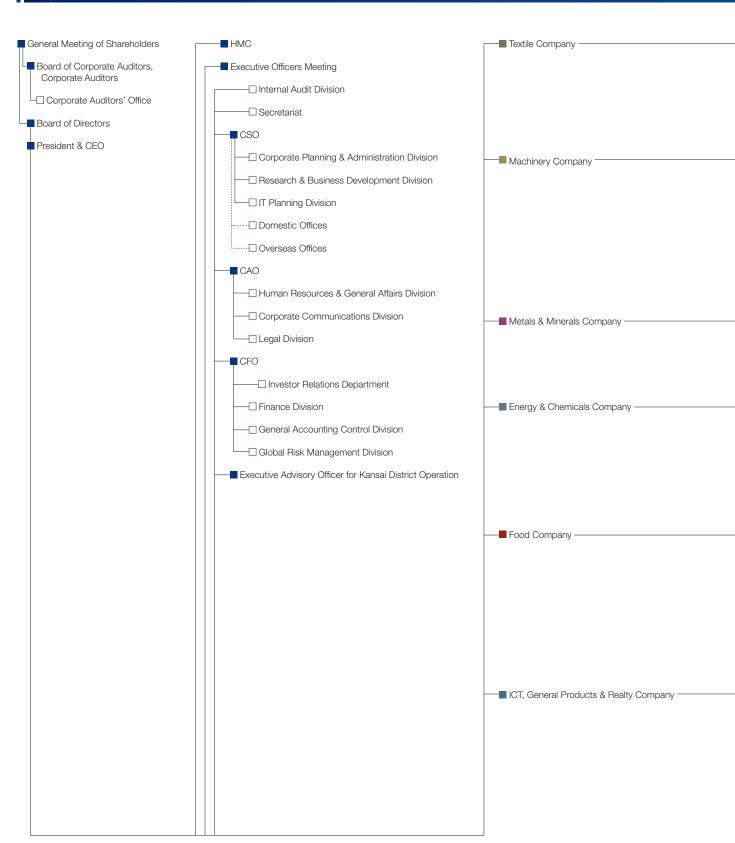
# **Operational Structure**

# Organizational Structure As of July 1, 2013



HMC : Headquarters Management Committee

CSO : Chief Strategy Officer

CAO : Chief Administrative Officer CFO : Chief Financial Officer

Apparel Division 1	Apparel Department 1	Textile Company
Apparel Division 2		Number of Employees
Apparer Division 2	Apparel Department 4	Consolidated 20,101 Non-consolidated 402
Brand Marketing Division 1	Brand Marketing Department 1	Number of Subsidiaries and Associates
Brand Marketing Division 2	Brand Marketing Department 2 Brand Marketing Department 3 Brand Marketing Department 3	Domestic 23 Overseas 17
— CFO	Industrial Textile & Lifestyle Department	
Planning & Administration Department		Maskinson Commons
Plant Project, Marine & Aerospace Division	Aerospace & Defense Department Aircraft & Interior Systems Department	Machinery Company Number of Employees
	Marine Department	Consolidated 11,749
	Power Project Department	Non-consolidated 468  Number of Subsidiaries and Associates
Automobile, Construction Machinery & Industrial Systems Division ————————————————————————————————————	☐ Plant Project Department ☐ Automobile Department No. 1	Domestic 27
a madelial Systems Billion	Automobile Department No. 2	Overseas 42
	Automobile Business Promotion Department	
	Isuzu Business Department Construction Machinery Department	
	Industrial Machinery & Electronic Systems Department	Metals & Minerals Company
	Healthcare Business Department	Number of Employees
— CFO		Consolidated 774
Planning & Administration Department		Non-consolidated 197  Number of Subsidiaries and Associates
Metals & Mineral Resources Division	Iron Ore & Steelmaking Resources Department Non-Ferrous & Metal Materials Department	Domestic 6
Coal, Nuclear & Solar Division ————————————————————————————————————	☐ Non-Perrous & Metal Materials Department  — Coal Department	Overseas 9
	Nuclear Fuel & Solar Business Department  Steel Business Coordination Department	
— CFO	— Steel Business Coordination Department	Energy & Chemicals Company
Planning & Administration Department		Number of Employees
Energy Division No. 1	Petroleum Trading Department	Consolidated 8,523
E	Natural Gas Business Department	Non-consolidated 333  Number of Subsidiaries and Associates
Energy Division No. 2	E&P Project Coordinating Department  E&P Business Development Department	Domestic 23
Chemicals Division	Organic Chemicals Department No. 1	Overseas 32
	Organic Chemicals Department No. 2	
	Inorganic Chemicals Department Plastics Department	
	Retail & Plastics Materials Department	Food Company
— CFO		Number of Employees
Planning & Administration Department		Consolidated 6,995 Non-consolidated 389
Provisions Division —	Grain, Feed & Oilseeds Department	Number of Subsidiaries and Associates
	Oil, Fats & Grain Products Department Sugar, Confectionary Materials, Coffee	Domestic 20
	& Dairy Products Department	Overseas 25
Fresh Food Division ————————————————————————————————————	Marine Products Department	
	Meat Products Department Agri Products Department	
Food Products Marketing & Distribution Division —		ICT, General Products & Realty Company
3	Food DCM Solution Department	Number of Employees  Consolidated 25,828
	Food Products Marketing & Development Department	Non-consolidated 407
	☐ CVS Business Department ☐ China Business Development Department	Number of Subsidiaries and Associates
— CFO		Domestic 42
Planning & Administration Department		Overseas 37
Forest Products & General Merchandise Division —	Wood Products & Materials Department	
	Paper Products & Materials Department	Others
ICT, Insurance & Logistics Division	General Merchandise Department Information Technology Business Department	Number of Employees
10 1, modifactor a Logistico Emision	Communication & Mobile Business Department	Consolidated 3,543
Construction, Realty	Logistics & Insurance Business Department	Non-consolidated 2,023
& Financial Business Division —	Construction & Realty Department No. 1 Construction & Realty Department No. 2	Number of Subsidiaries and Associates
	Construction & Realty Department No. 3	Domestic 4 Overseas 49
	Financial Business Department	
CEO	_ Thansa Basiness Beparanon	
CFO     Planning & Administration Department		
		Total
		Number of Employees
<ul> <li>Planning &amp; Administration Department</li> <li>* The numbers of employees, subsidiaries, and associates are</li> </ul>	as of March 31, 2013.	Number of Employees Consolidated 77,513
<ul> <li>Planning &amp; Administration Department</li> <li>* The numbers of employees, subsidiaries, and associates are</li> <li>* The number of consolidated employees is based on actual w</li> </ul>	as of March 31, 2013. Forking employees excluding temporary staff.	Number of Employees
<ul> <li>Planning &amp; Administration Department</li> <li>* The numbers of employees, subsidiaries, and associates are</li> <li>* The number of consolidated employees is based on actual w</li> </ul>	as of March 31, 2013.  orking employees excluding temporary staff. es a total of 1,548 employees; employees temporarily relocated to	Number of Employees  Consolidated 77,513  Non-consolidated 4,219  Number of Subsidiaries and Associates  Domestic 145
* The numbers of employees, subsidiaries, and associates are  * The number of consolidated employees is based on actual w  * Others of the number of non-consolidated employees include other companies (domestic 886, overseas 322), employees a	as of March 31, 2013.  orking employees excluding temporary staff. es a total of 1,548 employees; employees temporarily relocated to	Number of Employees  Consolidated 77,513  Non-consolidated 4,213  Number of Subsidiaries and Associates

# Global Network As of July 1, 2013

#### North America / Latin America

#### North America

ITOCHU International Inc.

