
Financial Section

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Six-Year Summary

ITOCHU Corporation and Subsidiaries
Years ended March 31

Years ended March 31	Millions of Yen							Millions of U.S. dollars (Note 3)
	2004	2003	2002	2001	2000	1999	2004	
Total trading transactions (Note 1):	¥9,516,967	¥10,461,620	¥11,400,471	¥12,135,261	¥12,144,445	¥13,900,567	\$90,046	
P/L (For the year):								
Gross trading profit	555,895	566,037	578,867	611,600	612,348	641,713	5,260	
Gross trading profit ratio (%)	5.84	5.41	5.08	5.04	5.04	4.62		
Net income (loss)	(31,944)	20,078	30,191	70,507	(88,271)	(34,088)	(302)	
Per share (Yen, U.S. dollars):								
Net income (loss) (Note 2)	¥ (20.20)	¥ 13.12	¥ 21.18	¥ 49.46	¥ (61.93)	¥ (23.92)	\$ (0.19)	
Cash dividends	—	5	5	5	—	—	—	
Stockholders' equity (Note 2)	267.25	269.53	278.99	222.34	197.37	214.34	2.53	
B/S (At year-end):								
Total assets	¥4,487,282	¥ 4,486,405	¥ 4,752,319	¥ 5,157,519	¥ 6,067,125	¥ 6,733,026	\$42,457	
Short-term interest-bearing debts	885,253	990,939	991,410	1,263,714	1,553,251	1,851,889	8,376	
Long-term interest-bearing debts	1,676,657	1,583,481	1,803,321	1,806,794	2,520,127	2,811,162	15,864	
Interest-bearing debts	2,561,910	2,574,420	2,794,731	3,070,508	4,073,378	4,663,051	24,240	
Net interest-bearing debts	1,977,048	2,025,048	2,296,398	2,536,840	3,382,326	4,185,200	18,706	
Long-term debt, excluding current installments (including long-term interest-bearing debts)	1,757,313	1,637,916	1,863,629	1,868,185	2,574,964	2,861,338	16,627	
Stockholders' equity	422,866	426,220	397,668	316,940	281,325	305,514	4,001	
Cash flows:								
Cash flows from operating activities	¥ 184,780	¥ 168,843	¥ 216,503	¥ 160,335	¥ 224,816	¥ 128,320	\$ 1,748	
Cash flows from investing activities	(55,300)	5,253	214,008	564,707	197,658	306,405	(523)	
Cash flows from financing activities	(79,695)	(114,041)	(232,047)	(717,602)	(320,418)	(418,241)	(754)	
Cash and cash equivalents at year-end	579,565	534,156	479,734	274,936	264,187	168,123	5,484	
Ratio:								
ROA (%)	—	0.4	0.6	1.3	—	—		
ROE (%)	—	4.9	8.4	23.6	—	—		
Ratio of stockholders' equity to total assets (%)	9.4	9.5	8.4	6.1	4.6	4.5		
Net debt-to-equity ratio (times)	4.7	4.8	5.8	8.0	12.0	13.7		
Interest coverage (times)	2.7	2.7	2.1	1.5	0.9	1.0		
Common stock information:								
Stock price (Yen, U.S. dollars):								
Opening price	¥ 287	¥ 425	¥ 444	¥ 547	¥ 251	¥ 300	\$ 2.72	
High	480	506	520	566	625	368	4.54	
Low	231	198	269	395	250	168	2.19	
Closing price	468	288	430	445	547	246	4.43	
Market capitalization (Yen in billions and U.S. dollars in billions)	742	456	613	634	780	351	7.02	
Trading volume (yearly, million shares)	1,304	1,221	847	887	1,832	663		
Number of common stock issued (at year-end, 1,000 shares)	1,584,890	1,583,488	1,425,488	1,425,488	1,425,383	1,425,350		
Exchange rates into U.S. currency: (Federal Reserve Bank of New York)								
At year-end	¥ 104.18	¥ 118.07	¥ 132.70	¥ 125.54	¥ 102.73	¥ 118.43		
Average for the year	112.75	121.10	125.64	111.65	110.02	128.10		
Range:								
Low	120.55	133.40	134.77	125.54	124.45	147.14		
High	104.18	115.71	115.89	104.19	101.53	108.83		
Number of Employees (At year-end, Consolidated)	40,737	39,109	36,529	38,867	40,683	—		

Note: 1. "Total trading transactions" is presented in accordance with Japanese accounting practice, and is not meant to present sales or revenue in accordance with U.S. GAAP. See note 2 to consolidated financial statements.

2. "Net income (loss) per share" and "Stockholders' equity per share" are calculated by using the shares that exclude the number of treasury stock from that of common stock issued.

3. The Japanese yen amounts for the year ended March 31, 2004, have been translated into United States dollar amounts, solely for the convenience of the reader, at the rate of ¥105.69=U.S.\$1, the official rate of The Bank of Tokyo-Mitsubishi, Ltd., as of March 31, 2004.

Management's Discussion and Analysis of Financial Condition and Results of Operations

All the financial information provided herein is based on the consolidated financial statements included in this annual report. These consolidated financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America ("U.S. GAAP").

Figures in yen for fiscal 2004 (the year ended March 31, 2004) have been converted into U.S. dollars, solely for the convenience of the reader, using an exchange rate of ¥105.69 = U.S.\$1 which

was the exchange rate as of March 31, 2004, as announced by The Bank of Tokyo-Mitsubishi, Ltd.

In this Management's Discussion and Analysis of Financial Condition and Results of Operations, the "Company" is used as ITOCHU Corporation, "ITOCHU" as the group of ITOCHU Corporation, its subsidiaries and its equity-method associated companies, and "Group companies" as our subsidiaries and equity-method associated companies, unless otherwise indicated.

Overview

During fiscal 2004, ended March 31, 2004, the pace of recovery in the Japanese economy gradually increased. Exports grew steadily in a wide range of industries due to favorable economic conditions in the U.S. and China, with limited effects from "SARS" and the war in Iraq. Also, corporate profits have seen double-digit increases as a result of restructuring activity and strong exports, and capital expenditures have grown. Individual spending, moreover, has begun to show signs of recovery. In stock market trends, the bad-debt problems of Japanese banks are gradually being resolved, the market has been steadily rising since May 2003 in line with the economic recovery, with the Nikkei Stock Average reaching ¥11,000 at the end of the fiscal year under review. In foreign exchange the U.S. dollar continues to fall from ¥120 at the end of the last fiscal year to approximately ¥106 at the close of the fiscal year under review. Overseas, a steady recovery was evident overall. The U.S. economy has been growing with the large-scale tax reduction enacted at the end of May 2003, and growth in the Chinese economy remains strong and focused on capital expenditure.

Amid this business environment the Company launched its mid-term management plan, Super A&P-2004 (standing for "Attractive and Powerful"), a two-year plan covering fiscal years 2004 and 2005. This plan aims to continue with and further strengthen the reorganization of the profit structure and the restructuring of the management system implemented under the A&P-2002, focusing mainly on enhancing profitability in the Company's A&P segments and regions (consumer and retail related; information and multimedia; natural resource development; financial services; North America; and Asia). The Company is also taking proactive steps to develop innovative technologies, such as biotechnology and nanotechnology, to create new businesses in the future.

Specific achievements during fiscal 2004 include, in the textile business of the consumer and retail related sector, the development of highly functional and value added materials, expansion of business for existing brands, and the launch of new brands such as *BRUNO MAGLI*. In the food business, the Company made several aggressive investments including additional investment in Prima Meat Packers, Ltd., and new investments in restaurants,

convenience store chains, and the beverage businesses in partnership with local overseas industry leaders. In the natural resource development sector, the Company launched the Sakhalin-1 oil drilling project, and made investments to increase profitability from coal, alumina and iron ore. The Company also further strengthened its structure in Australia by merging several Australia-based subsidiaries and equity-method associated companies developing coal, alumina, iron ore and oil, and absorbed the energy resource development business of its subsidiary ITOCHU Oil Exploration Co., Ltd. into the Company. In the innovative technology related business, the Company continued its strategy of forming global alliances by building relationships with National Institute of Advanced Industrial Science and Technology (AIST), Tsinghua University, and The Institute of Physical and Chemical Research (RIKEN), and making investments in small- and medium- sized companies that possess promising technologies, such as Japan Applied Microbiology Research Institute Ltd. (OUBIKEN), a microorganisms bioventure. Further, the Company has established *Ganbare Kansai Fund* together with Kansai Urban Banking Corporation to use as a platform for the investment in small to mid-sized manufacturing companies in the Kansai area that have high technical capabilities.

The Company has steadily taken measures to promote its A&P strategy since fiscal 2000, which have led to improvements in its asset efficiency, financial position and profitability. Based on these results and to ensure stable, continuous growth, the Company has decided to further strengthen its financial position. Impairment accounting for fixed assets was adopted in fiscal 2004, ahead of enforcement in fiscal 2006 in Japan, eliminating possible future concerns, and efforts to regain healthy balance sheets were implemented with the aim of stable and continuous profit growth.

It was announced on April 2, 2004 that the impairment accounting for fixed assets would be applied to both the Company and its subsidiaries ahead of enforcement in Japan. ITOCHU had already adopted impairment accounting for its consolidated financial statements according to U.S. GAAP. Under Japan GAAP, however, considering the slow recovery of the Japanese real estate market, the assets determined to be

impaired under Japan GAAP, these same properties were recognized as impaired on the consolidated financial statements prepared under U.S. GAAP. Regarding the application of impairment accounting, the Company has reviewed not only the assets held by the Construction and Realty Division but also the fixed assets held by headquarters and all Division Companies, considering the current situation and future policies regarding possession. In addition, the Company accelerated the sale of real estate invento-

ries for collection of cash, and reviewed the value of the inventories, recording additional devaluation losses. As a result, for the consolidated financial statements for fiscal 2004, ITOCHU recognized impairment losses for fixed assets of ¥123.3 billion (\$1,167 million), and disposal and devaluation losses for real estate inventories of ¥23.9 billion (\$226 million), totaling losses of ¥147.2 billion (\$1,393 million).

