Energy & Chemicals Company

Business Fields

- Energy projects and trading (crude oil, petroleum products, LPG, LNG, natural gas, hydrogen and ammonia, renewable fuel, etc.)
- Chemical products business and trading (basic petrochemical products, synthetic resins, household goods, fine chemicals, pharmaceuticals, electronic materials, eco-friendly materials, etc.)
- Power and environmental solutions business and trading (renewable energy power generation, power trading, heat supply, solar panels, energy storage systems (ESS), solid biomass fuel, and other related materials)

Company Strengths

- Development and trading of eco-friendly energy through collaborations with blue-chip business partners
- Business development capabilities in the chemicals field that leverage robust Group companies and overseas locations
- Comprehensive value chain in the next-generation power sector consisting of both business investments and trade businesses

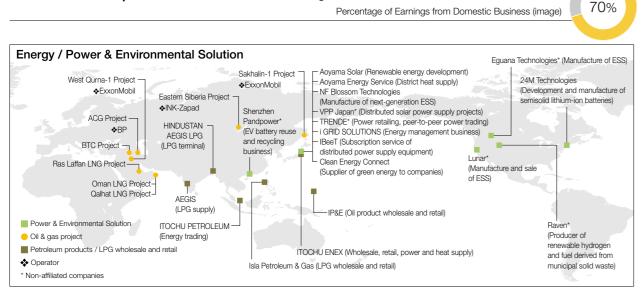


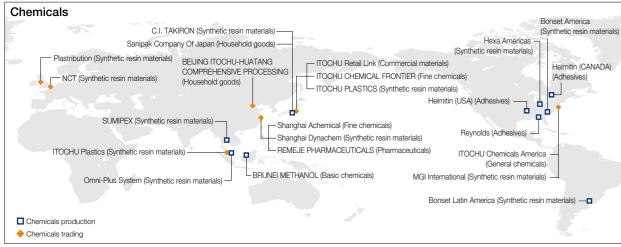
Masaya Tanaka President, Energy & Chemicals Company



Tetsuya Yamada	Chief Operating Officer, Energy Division	
Nobuyuki Tabata	Chief Operating Officer, Chemicals Division	
Yasuhiro Abe	Chief Operating Officer, Power & Environmental Solution Division	
Masamichi Kanatomi	Chief Financial Officer	
Haruo Maeda	General Manager, Planning & Administration Department	

Business Development Quantitative information <> Page 136–143





Specific Example of Enhancing Our Contribution to and Engagement with the SDGs



Renewable diesel made from components such as waste cooking oil and other raw materials



Wataru Tsuda Petroleum Trading Department

FYE 2022 Review (Specific Accomplishments)

£3 🔞	Began operating Japan's first facility for refueling commercial
<u>©</u>	Concluded an exclusive agreement for the import of sustainal
£3 🙆	Rolled out food containers partly made from biomass plastic S.p.A., which owns a regenerated nylon brand, based in Italy
89	Developed large-scale industrial and commercial energy stor alliances with blue-chip partners in businesses for next-gene
B	Promoted business for corporate power purchase agreemen (building in field) through Group companies and strengthened

Growth Opportunities (Sustainable Growth)

ł) 🔞	Working with Group companies to build a sustainable fuel val
BD	Stepping up CCUS-related projects by utilizing our expertise
<u>©</u>	Expanding the business model to help resolve social issues, recycling business
Ð	Strengthening initiatives for next-generation battery businessen ners in energy storage system-related businesses
B	Realizing the stable supply of renewable energy through the oplants; expanding electric power and solid biomass fuel trade
12 62	

Barticipating in the Clean H2 Infra Fund.S.L.P., the world's firs

Risk Responses (Lower Cost of Capital)

£) 🛞	Accelerating initiatives for environment-related business, such renewable energy, to contribute to decarbonization across soc
GÐ	Enhancing activities to further minimize environmental impact i

Notes: Items related to Sustainability Action Plans are indicated with a mark for the c Details of the action plans are available on our website: 🖵 https://www.itochu

 \mathbb{Q} Evolve Businesses through Technological Innovation 🛞 Address Climate Chang \mathbb{Q} Develop a Rewarding Work Environment 👯 Respect and Consider Human Righ

🛞 Ensure Stable Procurement and Supply 🖓 Maintain Rigorous Governance Structures

Building of Value Chains for Renewable Fuels

We aim to help realize a decarbonized society by building value chains for renewable fuels, including sustainable aviation fuel (SAF) and renewable diesel (RD). Having concluded an exclusive agreement for the import of sustainable aviation fuel to and its sale in Japan with NESTE OYJ (NESTE) based in Finland, we are increasing sales of the fuel to airlines in Japan. We are also importing and selling renewable diesel produced by NESTE, and we have begun operating Japan's first facility for refueling trucks with renewable diesel. NESTE's renewable fuels are made from materials such as waste cooking oil, etc. Compared to petroleum-based fuels, SAF and RD reduce GHG emissions by up to 80% and roughly 90%, respectively, based on life cycle assessments. ITOCHU will continue leveraging its comprehensive strength to advance renewable fuel-related initiatives, thereby enhancing our contribution to and engagement with SDGs even further.

Corporate Value
Cost of Capital — Growth Rate
trucks with renewable diesel
le aviation fuel to and its sale in Japan with NESTE OYJ based in Finland
and advanced the building of a nylon recycling scheme with Aquafil
age systems using reused batteries and promoted capital and business ration batteries such as semi-solid batteries
ts to supply power from both on-site (rooftop) and off-site locations initiatives for renewable energy that has "additionality"
Corporate Value
Cost of Capital Growth Rate
ue chain, including for hydrogen and ammonia
and collaborating with leading partners
such as through the joint development of eco-friendly materials and the
es and recycling businesses through collaborations with blue-chip part-
development, possession, and operation of renewable energy power e in line with the needs of the SDGs
st investment fund for large-scale hydrogen businesses
Corporate Value Created Value Growth Rate
n as sustainable fuel, chemicals recycling businesses, and uciety
in our existing portfolio
corresponding material issues. u.co.jp/en/csr/itochu/activity/actionplan/
ge (Contribute to a Decarbonized Society) hts 🎇 Contribute to Healthier and More Affluent Lifestyles