22nd and 23rd Floors, 335 Madison Avenue, New York,

N.Y. 10017, U.S.A.

Telephone: 1-212-818-8000 Facsimile : 1-212-818-8282

New York, Chicago, San Francisco, Los Angeles, Washington,

Houston, Portland, Vancouver, Mexico City

#### Latin America

ITOCHU BRASIL S.A.

Av. Paulista 37, 19 andar, Vila Mariana, São Paulo

CEP 01311-902, BRAZIL Telephone: 55-11-3170-8501 Facsimile : 55-11-3170-8549

São Paulo, Rio de Janeiro, Panama, Buenos Aires, Bogota,

Santiago, Caracas, Quito

■ Lima

# **Europe / Africa / Middle East / CIS**

#### Europe

ITOCHU Europe PLC

The Broadgate Tower 20 Primrose Street, London EC2A 2EW, U.K.

Telephone: 44-20-7947-8000 Facsimile : 44-20-7947-8240/8241

London, Düsseldorf, Hamburg, Paris, Milano, Madrid, Budapest,

■ Alger, Casablanca, Praha, Bucharest, Warszawa

### Africa

ITOCHU Corporation, Johannesburg Branch

2nd Floor Block A, The Pivot, Montecasino Boulevard, Fourways,

2055, Johannesburg, SOUTH AFRICA Telephone: 27-11-465-0030 Facsimile : 27-11-465-0635/0604

Lagos

Johannesburg

■ Accra, Nairobi, Addis Ababa

#### Middle East

ITOCHU Corporation, Dubai Branch

201 The Spectrum Building, Al Qutaeyat Road, Oud Metha,

P.O.Box 3572, Dubai, U.A.E. Telephone: 971-4-302-0000 Facsimile : 971-4-335-0101 ■ Dubai, Tehran

■ Dubai, Istanbul

■ Cairo, Amman, Ankara, Riyadh, Al Khobar, Kuwait, Muscat, Doha, Tripoli, Karachi, Abu Dhabi

ITOCHU Corporation, Moscow Representative Office Savvinskaya Office Building, 9th Floor, Savvinskaya Nab., 15,

Moscow, 119435, RUSSIAN FEDERATION

Telephone: 7-495-961-1456 Facsimile : 7-495-961-1447/1448

■ Moscow, Almaty, Kiev, Ashgabat, Tashkent, Baku



# Oceania / East Asia / ASEAN & South West Asia / Japan

#### Oceania

ITOCHU Australia Ltd.

Level 31, Grosvenor Place, 225 George Street, Sydney,

N.S.W. 2000, AUSTRALIA
Telephone: 61-2-9239-1500
Facsimile: 61-2-9241-3955
Sydney, Melbourne, Perth, Brisbane

#### East Asia

ITOCHU (China) Holding Co., Ltd.

Room 501, 5/f. No. 2 Office Building, China Central Place, No. 79, Jian Guo Road, Chaoyang District, Beijing, THE PEOPLE'S REPUBLIC OF CHINA (ZIP code: 100025)

Telephone: 86-10-6599-7000 Facsimile: 86-10-6599-7111

Beijing, Shanghai, Dalian, Tianjin, Qingdao, Chongqing, Hong Kong, Guangzhou, Nanjing, Sichuan, Taipei, Kaohsiung, Seoul

■ Changchun, Ulaanbaatar

#### ASEAN & South West Asia

ITOCHU Singapore Pte Ltd

9 Raffles Place, #41-01 Republic Plaza, SINGAPORE 048619

Telephone: 65-6230-0400 Facsimile: 65-6230-0560

Singapore, Kuala Lumpur, Jakarta, Surabaya, Bangkok, New Delhi, Mumbai, Chennai, Manila

■ Manila

■ Jakarta, Hanoi, Ho Chi Minh City, Yangon, Phnom Penh, Colombo, Dhaka

#### Japar

. Headquarters

Tokyo

5-1, Kita-Aoyama 2-chome, Minato-ku, Tokyo 107-8077, Japan Telephone: 81-3-3497-2121 Facsimile: 81-3-3497-4141

#### Osaka

1-3, Umeda 3-chome,

Kita-ku, Osaka 530-8448, Japan Telephone: 81-6-7638-2121 Facsimile: 81-6-7638-3220

Chubu, Kyushu, Chugoku & Shikoku, Hokkaido, Tohoku, Hokuriku, Toyama



# Major Subsidiaries and Associated Companies As of March 31, 2013

Name	Voting Shares (%)	Operations	

# **Textile Company**

102	tille Colli	ıŀ	Jany		
es	Domestic		SANKEI CO., LTD.	100.0	Manufacture and wholesale of garment materials
Subsidiaries			LEILIAN CO., LTD.	99.4	Retail of women's apparel
pisc			UNICO CORPORATION	100.0	Manufacture and wholesale of uniforms
Suk			JAVA HOLDINGS CO., LTD.	65.0	Holding company of retail of ladies' & kids' apparel brand
٥			ITOCHU MODEPAL CO., LTD.	100.0	Manufacture and wholesale of apparel
			ROY-NE CO., LTD.	99.9	Manufacture and wholesale of woven and knitted products
			JOI'X CORPORATION	100.0	Manufacture and wholesale of men's apparel
			BMI HOLDINGS CO., LTD.	100.0	Holding company of brand business
			SCABAL JAPAN Co., Ltd.	80.0	Import and sale of SCABAL brand products
			ITOCHU FASHION SYSTEM Co., Ltd.	100.0	Comprehensive consulting in the fashion industry
			ITOCHU HOME FASHION CORPORATION	100.0	Manufacture and wholesale of home furnishings
			CI Shopping Service Co., Ltd.	100.0	Sale of everyday items aimed at ITOCHU Group employees and families
			CI TEXTILE SERVICE CO., LTD.	100.0	Outsourcing of administrative duties for delivery, production control, and quality control
	Overseas		ITOCHU Textile Prominent (ASIA) Ltd. (Hong Kong S.A.R., China)	100.0	Production control and wholesale of textile materials, fabrics, and apparel
			ITOCHU TEXTILE (CHINA) CO., LTD. (China)	100.0	Production control and wholesale of textile materials, fabrics, and apparel
			UNIMAX SAIGON CO., LTD. (Vietnam)	80.0	Manufacture of uniforms
			Bramhope Group Holdings Ltd. (U.K.)	100.0	Manufacture and wholesale of apparel products
es	Domestic		MARUKO CO., LTD.	26.5	Manufacture and wholesale of lady's underwear, etc.
ciat			DESCENTE, LTD.	25.7	Manufacture and wholesale of sportswear, etc.
Associates	1		MAGASeek Corporation	25.0	Retail website of fashion apparel by PC and mobile
ğ			T.KAWABE & CO., LTD.	25.7	Manufacture and wholesale of handkerchiefs, scarves, and other accessory goods
			Watakyu Seimoa Corporation	25.0	Total outsourcing service mainly linen supply for medical & welfare institutions
	[		TERAOKA SEISAKUSHO CO., LTD.	25.4	Manufacture of adhesive tape
			AYAHA CORPORATION	33.5	Manufacture of tyre cords, etc.
	Overseas		Shandong Ruyi Science & Technology Group Co., Ltd. (China)	31.7	Holding company of Shandong Ruyi Technology Group, operating a textile business, etc.
			Thai shikibo co., Itd. (Thailand)	30.0	Manufacture of cotton yarn
			Paul Smith Group Holdings Limited (U.K.)	40.4	Holding company of Paul Smith Group
			Shanshan Group Co., Ltd. (China)	30.0	Holding company of Shanshan Group, operating a textile business, electronic components, etc.

