

# FY2012 Business Results Summary FY2013 Management Plan

May 8, 2012 ITOCHU Corporation

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# 1. Summary of FY2012

- 2. Segment Information (FY2012 Result)
- 3. FY2013 Management Plan
- 4. Segment Information (FY2013 Plan) New Organization -
- 5. Exhibit

# **Summary of FY2012 Business Environment**



# Review

- Gross trading profit:¥1 trillion and 30.4 billion
- Net income attributable to ITOCHU:¥300.5 billion
- Total ITOCHU stockholders' equity:¥1 trillion and 363.8 billion
- NET DER: 1.5 times

# **Business Environment**

- Although the global economy continued to expand in emerging countries, evidence of a slowdown became apparent, centered on the economies of developed countries.
- Although Japan's economy began trending toward recovery from the damage of the Great East Japan Earthquake, the pace of recovery became slower due to the slowdown in the global economy.
- The yen rapidly strengthened further against the U.S. dollar until the fall, however, the yen reversed its direction and weakened due to expectations of a recovery in the U.S. economy and easy-money policy announced by the Bank of Japan.
- Reflecting concern over the slowdown in the global economy, the price of crude oil initially trended downward, however, as geopolitical risk increased, it reversed its direction and rose.

# **Summary of FY2012**



	FY2011	FY2012	Increase/	Decrease
	Result (a)	Result (b)	(b-a)	%
Gross trading profit	976.4	1,030.4	+54.1	+6%
Trading income	256.3	272.6	+16.3	+6%
Equity in earnings of associated companies	60.6	102.7	+42.1	+70%
Net income attributable to ITOCHU	161.1	300.5	+139.4	+87%

i Olocast (Feb, 2)	i logicos
(c)	(b/c)
1,030.0	100%
280.0	97%
100.0	103%
280.0	107%

FY2012

Forecast (Feb. 2) Progress

# **Gross trading profit**

# 1,000 - 976.4 1,030.4 200 - 161.1 500 - FY11 FY12 FY11

# Net income attributable to ITOCHU

300.5

FY12

# **Gross Trading Profit by Segment**



	FY2011 Result (a)	FY2012 Result (b)	Increase/ Decrease (b-a)	FY2012 Forecast (Feb, 2) (c)	Progress (b/c)
Textile	128.3	127.6	-0.7	130.0	98%
ICT & Machinery	185.1	205.4	+20.3	204.0	101%
Machinery	69.4	85.9	+16.5	N.A.	-
ICT	115.7	119.5	+3.8	N.A.	-
Energy, Metals & Minerals	212.1	214.8	+2.6	217.0	99%
Metals & Minerals *	124.6	122.6	-2.0	123.0	100%
Energy	87.5	92.2	+4.7	94.0	98%
Chemicals, Forest Products & General Merchandise	118.3	150.1	+31.8	154.0	97%
Forest Products & General Merchandise	54.8	86.7	+32.0	89.0	97%
Chemicals	63.6	63.4	-0.2	65.0	97%
Food	270.8	274.7	+3.9	275.0	100%
Construction & Realty	18.7	22.7	+4.0	23.0	99%
Financial & Insurance Services, Logistics Services	19.2	15.7	-3.5	16.0	98%
Adjustments & Eliminations and others	23.8	19.5	-4.3	11.0	177%
Total	976.4	1,030.4	+54.1	1,030.0	100%

<sup>\*</sup> The figure for "Metals & Minerals" for FY2012 is the total of "Metals & Minerals" and "New Energy & Coal".

# Net Income Attributable to ITOCHU by Segment //OCHU



	FY2011 Result (a)	FY2012 Result (b)	Increase/ Decrease (b-a)	FY2012 Forecast (Feb, 2) (c)	Progress (b/c)
Textile	15.3	24.4	+9.1	22.0	111%
ICT & Machinery	18.0	37.4	+19.4	32.0	117%
Machinery	10.3	23.1	+12.9	N.A.	-
ICT	7.7	14.2	+6.5	N.A.	-
Energy, Metals & Minerals	109.2	162.2	+52.9	154.0	105%
Metals & Minerals *	111.0	142.1	+31.0	136.0	104%
Energy	-1.8	20.1	+21.9	18.0	112%
Chemicals, Forest Products & General Merchandise	26.0	34.5	+8.5	32.0	108%
Forest Products & General Merchandise	11.5	16.8	+5.3	15.5	109%
Chemicals	14.5	17.7	+3.2	16.5	107%
Food	22.4	43.8	+21.4	40.0	110%
Construction & Realty	2.7	4.5	+1.7	3.0	150%
Financial & Insurance Services, Logistics Services	-15.9	2.1	+18.0	1.5	137%
Adjustments & Eliminations and others	-16.5	-8.3	+8.3	-4.5	-
Total	161.1	300.5	+139.4	280.0	107%

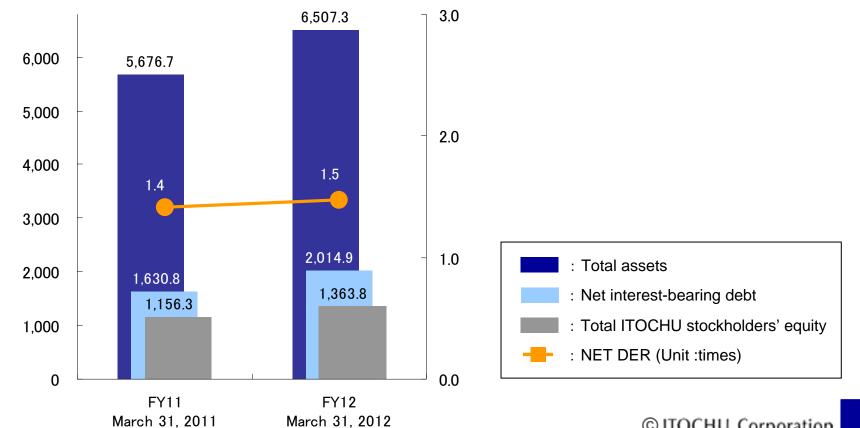
<sup>\*</sup> The figure for "Metals & Minerals" for FY2012 is the total of "Metals & Minerals" and "New Energy & Coal".

