

Major Subsidiaries and Associated Companies

As of March 31, 2023

Textile Company

| Subsidiary/ Associate | % of Voting Shares | Domestic/ Overseas | Stock Listing | Name | Operations |
|-----------------------|--------------------|--------------------|-----------------|--|--|
| Subsidiary | 100.0 | Domestic | | itochu fashion system co.,ltd. | Comprehensive consulting for the fashion business |
| Subsidiary | 100.0 | Domestic | | ITOCHU MODEPAL CO., LTD. | Manufacture and wholesale of apparel |
| Subsidiary | 100.0 | Domestic | | EDWIN CO., LTD. | Planning, manufacture and wholesale of jeans & other apparel products |
| Subsidiary | 100.0 | Domestic | | Sankei Co., Ltd. | Manufacture and wholesale of garment materials |
| Subsidiary | 100.0 | Domestic | | CI Shopping Service Co., Ltd. | Sale of everyday items aimed at ITOCHU Group's and customers' employees and families |
| Subsidiary | 100.0 | Domestic | | CI TEXTILE SERVICE CO., LTD. | Outsourcing of administrative duties for delivery, production control, and quality control |
| Subsidiary | 100.0 | Domestic | | JOIX CORPORATION | Manufacture and wholesale of men's apparel |
| Subsidiary | 80.0 | Domestic | | SCABAL JAPAN Co., Ltd. | Import and sale of SCABAL brand fabrics |
| Subsidiary | 100.0 | Domestic | | UNICO CORPORATION | Manufacture and wholesale of uniforms & other apparel products |
| Subsidiary | 100.0 | Domestic | | LEILIAN CO., LTD. | Retail of women's apparel |
| Subsidiary | 100.0 | Domestic | | ROYNE CO., LTD. | Manufacture and wholesale of apparel |
| Subsidiary | 69.7 | Domestic | | DOME CORPORATION | Manufacture and wholesale of sportswear, etc. |
| Subsidiary | 100.0 | Overseas | | ITOCHU Prominent U.S.A. LLC (U.S.A.) | Wholesale of textile materials, fabrics and apparel |
| Subsidiary | 100.0 | Overseas | | ITOCHU TEXTILE (CHINA) CO., LTD. (China) | Production control and wholesale of textile materials and apparel |
| Subsidiary | 100.0 | Overseas | | ITOCHU Textile Prominent (ASIA) Ltd. (Hong Kong S.A.R., China) | Production control and wholesale of apparel |
| Associate | 40.0 | Domestic | Prime Market | DESCENTE LTD. | Manufacture and wholesale of sportswear, etc. |
| Associate | 26.7 | Domestic | Standard Market | TERAOKA SEISAKUSHO CO., LTD. | Manufacture of adhesive tape |
| Associate | 25.0 | Domestic | | MAGASseek Corporation | Retail website of fashion apparel by PC and mobile |
| Associate | 34.0 | Domestic | | RBKJ Corporation | Sales of Reebok shoes, etc. |