<sup>■</sup> Associated company changed from subsidiary in the fiscal year ended March 31, 2013

# **Machinery Company**

	Joinpany		
Domestic	ITOCHU Plantech Inc.	100.0	Export and import of small-to-medium-scale plant and equipment and domestic environmental and energy solution businesses
Domestic	IMECS Co., Ltd.	100.0	Ownership and operation of ships, chartering, ship machinery, secondhand ships, an administration management of overseas shipping companies
	ITOCHU AVIATION, CO., LTD.	100.0	Import / export and wholesale of aircraft, aircraft part, and related equipment
	JAPAN AEROSPACE CORPORATION	100.0	Import / export and wholesale of aircraft, its parts and related equipment, helicopter engines, defense related systems and products, and security related systems
	ITOCHU Automobile Corporation	100.0	Export / import and inter-third trade of car parts
[	☐ Toyo Advanced Technologies Co., Ltd.	70.0	Manufacturing and sales of machine tools and automobile parts
	ITOCHU CONSTRUCTION MACHINERY CO., LTD.	100.0	Sales and rental of construction machinery
	ITOCHU MACHINE-TECHNOS CORPORATION	100.0	Import / export and wholesale of industrial machinery
	Century Medical, Inc.	100.0	Import and sale of medical equipment
	ACRONET Corporation	100.0	CRO business
Overseas	I-Power Investment, Inc. (U.S.A.)	100.0	Investment company in the power industry
	Tyr Energy, Inc. (U.S.A.)	100.0	Power generation business in North America
	NAES Corporation (U.S.A.)	100.0	Power plant operation and maintenance services provider for independent power producers and utilities
	Enprotech Corp. (U.S.A.)	100.0	Maintenance and repair of industrial machinery in automobile, steel, and bottling industries
	IM AUTOTRADE HOLDING G.m.b.H (Austria)	100.0	Wholesale and inter-third trade of automobiles and motorcycles
	ITOCHU Automobile America Inc. (U.S.A.)	100.0	Trading and distribution of automobiles
	Auto Investment Inc. (U.S.A.)	100.0	Sales and repair of automobiles
	PT. SUZUKI Finance Indonesia (Indonesia)	70.0	Automobile and motorcycle finance company
	VEHICLES MIDDLE EAST FZCO (U.A.E.)	100.0	Trade finance for automobiles
	EURASIA LOGISTICS LTD. (Hungary)	70.7	Transportation and warehousing
	MULTIQUIP INC. (U.S.A.)	100.0	Distribution and manufacturing of light construction equipment and generators

 $<sup>\</sup>hfill\square$  Newly consolidated subsidiary in the fiscal year ended March 31, 2013

 $<sup>\</sup>hfill\square$  Newly consolidated subsidiary and associated company in the fiscal year ended March 31, 2013

Name	Voting Shares (%)	Operations	

es	Domestic	Malha Gas Investment Co., Ltd.	30.0	Investment in the project for the construction, ownership, and operation of gas pipelines
ciat		JAMCO Corporation	33.2	Maintenance of aircraft and manufacture of aircraft interior
ssociates		Isuzu Motors Sales Ltd.	25.0	Commercial vehicle life cycle business
⋖		YANASE & CO., LTD.	25.7	Sales and repair of automobiles
		Century Tokyo Leasing Corporation	25.1	Diversified leasing business, various types of financing, and international business
		SUNCALL CORPORATION	27.1	Manufacture and sales of optical communication devices, electronic devices, and assembly
		GOODMAN Co., Ltd.	36.8	Import, development, manufacturing, and sale of medical equipment
		Japan Medical Dynamic Marketing, Inc.	30.0	Import, development, manufacturing, and sale of medical equipment
	Overseas	PT. BHIMASENA POWER INDONESIA (Indonesia)	32.0	IPP (Independent Power Producer) in Indonesia
		KS Drilling Pte. Ltd. (Singapore)	20.0	Oil drilling services
		SICHUAN GANGHONG ENTERPRISE MANAGEMENT CO., LTD. (China)	49.0	Sales and repair of automobiles
		"SUZUKI MOTOR RUS" LLC (Russia)	50.0	Import and wholesale of automobiles, motorcycles, and spare parts
		Komatsu Southern Africa (Pty) Ltd. (Republic of South Africa)	20.0	Sales and service of construction and mining equipment
		PT Hexindo Adiperkasa Tbk (Indonesia)	25.0	Sales and service of construction machinery

# **Metals & Minerals Company**

	otalo & Minoralo Company						
ubsidiaries	Domestic	ITOCHU Metals Corporation	100.0	Import / export and wholesale of non-ferrous / light metals, products, and steel scrap, development of recycle business			
ig		Brazil Japan Iron Ore Corporation	67.5	Investment in projects of iron ore in Brazil			
Subs		ITOCHU Mineral Resources Development Corporation	100.0	Consulting and technical services in the mining industry			
	Overseas	ITOCHU Minerals & Energy of Australia Pty Ltd (Australia)	100.0	Investment and sales in projects of iron ore, coal, and bauxite mining and manufacture of alumina			
		ITC Platinum Development Ltd (U.K.)	75.0	Managing business of the exploration and development of Platinum Group Metals (PGMs) and Nickel of the Platreef Project in South Africa			
		ITOCHU Coal Americas Inc. (U.S.A.)	100.0	Owning an interest of coal mining and transport infrastructure			
tes	Domestic	Marubeni-Itochu Steel Inc.	50.0	Import / export and wholesale of steel products			
sociates		Ecosystem Japan Co., Ltd.	49.3	Sales and installation of photovoltaic systems and eco-sensitive products			
Ass	Overseas	Scatec Solar AS (Norway)	37.5	Photovoltaic system integrator			

 $<sup>\</sup>blacksquare$  Associated company changed from subsidiary in the fiscal year ended March 2013

# **Energy & Chemicals Company**

	cigy a oi	lefficals company		
es	Domestic	ITOCHU ENEX CO., LTD.	54.0	Wholesale of petroleum products and gas
<u>ia</u>		ITOCHU Oil Exploration Co., Ltd.	100.0	Exploration and production of oil, gas, and other hydrocarbon resources
Subsidiaries		JB BioEnergy Inc.	100.0	Investment in projects of bioethanol in Brazil
Suk		ITOCHU CHEMICAL FRONTIER Corporation	100.0	Wholesale of fine chemicals and related raw materials
		ITOCHU PLASTICS INC.	100.0	Development and wholesale of plastics and related products
		C.I. Kasei Co., Ltd.	97.6	Manufacture of PVC pipe and film and related materials
	Overseas	ITOCHU Oil Exploration (Azerbaijan) Inc. (Cayman Islands, British West Indies)	100.0	Exploration and production of crude oil and gas
		CIECO Exploration and Production (UK) Limited (U.K.)	100.0	Exploration and production of crude oil and gas
		ITOCHU PETROLEUM CO., (SINGAPORE) PTE. LTD. (Singapore)	100.0	International trade of crude oil and petroleum products
		IPC EUROPE LTD. (U.K.)	100.0	International trade of crude oil and petroleum products
		IPC (USA), Inc. (U.S.A.)	100.0	International trade of crude oil and petroleum products
		JD Rockies Resources Ltd (U.S.A.)	100.0	Holding interest of Shale Oil block and Investment to Samson Resources Corporation
		ITOCHU Plastics Pte., Ltd. (Singapore)	100.0	Wholesale of plastic resins
		PTAGENT. CORPORATION (China)	100.0	Wholesale of PTA (purified terephthalic acid)