# **Financial Position**

(Unit: billion yen)



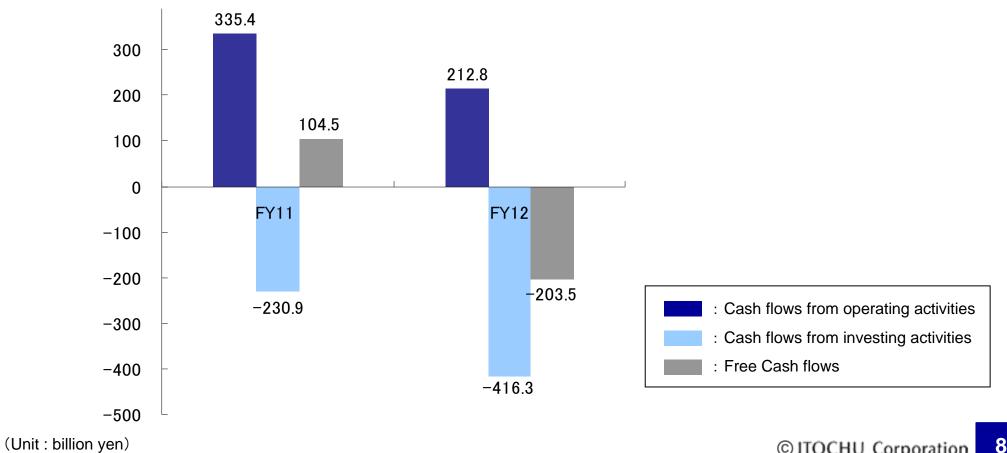
	March 31, 2011 Result	March 31, 2012 Result	Increase/Decrease
Total assets	5,676.7	6,507.3	+830.6
Net interest-bearing debt	1,630.8	2,014.9	+384.1
Total ITOCHU stockholders' equity	1,156.3	1,363.8	+207.5
NET DER	1.4 times	1.5 times	+0.1 point



# **Cash Flows**



	FY2011	FY2012	Increase/Decrease
	Result	Result	morease/Decrease
Cash flows from operating activities	335.4	212.8	-122.5
Cash flows from investing activities	-230.9	-416.3	-185.4
Cash flows from financing activities	53.2	84.7	+31.5





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# **Textile**



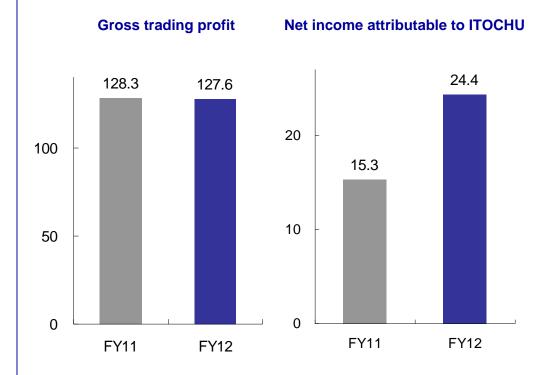
EV42

### <FY2012 Result>

Thanks to a rise in uniform products and textile materials transactions, an increase in the businesses in the Chinese market and the absence of liquidation losses of low performing apparel-related businesses in the previous fiscal year, net income attributable to ITOCHU posted in FY2012 was ¥24.4 billion, an increase of ¥9.1 billion from FY2011.

# <Profits Summary>

# <Profits / Losses from Major Group Companies>



	FYTT	FYIZ
	Result	Result
JOI'X CORPORATION	0.5	-0.3
SANKEI COMPANY LIMITED	1.5	4.0
ITOCHU Textile Prominent (ASIA) Ltd.	0.0	0.1
ITOCHU TEXTILE (CHINA) CO., Ltd.	0.8	1.1

(Unit: billion yen)

**EV11** 

# **ICT & Machinery**



FY12

FY11

18.0

### <FY2012 Result>

Thanks to the strong transactions of domestic ICT-related businesses, the higher equity in earnings of associated companies in a leaserelated affiliate and the acceptance of healthcare-related business as a result of a reorganization, net income attributable to ITOCHU posted in FY2012 was ¥37.4 billion, an increase of ¥19.4 billion from FY2011.

# <Profits Summary> **Gross trading profit** Net income attributable to ITOCHU 40 37.4 205.4 200 185.1 30 18.0 20 100 10 0 0 FY11 FY12 FY11 FY12 : Machinery : ICT

# <Profits / Losses from Major Group Companies>

		–
	Result	Result
ITOCHU Automobile America Inc.	0.3	0.0
ITOCHU CONSTRUCTION MACHINERY CO., LTD.	0.6	0.6
ITOCHU Techno-Solutions Corporation	6.3	7.5
ITC NETWORKS CORPORATION	1.4	*
Excite Japan Co., Ltd.	0.1	*
Century Medical, Inc.	0.8	0.9

<sup>\*</sup> Not disclosed because the financial results not yet announced.