Business Results for Fiscal 2004 - A Comparison between Fiscal 2004 and Fiscal 2003

Revenue (total of "Sales revenue" and "Trading margins and commissions on trading transactions") increased by 3.3% or ¥56.0 billion from the previous fiscal year to ¥1,738.7 billion (\$16,451 million) due to a strengthening of the domestic IT sector and a rise in revenue from the forest products & general merchandise-related sector in North America and Europe.

Gross trading profit decreased by 1.8% or ¥10.1 billion from the previous fiscal year to ¥555.9 billion (\$5,260 million). Despite rising profits in the brand-related sector, and in the forest products & general merchandise-related sector in North America and Europe, disposal and devaluation losses for construction and real estate inventories of ¥20.2 billion, (\$191 million) along with a decrease in the mineral resources sector in the wake of the stronger Australian dollar against the U.S. dollar, led to a decline overall.

Selling, general and administrative expenses increased by 3.2% or ¥14.4 billion to ¥462.9 billion (\$4,380 million) due to a rise in periodic pension costs because of an increase in amortization of unrecognized actuarial losses. In fiscal 2004, following the transfer of the substitutional portion of the Employees' Pension Fund, **Settlement loss from the transfer of the substitutional portion of the Employees' Pension Fund** of a loss of ¥22.8 billion (\$215 million) and **Subsidy from government on the transfer of the substitutional portion of the Employees' Pension Fund** of a gain of ¥19.6 billion (\$185 million) were recognized respectively.

Provision for doubtful receivables was ¥10.6 billion (\$101 million), an improvement of 36.9%, or ¥6.2 billion from the previous fiscal year, due to the reversal of the provision for doubtful receivables by collection of receivables.

Net financial expenses, the net of **Interest income**, **Interest expense** and **Dividends received**, improved 30.9% or ¥6.4 billion, to expenses of ¥14.2 billion (\$134 million). This was due to an improvement of 19.3%, or ¥5.9 billion in the net of interest income and expense, due to lower U.S. dollar interest rates and other factors, along with an increase in dividends received from LNG-related investment.

Gain (loss) on disposal of investments and marketable securities, net of write-down, worsened by ¥0.5 billion from the previous fiscal year to a loss of ¥13.6 billion (\$129 million). Although the devaluation loss on marketable securities decreased, the gain from the sale of marketable securities also declined.

Loss on property and equipment-net worsened by ¥128.7 billion from the previous fiscal year to a loss of ¥129.4 billion (\$1,225 million), due to the impairment losses for fixed assets.

Other-net worsened ¥5.5 billion from the previous fiscal year to a loss of ¥14.0 billion (\$132 million), due to losses on guarantees for debt and losses on foreign exchange.

Consequently, **Income (loss) before income taxes, minority interests, equity in earnings of associated companies and extraordinary items** deteriorated by ¥149.7 billion from the previous fiscal year to a loss of ¥92.0 billion (\$871 million).

Income taxes improved by ¥91.1 billion in the previous fiscal year to a gain of ¥45.5 billion (\$430 million), while **Minority interests** improved by 4.2%, or ¥0.4 billion to a loss of ¥10.0 billion (\$95 million).

Equity in earnings of associated companies increased by 23.3% or ¥4.3 billion to ¥22.9 billion (\$217 million) due to the strong performance of equity-method associated companies in the machinery and energy sectors, along with a contribution to earnings from new equity-method associated companies in the food and finance-related sectors. However, this growth was insufficient to cover a drop in **Income (loss) before income taxes, minority interests, equity in earnings of associated companies and extraordinary items** caused mainly by impairment losses for fixed assets and an increase in total expenses for pension plans. As a result, **Net income (loss) before extraordinary items** was a loss of ¥33.8 billion (\$319 million), a deterioration of ¥53.9 billion from the previous fiscal year.

Regarding negative goodwill in equity-method associated companies acquired during the fiscal year under review,

Extraordinary items - gain on negative goodwill totaling ¥1.8 billion (\$17 million) (less applicable income taxes of ¥1.3 billion) was reported. As a result, **Net income (loss)** for the year was a loss of ¥31.9 billion (\$302 million), a deterioration of ¥52.0 billion from the previous fiscal year.

In addition, **Total trading transactions** decreased by 9.0% or ¥944.7 billion from the previous fiscal year to ¥9,517.0 billion (\$90,046 million). Despite the increases in the sales in crude oil, naphtha and chemical, less-efficient transactions were reduced in Machinery; Aerospace, Electronics & Multimedia; Chemicals, Forest Products & General Merchandise; Food; and other segments. In addition, a stronger yen against the U.S. dollar compared to the previous fiscal year also had an effect on this decrease.

Years ended March 31	Billions of Yen			Millions of U.S. dollars
	2004	2003	Increase (Decrease)	2004
Revenue.....	¥ 1,738.7	¥ 1,682.8	¥ 56.0	\$ 16,451
Cost of sales.....	(1,182.9)	(1,116.8)	(66.1)	(11,191)
Gross trading profit.....	555.9	566.0	(10.1)	5,260
Selling, general and administrative expenses.....	(462.9)	(448.5)	(14.4)	(4,380)
Settlement loss from the transfer of the substitutional portion of the Employees' Pension Fund.....	(22.8)	—	(22.8)	(215)
Subsidy from government on the transfer of the substitutional portion of the Employees' Pension Fund.....	19.6	—	19.6	185
Provision for doubtful receivables.....	(10.6)	(16.8)	6.2	(101)
Interest income.....	12.8	16.9	(4.1)	121
Interest expense.....	(37.6)	(47.6)	10.0	(355)
Dividends received.....	10.5	10.1	0.5	100
Gain (loss) on disposal of investments and marketable securities, net of write-down.....	(13.6)	(13.2)	(0.5)	(129)
Loss on property and equipment-net.....	(129.4)	(0.8)	(128.7)	(1,225)
Other-net.....	(14.0)	(8.5)	(5.5)	(132)
Income (loss) before income taxes, minority interests, equity in earnings of associated companies and extraordinary items.....	(92.0)	57.7	(149.7)	(871)
Income taxes.....	(45.5)	45.7	(91.1)	(430)
Income (loss) before minority interests, equity in earnings of associated companies and extraordinary items.....	(46.6)	12.0	(58.6)	(441)
Minority interests.....	(10.0)	(10.5)	0.4	(95)
Equity in earnings of associated companies.....	22.9	18.5	4.3	217
Net income (loss) before extraordinary items.....	(33.8)	20.1	(53.9)	(319)
Extraordinary items—gain on negative goodwill.....	1.8	—	1.8	17
Net income (loss).....	(31.9)	20.1	(52.0)	(302)

Operating Segment Information

Years ended March 31	Billions of Yen			Millions of U.S. dollars
	2004	2003	2002	2004
Trading transactions				
Textile	¥ 817	¥ 872	¥ 880	\$ 7,730
Machinery	1,407	1,747	1,937	13,312
Aerospace, Electronics & Multimedia	634	809	960	5,999
Energy, Metals & Minerals	2,138	2,216	2,740	20,231
Chemicals, Forest Products & General Merchandise	1,715	1,800	1,736	16,226
Food	2,345	2,523	2,445	22,189
Finance, Realty, Insurance & Logistics Services	236	269	455	2,231
Other, Adjustments & Eliminations	225	226	247	2,128
Total	¥9,517	¥10,462	¥11,400	\$90,046
Gross trading profit				
Textile	¥ 100	¥ 93	¥ 83	\$ 949
Machinery	51	49	50	483
Aerospace, Electronics & Multimedia	105	103	113	998
Energy, Metals & Minerals	25	33	53	234
Chemicals, Forest Products & General Merchandise	92	87	81	870
Food	131	130	127	1,239
Finance, Realty, Insurance & Logistics Services	16	34	34	151
Other, Adjustments & Eliminations	36	37	38	336
Total	¥ 556	¥ 566	¥ 579	\$ 5,260
Net income (loss)				
Textile	¥ 11.7	¥ 10.4	¥ 8.3	\$ 111
Machinery	3.9	2.4	1.3	37
Aerospace, Electronics & Multimedia	2.6	14.3	36.3	24
Energy, Metals & Minerals	12.9	10.0	9.5	122
Chemicals, Forest Products & General Merchandise	11.5	10.7	(0.2)	109
Food	13.3	11.9	9.6	126
Finance, Realty, Insurance & Logistics Services	(75.6)	(8.4)	(9.8)	(716)
Other, Adjustments & Eliminations	(12.2)	(31.2)	(24.8)	(115)
Total	¥ (31.9)	¥ 20.1	¥ 30.2	\$ (302)
Identifiable assets				
Textile	¥ 383	¥ 371	¥ 384	\$ 3,621
Machinery	434	490	588	4,102
Aerospace, Electronics & Multimedia	464	484	526	4,393
Energy, Metals & Minerals	444	391	402	4,198
Chemicals, Forest Products & General Merchandise	557	525	533	5,274
Food	711	654	665	6,733
Finance, Realty, Insurance & Logistics Services	610	693	773	5,769
Other, Adjustments & Eliminations	884	878	881	8,367
Total	¥4,487	¥ 4,486	¥ 4,752	\$42,457

Textile:

Trading transactions (excluding transfers between operating segments, same for the following) decreased by ¥54.7 billion or 6.3% to ¥817.0 billion (\$7,730 million), due to a slowdown in the market for raw materials and falling retail prices for clothing. Gross trading profit increased by ¥6.9 billion or 7.4% to ¥100.3 billion (\$949 million), due to an increase in contributions from newly consolidated subsidiaries, particular those handling fashion brands, along with healthy performance at existing subsidiaries. Net income increased by ¥1.3 billion or 12.0% to ¥11.7 billion (\$111 million) due to the increases in gross trading profit, along with a decrease in the provision for doubtful receivables compared to the previous fiscal year. Identifiable assets grew ¥11.9 billion or 3.2% to ¥382.7 billion (\$3,621 million), mainly because of increases associated with transfers of assets during the fiscal year under review among subsidiaries.

