Investors Meeting for ICT, General Products & Realty Co. Itam One with Infinite Missions





Dec 14, 2015 / ITOCHU Corporation





Summary of ICT, General Products & Realty Co.

- Organization, Subsidiaries & Associates
- Company's "VISION", "ACTION" and "PASSION"
- Financial Highlights
- Our Important Things

Introduction of Four Divisions:

Forest Products & General Merchandise Div. ICT Div.

Construction, Realty & Logistics Business Div. Financial & Insurance Business Div.

Management Policy & Business Fields





Summary of ICT, General Products & Realty Company

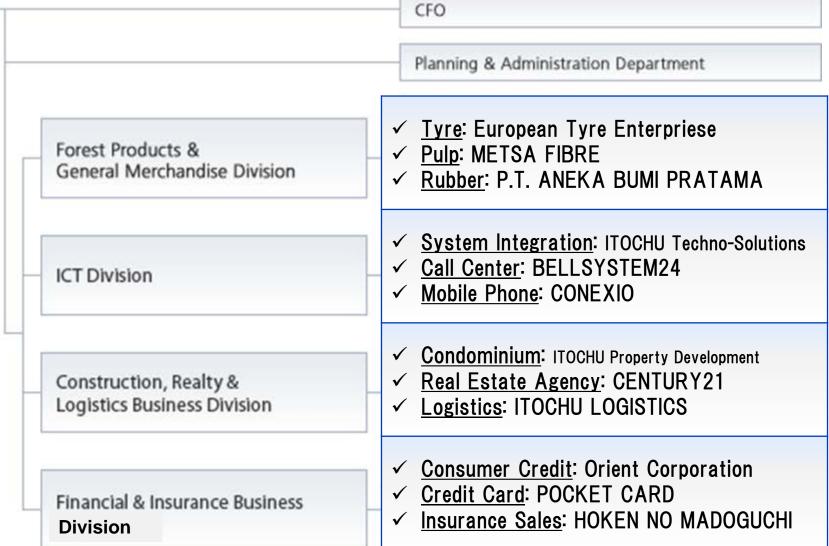
Organization, Subsidiaries & Associates



4 Divisions, Numbers of Employee: 30,000 (*Consolidated Basis)



Tomofumi Yoshida President, ICT, General Products & Realty Company



Company's "VISION", "ACTION" and "PASSION"





私たちのビジョン Company Vision





私たちのアクション Company Action



DEVELOP COOPERATIVENESS

DEVELOP HUMAN RESOURCE



BRIGHT, DELIGHT & AGGRESSIVE

私たちのパッション Company Passion







"TASUKEAI"

(Mutual Cooperation)

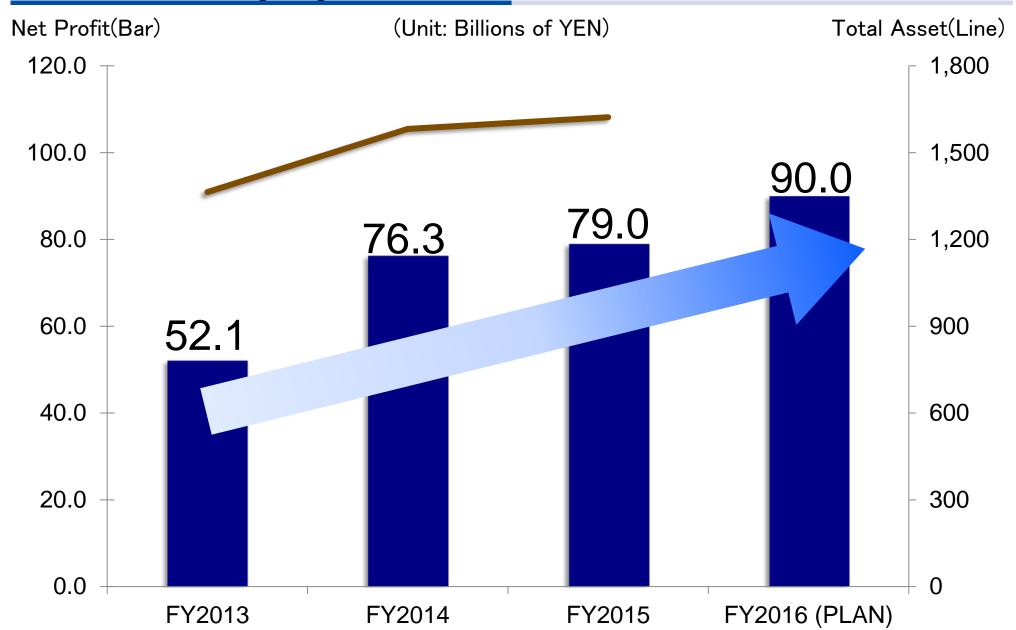
Improve Communication

- ✓ Free and Vigorous
- ✓ Independence
- ✓ Brave and Love
- ✓ Loyalty to Organization



Financial Highlights









Introduction of Four Divisions

Forest Products & General Merchandise Div. ICT Div.