Gross trading	profit	FY11 Result	FY12 Result
Machir	nery	69.4	85.9
ICT		115.7	119.5
Total		185.1	205.4
Net income at	tributable to ITOCHU		
Machir	nery	10.3	23.1
ICT		7.7	14.2

(Unit: billion yen) © ITOCHU Corporation

Total

37.4

# **Energy, Metals & Minerals**



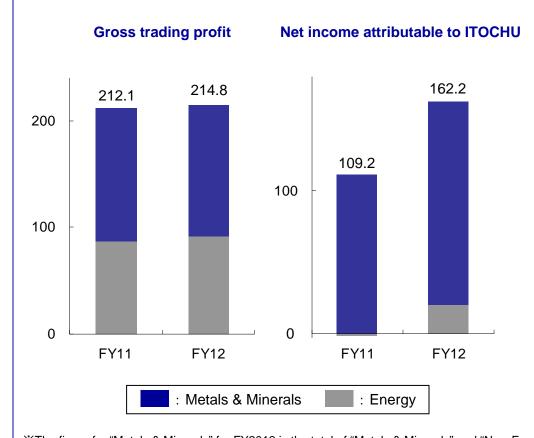
FY12

### <FY2012 Result>

Despite lower production and sales volumes of coal, thanks to the rising price and higher production volume of iron ore, the gain on bargain purchase and re-measuring fair value of previously held equity interest in acquisition of Brazil Japan Iron Ore Corporation and the gain on sales of investments, net income attributable to ITOCHU posted in FY2012 was ¥162.2 billion, an increase of ¥52.9 billion from FY2011.

### <Profits Summary>

### <Profits / Losses from Major Group Companies>



	Result	Result
ITOCHU Minerals & Energy of Australia Pty Ltd	80.1	89.3
Iron ore	60.0	74.2
Coal	32.9	16.8
Marubeni-Itochu Steel Inc.	6.8	12.9
Brazil Japan Iron Ore Corporation	12.9	36.8
ITOCHU Oil Exploration (Azerbaijan) Inc.	10.7	13.0
Dividend from LNG Projects (PBT)	10.7	11.3

Gros	s trading profit	FY11 Result	FY12 Result
	Metals & Minerals	124.6	122.6
	Energy	87.5	92.2
	Total	212.1	214.8
Net i	ncome attributable to ITOCHU		

Metals & Minerals	111.0	142.1
Energy	-1.8	20.1
Total	109.2	162.2

\*\*The figure for "Metals & Minerals" for FY2012 is the total of "Metals & Minerals" and "New Energy & Coal".

(Unit: billion yen)

# Chemicals, Forest Products & General Merchandise //OCN



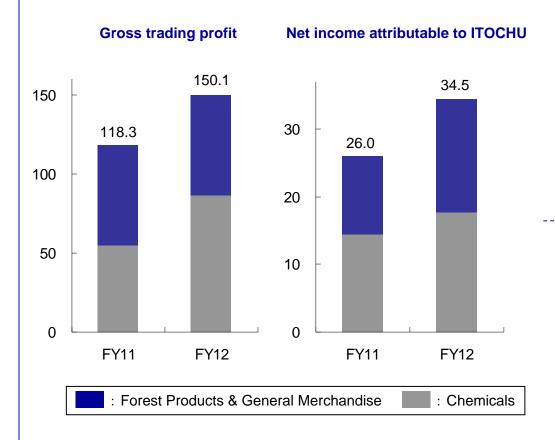
FY12

### <FY2012 Result>

Thanks to the stable market conditions for chemicals, the favorable market conditions for plywood, and the gain on sales of a subsidiary, net income attributable to ITOCHU posted in FY2012 was ¥34.5 billion, an increase of ¥8.5 billion from FY2011.

# <Profits Summary>

# <Profits / Losses from Major Group Companies>



	Result	Result
ITOCHU Kenzai Corp.	0.0	1.8
Japan Brazil Paper and Pulp Resources Development Co., Ltd.	3.4	2.1
ITOCHU CHEMICAL FRONTIER Corporation	2.0	2.9
ITOCHU PLASTICS INC.	2.2	1.9
C.I.Kasei., Ltd.	1.1	1.2

Gross trading profit	FY11 Result	FY12 Result
Forest Products & General Merchandise	54.8	86.7
Chemicals	63.6	63.4
Total	118.3	150.1
Net income attributable to ITOCHU		
Forest Products & General Merchandise	11.5	16.8
Chemicals	14.5	17.7
Total	26.0	34.5

(Unit: billion yen)

# **Food**



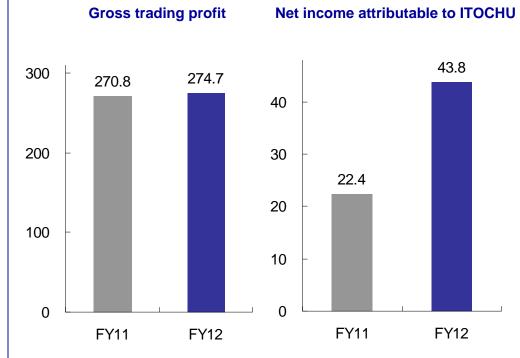
FY12

### <FY2012 Result>

Thanks to the increase in the profit by food-related subsidiaries and affiliates in the domestic market, the absence of losses due to the Great East Japan Earthquake in the previous fiscal year and income on insurance claims, net income attributable to ITOCHU posted in FY2012 was ¥43.8 billion, an increase of ¥21.4 billion from FY2011.