Machinery Company

| Subsidiary/ Associate | % of Voting Shares | Domestic/ Overseas | Stock Listing | Name | Operations |
|-----------------------|--------------------|--------------------|---------------|--|--|
| Subsidiary | 100.0 | Domestic | | ITOCHU Plantech Inc. | Import / export of plant and equipment, and domestic environmental and energy solution businesses |
| Subsidiary | 100.0 | Domestic | | IMECS Co., Ltd. | Ship owning and operation, chartering, handling of ship machinery, broking of secondhand vessels, and administration management of overseas shipowning companies |
| Subsidiary | 100.0 | Domestic | | ITOCHU AVIATION CO., LTD. | Import / export and wholesale of aircraft, aircraft parts, and related equipment |
| Subsidiary | 100.0 | Domestic | | JAPAN AEROSPACE CORPORATION | Import and wholesale of aircraft, related parts and airport security equipment |
| Subsidiary | 100.0 | Domestic | | ITOCHU Automobile Corporation | Import / export, intermediate trade operation of automobile, and automotive / construction machinery parts |
| Subsidiary | 100.0 | Domestic | | ITOCHU MACHINE-TECHNOS CORPORATION | Import / export, intermediate trade, wholesale and engineering service of machine tools, textile / unwoven machinery, industrial & food machinery |
| Subsidiary | 82.8 | Domestic | | YANASE & CO., LTD. | Sale and repair of imported automobiles |
| Subsidiary | 100.0 | Domestic | | Citrus Investment LLC | Investment in a company investing in Hitachi Construction Machinery Co., Ltd. |
| Subsidiary | 100.0 | Overseas | | I-Power Investment Inc. (U.S.A) | Investment company in the power industry in the U.S. |
| Subsidiary | 100.0 | Overseas | | I-ENVIRONMENT INVESTMENTS LIMITED (U.K.) | Investment company for water and environment sector in Europe and Middle East |
| Subsidiary | 100.0 | Overseas | | ITOCHU Automobile America Inc. (U.S.A.) | Trading / distribution of automobiles and parts, investment in automobile-related companies |
| Subsidiary | 100.0 | Overseas | | Auto Investment Inc. (U.S.A.) | Sale of imported automobiles |
| Subsidiary | 100.0 | Overseas | | VEHICLES MIDDLE EAST FZE (U.A.E.) | Automobile sales support in Middle East and Africa |
| Subsidiary | 100.0 | Overseas | | MULTIQUIP INC. (U.S.A.) | Distribution and manufacture of light construction equipment and generators |
| Subsidiary | 100.0 | Overseas | | NAES CORPORATION (U.S.A.) | Power plant operation and maintenance, asset management and technical services provider |
| Subsidiary | 70.0 | Overseas | | RICARDO PÉREZ, S.A. (Panama) | Automobile distributor and dealer in Panama |
| Subsidiary | 100.0 | Overseas | | AVIDEX INDUSTRIES, L.L.C. (U.S.A.) | Audiovisual system integration serving healthcare, corporate and education markets in the US |
| Subsidiary | 100.0 | Overseas | | AUTO INTERNATIONAL(Ukraine) | Automobile distributor and dealer in Ukraine |
| Subsidiary | 100.0 | Overseas | | ITOCHU AVIATION INC. (U.S.A.) | Export aircraft, aircraft parts, and related equipments from the U.S. to Japan |
| Subsidiary | 100.0 | Overseas | | BAY4 ENERGY SERVICES, LLC (U.S.A.) | Operation, maintenance, and asset management services for solar power plants |
| Subsidiary | 100.0 | Overseas | | I-RENEWABLE ENERGY ASIA (VIETNAM) PTE. LTD. (VIETNAM) | Rooftop solar power generation in Vietnam |
| Subsidiary | 100.0 | Overseas | | I-RENEWABLE ENERGY ASIA (THAILAND) PTE. LTD. (THAILAND) | Rooftop solar power generation in Thailand |
| Associate | 50.0 | Domestic | | ITOCHU TC CONSTRUCTION MACHINERY CO., LTD. | Sale and rental of construction machinery |
| Associate | 50.0 | Domestic | | Toyo Advanced Technologies Co., Ltd. | Manufacture and sale of machine tools and automobile parts, and surface coating service |
| Associate | 33.4 | Domestic | Prime Market | JAMCO Corporation | Manufacture of aircraft interior products and maintenance of aircraft |
| Associate | 49.0 | Domestic | | ISUZU LEASING SERVICES Ltd | Commercial vehicle leasing, commercial vehicle maintenance service |
| Associate | 49.0 | Domestic | | ISUZU U-MAX Co. Ltd | Buying and selling of used trucks, truck auction business |
| Associate | 30.0 | Domestic | Prime Market | Tokyo Century Corporation | Businesses in Equipment Leasing, Mobility & Fleet Management, Specialty Financing, and International Business |
| Associate | 35.0 | Overseas | | ZAXIS Financial Services Americas, LLC (U.S.A.) | Captive finance business for construction machinery sold by the Hitachi Construction Machinery Group |
| Associate | 32.0 | Overseas | | PT. BHIMASENA POWER INDONESIA (Indonesia) | Independent Power Producer (IPP) in Indonesia |
| Associate | 28.0 | Overseas | | ISUZU VIETNAM CO., LTD (Vietnam) | Import, assembly, and wholesale of commercial vehicles |
| Associate | 25.0 | Overseas | | ISUZU MOTORS OFF-HIGHWAY DIESEL ENGINE(SHANGHAI) LIMITED (China) | Sales of industrial engines |
| Associate | 50.0 | Overseas | | SUZUKI MOTOR RUS LLC (Russia) | Import and wholesale of automobiles, motorcycles, and spare parts |
| Associate | 50.0 | Overseas | | PT HEXA FINANCE INDONESIA (Indonesia) | Construction machinery finance company in Indonesia |
| Associate | 25.0 | Overseas | | PT Hexindo Adiperkasa Tbk (Indonesia) | Sales and service of construction machinery |
| Associate | 25.0 | Overseas | | Sarulla Operations Ltd (Indonesia) | Geothermal power operation in Indonesia |
| Associate | 25.0 | Overseas | | EQUIRENT VEHÍCULOS Y MAQUINARIA S.A.S BIC (Colombia) | Bussiness in Leasing of automobiles, construction & agricultural machinery |
| Associate | 30.0 | Overseas | | Mazda Southern Africa (Pty) Ltd. (South Africa) | Import and wholesales of automobiles and spare parts |

