Apparel (raw materials, textile fabrics, garment materials, textile products, etc.)

Industrial materials (fiber materials for industrial and manufacturing use, lifestyle-related products, etc.)

Strong position as the unmistakable leader among general trading companies in the textile industry

Full-spectrum value chain that includes everything from upstream to downstream operations in the textile industry

Solid business relationships with blue-chip partners in each business area in Japan and overseas

E 2024 results) ▶ Pages 99-10	01, 128–131
Core Profit	Percentage of Earnings fro Business in Japan (image
¥27.0 billion	
CAGR*2	70%
4%	
	Core Profit ¥27.0 billion CAGR**

^{*1} ROA based on core profit.



Hideto Takeuchi President, Textile Company



From left:	
Go Mimura	Chief Operating Officer, Apparel Division
Manabu Fukugaki	Chief Operating Officer, Brand Marketing Division
Katsushi Adachi	Chief Financial Officer
Ryoma Omuro	General Manager, Planning & Administration Department

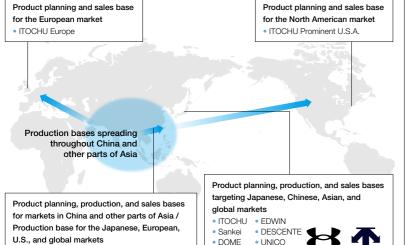
Apparel

• ITOCHU TEXTILE (CHINA)

ITOCHU Textile Prominent (ASIA)

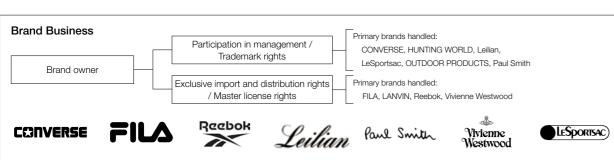
Business Development

Products: Raw materials, textile fabrics, garment materials, and textile products, etc.



ROYNE





Focusing on the sports-related busines

Initiative for Sustainable Enhancement of Corporate Value through a Market-Oriented Perspective Rolling Out the Luxury Handbag Brand GHERARDINI in Japan, Europe, and the United States

In December 2023, ITOCHU acquired exclusive rights to sell GHERARDINI brand handbags—a brand that originates from Florence, Italy—in the markets of Japan, Europe, and the United States. The signature product SOFTY is renowned for its exceptional lightness, functionality, and elegant design, and is loved by consumers worldwide. By leveraging our extensive expertise and networks gained from our multiple bag businesses, such as HUNTING WORLD, LeSportsac, and OUTDOOR PRODUCTS, and by adopting a market-oriented perspective to meet market and consumer demands, we aim to convey the appeal of this brand, which has a tradition of approximately 140 years since its founding, and further expand the earnings base of our brand business.





Brand Marketing Section 1, Brand Marketing Department 1 From left:

Masaru Watanahe Avako Nunogaki. Takahide Masuda. Akari Hashimoto

A handbag made of SOFTY, GHERARDINI's signature n



Items related to Sustainability Action Plans are indicated with a mark for the corresponding



Respect and Consider Human Rights

A Maintain Rigorous Governance Structures

Expand Created Value (FYE 2024 Review)

Acquired exclusive rights to sell GHERARDINI, a luxury Italian handbags brand, in the markets of Japan, Europe, and

Established IFJ Inc. to conduct the design, production, and sales of shoes and apparel, a core product category for the Italian sports brand FILA, and accelerated initiatives to further enhance the brand's value through hands-on

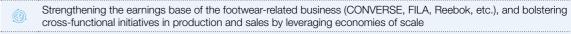
Acquired the master license rights and the import and sales rights in the Japanese market for the Italian sportswear brand Kappa, and launched it through a wide range of sales channels, from sporting goods stores to select shops



Launched GAKU-RELAY, a flea market-style consumer-to-consumer platform for reused school uniforms and school

Increase Growth Rate

Expanding the sports-related business: Strengthening the branding at DESCENTE LTD. and advancing collaborations in the Chinese business, enhancing the competitiveness of the U.S. sports brand UNDER ARMOUR, and beginning to manage unique brands such as Kappa



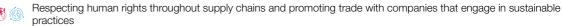
Strengthening the competitiveness of the brands we manage by proactively recruiting advanced outside specialists, etc. Increasing the number of new commercial products managed such as cosmetics and lifestyle products by using our

brand business expertise cultivated over many years Advancing initiatives that contribute to the sustainability of the textile industry: Promoting the recycled polyester material RENU and the ARChemia project for recycling used plastics and textiles, etc.

Expanding our overseas business foundation in the industrial materials field through collaboration with blue-chip partners

Lower Cost of Capital

Executing a digital strategy through the development of data analysis infrastructure



Establishing stable operational infrastructure by updating the backbone systems (ERP) of Group companies, etc.



The list of major subsidiaries and associated companies is available on ITOCHU's website.

https://www.itochu.co.jp/en/files/ar2024E_12.pdf



Details on the Sustainability Action Plans are available on ITOCHU's website

https://www.itochu.co.jp/en/csr/itochu/actionplan/

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^{*2} Compound annual growth rate of consolidated net profit from FYE 2011 to FYE 2024