### <Profits Summary>

### <Profits / Losses from Major Group Companies>



	Result	Result
FamilyMart Co., Ltd.	4.0*	6.7*
Fuji Oil Co., Ltd.	2.5	**
NIPPON ACCESS, INC.***	6.5	8.6
China Foods Investment Corp. ****	4.0	2.4

- The figures are after U.S. GAAP adjustments.
- Not disclosed because the financial results not yet announced.
- On March 1, 2011, NIPPON ACCESS, Inc. merged with Family Corporation Inc. and made Universal Food Co., Ltd. a consolidated subsidiary. In addition, the company received a business transfer from ITOCHU Fresh Corporation Inc. on October 1, 2011. The net income attributable to ITOCHU of NIPPON ACCESS, Inc. for the same period of the previous fiscal year shows the total of these 4 companies.
- \*\*\*\* Net income attributable to ITOCHU of China Foods Investment Corp. for the same period of the previous fiscal year includes the net income of Ting Hsin (CAYMAN ISLANDS) HOLDING CORP. (hereinafter "Ting Hsin") attributable to ITOCHU. The figure includes dilution gain from changes in equity interests due to not to underwrite a third-party allocation of new shares from Ting Hsin was recognized (1.9 billion yen after tax effect) in the same period of the previous fiscal year.

# Construction & Realty / Financial & Insurance Services, Logistics Services //// CHN



FY12

### <FY2012 Result>

### [Construction & Realty]

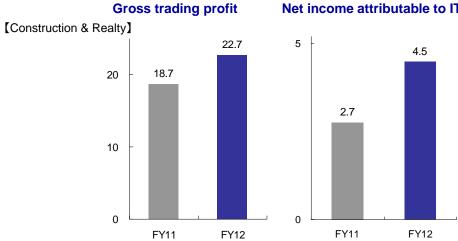
Thanks to the stable conditions for condominiums sales and for the real estate securitization business and the increase of profit from the overseas real estate business, net income attributable to ITOCHU posted in FY2012 was ¥4.5 billion, an increase of ¥1.7 billion from FY2011.

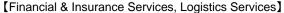
[Financial & Insurance Services, Logistics Services]

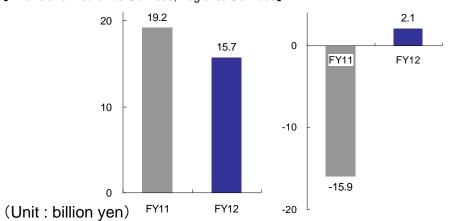
Despite the reversal of the deferred tax assets accompanying the change in the effective income tax rate, due to the absence of the impairment losses on common and preferred stocks of Orient Corporation, net income attributable to ITOCHU posted in FY2012 was ¥2.1 billion, an increase of ¥18.0 billion from FY2011.

### <Profits Summary>

### Net income attributable to ITOCHU







### <Profits / Losses from Major Group Companies>

	Result	Result
ITOCHU Property Development, Ltd.	1.7	2.6
Orient Corporation	-3.4*	**
ITOCHU LOGISTICS	0.7	1.3

- \* The figure is after U.S. GAAP adjustments.
- \*\* Not disclosed because the financial results not yet announced.

Gross trading profit	FY11 Result	FY12 Result
Construction & Realty	18.7	22.7
Financial & Insurance Services, Logistics Services	19.2	15.7
Net income attributable to ITOCHU		
Construction & Realty	2.7	4.5
Financial & Insurance Services, Logistics Services	-15.9	2.1



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# **FY2013 Quantitative Plan**



	FY2012 Result	FY2013 Plan	Increase/ Decrease
Gross trading profit	1,030.4	1,040.0	+9.6
Trading income	272.6	290.0	+17.4
Equity in earnings of associated companies	102.7	130.0	+27.3
Net income attributable to ITOCHU	300.5	280.0	-20.5
Total assets	6,507.3	7,000.0	+492.7
Net interest-bearing debt	2,014.9	2,300.0	+285.1
Total ITOCHU stockholders' equity	1,363.8	1,550.0	+186.2
NET DER	1.5 times	1.5 times	-





	FY2012 Result *	FY2013 Plan	Increase/ Decrease
Textile	127.6	135.0	+7.4
Machinery	85.9	95.0	+9.1
Metals & Minerals	122.6	105.0	-17.6
Energy & Chemicals	155.6	165.0	+9.4
Energy	92.2	96.0	+3.8
Chemicals	63.4	69.0	+5.7
Food	274.7	285.0	+10.3
ICT, General Products & Realty	244.6	245.0	+0.4
Forest Products & General Merchandise	86.7	97.0	+10.3
ICT, Insurance & Logistics	132.2	120.0	-12.2
Construction, Realty & Financial Business	25.7	28.0	+2.3
Adjustments & Eliminations and others	19.5	10.0	-9.5
Total	1,030.4	1,040.0	+9.6

<sup>\*</sup> The figures for FY2012 Result are presented based on new organization.





	FY2012 Result *	FY2013 Plan	Increase/ Decrease
Textile	24.4	28.0	+3.6
Machinery	23.1	28.0	+4.9
Metals & Minerals	142.1	109.0	-33.1
Energy & Chemicals	37.8	42.0	+4.2
Energy	20.1	24.0	+3.9
Chemicals	17.7	18.0	+0.3
Food	43.8	43.0	-0.8
ICT, General Products & Realty	37.6	43.0	+5.4
Forest Products & General Merchandise	16.8	16.0	-0.8
ICT, Insurance & Logistics	17.7	18.0	+0.3
Construction, Realty & Financial Business	3.1	9.0	+5.9
Adjustments & Eliminations and others	-8.3	-13.0	-4.7
Total	300.5	280.0	-20.5

<sup>\*</sup> The figures for FY2012 Result are presented based on new organization.