Machinery:

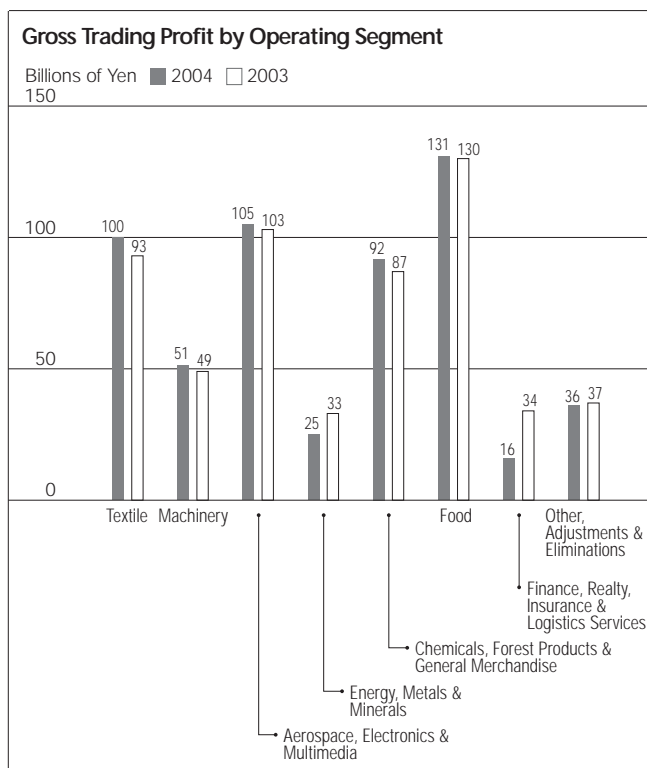
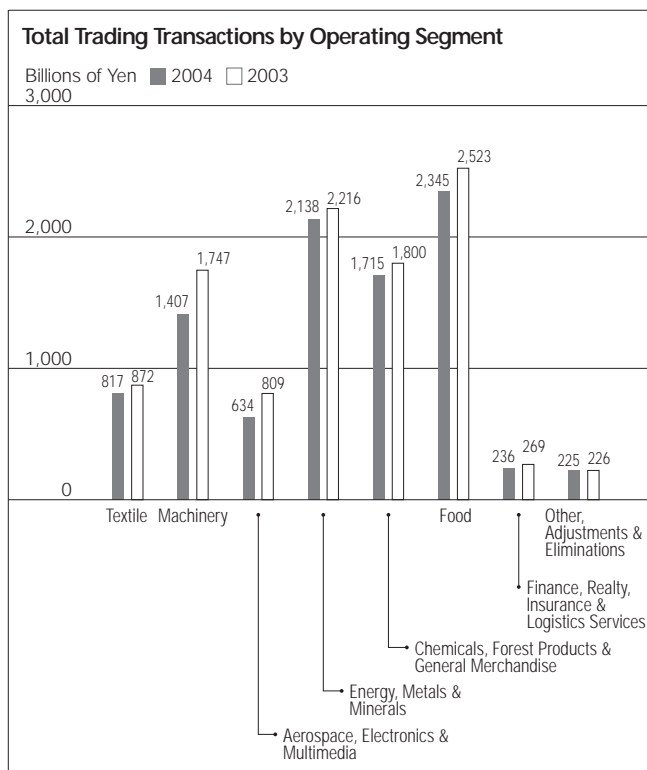
Trading transactions fell ¥339.7 billion or 19.4% to ¥1,406.9 billion (\$13,312 million) due to the streamlining of inefficient transactions and a decrease in automobile transactions with Europe. Gross trading profit rose ¥2.5 billion or 5.2% to ¥51.1 billion (\$483 million) mainly due to a recovery in sales of construction equipment in North America, and strong growth in the automobile business in the U.S. Net income jumped ¥1.5 billion or 63.1% to ¥3.9 billion (\$37 million) due to increases in gross trading profit and positive effects from cuts in expenses, despite the impairment losses for fixed assets. Identifiable assets fell ¥56.5 billion or 11.5% to ¥433.6 billion (\$4,102 million) mainly due to decreases associated with collection of long-term debt, and downward pressures due to an appreciation in the value of the yen.

Aerospace, Electronics & Multimedia:

Trading transactions decreased by ¥175.2 billion or 21.6% to ¥634.0 billion (\$5,999 million) due to the streamlining of inefficient transactions. Gross trading profit increased by ¥2.9 billion or 2.9% to ¥105.5 billion (\$998 million) due to a strengthening of the domestic IT sector. Net income fell ¥11.7 billion or 81.9% to ¥2.6 billion (\$24 million) due to temporary increases in expenses at certain subsidiaries resulting from changes in the pension system and the transfer to the Japanese Government of the substitutional portion of the Employees' Pension Fund, along with a lack of substantial gain on disposal of marketable securities during the previous fiscal year. Identifiable assets fell ¥19.9 billion or 4.1% to ¥464.3 billion (\$4,393 million) mainly due to the sale of and impairment losses for leased aircraft.

Energy, Metals & Minerals:

Trading transactions fell ¥78.0 billion or 3.5% to ¥2,138.2 billion (\$20,231 million). In mineral resources, this was mainly due to decreases in coal related to appreciation of the Australian dollar, and in energy, to decreases associated with the streamlining of inefficient transactions, despite rising market prices for crude oil and petroleum-based products, and higher transaction volume. Gross trading profit fell ¥8.2 billion or 25.0% to ¥24.7 billion (\$234 million) due to a fall in trading transactions and the effect from business withdrawals in the mineral resources sector, and slow domestic sales coupled with a decline in trading transactions following the sale of certain mining rights in the previous fiscal year.



in the energy sector. Net income increased by ¥2.9 billion or 29.2% to ¥12.9 billion (\$122 million) due to a decline in administrative expenses, an increase in dividends received from LNG-related investment, and the solid performance of equity-method associated companies, despite the decline in gross trading profit. Identifiable assets rose ¥52.2 billion or 13.3% to ¥443.7 billion (\$4,198 million) mainly due to increases in trade receivables following healthy overseas trade in the energy sector, and increases in resource development investments.

Chemicals, Forest Products & General Merchandise:

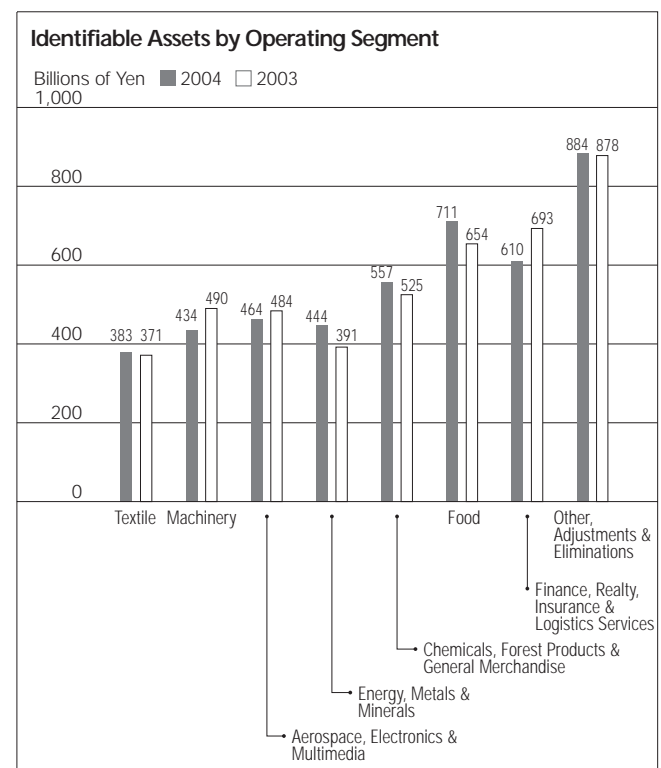
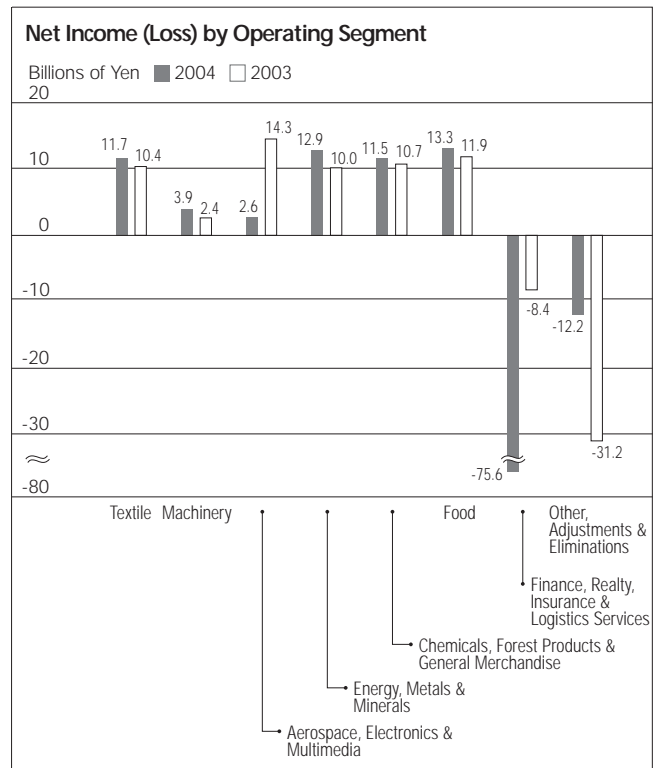
Trading transactions decreased by ¥84.9 billion or 4.7% to ¥1,715.0 billion (\$16,226 million) due to streamlining of inefficient transactions, despite price increases in chemicals markets and brisk exports and third-country transactions to Asia, mainly of organic chemicals. Gross trading profit rose ¥4.9 billion or 5.6% to ¥91.9 billion (\$870 million) due to strong sales in the general merchandise business in North America and Europe, along with solid performance from the domestic chemical products business. Net income increased by ¥0.9 billion or 8.0% to ¥11.5 billion (\$109 million) due to a decrease in equity in earnings of associated companies offsetting increases in gross trading profit. Identifiable assets rose by ¥32.7 billion or 6.2% to ¥557.4 billion (\$5,274 million) due to an increase in trade receivables from increased transactions of chemical products, and increases from newly consolidated subsidiaries.