Major Subsidiaries and Associated Companies

As of March 31, 2023

Metals & Minerals Company

| Subsidiary/ Associate | % of Voting Shares | Domestic/ Overseas | Stock Listing | Name | Operations |
|--------------------------|--------------------------|-----------------------|------------------|--|---|
| Subsidiary | 100.0 | Domestic | | ITOCHU Metals Corporation | Trade and investment in metal materials, products, and recycle business |
| Subsidiary | 100.0 | Domestic | | ITOCHU Mineral Resources Development Corporation | Consulting and technical services in mine development, operation, and sustainable development |
| Subsidiary | 100.0 | Domestic | | Soma Energy Support Co. Ltd. | Coal warehousing business |
| Subsidiary | 100.0 | Overseas | | ITOCHU Minerals & Energy of Australia Pty Ltd (Australia) | Investment and sales in resource development projects including those of iron ore, coal, and non-ferrous metals, etc. |
| Subsidiary | 75.0 | Overseas | | ITC Platinum Development Ltd (U.K.) | Management of PGMs & Nickel Project in South Africa |
| Subsidiary | 77.3 | Overseas | | JAPÃO BRASIL MINÉRIO DE FERRO PARTICIPAÇÕES LTDA. (Brazil) | Investment and management of iron ore projects in Brazil |
| Subsidiary | 100.0 | Overseas | | ITC Coal Resources International Inc. (U.S.A.) | Investment and management of coking coal project in the U.S. |
| Associate | 50.0 | Domestic | | Marubeni-Itochu Steel Inc. | Import, export, processing, and sales of steel products |
| Associate | 50.0 | Overseas | | CIPTA Coal Trading Pte. Ltd. (Singapore) | Trade and sales of mineral resource products |