Name	Voting Shares (%)	Operations	

tes	Domestic		NISSHO Petroleum Gas Corporation	25.0	Wholesale of LPG and petroleum products
Associates			Japan Ohanet Oil & Gas Co., Ltd.	35.0	Exploration and production of gas and condensate
Ass			Ningbo PTA Investment, Co., Ltd.	35.0	Investment in manufacture of PTA in China
			TODA KOGYO CORP.	22.1	Manufactures iron oxide products including magnetic powder, ferrite and materials
			TAKIRON Co., Ltd.	28.9	Manufacture of flat and corrugated plastic sheets
			Kureha Battery Materials Japan Co., Ltd.	20.0	Manufacture of materials for Lithium-Ion Batteries
	Overseas		Isla Petroleum & Gas Corporation (the Philippines)	40.0	Domestic LPG distribution business in the Philippines
			NCT Holland B.V. (Netherlands)	40.0	Trading and distribution of the plastics materials based on Europe and Middle East
			BRUNEI METHANOL COMPANY SDN. BHD. (Brunei)	25.0	Manufacture of methanol in Brunei

 $<sup>\</sup>hfill\square$  Newly consolidated associated company in the fiscal year ended March 31, 2013

# **Food Company**

ITOCHU-SHOKUHIN Co., Ltd. NIPPON ACCESS, INC. China Foods Investment Corp. 74.1 Business management of Ting Hsin and its group companies  Overseas UNEX (GUATEMALA), S.A. (Guatemala) OILSEEDS INTERNATIONAL LTD. (U.S.A.) Quality Technology International, Inc, (QTI) (U.S.A.)  Domestic Fuji Oil Co., Ltd. Japan Foods Co., Ltd. XI Fresh Access, Inc. SHOW-WA Co., Ltd. SHOW-WA		Ju Com	Pu	···y		
FSILO HOLDINGS CO., LTD.	es	Domestic		ITOCHU Feed Mills Co., Ltd.	99.9	Compound feeds manufacturer
FSILO HOLDINGS CO., LTD.	liari			ITOCHU Sugar Co., Ltd.	100.0	Sugar and sugar related by-products manufacturer
FSILO HOLDINGS CO., LTD.	Sic			ITOCHU Food Sales and Marketing Co., Ltd.	100.0	Food materials importer and wholesaler
Dole International Holdings, Inc.    TOCHU-SHOKUHIN Co., Ltd.   51.7   Wholesale and distribution of foods	Suk			Japan Nutrition Co., Ltd.	100.0	Feed and feed additives wholesaler
ITOCHU-SHOKUHIN Co., Ltd. NIPPON ACCESS, INC. China Foods Investment Corp. 74.1 Business management of Ting Hsin and its group companies  Overseas UNEX (GUATEMALA), S.A. (Guatemala) OILSEEDS INTERNATIONAL LTD. (U.S.A.) Quality Technology International, Inc, (QTI) (U.S.A.)  Domestic Fuji Oil Co., Ltd. Japan Foods Co., Ltd. XI Fresh Access, Inc. SHOW-WA Co., Ltd. SHOW-WA				I-SILO HOLDINGS CO., LTD.	100.0	Holding company of grain terminals
NIPPON ACCESS, INC. China Foods Investment Corp. 74.1 Business management of Ting Hsin and its group companies  Overseas UNEX (GUATEMALA), S.A. (Guatemala) OLSEEDS INTERNATIONAL LTD. (U.S.A.) Quality Technology International, Inc, (QTI) (U.S.A.)  Domestic Fuji Oil Co., Ltd. Japan Foods Co., Ltd. KUMESHIMA SUGAR CO., LTD. Prima Meat Packers, Ltd.  KI Fresh Access, Inc. SHOW-WA Co., Ltd. SHOW-WA Co., Ltd. SHOW-WA Co., Ltd.  SHOW-WA Co., Ltd.  GUNFEX CO., LTD.  CONFEX CO., LTD.  Confectionery products  CONFEX CO., LTD.  Confectionery products  CONFEX CO., LTD.  Confectionery products  Confectionery products manufacturer				Dole International Holdings, Inc.	100.0	Investment in Asian fresh produce business and worldwide packaged foods business
China Foods Investment Corp.  Overseas  UNEX (GUATEMALA), S.A. (Guatemala)  OiLSEEDS INTERNATIONAL LTD. (U.S.A.)  Ouality Technology International, Inc. (QTI)  (U.S.A.)  Domestic  Fuji Oil Co., Ltd.  Japan Foods Co., Ltd.  KIMESHIMA SUGAR CO., LTD.  Prima Meat Packers, Ltd.  KI Fresh Access, Inc.  SHOW-WA Co., Ltd.  SHOW-WA Co., Ltd.  CONFEX CO., Ltd.  SHOW-WA Co., Ltd.  CONFEX CO., Ltd.  Gorario Confex Co., Ltd.  FamilyMart Co., Ltd.  CONFEX CO., LTD.  Overseas  CGB ENTERPRISES, INC. (U.S.A.)  P.T. ANEKA COFFEE INDUSTRY (Indonesia)  P.T. ANEKA TUNA INDONESIA (Indonesia)  HYLIFE GROUP HOLDINGS LTD. (Canada)  TAIWAN DISTRIBUTION CENTER CO., LTD.  Wholesale of foods and suprictices  Wholesale of foods and suprictices  Wholesale of foods and suprictices  Wholesale and distribution of confectionery products  Overseas CGB ENTERPRISES, INC. (U.S.A.)  P.T. ANEKA TUNA INDONESIA (Indonesia)  HYLIFE GROUP HOLDINGS LTD. (Canada)  TAIWAN DISTRIBUTION CENTER CO., LTD.  Wholesale of foods and suprictics  Wholesale of foods and suprictics  Wholesale of foods and suprictics				ITOCHU-SHOKUHIN Co., Ltd.	51.7	Wholesale and distribution of foods
Overseas  UNEX (GUATEMALA), S.A. (Guatemala) OILSEEDS INTERNATIONAL LTD. (U.S.A.) OUGUIty Technology International, Inc, (QTI) (U.S.A.) 100.0 Vegetable oil manufacturer  Quality Technology International, Inc, (QTI) (U.S.A.) 100.0 High value-added feed materials and feed additives wholesaler (U.S.A.) Domestic  Fuji Oil Co., Ltd. Japan Foods Co., Ltd. 37.0 Manufacture of soft drinks KUMESHIMA SUGAR CO., LTD. 34.8 Manufacture and sales of raw sugar Prima Meat Packers, Ltd. 39.6 Manufacture and marketing of meat, ham, sausage, and processed foods KI Fresh Access, Inc. 33.5 ECR*1-type dedicated produce service center operations for food supermarkets, as well as wholesale and distribution of fresh fruits, vegetables, and processed products SHOW-WA Co., Ltd. 20.0 Wholesale of foods  PamilyMart Co., Ltd. 31.7 Operation of a convenience store chain, using the name FamilyMart, and a franchis system CONFEX CO., LTD.  Overseas  CGB ENTERPRISES, INC. (U.S.A.) 29.0 Grain company in US midwest EGT, LLC (U.S.A.) 29.0 Grain terminal operator in US west coast P.T. ANEKA COFFEE INDUSTRY (Indonesia) 45.0 Holding company of dairy products manufacturer P. T. ANEKA TUNA INDONESIA (Indonesia) 47.0 Manufacture of canned and pouched tuna HYLIFE GROUP HOLDINGS LTD. (Canada) TAIWAN DISTRIBUTION CENTER CO., LTD. 39.4 Wholesale of foods and sundries				NIPPON ACCESS, INC.	93.8	Wholesale and distribution of foods
OILSEEDS INTERNATIONAL LTD. (U.S.A.)  Quality Technology International, Inc, (QTI) (U.S.A.)  Domestic  Domestic  Fuji Oil Co., Ltd.  Japan Foods Co., Ltd.  KI Fresh Access, Inc.  KI Fresh Access, Inc.  SHOW-WA Co., Ltd.  SHOW-WA Co., Ltd.  CONFEX CO., Ltd.  GONFEX CO., LTD.  Overseas  OVerseas  OVERSEA  CGB ENTERPRISES, INC. (U.S.A.)  EGT, LLC (U.S.A.)  P.T. ANEKA COFFEE INDUSTRY (Indonesia)  P.T. ANEKA TUNA INDONESIA (Indonesia)  HYLIFE GROUP HOLDINGS LTD. (Canada)  TAIWAN DISTRIBUTION CENTER CO., LTD.  Wholesale of foods and striputries  Wholesale and processor of tone manufacturer  Japan Foods (Co., Ltd.)  Japan Foods Co., Ltd.  Jap				China Foods Investment Corp.	74.1	Business management of Ting Hsin and its group companies
Quality Technology International, Inc, (QTI) (U.S.A.)  Domestic  Fuji Oil Co., Ltd.  Japan Foods Co., Ltd.  Japan Foods Co., Ltd.  KUMESHIMA SUGAR CO., LTD.  Prima Meat Packers, Ltd.  KI Fresh Access, Inc.  SHOW-WA Co., Ltd.  SHOW-WA Co., Ltd.  CONFEX CO., LTD.  Overseas  CGB ENTERPRISES, INC. (U.S.A.)  EGT, LLC (U.S.A.)  EGT, LLC (U.S.A.)  P.T. ANEKA COFFEE INDUSTRY (Indonesia)  BFA HOLDINGS PTY LTD. (Australia)  HYLIFE GROUP HOLDINGS LTD. (Canada)  TAIWAN DISTRIBUTION CENTER CO., LTD.  Annufacture of wegetable oil and related products  Manufacture of vegetable oil and related products  Manufacture of soft drinks  Manufacture and marketing of meat, ham, sausage, and processed foods  BECR*1-type dedicated produce service center operations for food supermarkets, as well as wholesale and distribution of fresh fruits, vegetables, and processed production of service of the produce service center operations for food supermarkets, as well as wholesale of foods  Operation of a convenience store chain, using the name FamilyMart, and a franchis system  CONFEX CO., Ltd.  31.7  Overseas  CGB ENTERPRISES, INC. (U.S.A.)  EGT, LLC (U.S.A.)  EGT, LLC (U.S.A.)  EGT, LLC (U.S.A.)  P.T. ANEKA COFFEE INDUSTRY (Indonesia)  Afour desired manufacture of canned and pouched tuna  HYLIFE GROUP HOLDINGS LTD. (Canada)  33.4  Genetics, commercial breed, and manufacture of pork		Overseas		UNEX (GUATEMALA), S.A. (Guatemala)	80.0	Export and manufacturing for coffee
