Food Company

Business Fields

- Food resources and ingredients (vegetable oils, soybeans, grain, coffee, fresh produce, meats, etc.)
- Food production and processing (feed, sugar, processed agricultural products, processed meat products, industrial chocolate, soybean processing materials, etc.)
- Food marketing and distribution (import and sale of raw materials for food products, wholesale of foods, etc.)

Company Strengths

- Top-class food distribution and retail network
- Worldwide network of production, distribution, and sales value chains for fresh foods (marine, meat, and agricultural products)
- Global supply chain for food resources





Shuichi Miyamoto	Chief Operating Officer, Provisions Division
Kenichi Tai	Chief Operating Officer, Fresh Food Division
Hidenari Sato	Chief Operating Officer, Food Products Marketing & Distribution Division
Kenichiro Soma	Chief Financial Officer
Kuniaki Abe	General Manager, Planning & Administration Department

Business Development Quantitative information > Page 136–143

Percentage of Earnings from Domestic Business (image)

Food Resources & Ingredients	Food Production & Processing	Food Marketing & Distribution
Food resources		
 Provence Huiles (Manufacture of vegetable oils) Fuji Oil International (Management of vegetable oil business) 	 FUJI OIL Industrial chocolate No. 1 share of the domestic market No. 3 share of the global market 	 ITOCHU Food Sales and Marketing (Import and sale of raw materials for food products)
Value chain for functional vegetable oils Quality Technology International (Sale of functional feed additives) CGB (Grain collection, soybean processing,	 Soybean protein (soybean meat raw material) No. 1 share of the domestic market 	 ITOCHU-SHOKUHIN (Wholesale and distribution of foods, etc.)
and logistics) ■ UNEX (GUATEMALA) (Refinement and export of coffee)	 ITOCHU FEED MILLS (Production and sale of compound feed) ITOCHU Sugar (Production, processing, and sale of sugar) 	NIPPON ACCESS
Fresh food		STAR D C Upperter
• Ne ca	Dole (Asian fresh produce business and packaged foods business) b. 1 share of the U.S. market for inned pineapple and reapple juice	 General wholesalers for convenience store and general merchandise stores No. 1 net sales among Japan's food wholesale industry 540 distribution locations
HYLIFE GROUP HOLDINGS	Prima Meat Packers PRIMA MEAT PACKERS, LTD Integration of domestic pork YANTAI LONGRONG FOODSTUFFS	 SHANGHAI ZHONGXIN* (Wholesale and distribution of foods) BIX* (Wholesale and distribution of foods)
Meat value chain	(Production and sale of processed meat products) ANEKA TUNA INDONESIA (Production and sale of canned and pouched tuna)	

Region legend:
 Japan North America China and other Asian countries Other countries * Non-affiliated companies



Retailers

Consumers



Kazuva Maeda SENIOR VICE PRESIDENT CGB ENTERPRISES, INC.

A CGB soybean processing plant in Indiana, the United States

FYE 2022 Review (Specific Accomplishments)

B	Advanced the utilization of clean energy (biogas power gener process by Dole
Ġ.	Established a joint venture with FUJI OIL HOLDINGS INC. to strengthened business foundations with a view to expanding
Ø	Rolled out FOODATA, a new service that helps increase the e beverage products by analyzing and making visible a variety of

Growth Opportunities (Sustainable Growth)

Ô	Broadening production bases, which ensures food safety and
	Leveraging the Group's wide range of products, functions, and the food business field
	Expanding our business foundation overseas, centered on high
8	Supporting development to create employment and improve duce food ingredients and materials
Ø	Expanding functions in food distribution to strengthen the value

Risk Responses (Lower Cost of Capital)

<u>©</u>	Diversifying production regions to ensure stable supplies of fi
8	Strengthening our sustainable food resource procurement sy
Ð	Reducing our environmental impact by using clean energy in
	Increasing the number of employees holding international ce (FSMS)
B	Creating a procurement system, which complies with third-p

Notes: Items related to Sustainability Action Plans are indicated with a mark for the co Details of the action plans are available on our website: 🖵 https://www.itochu

🖤 Evolve Businesses through Technological Innovation 🛞 Address Climate Change (Contribute to a Decarbonized Society) 🚴 Develop a Rewarding Work Environment 機 Respect and Consider Human Rights 🎡 Contribute to Healthier and More Affluent Lifestyles

Insure Stable Procurement and Supply ${}^{\phi}_{\mathbb{A}^{h}}$ Maintain Rigorous Governance Structures

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Specific Example of Enhancing Our Contribution to and Engagement with the SDGs



U.S.-Based CGB ENTERPRISES, INC. Decided to Invest in a Soybean Processing Plant

CGB ENTERPRISES, INC. (CGB), an affiliated company of ITOCHU, has decided to build a new soybean processing plant in North Dakota, the U.S. CGB supports stable food supply through the operations of grain collection, soybean processing, and logistics businesses in North America. As well as being used for food, the soybean oil produced by the soybean processing business is used as feedstock for biofuels such as sustainable aviation fuel (SAF), which promises to become a next-generation aviation fuel and demand for which is likely to grow. By expanding its soybean oil production, CGB will better contribute to providing clean energy in the growing energy market in the U.S., as well.

Corporate Value
Cost of Capital Growth Rate
tion) that uses pineapple residue generated during the manufacturing
ater to changing demand for edible oils and fats in the U.S. and he oils and fats business in North America
ficiency and sophistication of development processes for food and f data, including taste and purchasing information
Corporate Value
Cost of Capital — Growth Rate
security, and developing a stable supply network
d expertise with new technologies to diversify the value we provide in
h-value-added raw materials and products that meet consumer needs
ving circumstances by nurturing local industry in regions which pro-
e chain and rationalize logistics operations
Created Value
Corporate Value Cost of Capital Growth Rate
sh foods and avoid risks related to weather and epidemics
tem, which protects the environment and respects of human rights
our packaged foods business
ifications for inspections under a food safety management system
rty verification and our business partners' own codes of conduct
prresponding material issues. .co.jp/en/csr/itochu/activity/actionplan/