Domestic              |                  | CHUSETSU Engineering Co., Ltd.   | Planning and construction of plants and logistics facilities                                       |
| Associate                | 49.4                     | Domestic              | Standard Market  | CENTURY 21 REAL ESTATE OF JAPAN LTD.                                     | Headquarters of real estate franchise system   |
| Associate                | 30.0                     | Overseas              |                  | Southland Plantation Forest Company of New Zealand Limited (New Zealand) | Plantation and sale of woodchips   |
| Associate                | 49.0                     | Overseas              |                  | Pacific Woodtech Corporation (U.S.A)                                     | Manufacture and sale of LVL and I-Joist  |
| Associate                | 49.0                     | Overseas              |                  | CIPA LUMBER CO. LTD. (Canada)  | Manufacture and sale of veneer   |
| Associate                | 25.0                     | Overseas              |                  | Unicharm Consumer Products (China) Co., Ltd. (China)                     | Production and sale of baby care, feminine care, and other products                                |
| Associate                | 25.0                     | Overseas              |                  | Unicharm Consumer Products (Tianjin) Co., Ltd. (China)                   | Production of baby care, feminine care, and other products   |
| Associate                | 25.0                     | Overseas              |                  | Unicharm Consumer Products (Jiangsu) Co., Ltd. (China)                   | Production of baby care, feminine care, and other products   |
| Associate                | 49.9                     | Overseas              |                  | IP Integrated Services Pvt.Ltd. (India)                                  | Comprehensive logistics services (3PL, warehousing, trucking and forwarding)                       |
| Associate                | 49.0                     | Overseas              |                  | Albany Plantation Export Company Pty. Ltd. (Australia)                   | Procurement of material, processing and sale of woodchip   |
| Associate                | 50.0                     | Overseas              |                  | Albany Bulk Handling Pty Limited (Australia)                             | Handling of bulk cargoes at Port   |