# **Assumptions**



		FY2	012		FY2013	(Reference)
	1Q Result	2Q Result	3Q Result	4Q Result	Plan	Sensitivities on net income attributable to ITOCHU against forecast
Exchange rate(YEN / US\$)	82	79	77	78	80	¥ -2.0 billion (1 yen appreciation against US\$)
Interest(%) YEN TIBOR	0.3%	0.3%	0.3%	0.3%	0.35%	¥ -5.0 billion (1% increase)
Crude oil (US\$ / BBL)*	117	112	109	118	110	***
Iron ore(US\$ / TON) (fine ore)	171**	169**	167**	144**	N.A.***	Diagon refer to the helpy *****
Hard coking coal (US\$ / TON)	330**	315**	285**	235**	N.A.***	Please refer to the below.****
Thermal coal(US\$ / TON)	130**	130**	130**	130**	N.A.***	Immaterial ****

- The price of crude oil is the price of Brent crude oil.
- FY2012 prices for iron ore, hard coking coal and thermal coal are prices that ITOCHU regards as general transaction prices based on the market.
- In the prices for iron ore and hard coking coal used in the FY2013 plan, the prices for FY2013 1st quarter are assumed based on the prices that major suppliers and customers have agreed on regarding shipments as follows, and the prices for FY2013 2<sup>nd</sup> to 4<sup>th</sup> quarter are assumed based on the prices agreed on the 1st quarter. The actual sales prices are decided based on negotiations with each customer and ore type.
  - The assumed price for thermal coal for FY2013 is the price that ITOCHU regarded as appropriate as of the beginning of FY2013. Iron ore: US\$131 / TON, Hard coking coal: US\$206 / TON, Thermal coal: US\$115 / TON
- If the sales price per BBL assumed varies by US\$1, the effect on net income attributable to ITOCHU will be as follows: Crude oil: ±¥0.24 billion
- \*\*\*\*\* If the sales price per TON assumed varies by US\$1, the effect on net income attributable to ITOCHU will be as follows: Iron ore: ±¥0.74 billion. Coal: ±¥0.48 billion

(The above estimates vary according to changes in sales volume, foreign exchange rates and production costs.)

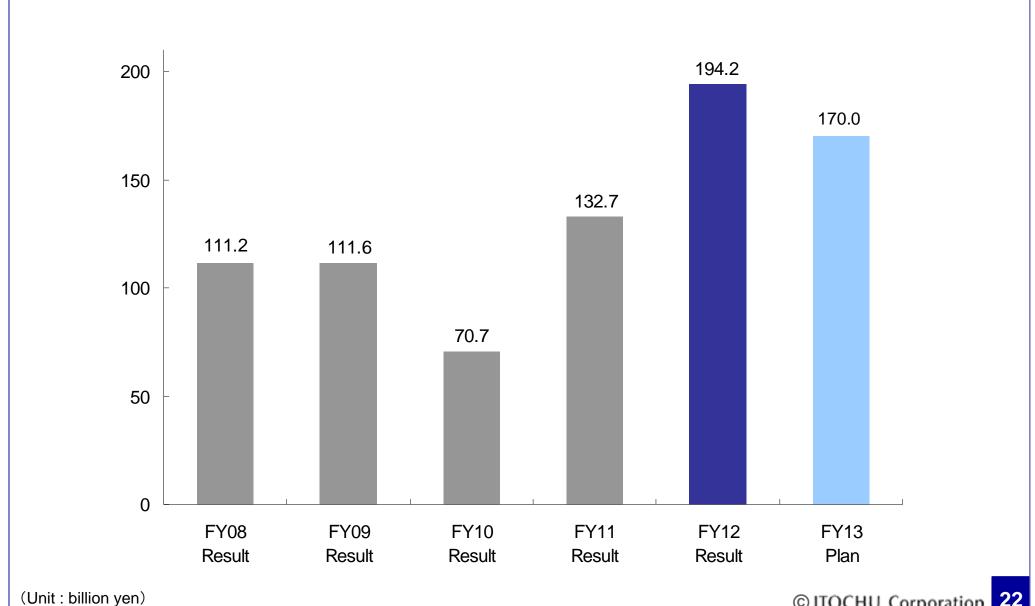
# **Investment Review**



	FY2012	Initial plan (2 year-period)	Brand-new Deal 2012	Revised plan (2 year-period)
Natural Resource/ Energy-Related Sector	<ul> <li>◆ Drummond Columbia Coal</li> <li>◆ Brazil Japan Iron Ore Corporation (NAMISA)</li> <li>◆ Samson Investment Company</li> <li>◆ Maules Creek</li> <li>◆ IMEA expansion</li> <li>◆ ACG expansion</li> <li>◆ South Africa Platreef Project etc.</li> </ul>	350 to 450 billion yen		500 to 600 billion yen
	380 billion yen			
Consumer-Related Sector	◆Kwik-Fit ◆Shandong Ruyi Science & Technology Group etc.	100 to 200 billion yen		150 to 250 billion yen
	130 billion yen			
Machinery-Related Sector	◆Shepherds Flat Wind Project ◆Century Tokyo Leasing Corporation ◆Desalination Project in Victoria, Australia etc.	100 to 200 billion yen		100 to 200 billion yen
	70 billion yen			
Chemicals, Real Estate, and Others Sector	◆Commercial Real Estate Fund (Overseas) ◆CIAM (CITIC International Assets Management) etc.  40 billion yen	50 to 150 billion yen		50 to 150 billion yen
Gross Amount	620 billion yen (4 <sup>th</sup> Quarter : 50 billion yen)	800 billion yen	7	1 trillion yen
Net Amount	510 billion yen (4 <sup>th</sup> Quarter : 0 billion yen)			