Food:

Trading transactions fell ¥177.4 billion or 7.0% to ¥2,345.1 billion (\$22,189 million) due to decreases from a reduction in the Company's stake in some subsidiaries that caused them to be equity-method associated companies, and the streamlining of inefficient transactions. Gross trading profit increased by ¥0.8 billion or 0.6% to ¥130.9 billion (\$1,239 million) due to the solid performance of commercial food subsidiaries which offset decreases from a reduction in the Company's stake in some subsidiaries that caused them to be equity-method associated companies and lower earnings from stagnant domestic market prices of eggs and pork. Net income rose ¥1.4 billion or 12.0% to ¥13.3 billion (\$126 million) due to an increase in gross trading profit and an increase in equity in earnings of associated companies. Identifiable assets rose ¥57.2 billion or 8.7% to ¥711.6 billion (\$6,733 million), mainly because of additional investments in new equity-method associated companies and an increase in trade receivables.

Finance, Realty, Insurance & Logistics Services:

Trading transactions fell ¥33.7 billion or 12.5% to ¥235.8 billion (\$2,231 million). This decline was mainly due to lower turnover in the construction materials and equipment business, and in travel-related business, despite favorable results for condominium sales. Gross trading profit, despite the jump in condominium sales, declined ¥17.9 billion or 52.8% to ¥16.0 billion (\$151 million), due to loss on disposal of residential property and for early disposal, additional valuation losses recorded following revision of the market value of real estate inventories. Net loss deteriorated ¥67.2 billion to ¥75.6 billion (\$716 million), because of a decline in gross trading profit and impairment losses for fixed assets. Identifiable assets fell ¥82.9 billion or 12.0% to ¥609.7 billion



(\$5,769 million) mainly due to streamlining of real estate inventories and impairment losses for fixed assets.

Other, Adjustments & Eliminations:

Trading transactions fell ¥1.2 billion or 0.6% to ¥224.9 billion (\$2,128 million) due to revenue decreases in the equipment and materials business in the U.S. Gross trading profit fell ¥2.0 billion or 5.4% to ¥35.5 billion (\$336 million) because of the decline in

trading transactions. Net loss for fiscal 2004 was ¥12.2 billion (\$115 million), ¥19.0 billion better than the previous fiscal year, due to improvements in earnings related to investments and marketable securities, and despite the decrease in gross trading profit, an increase in total expenses for pension plans and impairment losses for fixed assets. Identifiable assets rose ¥6.2 billion or 0.7% to ¥884.3 billion (\$8,367 million), due to an increase in cash and cash equivalents, despite impairment losses for fixed assets.

Geographical Segment Information

Japan:

Trading transactions (excluding transfers between geographical segments, same for the following) fell ¥719.0 billion or 8.7% to ¥7,523.8 billion (\$71,187 million) due to streamlining of inefficient transactions and despite an increase in sales of energy and chemicals related to a rise in market prices and transaction volume. Identifiable assets rose ¥85.0 billion or 2.2% to ¥3,969.2 billion (\$37,555 million), due to an increase in cash and cash equivalents, and despite impairment losses for fixed assets.

North America:

Trading transactions fell ¥103.4 billion or 21.3% to ¥381.1 billion (\$3,606 million) due to decreases related to the effect of the appreciation of the yen, and streamlining of inefficient transactions. Identifiable assets fell ¥96.1 billion or 25.8% to ¥276.3 billion (\$2,614 million), due to declines related to the effect of the appreciation of the yen, and collection of trade receivables.

Europe:

Trading transactions were on par with that of the previous fiscal year, increasing ¥7.6 billion or 4.8% to ¥167.2 billion (\$1,582 million). Identifiable assets fell ¥15.4 billion or 8.8% to ¥159.0 billion (\$1,505 million), due to decreases in property and equipment related to the sale of and impairment losses for leased aircraft.

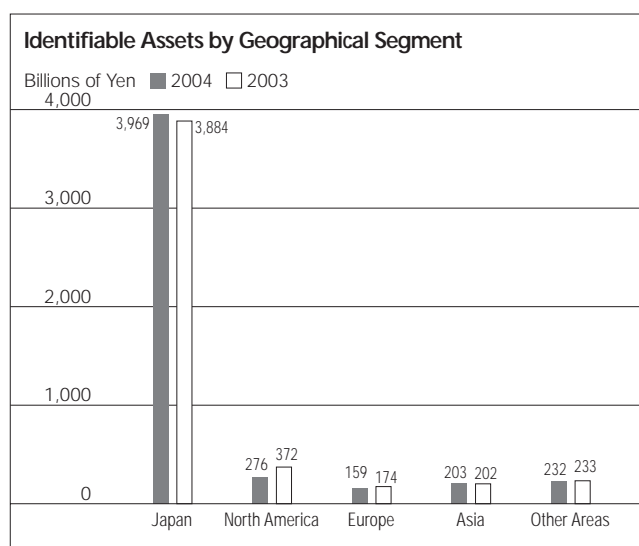
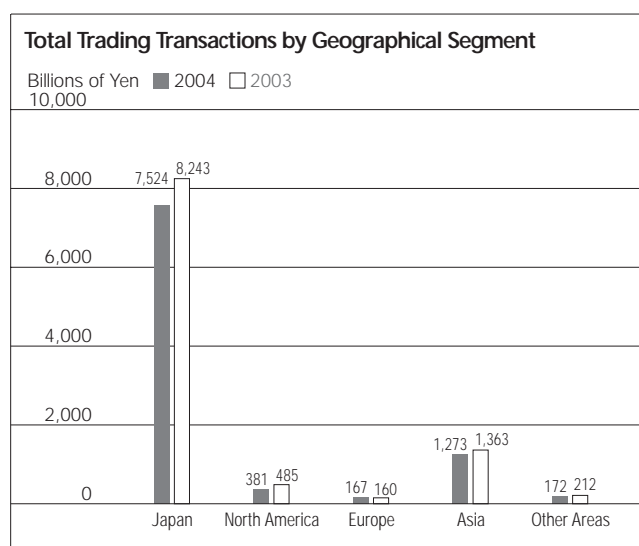
Asia:

Trading transactions fell ¥89.2 billion or 6.5% to ¥1,273.3 billion (\$12,048 million) because of decreases related to the effect of the appreciation of the yen, and despite an increase in sales of energy related to a rise in market prices and transaction volume. Identifiable assets remained roughly the same, rising ¥0.6 billion or 0.3% to ¥202.6 billion (\$1,917 million).

Other Areas:

Trading transactions decreased by ¥40.6 billion or 19.2% to ¥171.5 billion (\$1,623 million) due to a decrease in coal of mineral resource sector caused mainly by appreciation of the Australian dollar, and because of a slowdown in the textile material market. Identifiable assets remained roughly the same, falling ¥1.3 billion or 0.5% to ¥232.0 billion (\$2,195 million).

Please note that there are consolidation adjustments of identifiable assets that are not included in any of the above segments.



Discussion and Analysis of Results of Operations

The Company has started its mid-term management plan "Super A&P (Attractive and Powerful) -2004" (a two-year plan for fiscal years 2004 and 2005). It aims to further progress in the reorganization of the profit structure and restructuring of the management system implemented through the A&P-2002, drastically focusing on the A&P sectors (consumer and retail related; information and multimedia; natural resource development; financial services; North America; and Asia) to strengthen our profitability. At the same time, the Company also aims to develop future innovative technologies, such as biotechnology and nanotechnology, to create new businesses in the future.

The Company has steadily taken measures to promote its A&P strategy since fiscal 2000, which have led to improvements in its asset efficiency, financial position and profitability. Based on

Impairment losses for fixed assets

The Company announced on April 2, 2004 that for fiscal 2004 (ended March 31, 2004) the Company and its subsidiaries would adopt "Impairment accounting for fixed assets" under Japan GAAP, which adoption will be compulsory applied in the fiscal year ending March 2006 in Japan, and announced the figures. Although the Company has already adopted impairment accounting for its consolidated financial statements according to U.S. GAAP, additional impairments recognized under Japan GAAP were reflected on the consolidated financial statements based on U.S. GAAP, considering the slow recovery of the Japanese real estate market. Regarding the application of impairment accounting, the Company has reviewed not only the assets held by the Construction and Realty division, but also the fixed assets held by headquarters and the other Division Companies, considering the

these results and to ensure stable, continuous growth, the Company has decided to further strengthen its financial position. Impairment accounting for fixed assets was adopted in fiscal 2004, ahead of enforcement in fiscal 2006, eliminating possible future concerns, and efforts to regain healthy balance sheets were implemented with the aim of stable and continuous profit growth.

These forecasts are forward-looking statements based on a number of assumptions and beliefs made by management in light of information currently available at the end of fiscal 2004 and thus involve certain risks and uncertainties. Actual results may differ materially depending on a number of factors, including changing economic conditions in major markets and fluctuations in currency exchange rate.

current conditions and our future policy of possession.

In addition, the Company accelerated the sale of real estate inventories for cash, and reviewed the value of the inventories to recognize additional devaluation losses.

As a result, for the consolidated financial statements for fiscal 2004, the Company recognized impairment losses for fixed assets of ¥123.3 billion (\$1,167 million), and disposal and devaluation losses for real estate inventories of ¥23.9 billion (\$226 million), totaling losses of ¥147.2 billion (\$1,393 million). The following table outlines the breakdown of figures resulting from "Early application of impairment accounting for fixed assets, the change of forecasts for the fiscal year ending March 2004 and cash dividends" announced on April 2, 2004.

	Billions of Yen		Millions of U.S. dollars	
	Consolidated	Non-consolidated	Consolidated	Non-consolidated
(1) Impairment losses				
a) Buildings for rent	¥ 59.5	¥ 58.8	\$ 563	\$ 556
b) Assets for common use like company-owned house.....	27.1	74.6	257	706
c) Subsidiary-owned business property, golf courses etc.	36.6	—	347	—
d) Allowance for impairment recognized by subsidiaries.....	—	28.4	—	269
Sub-total	¥123.3	¥161.8	\$1,167	\$1,531
(2) Disposal and devaluation losses for real estate inventories	¥ 23.9	¥ 13.2	\$ 226	\$ 125
Total (1)+(2).....	¥147.2	¥175.0	\$1,393	\$1,656

Note: Impairment losses for investment property etc. are included in (1) c) on a consolidated basis, and in (1) d) on a non-consolidated basis.