Energy & Chemicals Company

| Subsidiary/ Associate | % of Voting Shares | Domestic/ Overseas | Stock Listing | Name | Operations |
|--------------------------|--------------------------|-----------------------|------------------|--|---|
| Subsidiary | 54.0 | Domestic | Prime Market | ITOCHU ENEX CO., LTD. | Wholesale business of petroleum products and LPG, and power and heat supply business |
| Subsidiary | 100.0 | Domestic | | ITOCHU Oil Exploration Co., Ltd. | Exploration, development, and production of crude oil and gas |
| Subsidiary | 100.0 | Domestic | | ITOCHU CHEMICAL FRONTIER Corporation | Wholesale of fine chemicals and related raw materials |
| Subsidiary | 100.0 | Domestic | | ITOCHU PLASTICS INC. | Wholesale of plastics and related products |
| Subsidiary | 100.0 | Domestic | | ITOCHU Retail Link Corporation | Wholesale of daily necessities and plastic products for retailers |
| Subsidiary | 100.0 | Domestic | | Sanipak Company Of Japan, Ltd. | Manufacture and sale of garbage bags and other plastic bags |
| Subsidiary | 55.7 | Domestic | Prime Market | C.I. TAKIRON Corporation | Manufacture and sale of various synthetic resins and related products |
| Subsidiary | 100.0 | Domestic | | Aoyama Solar Company Limited | Renewable energy business in Japan |
| Subsidiary | 50.0 | Domestic | | AOYAMA ENERGY SERVICE CO., LTD. | District Heat Supply in Aoyama area |
| Subsidiary | 100.0 | Domestic | | GridShare Japan Corporation | Battery optimal control AI |
| Subsidiary | 100.0 | Overseas | | ITOCHU Oil Exploration (Azerbaijan) Inc. (Cayman Islands, British West Indies) | Exploration, development, and production of crude oil and gas in Azerbaijan |
| Subsidiary | 100.0 | Overseas | | ITOCHU PETROLEUM CO., (SINGAPORE) PTE. LTD. (Singapore) | International trade of crude oil, petroleum products, LPG, and LNG / Investment in energy business |
| Subsidiary | 100.0 | Overseas | | ITOCHU Plastics Pte., Ltd. (Singapore) | Wholesale of plastic resins |
| Subsidiary | 60.0 | Overseas | | CIECO West Qurna Limited (U.K.) | Investment in crude oil and gas project in Iraq |
| Subsidiary | 75.0 | Overseas | | Shanghai Achemical Trading Co., Ltd. (China) | Wholesale of fine chemical materials in China |
| Subsidiary | 81.0 | Overseas | | Shanghai Dynachem International Trading Co., Ltd. (China) | Wholesale of plastic resins and related products in China |
| Subsidiary | 63.0 | Overseas | | REMEJE PHARMACEUTICALS (CHINA) CO., LTD. (China) | Wholesale of pharmaceutical products in China |
| Subsidiary | 100.0 | Overseas | | BEIJING ITOCHU-HUATANG COMPREHENSIVE PROCESSING CO., LTD. (China) | Wholesale of daily necessities, import / export agency services, and warehouse, logistics, and distribution |
| Subsidiary | 100.0 | Overseas | | Plastrition Limited (U.K) | Wholesale of plastic resins and related products in U.K. |
| Subsidiary | 100.0 | Overseas | | ITOCHU Chemicals America Inc. (U.S.A.) | Wholesales of chemical materials in U.S. |
| Subsidiary | 64.6 | Overseas | | Bonset America Corporation (U.S.A.) | Manufacture of plastic films in U.S. |
| Subsidiary | 100.0 | Overseas | | The Reynolds Company (U.S.A.) | Manufacture and sale of industrial adhesives in U.S. |
| Subsidiary | 100.0 | Overseas | | Helmitin Inc. (Canada) | Manufacture and sale of industrial adhesives in Canada |
| Subsidiary | 100.0 | Overseas | | Helmitin Inc. (U.S.A.) | Manufacture and sales of industrial adhesives in U.S. |
| Subsidiary | 65.0 | Overseas | | MGI International, LLC (U.S.A.) | Trading and distrution of the plastics materials in the U.S. |
| Subsidiary | 61.9 | Overseas | | Bonset Latin America S.A. (Uruguay) | Manufacture of plastic films in South America |
| Associate | 40.0 | Overseas | | AEGIS GROUP INTERNATIONAL PTE.LTD. (Singapore) | LPG supply business for India |
| Associate | 25.0 | Overseas | | HINDUSTAN AEGIS LPG LIMITED (India) | LPG import terminal business in India |
| Associate | 25.0 | Overseas | | IP&E Holdings, LLC (The Commonwealth of the North Mariana Islands) | Petroleum products distribution busines in Guam and Saipan |
| Associate | 25.2 | Overseas | Growth Market | Omni-Plus System Pte Ltd (Singapore) | Manufacture and sale of resin compounds in Singapore |
| Associate | 37.1 | Domestic | | NISSHO Petroleum Gas Corporation | Wholesale business of LPG and petroleum products in Japan |
| Associate | 25.0 | Domestic | | Japan South Sakha Oil Co., Ltd. | Investment in crude oil and gas project in Eastern Siberia |
| Associate | 40.0 | Domestic | | NF Blossom Technologies, Inc. | Manufacture and sales of lithium-ion energy storage system |
| Associate | 19.7 | Domestic | | Clean Energy Connect, Inc. | Spplier of green energy to companies, offsite corporate PPA |
| Associate | 25.7 | Domestic | | i GRID SOLUTIONS, INC. | Distributed renewable energy business |
| Associate | 50.0 | Domestic | | IBeeT Corporation | Subscription / lease service of distributed power supply equipment |
| Associate | 20.6 | Overseas | | 24M TECHNOLOGIES, INC. (U.S.A.) | Development and manufacture of SemiSolid batteries |
| Associate | 32.6 | Overseas | | Isla Petroleum & Gas Corporation (The Philippines) | Domestic LPG distribution business in the Philippines |
| Associate | 40.0 | Overseas | | NCT Holland B.V. (Netherlands) | Wholesale of plastic resins |
| Associate | 25.0 | Overseas | | BRUNEI METHANOL COMPANY SDN BHD (Brunei) | Manufacture of methanol in Brunei |