Domestic  Domestic  Fuji Oil Co., Ltd.  Japan Foods Co., Ltd.  KUMESHIMA SUGAR CO., LTD.  Prima Meat Packers, Ltd.  KI Fresh Access, Inc.  SHOW-WA Co., Ltd.  SHOW-WA Co., Ltd.  CONFEX CO., LTD.  Overseas  CGB ENTERPRISES, INC. (U.S.A.)  EGT, LLC (U.S.A.)  P.T. ANEKA COFFEE INDUSTRY (Indonesia)  P.T. ANEKA TUNA INDONESIA (Indonesia)  HYLIFE GROUP HOLDINGS LTD. (Canada)  TAIWAN DISTRIBUTION CENTER CO., LTD.  A4.8 Manufacture of soft drinks  Manufacture and sales of raw sugar  Manufacture and marketing of meat, ham, sausage, and processed foods  ECR**-I-type dedicated produce service center operations for food supermarkets, as well as wholesale and distribution of fresh fruits, vegetables, and processed produces of foods  Wholesale of foods  Operation of a convenience store chain, using the name FamilyMart, and a franchis system  Grain company in US midwest  EGT, LLC (U.S.A.)  9.0 Grain terminal operator in US west coast  P.T. ANEKA TUNA INDONESIA (Indonesia)  45.0 Holding company of dairy products manufacturer  P. T. ANEKA TUNA INDONESIA (Indonesia)  Wholesale of foods and sundries				OILSEEDS INTERNATIONAL LTD. (U.S.A.)	100.0	Vegetable oil manufacturer
Japan Foods Co., Ltd.  Japan Foods Co., Ltd.  KUMESHIMA SUGAR CO., LTD.  Prima Meat Packers, Ltd.  SHOW-WA Co., Ltd.  SHOW-WA Co., Ltd.  CONFEX CO., LTD.  Overseas  CGB ENTERPRISES, INC. (U.S.A.)  EGT, LLC (U.S.A.)  P.T. ANEKA COFFEE INDUSTRY (Indonesia)  P.T. ANEKA TUNA INDONESIA (Indonesia)  HYLIFE GROUP HOLDINGS LTD. (Canada)  Japan Foods Co., Ltd.  37.0  Manufacture of soft drinks  Manufacture and sales of raw sugar  Manufacture and marketing of meat, ham, sausage, and processed foods  ECR*1-type dedicated produce service center operations for food supermarkets, as well as wholesale and distribution of fresh fruits, vegetables, and processed produces and supplies of foods  Operation of a convenience store chain, using the name FamilyMart, and a franchist system  Operation of a convenience store chain, using the name FamilyMart, and a franchist system  Operation of a convenience store chain, using the name FamilyMart, and a franchist system  Operation of a convenience store chain, using the name FamilyMart, and a franchist system  Operation of a convenience store chain, using the name FamilyMart, and a franchist system  Operation of a convenience store chain, using the name FamilyMart, and a franchist system  Operation of a convenience store chain, using the name FamilyMart, and a franchist system  Operation of a convenience store chain, using the name FamilyMart, and a franchist system  Operation of a convenience store chain, using the name FamilyMart, and a franchist system  Operation of a convenience store chain, using the name FamilyMart, and a franchist system  Operation of a convenience store chain, using the name FamilyMart system  Operation of a convenience store chain, using the name FamilyMart system  Operation of a convenience store chain, using the name FamilyMart system  Operation of a convenience store chain, using the name FamilyMart system  Operation of a convenience store chain, using the name FamilyMart system  Operation of convenience store chain, using the name FamilyMart system  Operatio					100.0	High value-added feed materials and feed additives wholesaler
Prima Meat Packers, Ltd.  Manufacture and marketing of meat, ham, sausage, and processed foods  KI Fresh Access, Inc.  SHOW-WA Co., Ltd.  SHOW-WA Co., Ltd.  CONFEX CO., Ltd.  Overseas  CGB ENTERPRISES, INC. (U.S.A.)  EGT, LLC (U.S.A.)  EGT, LLC (U.S.A.)  P.T. ANEKA COFFEE INDUSTRY (Indonesia)  P.T. ANEKA TUNA INDONESIA (Indonesia)  HYLIFE GROUP HOLDINGS LTD. (Canada)  TAIWAN DISTRIBUTION CENTER CO., LTD.  Washed as description of accident produce service center operations for food supermarkets, as well as wholesale and distribution of fresh fruits, vegetables, and processed produces well as wholesale and distribution of fresh fruits, vegetables, and processed produces well as wholesale and distribution of fresh fruits, vegetables, and processed foods  Washed as wholesale and distribution of fresh fruits, vegetables, and processed foods well as wholesale and distribution of fresh fruits, vegetables, and processed foods  Washed as wholesale and distribution of fresh fruits, vegetables, and processed foods well as wholesale and distribution of fresh fruits, vegetables, and processed foods  Washed as wholesale and distribution of fresh fruits, vegetables, and processed foods  Washed as wholesale and distribution of fresh fruits, vegetables, and processed foods  Washed as wholesale and distribution of fresh fruits, vegetables, and processed foods  Washed as wholesale and distribution of fresh fruits, vegetables, and processed foods  Washed as wholesale and distribution of fresh fruits, vegetables, and processed foods  Washed as wholesale and distribution of fresh fruits, vegetables, and processed foods  Washed as wholesale and distribution of confectionery products  Washed as wholesale and distribution of confectionery products  Washed as well as wholesale and distribution of confectionery products  Washed as well as wholesale and distribution of confectionery products  Washed as well as we	tes	Domestic		Fuji Oil Co., Ltd.	25.7	Integrated manufacturer of vegetable oil and related products
Prima Meat Packers, Ltd.  Manufacture and marketing of meat, ham, sausage, and processed foods  KI Fresh Access, Inc.  SHOW-WA Co., Ltd.  SHOW-WA Co., Ltd.  CONFEX CO., Ltd.  Overseas  CGB ENTERPRISES, INC. (U.S.A.)  EGT, LLC (U.S.A.)  EGT, LLC (U.S.A.)  P.T. ANEKA COFFEE INDUSTRY (Indonesia)  P.T. ANEKA TUNA INDONESIA (Indonesia)  HYLIFE GROUP HOLDINGS LTD. (Canada)  TAIWAN DISTRIBUTION CENTER CO., LTD.  Washed as description of accident produce service center operations for food supermarkets, as well as wholesale and distribution of fresh fruits, vegetables, and processed produces well as wholesale and distribution of fresh fruits, vegetables, and processed produces well as wholesale and distribution of fresh fruits, vegetables, and processed foods  Washed as wholesale and distribution of fresh fruits, vegetables, and processed foods well as wholesale and distribution of fresh fruits, vegetables, and processed foods  Washed as wholesale and distribution of fresh fruits, vegetables, and processed foods well as wholesale and distribution of fresh fruits, vegetables, and processed foods  Washed as wholesale and distribution of fresh fruits, vegetables, and processed foods  Washed as wholesale and distribution of fresh fruits, vegetables, and processed foods  Washed as wholesale and distribution of fresh fruits, vegetables, and processed foods  Washed as wholesale and distribution of fresh fruits, vegetables, and processed foods  Washed as wholesale and distribution of fresh fruits, vegetables, and processed foods  Washed as wholesale and distribution of fresh fruits, vegetables, and processed foods  Washed as wholesale and distribution of confectionery products  Washed as wholesale and distribution of confectionery products  Washed as well as wholesale and distribution of confectionery products  Washed as well as wholesale and distribution of confectionery products  Washed as well as we	ciat			Japan Foods Co., Ltd.	37.0	Manufacture of soft drinks
