

ITOCHU Corporation IR Day — ITOCHU Day 2026 — Program Overview

Date: July 8, 2026 (Wed.) 15:00 - 17:10 (JST)

Time	Program	Speakers
15:00 – 15:15	Value creation, the ITOCHU Way	Member of the Board, President & COO; CSO / Keita Ishii
15:15 – 15:50	Evolving value chains across foundational industries	Managing Executive Officer, President, Energy & Chemicals Company / Tsutomu Miyazaki Senior Executive Officer, President, Metals & Minerals Company / Masaya Tanaka Senior Executive Officer, President, General Products & Realty Company / Masatoshi Maki Member of the Board, Executive Vice President, President, Machinery Company; Deputy COO / Hiroyuki Tsubai
15:50 – 16:00	Break	
16:00 – 16:25	The essence of "Profit Opportunities are Shifting Downstream"(1) Practice of Market-in	Senior Executive Officer, President, Textile Company / Hideto Takeuchi Senior Executive Officer, President, Food Company / Shuichi Miyamoto
16:25 – 16:55	The essence of "Profit Opportunities are Shifting Downstream"(2) Data-driven Value Creation	Senior Managing Executive Officer, President, ICT & Financial Business Company; Deputy COO / Shunsuke Noda Managing Executive Officer, President, The 8th Company / Kensuke Hosomi
16:55 – 17:10	Financial and Capital Strategy for Value Creation	Member of the Board, Senior Executive Officer, CFO; CXO / Hiroyuki Naka
17:10	Closing	Member of the Board, President & COO; CSO / Keita Ishii