Major Subsidiaries and Associated Companies

As of March 31, 2023

Food Company

| Subsidiary/ Associate | % of Voting Shares | Domestic/ Overseas | Stock Listing | Name | Operations |
|-----------------------|--------------------|--------------------|-----------------|---|---|
| Subsidiary | 100.0 | Domestic | | ITOCHU FEED MILLS CO., LTD. | Manufacture of compound feeds, livestock products |
| Subsidiary | 100.0 | Domestic | | ITOCHU Food Sales and Marketing Co.,Ltd. | Wholesale and import of food materials |
| Subsidiary | 100.0 | Domestic | | Japan Nutrition Co., Ltd. | Manufacture and wholesale of feed and feed additives |
| Subsidiary | 100.0 | Domestic | | Dole International Holdings, Inc. | Investment in Dole Fresh Produce Group and Food & Beverages Group |
| Subsidiary | 52.3 | Domestic | Prime Market | ITOCHU-SHOKUHIN Co., Ltd. | Wholesale and distribution of foods and liquors |
| Subsidiary | 100.0 | Domestic | | NIPPON ACCESS, INC. | Wholesale and distribution of foods |
| Subsidiary | 100.0 | Domestic | | ITOCHU TAIWAN INVESTMENT CORPORATION | Investment in Taipei Financial Center Corporation |
| Subsidiary | 50.1 | Domestic | Prime Market | Prima Meat Packers, Ltd. | Manufacture and marketing of meat, ham, sausage, and processed foods |
| Subsidiary | 80.0 | Overseas | | UNEX (GUATEMALA), S.A. (Guatemala) | Export and manufacture of coffee |
| Subsidiary | 100.0 | Overseas | | Quality Technology International, Inc. (U.S.A.) | Exportation and wholesale of high-value-added feed material and feed additives in North America |
| Subsidiary | 47.0 | Overseas | | PT. ANEKA TUNA INDONESIA (Indonesia) | Manufacture of canned and pouched tuna |
| Subsidiary | 100.0 | Overseas | | PROVENCE HUILES (France) | Manufacture of vegetable oil |
| Associate | 43.9 | Domestic | Prime Market | FUJI OIL HOLDINGS INC. | Management of FUJI OIL group strategy and business operations |
| Associate | 36.4 | Domestic | Standard Market | Japan Foods Co., Ltd. | Manufacture of soft drinks |
| Associate | 50.0 | Domestic | | KI Fresh Access, Inc. | Wholesale of fresh agricultural products (including imported agricultural products) and processed products, operation of dedicated fruit and vegetable center, collective operation of logistics in general |
| Associate | 20.0 | Domestic | | SHOW-WA Co., Ltd. | Wholesale of foods |
| Associate | 37.9 | Domestic | Prime Market | WELLNEO SUGAR Co., Ltd. | Management of group companies that manufacture, process and sales of sugar and other by-products |
| Associate | 50.0 | Overseas | | CGB ENTERPRISES, INC. (U.S.A.) | Grain collection and sales, operation of logistics, warehousing, etc. |
| Associate | 28.5 | Overseas | | PT. ANEKA COFFEE INDUSTRY (Indonesia) | Processing and exportation of coffee |
| Associate | 49.9 | Overseas | | HYLIFE GROUP HOLDINGS LTD. (Canada) | Commercial breed, and manufacture of pork |
| Associate | 35.0 | Overseas | | YANTAI LONGRONG FOODSTUFFS CO., LTD. (China) | Manufacture and sales of processed meat product |
| Associate | 20.0 | Overseas | | Fuji Oil International Inc. (U.S.A.) | Management of vegetable oil business in the U.S |

