ITOCHU Corporation
ANNUAL REPORT 2022
Business Portfolio

Financial Summary

* Based on U.S. GAAP through FYE 2014, IFRS from FYE 2015

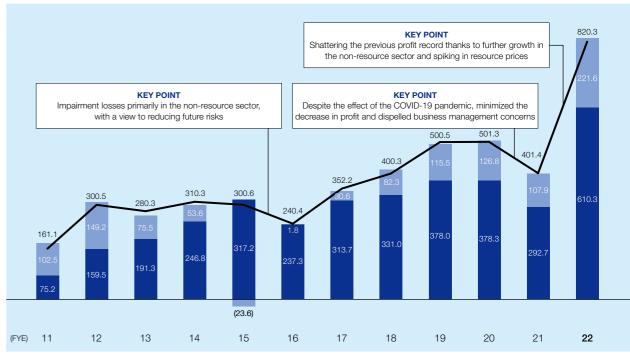
Segment Overview	3-year average Percentage of the Total for ITOCHU (3-year average)					
	ROA*	ROA* Core profit Total		Core operating Number of employee cash flows (Consolidated)		
Textile Company		3.0%	3.8%	2.4%	5.7%	
FILA DOM	3.5%	10.4	10.6	10.0	44.0	
Machinery Company					11.0 —	
Credit. Boeing	4.7%		8.8		10.2	
Metals & Minerals Company				24.7	10.2	
Photo courtesy of BHP	15.1%	26.3	11.7			
Energy & Chemicals Compan	у					
	5.0%		16.2	45.4	30.4	
Food Company		12.2		15.1		
	2.6%	0.7	9.3			
General Products & Realty Co	mpany	8.7		12.7		
	4.8%	9.4	11.1		13.9	
ICT & Financial Business Con	npany			7.8		
COLUMN	5.1%	11.6				
The 8th Company			18.6	14.1	16.9	
8 F	0.9%	3.6				
Others, Adjustments & Elimin	ations	14.8		11.8	9.3	
			9.9			
				1.4	2.2	

Non-Resource	72.9%	90.6%	71.1%	94.9%
Resource	27.1%	9.4%	28.9%	5.1%

^{*} In calculating average ROA, core profit has been used.

Consolidated Net Profit (Loss) (Non-Resource / Resource)

(Billions of yen)



— Consolidated net profit Earnings from the non-resource sector Earnings (loss) from the resource sector

Consolidated Net Profit (Loss) by Segment

(Billions of yen)



Textile Company Machinery Company Metals & Minerals Company Energy & Chemicals Company Food Company ICT, General Products & Realty Company (until FYE 2015) General Products & Realty Company (from FYE 2016)

^{*} Others, Adjustments & Eliminations except for CITIC and CP related profit (loss) is not included in earnings from the non-resource / resource sectors.

ICT & Financial Business Company (from FYE 2016) The 8th Company (from FYE 2018) Others, Adjustments & Eliminations

*1 In April 2016, the ICT, General Products & Realty Company was reorganized into the General Products & Realty Company and the ICT & Financial

Business Company.

^{*2} Accompanying the establishment of The 8th Company on July 1, 2019, figures for FYE 2018 and FYE 2019 have been adjusted retroactively.