Prima Meat Packers, Ltd.  Manufacture and marketing of meat, ham, sausage, and processed foods  KI Fresh Access, Inc.  SHOW-WA Co., Ltd.  SHOW-WA Co., Ltd.  CONFEX CO., Ltd.  Overseas  CGB ENTERPRISES, INC. (U.S.A.)  EGT, LLC (U.S.A.)  EGT, LLC (U.S.A.)  P.T. ANEKA COFFEE INDUSTRY (Indonesia)  P.T. ANEKA TUNA INDONESIA (Indonesia)  HYLIFE GROUP HOLDINGS LTD. (Canada)  TAIWAN DISTRIBUTION CENTER CO., LTD.  Washed as description of accident produce service center operations for food supermarkets, as well as wholesale and distribution of fresh fruits, vegetables, and processed produces well as wholesale and distribution of fresh fruits, vegetables, and processed produces well as wholesale and distribution of fresh fruits, vegetables, and processed foods  Washed as wholesale and distribution of fresh fruits, vegetables, and processed foods well as wholesale and distribution of fresh fruits, vegetables, and processed foods  Washed as wholesale and distribution of fresh fruits, vegetables, and processed foods well as wholesale and distribution of fresh fruits, vegetables, and processed foods  Washed as wholesale and distribution of fresh fruits, vegetables, and processed foods  Washed as wholesale and distribution of fresh fruits, vegetables, and processed foods  Washed as wholesale and distribution of fresh fruits, vegetables, and processed foods  Washed as wholesale and distribution of fresh fruits, vegetables, and processed foods  Washed as wholesale and distribution of fresh fruits, vegetables, and processed foods  Washed as wholesale and distribution of fresh fruits, vegetables, and processed foods  Washed as wholesale and distribution of confectionery products  Washed as wholesale and distribution of confectionery products  Washed as well as wholesale and distribution of confectionery products  Washed as well as wholesale and distribution of confectionery products  Washed as well as we	SSC			KUMESHIMA SUGAR CO., LTD.	34.8	Manufacture and sales of raw sugar
Well as wholesale and distribution of fresh fruits, vegetables, and processed products.  SHOW-WA Co., Ltd.  20.0 Wholesale of foods  FamilyMart Co., Ltd.  CONFEX CO., LTD.  CONFEX CO., LTD.  25.0 Wholesale and distribution of confectionery products  Wholesale and distribution of confectionery products  CGB ENTERPRISES, INC. (U.S.A.)  EGT, LLC (U.S.A.)  P.T. ANEKA COFFEE INDUSTRY (Indonesia)  BFA HOLDINGS PTY LTD. (Australia)  P.T. ANEKA TUNA INDONESIA (Indonesia)  HYLIFE GROUP HOLDINGS LTD. (Canada)  TAIWAN DISTRIBUTION CENTER CO., LTD.  Wholesale and distribution of fresh fruits, vegetables, and processed products  Wholesale and distribution of fresh fruits, vegetables, and processed products and proce	٩			Prima Meat Packers, Ltd.	39.6	Manufacture and marketing of meat, ham, sausage, and processed foods
FamilyMart Co., Ltd.  31.7 Operation of a convenience store chain, using the name FamilyMart, and a franchis system  CONFEX CO., LTD.  25.0 Wholesale and distribution of confectionery products  Overseas  CGB ENTERPRISES, INC. (U.S.A.)  EGT, LLC (U.S.A.)  P.T. ANEKA COFFEE INDUSTRY (Indonesia)  BFA HOLDINGS PTY LTD. (Australia)  P. T. ANEKA TUNA INDONESIA (Indonesia)  HYLIFE GROUP HOLDINGS LTD. (Canada)  TAIWAN DISTRIBUTION CENTER CO., LTD.  39.4 Wholesale of foods and sundries				KI Fresh Access, Inc.	33.5	ECR*1-type dedicated produce service center operations for food supermarkets, as well as wholesale and distribution of fresh fruits, vegetables, and processed products
CONFEX CO., LTD.  25.0 Wholesale and distribution of confectionery products  Overseas  CGB ENTERPRISES, INC. (U.S.A.)  EGT, LLC (U.S.A.)  P.T. ANEKA COFFEE INDUSTRY (Indonesia)  BFA HOLDINGS PTY LTD. (Australia)  P. T. ANEKA TUNA INDONESIA (Indonesia)  HYLIFE GROUP HOLDINGS LTD. (Canada)  TAIWAN DISTRIBUTION CENTER CO., LTD.  31.7 system  System  System  25.0 Wholesale and distribution of confectionery products  Grain company in US midwest  Grain terminal operator in US west coast  P.T. ANEKA COFFEE INDUSTRY (Indonesia)  26.8 Coffee processor and exporter  BFA HOLDINGS PTY LTD. (Australia)  45.0 Holding company of dairy products manufacturer  P. T. ANEKA TUNA INDONESIA (Indonesia)  47.0 Manufacture of canned and pouched tuna  UNDOISE STATEMENT OF THE CO., LTD.  Wholesale of foods and sundries				SHOW-WA Co., Ltd.	20.0	Wholesale of foods
Overseas  CGB ENTERPRISES, INC. (U.S.A.)  EGT, LLC (U.S.A.)  P.T. ANEKA COFFEE INDUSTRY (Indonesia)  BFA HOLDINGS PTY LTD. (Australia)  P. T. ANEKA TUNA INDONESIA (Indonesia)  HYLIFE GROUP HOLDINGS LTD. (Canada)  TAIWAN DISTRIBUTION CENTER CO., LTD.  39.4 Wholesale of foods and sundries				FamilyMart Co., Ltd.	31.7	Operation of a convenience store chain, using the name FamilyMart, and a franchise system
EGT, LLC (U.S.A.)  29.0 Grain terminal operator in US west coast  P.T. ANEKA COFFEE INDUSTRY (Indonesia)  26.8 Coffee processor and exporter  BFA HOLDINGS PTY LTD. (Australia)  45.0 Holding company of dairy products manufacturer  P. T. ANEKA TUNA INDONESIA (Indonesia)  47.0 Manufacture of canned and pouched tuna  HYLIFE GROUP HOLDINGS LTD. (Canada)  33.4 Genetics, commercial breed, and manufacture of pork  TAIWAN DISTRIBUTION CENTER CO., LTD.  39.4 Wholesale of foods and sundries				CONFEX CO., LTD.	25.0	Wholesale and distribution of confectionery products
P.T. ANEKA COFFEE INDUSTRY (Indonesia) 26.8 Coffee processor and exporter  BFA HOLDINGS PTY LTD. (Australia) 45.0 Holding company of dairy products manufacturer  P. T. ANEKA TUNA INDONESIA (Indonesia) 47.0 Manufacture of canned and pouched tuna  HYLIFE GROUP HOLDINGS LTD. (Canada) 33.4 Genetics, commercial breed, and manufacture of pork  TAIWAN DISTRIBUTION CENTER CO., LTD. 39.4 Wholesale of foods and sundries		Overseas		CGB ENTERPRISES, INC. (U.S.A.)	50.0	Grain company in US midwest
BFA HOLDINGS PTY LTD. (Australia) 45.0 Holding company of dairy products manufacturer  P. T. ANEKA TUNA INDONESIA (Indonesia) 47.0 Manufacture of canned and pouched tuna  HYLIFE GROUP HOLDINGS LTD. (Canada) 33.4 Genetics, commercial breed, and manufacture of pork  TAIWAN DISTRIBUTION CENTER CO., LTD. 39.4 Wholesale of foods and sundries				EGT, LLC (U.S.A.)	29.0	Grain terminal operator in US west coast
P. T. ANEKA TUNA INDONESIA (Indonesia) 47.0 Manufacture of canned and pouched tuna  HYLIFE GROUP HOLDINGS LTD. (Canada) 33.4 Genetics, commercial breed, and manufacture of pork  TAIWAN DISTRIBUTION CENTER CO., LTD. 39.4 Wholesale of foods and sundries				P.T. ANEKA COFFEE INDUSTRY (Indonesia)	26.8	Coffee processor and exporter
☐ HYLIFE GROUP HOLDINGS LTD. (Canada) 33.4 Genetics, commercial breed, and manufacture of pork  TAIWAN DISTRIBUTION CENTER CO., LTD. 39.4 Wholesale of foods and sundries				BFA HOLDINGS PTY LTD. (Australia)	45.0	Holding company of dairy products manufacturer
TAIWAN DISTRIBUTION CENTER CO., LTD. 30.4 Wholesale of foods and sundries				P. T. ANEKA TUNA INDONESIA (Indonesia)	47.0	Manufacture of canned and pouched tuna
				HYLIFE GROUP HOLDINGS LTD. (Canada)	33.4	Genetics, commercial breed, and manufacture of pork
(lawan)				TAIWAN DISTRIBUTION CENTER CO., LTD. (Taiwan)	39.4	Wholesale of foods and sundries