# **Earnings from Overseas Businesses**





# **Dividend Policy**



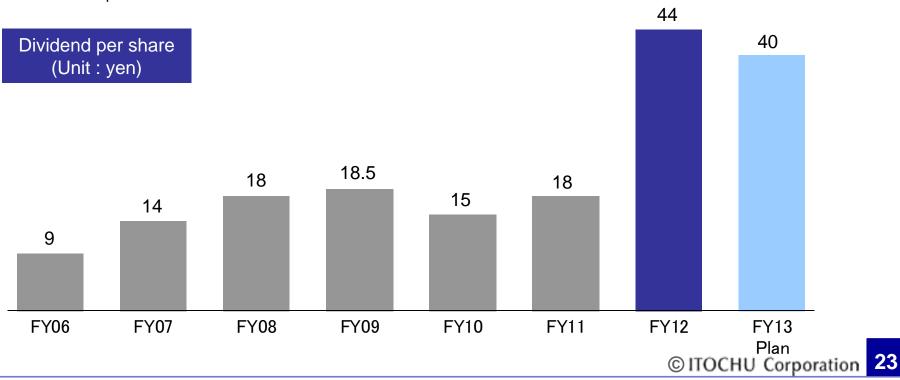
Under this medium-term management plan, Brand-new Deal 2012, our annual dividend targets will be: dividend payout ratio of 20% on Net income attributable to ITOCHU up to ¥200.0 billion, and dividend payout ratio of 30% on portion of Net income attributable to ITOCHU exceeding ¥200.0 billion.

### <Dividends for FY2012 and FY2013>

In FY2012, ITOCHU decided to pay ¥27.5 per share for a year-end dividend, giving a full-year dividend ¥44.0 per share (including an interim dividend of ¥16.5 per share).

This is subject to approval at the ordinary general meeting of shareholders scheduled for June 22, 2012.

For FY2013, ITOCHU intends to pay a full-year dividend of ¥40.0 per share, comprising an interim dividend of ¥20.0 per share and a year-end dividend of ¥20.0 per share.





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# **Textile**



EV13

FV12

### <FY2013 Plan>

Businesses in the Chinese market are experiencing good trading conditions and thanks to the profit contribution by newly acquired businesses, the plan for net income attributable to ITOCHU is ¥28.0 billion, an increase of ¥3.6 billion from FY2012.

# <Profits Summary>

# <Profits / Losses from Major Group Companies>

# **Gross trading profit** Net income attributable to ITOCHU 30 28.0 150 135.0 127.6 24.4 20 100 10 50 0 0 FY12 FY13 FY12 FY13

	ΓΙΙZ	ГПЗ
	Result	Plan
JOI'X CORPORATION	-0.3	1.2
SANKEI COMPANY LIMITED	4.0	1.9
ITOCHU Textile Prominent (ASIA) Ltd.	0.1	0.6
ITOCHU TEXTILE (CHINA) CO., Ltd.	1.1	1.3

# **Machinery**



### <FY2013 Plan>

Despite the absence of the non-recurring profit in the previous fiscal year, thanks to the recovery in automobile and construction machinery businesses and the profit contribution by newly acquired businesses, the plan for net income attributable to ITOCHU is ¥28.0 billion, an increase of ¥4.9 billion from FY2012.

# <Profits Summary>

# <Profits / Losses from Major Group Companies>

# **Gross trading profit** Net income attributable to ITOCHU 30 28.0 95.0 100 85.9 23.1 20 50 10 0 FY12 FY13 FY12 FY13

	FY12	FY13
	Result	Plan
ITOCHU Automobile America Inc.	0.0	0.1
ITOCHU CONSTRUCTION MACHINERY CO., LTD.	0.6	0.6
Century Medical, Inc.	0.9	1.0

# **Metals & Minerals**



FY13

### <FY2013 Plan>

Due to the absence of the non-recurring profit in the previous fiscal year and the falling prices of mineral resources, the plan for net income attributable to ITOCHU is ¥109.0 billion, a decrease of ¥33.1 billion from FY2012.

# <Profits Summary>

# <Profits / Losses from Major Group Companies>

# **Gross trading profit** Net income attributable to ITOCHU 142.1 150 122.6 105.0 109.0 100 100 50 50 0 0 FY12 FY13 FY12 FY13

	1 1 12	1 1 10
	Result	Plan
ITOCHU Minerals & Energy of Australia Pty Ltd	89.3	68.3
Iron ore	74.2	N.A.
Coal	16.8	N.A.
Marubeni-Itochu Steel Inc.	12.9	N.A.
Brazil Japan Iron Ore Corporation	36.8	N.A.

(Unit: billion yen)

# **Energy & Chemicals**



### <FY2013 Plan>

Thanks to the profit contribution by newly acquired businesses of oil & gas development and the recovery in trading, the plan for net income attributable to ITOCHU is ¥42.0 billion, an increase of ¥4.2 billion from FY2012.