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As of March 31, 2022

### ICT& Financial Business Company

| Subsidiary/<br>Associate | % of<br>Voting<br>Shares | Domestic/<br>Overseas | Stock<br>Listing | Name   | Operations   |
|--------------------------|--------------------------|-----------------------|------------------|--|--|
| Subsidiary               | 59.4                     | Domestic              | Prime Market     | ITOCHU Techno-Solutions Corporation                    | IT solutions, software development, system integration, and IT management              |
| Subsidiary               | 60.3                     | Domestic              | Prime Market     | CONEXIO Corporation                                    | Retail and wholesale of mobile phones and provision of solutions using smartphones     |
| Subsidiary               | 65.0                     | Domestic              |                  | ITOCHU Orico Insurance Services Co., Ltd.              | Insurance agency   |
| Subsidiary               | 100.0                    | Domestic              |                  | I&T Risk Solutions Co., Ltd.                           | Insurance brokering services and risk consulting                                       |
| Subsidiary               | 70.0                     | Domestic              |                  | ITOCHU TECHNOLOGY VENTURES, INC.                       | Venture capital business   |
| Subsidiary               | 93.5                     | Domestic              |                  | A2 Healthcare Corporation                              | Clinical development support for pharmaceutical products and medical devices           |
| Subsidiary               | 100.0                    | Domestic              |                  | ITOCHU Cable Systems Corp.                             | System integration for broadcasters and telecommunication companies, and ISP services  |
| Subsidiary               | 100.0                    | Domestic              |                  | Money Communications Inc.                              | Financial services   |
| Subsidiary               | 100.0                    | Domestic              |                  | ITOCHU INTERACTIVE CORP.                               | Digital marketing business   |
| Subsidiary               | 80.0                     | Domestic              |                  | POCKET CARD CO., LTD.                                  | Credit card business   |
| Subsidiary               | 76.2                     | Domestic              |                  | HOKEN NO MADOGUCHI GROUP INC.                          | Retail insurance agency  |
| Subsidiary               | 90.0                     | Domestic              |                  | Gardia, Inc.   | Credit guarantee for retail businesses   |
| Subsidiary               | 100.0                    | Domestic              |                  | Belong Inc.  | Mobile device online distribution business   |
| Subsidiary               | 100.0                    | Overseas              |                  | ITOCHU FINANCE (ASIA) LTD. (Hong Kong S.A.R., China)   | Financial investment in China including Hong Kong                                      |
| Subsidiary               | 100.0                    | Overseas              |                  | First Response Finance Ltd. (U.K.)                     | Auto loan business in the U.K.   |
| Subsidiary               | 100.0                    | Overseas              |                  | GCT MANAGEMENT (THAILAND) LTD. (Thailand)              | Investment in finance company and insurance broker company in Thailand                 |
| Subsidiary               | 100.0                    | Overseas              |                  | COSMOS SERVICES CO., LTD. (Hong Kong S.A.R., China)    | Consulting and brokering of insurance and reinsurance                                  |
| Subsidiary               | 100.0                    | Overseas              |                  | NEWGT Reinsurance Company Ltd. (Bermuda)               | Reinsurance company domiciled in Bermuda who mainly assumes ITOCHU Group related risks |
| Subsidiary               | 100.0                    | Overseas              |                  | P.T. ITC Auto Multi Finance (Indonesia)                | Device finance business in Indonesia   |
| Subsidiary               | 100.0                    | Overseas              |                  | ITC VENTURES XI, INC (U.S.A.)                          | Venture Investment Business  |
| Associate                | 26.4                     | Domestic              | Prime Market     | SKY Perfect JSAT Holdings Inc.                         | Space and media business   |
| Associate                | 22.4                     | Domestic              | Prime Market     | WingArc1st Inc.  | Development/sales of software, providing cloud services                                |
| Associate                | 40.7                     | Domestic              | Prime Market     | BELLSYSTEM24 Holdings, Inc.                            | Contact center services  |
| Associate                | 33.3                     | Domestic              |                  | Asurion Japan K.K.                                     | Insurance for mobile devices   |
| Associate                | 16.5                     | Domestic              | Prime Market     | Orient Corporation                                     | Consumer credit, credit card business  |
| Associate                | 44.1                     | Domestic              |                  | Wellness Communications Corporation                    | Healthcare management solutions  |
| Associate                | 21.1                     | Domestic              |                  | DENTSU RETAIL MARKETING INC.                           | Data analysis and sales promotion/marketing support services for retailers             |
| Associate                | 23.1                     | Domestic              |                  | TXP Medical Co. Ltd.                                   | Digitalization of acute medical care, Development of medical data platform             |
| Associate                | 38.5                     | Overseas              |                  | RIGHTS & BRANDS ASIA LIMITED (Hong Kong S.A.R., China) | License Business in Asian Region   |
| Associate                | 27.1                     | Overseas              |                  | United Asia Finance Limited (Hong Kong S.A.R., China)  | Consumer loan business in China including Hong Kong                                    |
| Associate                | 20.0                     | Overseas              |                  | ACOM CONSUMER FINANCE CORPORATION (The Philippines)    | Consumer loan business in Philippines  |
| Associate                | 100.0                    | Overseas              |                  | Advanced Media Technologies Inc (U.S.A)                | Distribution of Cable TV related products  |
| Associate                | 33.3                     | Overseas              |                  | P.T. Pasar Dana Pinjaman (Indonesia)                   | P2P lending business   |
| Associate                | 25.0                     | Overseas              |                  | EASY BUY Public Company Limited (Thailand)             | Consumer loan business in Thailand   |
| Associate                | 20.0                     | Overseas              |                  | Tokyo Century Leasing China Corporation(China)         | Leasing business in China  |
| Associate                | 23.6                     | Overseas              |                  | SilverSky Inc. (U.S.A.)                                | Security service in U.S.A  |