General Products & Realty Company

| Subsidiary/ Associate | % of Voting Shares | Domestic/ Overseas | Stock Listing | Name | Operations |
|-----------------------|--------------------|--------------------|-----------------|--|--|
| Subsidiary | 100.0 | Domestic | | ITOCHU KENZAI CORPORATION | Wholesale of wood products and building materials |
| Subsidiary | 100.0 | Domestic | | ITOCHU PULP & PAPER CORPORATION | Wholesale and import / export of paper, paper boards, and various materials |
| Subsidiary | 100.0 | Domestic | | ITOCHU CERATECH CORPORATION | Manufacture and sale of ceramic raw materials and products |
| Subsidiary | 100.0 | Domestic | | ITOCHU LOGISTICS CORP. | Comprehensive logistics services |
| Subsidiary | 100.0 | Domestic | | ITOCHU Property Development, Ltd. | Development, sale and leasing of real estate |
| Subsidiary | 100.0 | Domestic | | ITOCHU HOUSING CO., LTD. | Real estate agent and property consultant |
| Subsidiary | 100.0 | Domestic | | ITOCHU Urban Community Ltd. | Operation and management of real estate property |
| Subsidiary | 100.0 | Domestic | | ITOHPIA HOME Co., Ltd. | Planning and construction of houses |
| Subsidiary | 100.0 | Domestic | | ITOCHU REIT Management Co., Ltd. | Asset management for Investment Corporation |
| Subsidiary | 100.0 | Domestic | | IZU-OHITO DEVELOPMENT CO., LTD. | Golf course |
| Subsidiary | 100.0 | Overseas | | ITOCHU FIBRE LIMITED (U.K.) | Distribution and trading of pulp and paper materials and investment in Metsä Fibre Oy |
| Subsidiary | 100.0 | Overseas | | PT. Aneka Bumi Pratama (Indonesia) | Processing of natural rubber |
| Subsidiary | 100.0 | Overseas | | European Tyre Enterprise Limited (U.K.) | Wholesale, retailing and recycling of tyres in Europe |
| Subsidiary | 100.0 | Overseas | | ITOCHU LOGISTICS (CHINA) CO., LTD. (CHINA) | Comprehensive logistics services (3PL, warehousing and trucking) |
| Subsidiary | 100.0 | Overseas | | Dateng logistics (Shanghai) Co.,Ltd. (China) | Comprehensive logistics services (3PL, warehousing and trucking) |
| Subsidiary | 100.0 | Overseas | | Alta Forest Products LLC (U.S.A) | Manufacture and sale of wooden fence |
| Subsidiary | 100.0 | Overseas | | MASTER-HALCO, Inc. (U.S.A) | Distribution and manufacture of fence |
| Subsidiary | 100.0 | Overseas | | Southwood Export Limited (New Zealand) | Service provider (plantation, procurement/processing/shipping of woodchips) and sales of log/chips |
| Subsidiary | 100.0 | Overseas | | US Premier Tube Mills LLC (U.S.A) | Manufacture and sale of fence pipe |
| Subsidiary | 100.0 | Overseas | | ITOCHU Building Products Holdings Inc. (U.S.A) | Holding company for the building products business in North America |
| Associate | 36.4 | Domestic | Prime Market | DAIKEN CORPORATION | Manufacture of building materials and construction parts |
| Associate | 50.0 | Domestic | | CHUSETSU Engineering Co., Ltd. | Planning and construction of plants and logistics facilities |
| Associate | 49.8 | Domestic | Standard Market | CENTURY 21 REAL ESTATE OF JAPAN LTD. | Headquarters of real estate franchise system |
| Associate | 30.0 | Overseas | | Southland Plantation Forest Company of New Zealand Limited (New Zealand) | Plantation and sale of woodchips |
| Associate | 75.0 | Overseas | | Pacific Woodtech Corporation (U.S.A) | Manufacture and sale of LVL and I-Joist |
| Associate | 49.0 | Overseas | | CIPA Lumber Co. Ltd. (Canada) | Manufacture and sale of veneer |
| Associate | 25.0 | Overseas | | Unicharm Consumer Products (China) Co., Ltd. (China) | Production and sale of baby care, feminine care, and other products |
| Associate | 25.0 | Overseas | | Unicharm Consumer Products (Tianjin) Co., Ltd. (China) | Production of baby care, feminine care, and other products |
| Associate | 25.0 | Overseas | | Unicharm Consumer Products (Jiangsu) Co., Ltd. (China) | Production of baby care, feminine care, and other products |
| Associate | 49.9 | Overseas | | IP Integrated Services Pvt.Ltd. (India) | Comprehensive logistics services (3PL, warehousing, trucking and forwarding) |
| Associate | 49.0 | Overseas | | Albany Plantation Export Company Pty. Ltd. (Australia) | Procurement of material, processing and sale of woodchip |
| Associate | 50.0 | Overseas | | Albany Bulk Handling Pty Limited (Australia) | Handling of bulk cargoes at Port |