### <Profits Summary> <Profits / Losses from Major Group Companies> **Gross trading profit** Net income attributable to ITOCHU FY12 FY13 Result Plan 165.0 ITOCHU Oil Exploration (Azerbaijan) Inc. 12.4 42.0 13.0 155.6 40 37.8 Dividend from LNG Projects (PBT) 11.3 N.A. 150 ITOCHU CHEMICAL FRONTIER Corporation 2.9 2.8 30 ITOCHU PLASTICS INC. 1.9 2.5 100 C.I.Kasei., Ltd. 1.2 0.9 20 FY12 FY13 50 Gross trading profit Plan Result 10 Energy 92.2 96.0 Chemicals 63.4 69.0 0 0 Total 155.6 165.0 FY12 FY13 FY12 FY13 Net income attributable to ITOCHU

: Chemicals

: Energy

(Unit: billion yen)

20.1

17.7

37.8

Energy

Total

Chemicals

24.0

18.0

42.0

# **Food**



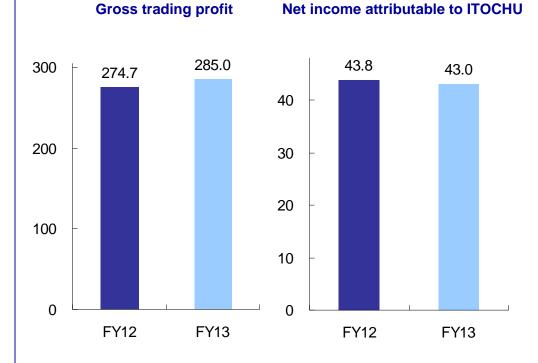
FY13

### <FY2013 Plan>

Despite the absence of income on insurance claims, gain on investment and gain on sales of property and equipment, thanks to the stable operations of subsidiaries and affiliates, especially in the domestic market, the plan for net income attributable to ITOCHU is ¥43.0 billion, similar with FY2012.

### <Profits Summary>

### <Profits / Losses from Major Group Companies>



	Result	Plan
FamilyMart Co., Ltd.	6.7*	6.7**
Fuji Oil Co., Ltd.	***	***
NIPPON ACCESS, INC.	8.6	11.6
China Foods Investment Corp.	2.4	N.A.

- The figure is after U.S. GAAP adjustments.
- Annual forecast announced by the company × share (excluding U.S. GAAP adjustments)
- \*\*\* Not disclosed because the financial results not yet announced

(Unit: billion yen)

# **ICT, General Products & Realty**



### <FY2013 Plan>

Despite the absence of gain on investment in the previous fiscal year and the market slowdown such as seen in the market for pulp, thanks to the absence of the reversal of deferred tax assets accompanying the change in the effective income tax rate in the previous fiscal year and the profit contribution by newly acquired subsidiaries and affiliates in the tire and pulp industry, the plan for net income attributable to ITOCHU is ¥43.0 billion, an increase of ¥5.4 billion from FY2012.

### <Profits Summary> <Profits / Losses from Major Group Companies> FY12 FY13 Result Plan **Gross trading profit** Net income attributable to ITOCHU ITOCHU Kenzai Corp. 1.8 1.4 Japan Brazil Paper and Pulp Resources Development Co., Ltd. 2.1 N.A. 244.6 43.0 245.0 **ITOCHU Techno-Solutions Corporation** 7.5 8.9\* 40 37.6 ITC NETWORKS CORPORATION Excite Japan Co., Ltd. 200 ITOCHU Property Development, Ltd. 2.6 2.9 30 \*\* **Orient Corporation ITOCHU LOGISTICS** 1.3 1.1 20 Annual forecast announced by the company × share (excluding U.S. GAAP adjustments) 100 Not disclosed because the financial results not vet announced. FY12 FY13 10 Gross trading profit Result Plan Forest Products & General Merchandise 97.0 ICT, Insurance & Logistics 132.2 120.0 0 Construction, Realty & Financial Business 25.7 28.0 FY12 **FY13** FY12 **FY13** Total 244.6 245.0 : Forest Products & General Merchandise Net income attributable to ITOCHU : ICT, Insurance & Logistics Forest Products & General Merchandise 16.8 16.0 : Construction, Realty & Financial Business ICT, Insurance & Logistics 17.7 18.0 Construction, Realty & Financial Business 9.0 37.6 43.0 Total © ITOCHU Corporation 30 (Unit: billion yen)



- 1. Summary of FY2012
- 2. Segment Information (FY2012 Result)
- 3. FY2013 Management Plan
- 4. Segment Information (FY2013 Plan) New Organization -
- 5. Exhibit

# ITOCHU's Equity Share (Sales Result)



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	FY2011						FY2012				
	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year	Plan
Oil, Gas (1,000B/D*)					35					33	60
*B/D:BBL/day, Natural Gas conv	erted to o	crude oil	equivale	nt usin	g 6,000cf =	1 BBL.					
Iron ore (million t)	3.1	3.2	3.5	3.4	13.2	3.7	4.2	4.4	3.9	16.1	18.1
IMEA	2.5	2.5	2.8	2.7	10.5	2.9	3.2	3.2	3.0	12.4	12.8
Brazil Japan Iron Ore Corporation (NAMISA)	0.6	0.6	0.7	0.8	2.7	0.8	0.9	1.1	0.8	3.7	5.3
Coal (million t)	2.2	2.0	2.1	1.7	8.0	1.4	2.0	2.8	2.8	8.9	14.4
IMEA	2.2	2.0	2.1	1.7	8.0	1.4	2.0	1.9	1.5	6.8	8.0
ITOCHU Coal Americas, Inc. (Drummond International)	-	-	-	-	-	-	-	0.8	1.3	2.1	6.3
[Reference] IMEA Profit Result (bi	illion yen	)									
IMEA	22.9	24.0	17.9	15.3	80.1	22.0	28.5	19.1	19.7	89.3	68.3
Iron ore	13.9	12.3	14.4	19.5	60.0	19.1	21.8	14.4	19.0	74.2	N.A.
Coal	10.0	10.9	6.7	5.4	32.9	3.0	6.8	5.0	2.1	16.8	N.A.