Performance excluding the impairment losses discussed above is as summarized in the below chart:

	Billions of Yen			Millions of U.S. dollars		
	FY2004	Impairment Losses (Note 1)	P/L excluding impairment losses (Note 2)	FY2004	Impairment Losses (Note 1)	P/L excluding impairment losses (Note 2)
Gross trading profit	¥555.9	¥ (20.2)	¥576.1	\$5,260	\$ (191)	\$5,451
Gain (loss) on disposal of investments and marketable securities, net of write-down	(13.6)	(1.5)	(12.2)	(129)	(14)	(115)
Loss on property and equipment-net	(129.4)	(121.8)	(7.6)	(1,225)	(1,152)	(73)
Other-net	(14.0)	(3.8)	(10.2)	(132)	(36)	(96)
Income (loss) before income taxes, minority interests, equity in earnings of associated companies and extraordinary items ...	(92.0)	(147.2)	55.1	(871)	(1,393)	522
Income taxes	(45.5)	(69.0)	23.5	(430)	(653)	223
Income (loss) before minority interests, equity in earnings of associated companies and extraordinary items	(46.6)	(78.2)	31.6	(441)	(740)	299
Minority interests	(10.0)	0.2	(10.3)	(95)	2	(97)
Net income (loss)	¥ (31.9)	¥ (78.0)	¥ 46.1	\$ (302)	\$ (738)	\$ 436

Note: 1. "Impairment Losses" presents the special losses recognized in accordance with "Early application of impairment accounting for fixed assets, the change of forecasts for the fiscal year ending March 2004 and cash dividends" which was announced by the Company on April 2, 2004.

2. "P/L excluding impairment losses" presents the actual amounts that exclude the special losses of (note 1) above from the results of fiscal 2004.

As shown above, net loss relating to the impairment losses for the fiscal 2004, ended March 2004 was ¥78.0 billion (\$738 million), resulting in net loss of ¥31.9 billion (\$302 million), a decrease of ¥52.0 billion compared to the previous fiscal year. However, net income excluding the impairment losses was ¥46.1 billion (\$436 million) exceeding the target figure of ¥45.0 billion at the beginning of the year.

Revenue:

From fiscal 2004, the Company and its subsidiaries have presented both revenue and its corresponding cost for the fiscal year under review and the previous fiscal years in accordance with Emerging Issues Task Force (EITF) Issue 99-19, "Reporting Revenue Gross as a Principal versus Net as an Agent" (EITF 99-19). EITF 99-19 requires that certain revenue transactions with corresponding cost of revenue be presented on a gross basis when the company is the primary obligor in the arrangement, when the company has general inventory risk before customer order is placed or upon customer return, or depending on relevant facts and circumstances of the transactions. Other than these transactions, the company should recognize revenue on a net basis. In accordance with EITF 99-19, the Company and its subsidiaries present certain revenue transactions with corresponding cost of revenue on a gross basis as "Sales revenue" in the consolidated statements of operations, including sales of manufacturing, processing and service rendering, and sales with general inventory risk before customer order. In fiscal 2004, "Sales revenue" of ¥1,355.4 billion (\$12,824 million) and "Trading margins and commissions on trading transactions" of ¥383.4 billion (\$3,627 million), totaling ¥1,738.7 billion (\$16,451 million), increased by ¥56.0 billion or 3.3% from the previous fiscal year due to a strengthening of the domestic IT sector and a rise in rev-

enue from the forest products & general merchandise-related sector in North America and Europe.

Gross Trading Profit:

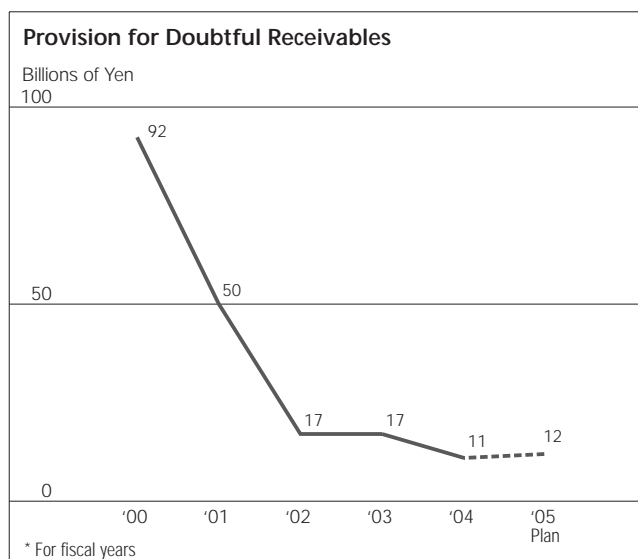
Gross trading profit decreased by 1.8% or ¥10.1 billion from the previous fiscal year to ¥555.9 billion (\$5,260 million), which includes the disposal and devaluation losses for real estate inventories of ¥20.2 billion (\$191 million) as part of the impairment accounting announced on April 2, 2004. Excluding this factor, gross trading profit would have increased by ¥10.0 billion from the previous fiscal year. Of the increase of ¥10.0 billion, ¥4.3 billion stems from the net impact of joining/leaving subsidiaries (increase of ¥9.7 billion and decrease of ¥5.3 billion). On the other hand, the aforementioned ¥10.0 billion already reflects the negative impact (a loss of ¥4.2 billion) stemming from the stronger yen in translating subsidiaries' gross trading profit. Excluding all these special factors, gross trading profit for all existing Group companies would have increased by ¥9.9 billion from the previous fiscal year. By business sector, a coal-related business saw a profit decrease owing to a stronger Australian dollar in the mineral resources sector. The profit also declined in the energy sector owing to a slowdown in domestic sales. On the other hand, brisk sales were seen in the brand related textile business as well as the tire and housing materials business in North America and Europe. In addition, strengthening of the domestic IT-related sector and recovery in construction equipment business in North America also contributed to the overall increase in profit. The steady growth in profitability despite the deflationary economy and slowdown in consumer spending leads the Company to believe that they would be able to attain significant profit in the next fiscal year centering around A&P sectors.

Selling, General and Administrative Expenses

Selling, general and administrative expenses increased by 3.2% or ¥14.4 billion to ¥462.9 billion (\$4,380 million). The net increase of including/excluding certain subsidiaries was ¥3.9 billion (increase of ¥8.0 billion and decrease of ¥4.1 billion) but the effect of the yen's appreciation against the U.S. dollars in translating overseas subsidiaries' selling, general and administrative expenses was included for approximately ¥3.4 billion. Excluding these factors, selling, general and administrative expenses would have increased by ¥13.9 billion. The major adverse factor was a ¥7.0 billion increase in total expenses for pension plans (excluding net loss on settlement of the substitutional portion of the Employees' Pension Fund). This was due to amortization costs such as actuarial costs increased by ¥8.5 billion owing to the poor performance in asset management resulting from the slump in the stock market in the previous fiscal year. In addition, along with an actual increase in gross trading profit, sales promotion costs also increased. In particular, a substantial increase of ¥2.8 billion was seen in commissions paid, which included distribution expenses. The Company believes that significant reduction in selling, general and administrative expenses can be achieved in the next fiscal year since the reduction of projected benefit obligation with restructuring of retirement pension plans and improved asset management (resulting in a drastic decrease of actuarial amortization costs) would bring favorable results.

Provision for Doubtful Receivables

Provision for doubtful receivables for fiscal 2004 improved by 36.9% or ¥6.2 billion to ¥10.6 billion (\$101 million). This includes the decrease of ¥4.6 billion due to the reversal of the provision for doubtful receivables through collections of receivables. While this also includes the additional provision for doubtful receivables for Construction and Realty divisions (approximately ¥6.0 billion), the Company believes that the provision for bad debts related to the Construction and Realty divisions are adequate at fiscal year-end.



Net Financial Expenses (Net of interest income, interest expense and dividends received)

Net financial expenses for fiscal 2004 improved by 30.9% or ¥6.4 billion to ¥14.2 billion (\$134 million). Net interest expenses, consisting of interest income and interest expense, improved by 19.3% or ¥5.9 billion to ¥24.7 billion (\$234 million). Interest income decreased by ¥4.1 billion due to the drop in interest rates and the collection of lending. Interest expense improved by 21.1% or ¥10.0 billion year-on-year owing to the drop in interest rates (average interest rate dropped by 0.31% from 1.77% to 1.46%) resulting in a decrease of ¥8.3 billion and the decrease in interest-bearing debts (average debts outstanding decreased by ¥116.4 billion from ¥2,684.6 billion to ¥2,568.2 billion) resulting in a decrease of ¥1.7 billion.

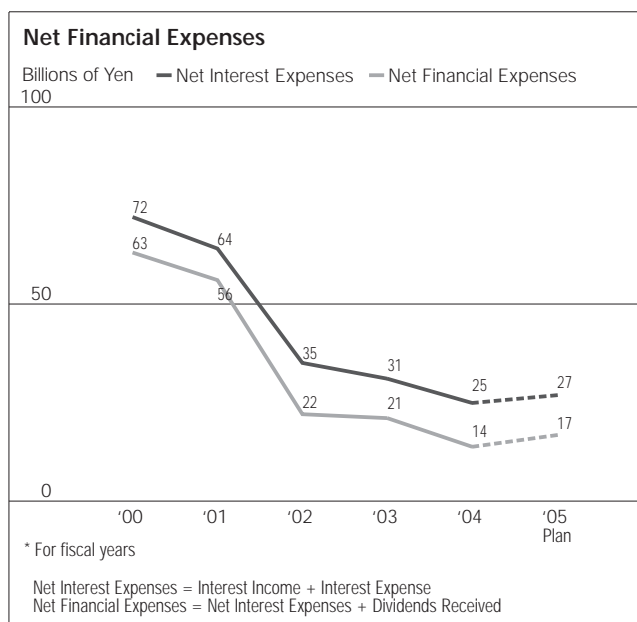
Dividends received increased by 4.5% or ¥0.5 billion to ¥10.5 billion (\$100 million) due to the increase in dividends received from LNG-related investment.