Construction, Realty & Logistics Business Div. Financial & Insurance Business Div.





Forest Products & General Merchandise Division

Management Policy & Business Fields



[Management policy]

- "Niche, Low-technology, Dominant"
- To expand earnings through unrivaled presence and strong initiative

(Business fields)

Pulp

Investments

Housing materials

Hygiene products

Log Chip Paper

Pulp Trading Hygiene products

Cement Slag Tire

Tire

Ceramics

Natural rubber

Woodchip

The division has sent 85 employees overseas out of 180 to manage various trading / investment operations.

9





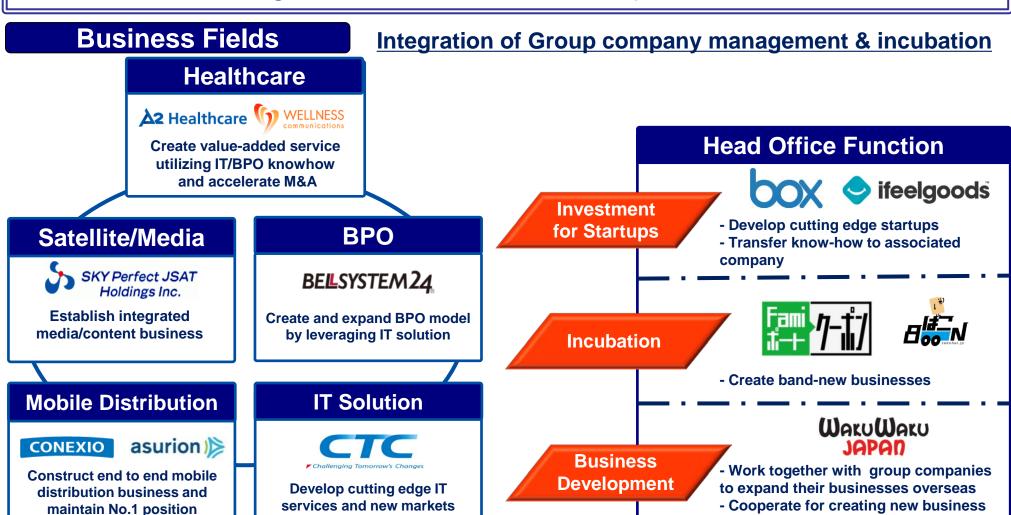
ICT Division

Management Policy & Business Fields



Management Policy

Consolidated Management × Business Development ⇒ Continued Growth







Construction, Realty & Logistics Business Division



13

Itochu's "Development" & "Capital" + Strong Partners **Growth**

Building a Strong Value Chains

in profits

(Japan) Our Value Chains Asia&China: Logistics

: Condominium Asia

: Apartment U.S.

Expanding Overseas

IUC ITC **Apartment IPD Condominium** IUC PM* Develop-REIT **Sales** ment

Expanding Types of Assets

Logistics& **Commercial**

ITC: Itochu Corporation / IPD: Itochu Property Development

IUC: Itochu Urban Community / ITH: Itochu Housing

ADIM: AD Investment Management

Our strength: Capability (Change × Capital × Overseas)

Brand-new Deal 2017

*PM: Property management

Management Policy & Business Fields (Logistics) I am One with Infinite M Itochu's "Logistics" + Clients' "Products" **Growth Building a Global Supply Chain** in profits +Cold Chain No.1* Japan **Growing field** in China India + EC Logistics Growing field **ASEAN Expand business in Asia** (Growing Market) Our strength **Clients × Channels × Overseas**

*No.1 of Japanese same companies

14





Financial & Insurance Business Division



To further strengthen the edge of our Retail Finance
Portfolio and to create a new core competence in Corporate
Loans and Investments.

Segment	Business	Subsidiaries & Associates
Retail	Unsecured Personal Loans, Credit Cards and Auto loans worldwide.	 Orient Corporation POCKET CARD CO., LTD. United Asia Finance Ltd. Easy Buy Public Co., Ltd. First Response Finance Ltd.
Corporate	Lending Business and PE (turn around) funds in Japan. Investments, Lending and Leasing businesses in China.	 GL Connect Co., Ltd. CITIC International Assets Management Ltd. Century Tokyo Leasing China Corporation

Brand-new Deal 2017 16



To strengthen the continuous growth on Intermediary and Reinsurance Underwriting and to expand Retail insurance marketing & distribution business.

Segment	Business	Subsidiaries & Associates
Inter- mediation	Insurance Agency / Brokerage worldwide. Retail Insurance Marketing & Distribution in Japan.	 ITOCHU Orico Insurance Service Co., Ltd. Hoken No Madoguchi Group Inc. A&I Insurance Next Co., Ltd. I&T Risk Solutions Co., Ltd. Cosmos Services Co., Ltd.
Under- writing	Reinsurance Underwriting. (Strategic alliance with Lloyd's syndicate) Credit Guarantee in Japan.	•NEWGT Reinsurance Co.,Ltd. •eGuarantee, Inc.