# **Quarterly Gross Trading Profit by Segment**



	FY2011						FY2012					
	1Q	2Q	3Q	4Q	Full year	1Q	2Q	3Q	4Q	Full Year		
Textile	29.4	31.4	34.0	33.6	128.3	27.9	31.7	33.1	34.9	127.6		
ICT & Machinery	39.2	46.9	44.3	54.8	185.1	42.9	51.8	51.1	59.5	205.4		
Machinery	15.3	18.2	16.8	19.2	69.4	18.4	21.7	22.5	23.4	85.9		
ICT	23.9	28.7	27.5	35.6	115.7	24.5	30.2	28.7	36.1	119.5		
Energy, Metals & Minerals	49.8	50.6	48.8	62.9	212.1	49.4	65.2	49.1	51.0	214.8		
Metals & Minerals	34.4	26.5	30.6	33.1	124.6	31.5	39.9	28.4	22.7	122.6		
Energy	15.4	24.2	18.3	29.7	87.5	17.9	25.3	20.7	28.3	92.2		
Chemicals, Forest Products & General Merchandise	27.5	31.3	29.5	30.0	118.3	31.1	31.6	39.4	47.9	150.1		
Forest Products & General Merchandise	12.6	14.7	13.2	14.3	54.8	15.1	15.7	24.1	31.8	86.7		
Chemicals	14.9	16.6	16.4	15.7	63.6	16.0	15.9	15.3	16.1	63.4		
Food	66.8	72.6	69.0	62.4	270.8	65.6	72.8	71.4	64.8	274.7		
Construction & Realty	2.6	3.8	4.7	7.6	18.7	3.4	3.3	5.9	10.1	22.7		
Financial & Insurance Services, Logistics Services	5.5	4.8	4.4	4.5	19.2	3.6	4.0	3.7	4.4	15.7		
Adjustments & Eliminations and others	8.1	2.7	12.8	0.2	23.8	8.0	2.0	6.5	2.9	19.5		
Total	228.9	244.0	247.5	256.0	976.4	232.0	262.6	260.4	275.5	1,030.4		

# Quarterly Net Income Attributable to ITOCHU by Segment //OCHU



			FY2011			FY2012				
	1Q	2Q	3Q	4Q	Full year	1Q	2Q	3Q	4Q	Full Year
Textile	2.6	4.5	5.7	2.5	15.3	4.0	5.4	7.7	7.3	24.4
ICT & Machinery	2.1	9.0	4.1	2.7	18.0	12.7	5.7	6.1	12.9	37.4
Machinery	0.6	6.3	2.9	0.5	10.3	9.4	3.2	3.9	6.6	23.1
ICT	1.5	2.7	1.2	2.3	7.7	3.4	2.4	2.2	6.3	14.2
Energy, Metals & Minerals	26.2	36.7	24.1	22.2	109.2	47.9	39.4	27.8	47.1	162.2
Metals & Minerals	26.7	28.7	26.8	28.8	111.0	45.1	32.4	26.5	38.1	142.1
Energy	-0.5	8.0	-2.7	-6.6	-1.8	2.8	7.0	1.4	9.0	20.1
Chemicals, Forest Products & General Merchandise	5.5	8.4	7.1	5.0	26.0	10.6	7.6	8.3	8.0	34.5
Forest Products & General Merchandise	2.7	4.0	2.9	1.9	11.5	4.4	3.8	4.5	4.1	16.8
Chemicals	2.8	4.4	4.2	3.1	14.5	6.2	3.8	3.9	3.9	17.7
Food	7.8	7.5	12.0	-4.9	22.4	12.4	14.4	8.7	8.3	43.8
Construction & Realty	-1.5	0.7	1.2	2.3	2.7	-0.4	-0.7	1.0	4.7	4.5
Financial & Insurance Services, Logistics Services	0.0	1.0	-13.0	-4.0	-15.9	1.6	1.8	-2.8	1.5	2.1
Adjustments & Eliminations and others	0.1	-7.5	4.5	-13.6	-16.5	4.2	-7.5	3.2	-8.2	-8.3
Total	42.9	60.3	45.7	12.2	161.1	93.0	66.0	59.9	81.6	300.5



# Forward-Looking Statements:

This material contains forward-looking statements regarding ITOCHU Corporation's corporate plans, strategies, forecasts, and other statements that are not historical facts. They are based on current expectations, estimates, forecasts and projections about the industries in which ITOCHU Corporation operates. As the expectations, estimates, forecasts and projections are subject to a number of risks, uncertainties and assumptions, including without limitation, changes in economic conditions; fluctuations in currency exchange rates; changes in the competitive environment; the outcome of pending and future litigation; and the continued availability of financing and financial instruments and financial resources, they may cause actual results to differ materially from those presented in such forward-looking statements. ITOCHU Corporation, therefore, wishes to caution that readers should not place undue reliance on forward-looking statements, and, further that ITOCHU Corporation undertakes no obligation to update any forward-looking statements as a result of new information, future events or other developments.