Other Profit (Loss)

Gain (loss) on disposal of investments and marketable securities, net of write-down for fiscal 2004 deteriorated by ¥0.5 billion to a loss of ¥13.6 billion (\$129 million). In the previous fiscal year disposal and devaluation losses of ¥44.7 billion for marketable securities were posted, especially bank stocks, but for fiscal 2004 this was down to ¥19.8 billion thanks to the upturn in the stock market. On the other hand, gain on disposal of marketable securities dropped from ¥41.9 billion to ¥16.4 billion due to a decline in the amount of disposal. The impairment losses for investment property of ¥1.5 billion contributed to the overall drop of ¥0.5 billion.

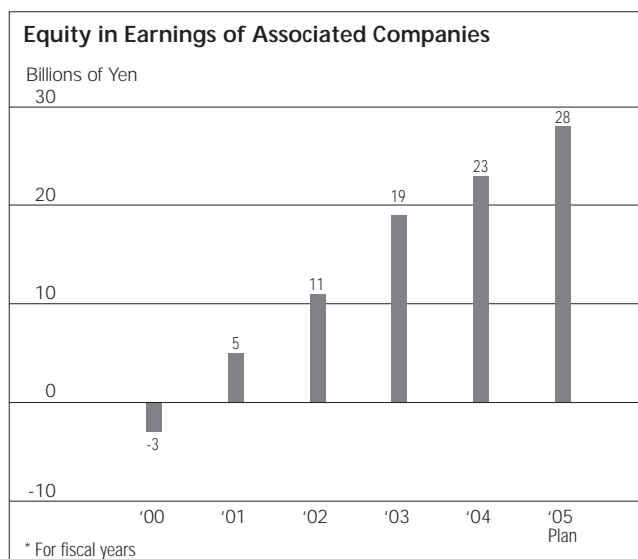
Loss on property and equipment-net deteriorated by ¥128.7 billion to a loss of ¥129.4 billion (\$1,225 million). This was a combined result of ¥121.8 billion impairment losses for fixed assets; ¥2.3 billion impairment losses in overseas aircraft leases etc. and ¥1.4 billion of net loss on disposal of fixed assets.

Other-net deteriorated by ¥5.5 billion to a loss of ¥14.0 billion (\$132 million) resulting from losses on guarantees for debt and other losses from foreign exchanges, etc.



Equity in Earnings of Associated Companies

Equity in earnings of associated companies increased by 23.3% or ¥4.3 billion to ¥22.9 billion (\$217 million), due to the increase in profits of equity-method associated companies in machinery and energy sector, as well as increase in new equity-method associated companies in food and finance sectors. The results of major equity-method associated companies was shown under "Major Group Companies Reporting Profits" and "Major Group Companies Reporting Losses" in section below "Performance of Subsidiaries and Equity-Method Associated Companies."



Adjusted Profit

	Billions of Yen				
	FY2003	FY2004	Impairment Losses (Note 1)	P/L excluding impairment losses (Note 2)	Net changes in P/L excluding impairment losses
Gross trading profit	¥566.0	¥555.9	¥(20.2)	¥576.1	¥10.0
Selling, general and administrative expenses (note 3)	(448.5)	(466.1)	—	(466.1)	(17.6)
Net interest expenses	(30.7)	(24.7)	—	(24.7)	5.9
Dividends received	10.1	10.5	—	10.5	0.5
Equity in earnings of associated companies (note 4).....	18.5	25.1	—	25.1	6.5
Adjusted profit.....	¥115.5	¥100.7	¥(20.2)	¥120.9	¥ 5.3

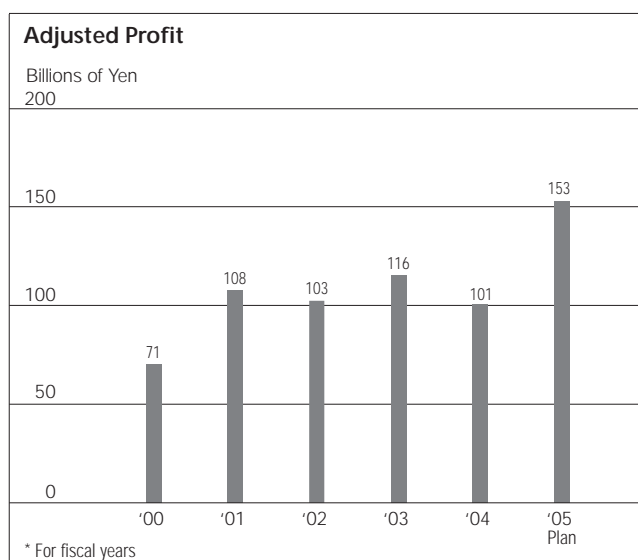
Note: 1. "Impairment Losses" presents the special losses recognized in accordance with "Early application of impairment accounting for fixed assets, the change of forecasts for the fiscal year ending March 2004 and cash dividends" which was announced by the Company on April 2, 2004.

2. "P/L excluding impairment losses" presents the actual amounts that exclude the special losses of the above (note 1) from the results of fiscal 2004.

3. "Selling, general and administrative expenses" in fiscal 2004 includes the amount of net loss on settlement of the substitutional portion of the Employees' Pension Fund of ¥3.2 billion (\$30 million).

4. "Equity in earnings of associated companies" in fiscal 2004 includes the amount of gain on the negative goodwill for investments in equity-method associated companies.

Adjusted profit (net of gross trading profit, selling, general and administrative expenses, net interest expenses, dividends received and equity in earnings of associated companies) which indicates the basic earning power of ITOCHU was down by 12.9% or ¥14.8 billion to ¥100.7 billion (\$953 million), largely due to the disposal and devaluation losses for real estate inventories of ¥20.2 billion (\$191 million). However, adjusted profit excluding the impairment losses was ¥120.9 billion (\$1,143 million), an increase in year-on-year profit by ¥5.3 billion, which leads the Company to believe that the reorganization of profit structure is steadily taking shape.



Performance of Subsidiaries and Equity-Method Associated Companies

For the fiscal year ended March 31, 2004, the Company's consolidated results included 452 subsidiaries (223 domestic and 229 overseas) and 193 equity-method associated companies

(91 domestic and 102 overseas) totaling 645 companies. The following table presents information regarding the profitability of these companies.

Profits/Losses of Group Companies Reporting Profits/Losses

Years ended March 31	Billions of Yen								
	2004			2003			Increase (Decrease)		
	Profits	Losses	Total	Profits	Losses	Total	Profits	Losses	Total
Group companies excluding overseas trading subsidiaries	¥65.4	¥(94.0)	¥(28.5)	¥62.1	¥(14.7)	¥47.4	¥3.3	¥(79.2)	¥(75.9)
Overseas trading subsidiaries	5.3	(0.3)	5.0	4.7	(2.1)	2.5	0.7	1.8	2.5
Total	¥70.8	¥(94.3)	¥(23.5)	¥66.8	¥(16.9)	¥49.9	¥4.0	¥(77.4)	¥(73.4)

Share of Group Companies Reporting Profits

Years ended March 31	Billions of Yen								
	2004			2003			Increase (Decrease)		
	Domestic	Overseas	Total	Domestic	Overseas	Total	Domestic	Overseas	Total
Companies reporting profits	232	270	502	263	259	522	(31)	11	(20)
Group companies	314	331	645	318	333	651	(4)	(2)	(6)
Share	73.9%	81.6%	77.8%	82.7%	77.8%	80.2%	(8.8%)	3.8%	(2.4%)

For the fiscal year ended March 2004, as previously mentioned in "Impairment losses for fixed assets," impairment losses as announced on April 2, 2004 has been recognized. In order to

simplify year-on-year comparison, the following tables excluding impairment losses are provided for reference.

Profits/Losses of Group Companies Reporting Profits/Losses

(Excluding the effect of "Impairment losses" (*) in group companies announced on April 2, 2004)

Years ended March 31	Billions of Yen								
	2004			2003			Increase (Decrease)		
	Profits	Losses	Total	Profits	Losses	Total	Profits	Losses	Total
Group companies excluding overseas trading subsidiaries	¥69.4	¥(19.6)	¥49.8	¥62.1	¥(14.7)	¥47.4	¥7.3	¥(4.8)	¥2.5
Overseas trading subsidiaries	5.3	(0.3)	5.0	4.7	(2.1)	2.5	0.7	1.8	2.5
Total	¥74.8	¥(19.9)	¥54.9	¥66.8	¥(16.9)	¥49.9	¥8.0	¥(3.0)	¥4.9

(*) "Impairment losses" presents the special losses recognized in accordance with "Early application of impairment accounting for fixed assets, the change of forecasts for the fiscal year ending March 2004 and cash dividends" which was announced by the Company on April 2, 2004.

Share of Group Companies Reporting Profits

(Excluding the effect of "Impairment losses" (*) in group companies announced on April 2, 2004)

Years ended March 31	Billions of Yen								
	2004			2003			Increase (Decrease)		
	Domestic	Overseas	Total	Domestic	Overseas	Total	Domestic	Overseas	Total
Companies reporting profits	263	271	534	263	259	522	0	12	12
Group companies	314	331	645	318	333	651	(4)	(2)	(6)
Share	83.8%	81.9%	82.8%	82.7%	77.8%	80.2%	1.1%	4.1%	2.6%

(*) "Impairment losses" presents the special losses recognized in accordance with "Early application of impairment accounting for fixed assets, the change of forecasts for the fiscal year ending March 2004 and cash dividends" which was announced by the Company on April 2, 2004.