### The 8th Company

| Subsidiary/<br>Associate | % of<br>Voting<br>Shares | Domestic/<br>Overseas | Stock<br>Listing | Name  | Operations  |
|--------------------------|--------------------------|-----------------------|------------------|---|---|
| Subsidiary               | 94.7                     | Domestic              |                  | FamilyMart Co., Ltd.                          | Convenience store operations under franchise system   |
| Subsidiary               | 55.0                     | Domestic              |                  | Data One Corp.                                | Digital advertising distribution business and advertising agency business utilizing purchase data |
| Subsidiary               | 100.0                    | Domestic              |                  | Gate One Corp.                                | In-store media business with digital signages   |
| Associate                | 48.3                     | Overseas              |                  | TAIWAN DISTRIBUTION CENTER CO., LTD. (Taiwan) | Wholesale of foods and sundries   |

## Major Subsidiaries and Associated Companies

As of March 31, 2022

### Headquarters

| Subsidiary/<br>Associate | % of<br>Voting<br>Shares | Domestic/<br>Overseas | Stock<br>Listing | Name  | Operations  |
|--------------------------|--------------------------|-----------------------|------------------|---|---|
| Subsidiary               | 100.0                    | Domestic              |                  | ITOCHU Treasury Corporation                           | Financial services  |
| Subsidiary               | 100.0                    | Overseas              |                  | ITOCHU TREASURY CENTRE ASIA PTE. LTD. (Singapore)     | Financial services  |
| Subsidiary               | 100.0                    | Overseas              |                  | ITOCHU TREASURY CENTRE EUROPE PLC (U.K.)              | Financial services  |
| Subsidiary               | 100.0                    | Overseas              |                  | ITOCHU Treasury Center Americas Inc. (U.S.A.)         | Financial services  |
| Subsidiary               | 100.0                    | Overseas              |                  | Orchid Alliance Holdings Limited (BR. Virgin Islands) | Investment and shareholder loan to a company investing in CITIC Limited   |
| Associate                | 25.0                     | Overseas              |                  | C.P. Pokphand Co. Ltd. (Bermuda)                      | Compound animal feed business, livestock and aquatic product related business, and manufacture and sale business of food products |
| Associate                | 25.0                     | Overseas              | HKEx             | Chia Tai Enterprises International Limited (Bermuda)  | Biochemical Business, Industrial Business in China  |

### Oversease Trading Subsidiaries and their Subsidiaries

| Subsidiary/<br>Associate | % of<br>Voting<br>Shares | Domestic/<br>Overseas | Stock<br>Listing | Name  | Operations               |
|--------------------------|--------------------------|-----------------------|------------------|---|--------------------------|
| Subsidiary               | 100.0                    | Overseas              |                  | ITOCHU International Inc. (U.S.A.)              | Wholesale and investment |
| Subsidiary               | 100.0                    | Overseas              |                  | ITOCHU Europe PLC (U.K.)                        | Wholesale and investment |
| Subsidiary               | 100.0                    | Overseas              |                  | ITOCHU Singapore Pte Ltd (Singapore)            | Wholesale and investment |
| Subsidiary               | 100.0                    | Overseas              |                  | ITOCHU Korea LTD. (Korea)                       | Wholesale and investment |
| Subsidiary               | 100.0                    | Overseas              |                  | ITOCHU (Thailand) Ltd. (Thailand)               | Wholesale and investment |
| Subsidiary               | 100.0                    | Overseas              |                  | ITOCHU Hong Kong Ltd. (Hong Kong S.A.R., China) | Wholesale and investment |
| Subsidiary               | 100.0                    | Overseas              |                  | ITOCHU Latin America, S.A. (Panama)             | Wholesale and investment |
| Subsidiary               | 100.0                    | Overseas              |                  | ITOCHU BRASIL S.A. (Brazil)                     | Wholesale and investment |
| Subsidiary               | 100.0                    | Overseas              |                  | ITOCHU MIDDLE EAST FZE (U.A.E.)                 | Wholesale and investment |
| Subsidiary               | 100.0                    | Overseas              |                  | ITOCHU Australia Ltd. (Australia)               | Wholesale and investment |
| Subsidiary               | 100.0                    | Overseas              |                  | ITOCHU (China) Holding Co., Ltd. (China)        | Wholesale and investment |
| Subsidiary               | 100.0                    | Overseas              |                  | ITOCHU TAIWAN CORPORATION (Taiwan)              | Wholesale and investment |