Major Subsidiaries and Associated Companies

As of March 31, 2023

ICT& Financial Business Company

| Subsidiary/ Associate | % of Voting Shares | Domestic/ Overseas | Stock Listing | Name | Operations |
|--------------------------|--------------------------|-----------------------|------------------|--|--|
| Subsidiary | 61.3 | Domestic | Prime Market | ITOCHU Techno-Solutions Corporation | IT solutions, software development, system integration, and IT management |
| Subsidiary | 65.0 | Domestic | | ITOCHU Orico Insurance Services Co., Ltd. | Insurance agency |
| Subsidiary | 100.0 | Domestic | | I&T Risk Solutions Co., Ltd. | Insurance brokering services and risk consulting |
| Subsidiary | 70.0 | Domestic | | ITOCHU TECHNOLOGY VENTURES, INC. | Venture capital business |
| Subsidiary | 100.0 | Domestic | | A2 Healthcare Corporation | Clinical development support for pharmaceutical products and medical devices |
| Subsidiary | 100.0 | Domestic | | ITOCHU Cable Systems Corp. | System integration for broadcasters and telecommunication companies, and ISP services |
| Subsidiary | 100.0 | Domestic | | Money Communications Inc. | Financial services |
| Subsidiary | 100.0 | Domestic | | ITOCHU INTERACTIVE CORP. | Digital marketing business |
| Subsidiary | 80.0 | Domestic | | POCKET CARD CO., LTD. | Credit card business |
| Subsidiary | 100.0 | Domestic | | HOKEN NO MADOGUCHI GROUP INC. | Retail insurance agency |
| Subsidiary | 90.0 | Domestic | | Gardia, Inc. | Credit guarantee for retail and corporate businesses |
| Subsidiary | 100.0 | Domestic | | Belong Inc. | Mobile device online distribution business |
| Subsidiary | 100.0 | Overseas | | ITOCHU FINANCE (ASIA) LTD. (Hong Kong S.A.R., China) | Financial investment in China including Hong Kong |
| Subsidiary | 100.0 | Overseas | | First Response Finance Ltd. (U.K.) | Auto loan business in the U.K. |
| Subsidiary | 100.0 | Overseas | | GCT MANAGEMENT (THAILAND) LTD. (Thailand) | Investment in finance company and insurance broker company in Thailand |
| Subsidiary | 100.0 | Overseas | | NEWGT Reinsurance Company Ltd. (Bermuda) | Reinsurance company domiciled in Bermuda who mainly assumes ITOCHU Group related risks |
| Subsidiary | 100.0 | Overseas | | P.T. ITC Auto Multi Finance (Indonesia) | Device finance business in Indonesia |
| Subsidiary | 100.0 | Overseas | | ITC VENTURES XI, INC. (U.S.A.) | Venture Investment Business |
| Associate | 26.4 | Domestic | Prime Market | SKY Perfect JSAT Holdings Inc. | Space and media business |
| Associate | 22.4 | Domestic | Prime Market | WingArc1st Inc. | Development / sales of software, providing cloud services |
| Associate | 40.7 | Domestic | Prime Market | BELLSYSTEM24 Holdings, Inc. | Contact center services |
| Associate | 33.3 | Domestic | | Asurion Japan K.K. | Insurance for mobile devices |
| Associate | 16.6 | Domestic | Prime Market | Orient Corporation | Consumer credit, credit card business |
| Associate | 23.1 | Domestic | | TXP Medical Co. Ltd. | Digitalization of acute medical care, Development of medical data platform |
| Associate | 42.7 | Domestic | | AKQA UKA, Inc. | Design Consulting |
| Associate | 40.2 | Domestic | | Gaitame.Com Co., Ltd. | The major provider of an FX margin transaction platform |
| Associate | 38.5 | Overseas | | RIGHTS & BRANDS ASIA LIMITED (Hong Kong S.A.R., China) | License Business in Asian Region |
| Associate | 27.1 | Overseas | | United Asia Finance Limited (Hong Kong S.A.R., China) | Consumer loan business in China including Hong Kong |
| Associate | 20.0 | Overseas | | ACOM CONSUMER FINANCE CORPORATION (The Philippines) | Consumer loan business in Philippines |
| Associate | 100.0 | Overseas | | Advanced Media Technologies Inc (U.S.A) | Distribution of Cable TV related products |
| Associate | 33.3 | Overseas | | P.T. Pasar Dana Pinjaman (Indonesia) | P2P lending business in Indonesia |
| Associate | 25.0 | Overseas | | EASY BUY Public Company Limited (Thailand) | Consumer loan business in Thailand |
| Associate | 20.0 | Overseas | | Tokyo Century Leasing China Corporation (China) | Leasing business in China |
| Associate | 23.8 | Overseas | | SilverSky Inc. (U.S.A.) | Security service in U.S.A |