The recognition of impairment losses during the fiscal year under review was applied not only to the Company but also to its subsidiaries. As a result, for fiscal year ended March 2004, the net income from subsidiaries and equity-method associated companies (the aggregate profits/losses of subsidiaries and equity-method associated companies excluding overseas trading subsidiaries, the same definition applies below) amounted to a loss of ¥28.5 billion (\$270 million), a significant decline compared to a profit of ¥47.4 billion (\$448 million) recorded in the previous fiscal year. Similarly, the share of group companies reporting profits (the ratio of companies reporting profits to total group companies) also fell to 77.8% for the fiscal year under review, compared to 80.2% in the previous fiscal year. However, the net income from subsidiaries and equity-method associated companies for fiscal 2004 excluding impairment losses was ¥49.8 billion (\$471 million) and the share of the group companies reporting profits was 82.8%, which translates into a year-on-year increase of ¥2.5 billion and 2.6% respectively. As for overseas trading subsidiaries, profits increased by ¥2.5 billion to ¥5.0 billion (\$47 million), largely supported by the strong performance of ITOCHU International Inc. For fiscal 2004, while there were one-time losses such as liquidating losses for fund investments and impairment losses for aircraft leases, net income from subsidiaries and equity-method associated companies as a whole increased. Profits from group companies reporting profits on the basis of exclusion of impairment losses was ¥69.4 billion (\$657 million), a ¥7.3 billion increase compared to the previous fiscal

year. Based on the A&P strategy of strengthening the net income from subsidiaries and equity-method associated companies while withdrawing from unprofitable businesses, we believe profitability of group companies excluding the special primary factors of the fiscal year under review have steadily improved and strengthened.

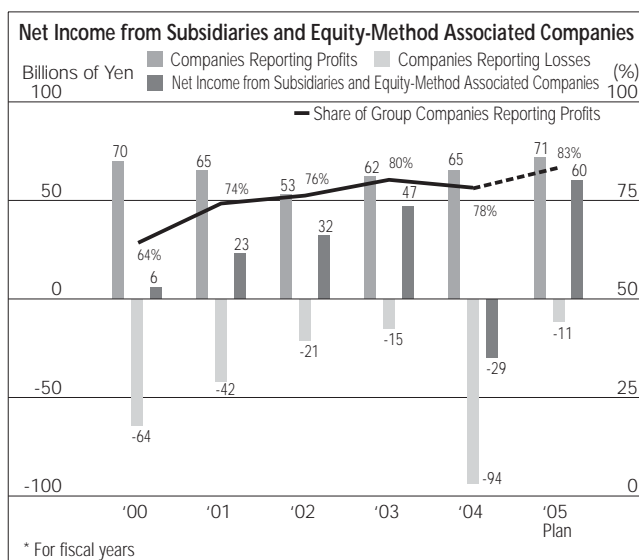


Table below presents major group companies reporting profits or losses for the fiscal years ended March 2004 and 2003.

Major Group Companies Reporting Profits

Years ended March 31	Shares	(*1) Net income (loss) Billions of Yen		Reasons for changes
		2004	2003	
Domestic subsidiaries				
ITOCHU Finance Corporation	88.33%	¥4.1	¥1.2	Increase due to a new equity-method associated company, POCKET CARD., LTD.
ITOCHU TECHNO-SCIENCE Corporation	41.45%	3.5	2.8	Rise in trading income by strengthening profit management and cost-reduction
ITOCHU Oil Exploration Co., Ltd. (*2)	97.82%	2.6	5.1	Recorded gains on disposal of mining rights and interests in 2003
ITC NETWORKS CORPORATION	100.00%	1.7	1.1	Favorable sales of new model of mobile phone
ITOCHU PLASTICS INC.	100.00%	1.7	1.1	Increase in sales and profit due to the acquired business
ITOCHU Petroleum Japan Ltd.(*3)	100.00%	1.5	0.8	Steady growth of new subsidiaries
ITOCHU CHEMICAL FRONTIER Corporation ..	99.90%	1.2	1.2	
ITOCHU Kenzai Corp.	75.84%	1.0	0.9	Expansion of functional sales, cost-reduction and decline in provision for receivables
Nishino Trading Co., Ltd.	75.73%	0.9	0.9	
TOMMY HILFIGER JAPAN, INC.	60.00%	0.7	0.2	Increase in gross trading profit from expansion of products for ladies
CONVERSE JAPAN CO., LTD.	100.00%	0.5	0.2	Established in 2003, and steady performance in 2004
Overseas subsidiaries				
ITOCHU MINERALS & ENERGY OF AUSTRALIA PTY LTD (*4)	100.00%	¥5.3	¥7.5	Decrease in income in coal-related sector due to the strong Australian dollar etc.
Prime Source Building Products, Inc. (*5)	100.00%	3.2	2.1	Increase in profit ratio etc.
ITOCHU International Inc. (*5)	100.00%	1.4	(0.2)	Increase in subsidiaries' profits
ITOCHU Hong Kong Ltd.	100.00%	1.2	0.9	Steady growth in equity-method associated companies related to consumer credit business
ITOCHU (Thailand) Ltd.	100.00%	0.8	0.6	Steady growth in several sectors such as chemical, food and textile material
ITOCHU (China) Holding Co., Ltd.	100.00%	0.8	0.5	Increase in sales of pulp & paper and plastics
ITOCHU Automobile America Inc.	100.00%	0.6	0.3	Improvement of performance of equity-method associated companies
MCL Group Ltd.	60.00%	0.5	0.3	Acquisition of logistics service companies
Domestic equity-method associated companies				
FamilyMart Co., Ltd.	30.53%	¥4.2	¥3.2	Improvement of profit in EC-related business
Marubeni-Itochu Steel Inc.	50.00%	3.1	3.3	Still steady but a decrease in profit on steel pipe transactions
Japan Brazil Paper & Pulp Resources Development Co., Ltd.	25.94%	1.7	2.7	Decrease in profit due to the effect of foreign exchange despite a rise in pulp prices
Century Leasing System, Inc.	20.13%	1.0	1.0	
Yoshinoya D&C Co., Ltd.	23.45%	1.2	1.7	Gain on liability exemption in subsidiaries in 2003, and decrease in profit in 2004 due to "BSE"
kabu.com Securities Co., Ltd.	28.93%	0.7	0.0	Improvement of market price and expansion of market share
Overseas equity-method associated companies				
BERKSHIRE OIL CO., LTD. (*3)	50.00%	¥0.8	¥(0.1)	Steady growth in overseas crude oil trading
Mazda Canada Inc.	40.00%	0.4	0.8	Decrease in sales of main model due to the transitional period

Major Group Companies Reporting Losses

(The group companies which had an effect of "Impairment losses" (*6) announced on April 2, 2004 are not listed.)

Years ended March 31	Shares	(*1) Net income (loss) Billions of Yen		Reasons for changes
		2004	2003	
Domestic subsidiaries				
ITOCHU Fashion System Co., Ltd.	100.00%	¥(0.9)	¥0.0	One-time amortization of production cost in contents business
ORIZZONTI CO., LTD.	100.00%	(0.2)	0.1	Low sales in main retail selling and increase in expenses with opening shops
Overseas subsidiaries				
C.I. FINANCE (CAYMAN) LTD.	100.00%	¥(1.9)	¥0.4	Liquidating losses for funds
Airlease-related companies	100.00%	(1.3)	0.6	Impairment losses for aircraft assets
IT ventures-related investment companies	—	(0.8)	(0.7)	Devaluation losses for investments
ITOCHU WOOL LTD.	100.00%	(0.8)	0.3	Low market prices
JC HOTELS (H.K.) PTY. LTD.	100.00%	(0.5)	(0.3)	Low performances due to the terrorism in Bali island
ITOCHU Korea Ltd.	100.00%	(0.4)	0.0	Restructuring losses
Overseas equity-method associated companies				
P.T. PURADELTA LESTARI P.T. PEMBANGUNAN DELTAMAS	25.00%	¥(1.7)	¥0.6	Effect of changes in Indonesian rupiah

(*1) The Company's share of net income (loss) are the figures after adjusting to U.S. GAAP, which can be different from the figures each company announces.

(*2) The Company absorbed the energy exploitation business of ITOCHU Oil Exploration Co., Ltd. on March 22, 2004. ITOCHU Oil Exploration Co., Ltd. still continues with its remaining operations.

(*3) The net income of ITOCHU Petroleum Japan Ltd. includes that of BERKSHIRE OIL CO., LTD. Also, the net income of ITOCHU Petroleum Japan Ltd. for 2003 includes that of ITOCHU Petroleum Co., (Singapore) Pte. Ltd. which became a subsidiary of ITOCHU Petroleum Japan Ltd. in 2004.

(*4) CI Minerals Australia Pty., Ltd. (CIMA) changed its name to ITOCHU MINERALS & ENERGY OF AUSTRALIA PTY LTD (IMEA) on April 1, 2004, which had affiliated ITOCHU Coal Resources Australia Pty., Ltd. (ICRA) and Japan Alumina Associates (Australia) Pty., Ltd. (JAAL) on March 31, 2004 in order to strengthen its business structure. IMEA's 2003 net income presents the total of CIMA, ICRA and JAAL.

(*5) The net income of ITOCHU International Inc. includes that of Prime Source Building Products, Inc.

(*6) "Impairment losses" presents the special losses recognized in accordance with "Early application of impairment accounting for fixed assets, the change of forecasts for the fiscal year ending March 2004 and cash dividends" which was announced by the Company on April 2, 2004.

Management Policy for Fiscal 2005, ending March 2005

Looking ahead to the business environment likely to affect the Group in the near future, while an economic recovery of domestic demand led by a virtuous circle of rising individual consumption and capital expenditures can be expected, there is a possibility that continued appreciation of the yen will slow down the exports that have led former recoveries, and we believe that it is necessary to continue to pay careful attention to coming economic trends.

Pressing forward with the Super A&P-2004 mid-term management plan

Under these circumstances, the Company will continue with the policy outlined in its mid-term management plan "Super A&P-2004" and will accelerate the construction of a sound base for the "high jump" from fiscal 2006 onwards, regarding fiscal 2005 as the year to complete the A&P strategy.

The key measures are as follows:

1) The Company will continue the reallocation and upgrade of assets to reinforce its profitability and the thorough control of interest-bearing debts, to strengthen the financial structure by improving such financial ratios as its debt-to-equity ratio by improving asset efficiency.