 $<sup>\</sup>square$  Newly consolidated subsidiary and associated companies in the fiscal year ended March 31, 2013

<sup>\*1</sup> Efficient consumer response (ECR): Promoting distribution efficiency by linking manufacturers, wholesalers, and retailers, thereby responding to customer demands for lower prices

Name	Voting Shares (%)	Operations	

ICI	, General	Products & Realty Company		
ies	Domestic	ITOCHU Kenzai Corp.	100.0	Wholesale of wood products and building materials
Subsidiaries		ITOCHU Pulp & Paper Corp.	100.0	Wholesale of paper, paper boards, and various materials
osic		ITOCHU Ceratech Corp.	100.0	Manufacture and sale of ceramic raw materials and products
Sul		ITOCHU Windows Co., Ltd.	66.0	Manufacture and sale of insulating glass
		ITR Co., Ltd.	100.0	Wholesale and retail of tyres
		ITOCHU Techno-Solutions Corporation	56.6	Sales, maintenance, and support of computers and network systems; commissioned software development; information processing services
		Excite Japan Co., Ltd.	57.4	Internet information service
		ITOCHU Orico Insurance Services Co., Ltd.	65.0	Insurance agency
		I&T Risk Solutions Co., Ltd.	95.0	Insurance broking services and risk consulting
		ITOCHU LOGISTICS CORP.	99.0	Comprehensive logistics services (3PL, warehousing, trucking, international freight forwarding, customs clearance, and NVOCC)
		ITOCHU Property Development, Ltd.	99.8	Development and sale of housing (apartments, condominiums, and homes)
		ITOCHU HOUSING Co., Ltd.	100.0	Real estate agent and property consultant
		ITOCHU Urban Community Ltd.	100.0	Operation and management of real estate property
		ITOHPIA HOME Co., Ltd.	100.0	Planning and construction of homes
		AD Investment Management Co., Ltd.	66.0	Asset management for Advance Residence Investment Corporation
	Overseas	CIPA Lumber Co. Ltd. (Canada)	100.0	Manufacture of veneer
		Pacific Woodtech Corporation (U.S.A.)	100.0	Manufacture of LVL & I-Joist
		PrimeSource Building Products, Inc. (U.S.A.)	100.0	Wholesale of building materials
		ITOCHU BUILDING PRODUCTS CO., INC. (U.S.A.)	100.0	Wholesale of building materials
		ITOCHU FIBRE LIMITED (U.K.)	100.0	Distribution and trading of pulp and paper materials and investment in METSA FIBRE
		P. T. ANEKA BUMI PRATAMA (Indonesia)	100.0	Processing of natural rubber
		RUBBERNET (ASIA) PTE LTD. (Singapore)	80.0	Sale of crude rubber
		European Tyre Enterprise Limited (U.K.)	100.0	Headquarters of Stapleton's and Kwik-Fit group management
		COSMOS SERVICES CO., LTD. (Hong Kong S.A.R., China)	100.0	Consulting and broking of insurance and reinsurance
		ITOCHU LOGISTICS (CHINA) CO., LTD. (China)	100.0	Comprehensive logistics services (3PL, warehousing, trucking, import / export, customs clearance, and value-added services)
		ITOCHU Finance (Asia) Ltd. (Hong Kong S.A.R., China)	100.0	Proprietary financial investment and development of new financial business in Asia
Associates	Domestic	Japan Brazil Paper and Pulp Resources Development Co., Ltd.	32.1	Investment in CENIBRA, one of the largest eucalyptus pulp manufacturers in Brazil
soc		DAIKEN CORPORATION	25.5	Manufacture of building materials and construction parts
As		Adways Co., Ltd.	22.6	Internet advertising & application software development for smartphones
		SPACE SHOWER NETWORKS INC.	36.4	Music channel on cable / satellite television
		ITC NETWORKS CORPORATION*2	48.3	Distribution and retail business of mobile phones
		Asurion Japan K.K.	33.3	Mobile insurance agency
		eGuarantee, Inc.	25.2	Account receivables protection services for general corporations and financial institutions
		CENTRAL ENGINEERING & CONSTRUCTION Co., Ltd.	50.0	Engineering and ventilation construction
		CENTURY 21 REAL ESTATE OF JAPAN LTD.	49.7	Headquarters of real estate franchise system
		POCKETCARD Co., Ltd.	27.0	Credit card business
		Orient Corporation	22.6	Consumer credit, credit card business
	Overseas	SOUTH EAST FIBRE EXPORTS PTY. LTD. (Australia)	37.5	Manufacture of woodchip
		THAITECH RUBBER CORPORATION LTD. (Thailand)	33.0	Processing of natural rubber
		YOKOHAMA RUSSIA L.L.C. (Russia)	20.0	Wholesale of tyres
		Unicharm Consumer Products (China) Co., Ltd. (China)	20.0	Production and sales of baby care, feminine care, and other products
		TINGTONG (CAYMAN ISLANDS) HOLDING CORP. (Cayman Islands, British West indies)	50.0	Comprehensive logistics services in China (3PL, warehousing, trucking, and value-added services)
		United Asia Finance Limited (Hong Kong S.A.R., China)	25.1	Consumer loan business (Hong Kong, China)