The 8th Company

| Subsidiary/ Associate | % of Voting Shares | Domestic/ Overseas | Stock Listing | Name | Operations |
|--------------------------|--------------------------|-----------------------|------------------|---|---|
| Subsidiary | 94.7 | Domestic | | FamilyMart Co., Ltd. | Convenience store operations under franchise system |
| Subsidiary | 55.0 | Domestic | | Data One Corp. | Digital advertising distribution business and advertising agency business utilizing data possessed by retailers |
| Subsidiary | 100.0 | Domestic | | Gate One Corp. | In-store media business with digital signages |
| Associate | 48.3 | Overseas | | TAIWAN DISTRIBUTION CENTER CO., LTD. (Taiwan) | Wholesale of foods and sundries |

Major Subsidiaries and Associated Companies

As of March 31, 2023

Headquarters

| Subsidiary/ Associate | % of Voting Shares | Domestic/ Overseas | Stock Listing | Name | Operations |
|--------------------------|--------------------------|-----------------------|------------------|---|---|
| Subsidiary | 100.0 | Domestic | | ITOCHU Cyber & Intelligence Inc. | Cybersecurity services |
| Subsidiary | 100.0 | Domestic | | ITOCHU Treasury Corporation | Financial services |
| Subsidiary | 100.0 | Overseas | | ITOCHU TREASURY CENTRE ASIA PTE. LTD. (Singapore) | Financial services |
| Subsidiary | 100.0 | Overseas | | ITOCHU TREASURY CENTRE EUROPE PLC (U.K.) | Financial services |
| Subsidiary | 100.0 | Overseas | | ITOCHU Treasury Center Americas Inc. (U.S.A.) | Financial services |
| Subsidiary | 100.0 | Overseas | | Orchid Alliance Holdings Limited (BR. Virgin Islands) | Investment and shareholder loan to a company investing in CITIC Limited |
| Associate | 25.0 | Overseas | | C.P. Pokphand Co. Ltd. (Bermuda) | Compound animal feed business, livestock and aquatic product related business, and manufacture and sale business of food products |
| Associate | 25.0 | Overseas | HKEx | Chia Tai Enterprises International Limited (Bermuda) | Biochemical Business, Industrial Business in China |

Overseas Trading Subsidiaries and their Subsidiaries

| Subsidiary/ Associate | % of Voting Shares | Domestic/ Overseas | Stock Listing | Name | Operations |
|--------------------------|--------------------------|-----------------------|------------------|---|--------------------------|
| Subsidiary | 100.0 | Overseas | | ITOCHU International Inc. (U.S.A.) | Wholesale and investment |
| Subsidiary | 100.0 | Overseas | | ITOCHU Europe PLC (U.K.) | Wholesale and investment |
| Subsidiary | 100.0 | Overseas | | ITOCHU Singapore Pte Ltd (Singapore) | Wholesale and investment |
| Subsidiary | 100.0 | Overseas | | ITOCHU KOREA LTD. (Korea) | Wholesale and investment |
| Subsidiary | 100.0 | Overseas | | ITOCHU (Thailand) Ltd. (Thailand) | Wholesale and investment |
| Subsidiary | 100.0 | Overseas | | ITOCHU Hong Kong Ltd. (Hong Kong S.A.R., China) | Wholesale and investment |
| Subsidiary | 100.0 | Overseas | | ITOCHU Latin America, S.A. (Panama) | Wholesale and investment |
| Subsidiary | 100.0 | Overseas | | ITOCHU Brasil S.A. (Brazil) | Wholesale and investment |
| Subsidiary | 100.0 | Overseas | | Itchu Middle East FZE (U.A.E.) | Wholesale and investment |
| Subsidiary | 100.0 | Overseas | | ITOCHU Australia Ltd. (Australia) | Wholesale and investment |
| Subsidiary | 100.0 | Overseas | | ITOCHU (CHINA) HOLDING CO., LTD. (China) | Wholesale and investment |
| Subsidiary | 100.0 | Overseas | | ITOCHU TAIWAN CORPORATION (Taiwan) | Wholesale and investment |