<sup>■</sup> Associated company changed from subsidiary in the fiscal year ended March 31, 2013

 $<sup>\</sup>hfill\square$  Newly consolidated subsidiary in the fiscal year ended March 31, 2013

<sup>\*2</sup> On October 1, 2013, the name of ITC NETWORKS CORPORATION will be changed to CONEXIO Corporation.

Name	Voting Shares (%)	Operations	

# Headquarters

	Overseas	ITOCHU FINANCE (EUROPE) PLC (U.K.)	100.0	Financial investments in Europe
sidiari		ITOCHU TREASURY CENTRE ASIA PTE. LTD. (Singapore)	100.0	Financial services
Sub		ITOCHU TREASURY CENTRE EUROPE PLC (U.K.)	100.0	Financial services
		ITOCHU Treasury Center Americas Inc. (U.S.A.)	100.0	Financial services

# Headquarters, Overseas Trading Subsidiaries and their Subsidiaries

readquarters, everseus fraumg eabstalaires and their eabstalaires					
	ITOCHU International Inc. (U.S.A.)	100.0	Wholesale and investment		
	Master-Halco, Inc. (U.S.A.)	100.0	Manufacture and distribution of fence materials		
	ITOCHU Europe PLC (U.K.)	100.0	Wholesale and investment		
	ITOCHU Singapore Pte Ltd (Singapore)	100.0	Wholesale and investment		
	ITOCHU Korea LTD. (Korea)	100.0	Wholesale and investment		
	ITOCHU (Thailand) Ltd. (Thailand)	100.0	Wholesale and investment		
	ITOCHU Hong Kong Ltd. (Hong Kong S.A.R., China)	100.0	Wholesale and investment		
	ITOCHU Latin America, S.A. (Panama)	100.0	Wholesale and investment		
	ITOCHU BRASIL S.A. (Brazil)	100.0	Wholesale and investment		
	ITOCHU MIDDLE EAST FZE (U.A.E.)	100.0	Wholesale and investment		
	ITOCHU Australia Ltd. (Australia)	100.0	Wholesale and investment		
	ITOCHU (China) Holding Co., Ltd. (China)	100.0	Wholesale and investment		
	Beijing ITOCHU-Huatang Comprehensive Processing Co., Ltd. (China)	90.0	Reprocessing, sorting, packaging, and shipping of products in the food and living categories		
	ITOCHU TAIWAN CORPORATION (Taiwan)	100.0	Wholesale and investment		

# **Corporate Information / Stock Information**

As of March 31, 2013

### **Company Name:**

**ITOCHU** Corporation

#### Founded:

1858

### Incorporated:

1949

#### **Common Stock:**

¥202,241 million

# **Tokyo Head Office:**

5-1, Kita-Aoyama 2-chome, Minato-ku, Tokyo 107-8077, Japan Telephone: 81 (3) 3497-2121

#### **Osaka Head Office:**

1-3, Umeda 3-chome, Kita-ku, Osaka 530-8448, Japan Telephone: 81 (6) 7638-2121

Offices: (As of April 1, 2013)

Domestic: 9

Overseas: 115

# Number of Employees\*:

Consolidated: 77,513 Non-consolidated: 4,219

The number of non-consolidated employees includes employees temporarily relocated to other companies (domestic 886, overseas 322) and employees and trainees assigned to overseas posts (340).

## Website:

http://www.itochu.co.jp/en/

#### **Fiscal Year:**

From April 1 to March 31

### **General Meeting of Shareholders:**

Late June

# Number of Share Trading Unit (Tangen):

100

# **Transfer Agent of Common Stock:**

Sumitomo Mitsui Trust Bank, Limited

## **Stock Listings:**

Tokyo, Osaka\*, Nagoya, Fukuoka, Sapporo

\* The cash-equities markets of the Osaka Securities Exchange were merged into the Tokyo Stock Exchange on July 16, 2013.

#### Stock Code:

8001

#### **Number of Common Stock Issued:**

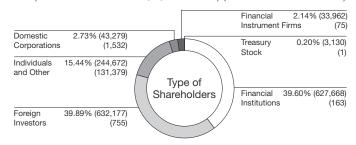
1,584,889,504

#### **Number of Shareholders:**

133,905

## **Breakdown of Shareholders:**

% (Number of shares held, 1,000 shares) (Number of shareholders)



## **Major Shareholders:**

Name	Number of shares held (1,000 shares)	Share holding ratio (%)
Japan Trustee Services Bank, Ltd. (trust account)	89,859	5.67
The Master Trust Bank of Japan, Ltd. (trust account)	72,747	4.59
Mitsui Sumitomo Insurance Co., Ltd.	37,750	2.38
The Chase Manhattan Bank, N.A. London S.L. Omnibus Account	36,925	2.33
SSBT OD05 OMNIBUS ACCOUNT-TREATY CLIENTS	34,719	2.19
Nippon Life Insurance Company	34,056	2.15
JPMorgan Chase Bank 380055	29,370	1.85
NIPPONKOA Insurance Co., Ltd.	27,556	1.74
Asahi Mutual Life Insurance Company	27,530	1.74
Tokio Marine & Nichido Fire Insurance Co., Ltd.	23,878	1.51

#### Forward-Looking Statements

This Annual Report contains forward-looking statements regarding ITOCHU Corporation's corporate plans, strategies, forecasts, and other statements that are not historical facts. They are based on current expectations, estimates, forecasts and projections about the industries in which ITOCHU Corporation operates. As the expectations, estimates, forecasts and projections are subject to a number of risks, uncertainties and assumptions, including without limitation, changes in economic conditions; fluctuations in currency exchange rates; changes in the competitive environment; the outcome of pending and future litigation; and the continued availability of financing; financial instruments and financial resources, they may cause actual results to differ materially from those presented in such forward-looking statements. ITOCHU Corporation, therefore, wishes to caution that readers should not place undue reliance on forward-looking statements, and, further that ITOCHU Corporation undertakes no obligation to update any forward-looking statements as a result of new information, future events or other developments.

<sup>\*</sup> The number of consolidated employees is based on actual working employees excluding temporary staff.