2) The Company will focus on the consumer and retail related sector and developing in Asia, especially China, by aggressively allocating management resources to six business sectors and two regions, including the information and multimedia; natural resource development; financial services; North America; Asia; and other new A&P sectors of chemicals, forest products, general merchandise, and automobiles. At the same time, the Company will further promote new businesses including the development of the innovative technologies such as biotechnology and nanotechnology.

3) The Company will continuously reinforce its highly transparent corporate governance and risk management systems to build a solid management structure.

4) The Company aims to establish a more flexible personnel strategy by securing and activating its human resources, and by promoting the appointment of the right person for the right job, in order to make use of various human resources in support of its A&P strategy.

By implementing these strategies, the Company is striving to form a corporate group with consolidated net income of ¥100 billion, and one that contributes to regional and global societies, including active approaches to global environmental issues.

Outlook for Fiscal 2005, ending March 2005

Forecast for Fiscal 2005

The business environment in fiscal 2005 is expected to realize its recovery led by domestic demand mainly in consumer spending and capital expenditure. However, sufficient attention should be paid to the future economic trend as there could be potential slowdown in exports—which have led the recovery—owing to the strengthening of yen.

Under these circumstances, the Company is expecting consolidated forecasts as presented in the below table for the fiscal year

ending March 2005.

These forecasts are forward looking statements that are based on management's assumptions and beliefs based on information currently available at the end of fiscal 2004 and involve risks and uncertainties. Thus, factors that could cause actual results to differ materially from such statements include, without limitation, global economic and market conditions, and currency exchange rate fluctuations.

Years ended March 31	Billions of Yen				
	Full year			Half year	
	2005 Forecasts	2004 Results	2004 P/L excluding impairment losses (Note 1)	2005 Forecasts	2004 Results
Gross trading profit	¥ 600	¥ 556	¥ 576	¥ 290	¥ 274
Total trading transactions:					
2005 full year forecasts	¥9,200				
2004 full year results	¥9,517				
2005 half year forecasts	¥4,400				
2004 half year results	¥4,675				
Selling, general and administrative expenses (note 2)	(458)	(466)	(466)	(229)	(229)
Provision for doubtful receivables	(12)	(11)	(11)	(6)	(5)
Net interest expenses	(27)	(25)	(25)	(13)	(12)
Dividends received	10	11	11	6	5
Other expenses	(3)	(157)	(30)	0	(8)
Income (loss) before income taxes, minority interests and equity in earnings of associated companies	110	(92)	55	48	25
Income taxes	55	(45)	24	24	17
Income (loss) before minority interests and equity in earnings of associated companies	55	(47)	32	24	9
Minority interests (note 3)	(12)	(10)	(11)	(5)	(5)
Equity in earnings of associated companies (note 3)	28	25	25	13	16
Net income (loss)	¥ 71	¥ (32)	¥ 46	¥ 32	¥ 19
Total assets	¥4,600	¥4,487			
Gross interest-bearing debts	2,550	2,562			
Net interest-bearing debts	2,100	1,977			
Total stockholders' equity	490	423			

Note: 1. "P/L excluding impairment losses" presents the actual amounts that exclude the special losses (recognized in accordance with "Early application of impairment accounting for fixed assets, the change of forecasts for the fiscal year ending March 2004 and cash dividends" which was announced by the Company on April 2, 2004) from the results of fiscal 2004.

2. "Selling, general and administrative expenses" in fiscal 2004 includes the amount of net loss on settlement of the substitutional portion of the Employees' Pension Fund of ¥3.2 billion (\$30 million).

3. "Minority interests" and "Equity in earnings of associated companies" in fiscal 2004 includes the amount of gain on the negative goodwill for investments in equity-method associated companies.

	2005	2004
	Forecasts	Results
Yen to U.S. dollars rate	110.00	113.78
Crude oil price (U.S.dollars per BBL)	25.00	28.90

Distribution of the last and current fiscal year's profit

The Company regrettably plans to forgo cash dividend payments for the fiscal year ended March 2004 because the early application of impairment accounting has resulted in a net loss on non-

consolidated basis. For the fiscal year ending March 2005, on the other hand, the Company intends to make a six to seven yen dividend payment per share.

Liquidity and Capital Resources

Basic Policy of Fund Raising

The Company aims to ensure flexibility so it can quickly respond to changes in the financial circumstances, and lower its overall financing costs. It also aims to diversify its funding sources and methods in order to enhance the stability of its financing, while endeavoring to find the optimum balance in its funding structure including the improvement of the long-term funding balance.

In Japan, most corporations' funding still depends on indirect financing, mostly from domestic banks. In recent years, the accelerated disposal of problem loans by Japanese banks has undermined their financial strength, curtailed their risk assets and so forth, which has made it more difficult for corporations to borrow from banks. Despite such financial circumstances, the Company has decided early application of the impairment accounting for the fixed assets under Japan GAAP to promote further realization of sound conditions for its assets. Financial institutions, including the Company's main banks, have shown a favorable attitude toward lending to the Company, as they positively evaluate the above-mentioned actions currently taken and also the efforts made in the past to improve its financial strength.

Furthermore, in raising funds from the capital market, the Company has obtained higher ratings for its long-term bonds, as Moody's Investors Service (Moody's), the U.S. rating institution, raised it from Ba3 to Ba2 by 2 notches in February 2004 and Standard & Poors (S&P) from BB+ to BBB- by 1 notch in March 2004. As the reasons for raising the ratings, they mention the continued basic trend of the trading transactions increase due to the improvement in the business environment, significant improvement in the financial strength due to the reinforcement of capital, successive increase in term profits and reduction in liabilities, as well as the reduction in the volume of risks involved in the portfolio through an exhaustive risk control for investments and loans, etc.

The Company is raising funds as required through bond issuance and borrowings from financial institutions. With respect to corporate bonds, the company is capable of carrying out a

flexible bond issuance, after it registers for bond issuance, with a maximum amount of ¥300.0 billion for every two years (currently from August 2003 to July 2005), in accordance with the bond issuance registration system so that bonds can be issued flexibly when required.

Under this bond issuance registration system, straight corporate bonds were issued during 2003 in the amount of ¥15.0 billion (with five-year maturities) in April, ¥20.0 billion (¥10.0 billion with three-year maturities and a further ¥10.0 billion with seven-year maturities) in May, ¥10.0 billion (with four-year maturities) in June and ¥25.0 billion (¥15.0 billion with three-year maturities and a further ¥10.0 billion with five-year maturities) in October, or ¥70.0 billion in total. The outstanding balance of corporate bonds issued (excluding MTN) by the Company was ¥259.1 billion (\$2,452 million) as of March 31, 2004.

Furthermore, the Company, ITOCHU International Inc. in the U.S. and a finance subsidiary in the U.K. own a total of \$5 billion of the Medium Term Note Program (MTN) in order to be flexible in fulfilling short- and long-term funding needs. The outstanding balance of the MTN was about \$0.4 billion as of March 31, 2004.

Interest-Bearing Debts

Gross interest-bearing debts as of March 31, 2004 decreased by ¥12.5 billion from the previous fiscal year to ¥2,561.9 billion (\$2,424 million). As a result of the efforts to raise long-term funds to build up the structure for stable fund-raising, the ratio of long-term interest-bearing debts to the total interest-bearing debts rose to 65% from 62% at the end of the previous fiscal year. Moreover, the net DER (debt-to-equity ratio) improved by 0.1 point to 4.7 times from 4.8 times at the end of the previous fiscal year. Also, the average interest rate of borrowing, or interest expenses divided by the average balance of interest-bearing debts, improved by 0.31 percentage points from 1.77% in fiscal 2003 to 1.46% in fiscal 2004.

The breakdown of the interest-bearing debts as of March 31, 2004 and those as of March 31, 2003

	Billions of Yen		Millions of U.S. dollars
	2004	2003	2004
Short-term loans payable	¥ 549.8	¥ 465.1	\$ 5,202
Current installments of long-term debt	279.0	338.5	2,640
Current installments of debentures	56.5	187.3	534
Short-term total	885.3	990.9	8,376
Long-term loans payable	1,414.8	1,336.9	13,386
Debentures	247.3	217.4	2,339
Long-term total	1,662.0	1,554.3	15,725
Total interest-bearing debts	2,547.3	2,545.2	24,101
SFAS 133 fair value adjustment (note)	14.7	29.2	139
Adjusted total interest-bearing debts	2,561.9	2,574.4	24,240
Cash, cash equivalents and time deposits	(584.9)	(549.4)	(5,534)
Net interest-bearing debts	¥1,977.0	¥2,025.0	\$18,706

(Note) SFAS 133 fair value adjustment:

The amount of adjustment to record the fair value as of the balance sheet date for long-term debt which is hedged with derivatives, in accordance with Statement of Financial Accounting Standards No. 133, "Accounting for Derivative Instruments and Hedging Activities" (SFAS 133).

Financial Position - A Comparison between Fiscal 2004 and Fiscal 2003

The total assets as of March 31, 2004 amounted to ¥4,487.3 billion (\$4,457 million), maintaining roughly the level of the previous fiscal year, due to increases as a result of new and additional investments and so forth, following the distribution of resources to A&P sectors, based on the "Super A&P" strategy and recovery of stock prices, and on the other hand, decreases affected by the treatment of fixed assets and real estate for sale including the impairment of asset value as well as the decrease caused by the appreciation of the value of the yen and so forth.

Stockholders' equity remained roughly the same as that of the year before to ¥422.9 billion (\$4,001 million), it was affected by diminution caused by appreciation of the value of the yen and turn of net income into net loss, but then increased due to a large improvement in unrealized holding gains (losses) on securities in the wake of a recovery in stock prices and so forth.

Net interest-bearing debts less cash, cash equivalents and time deposits decreased by ¥48.0 billion (2.4%) to ¥1,977.0 billion (\$1,706 million) from the end of the previous fiscal year, falling to a level lower than ¥2,000 billion for the first time since the implementation of the management improvement measures of fiscal 1998 and management reform of fiscal 2000. As a result, net DER (debt-to-equity ratio) improved to 4.7 times by 0.1 point from the end of the previous fiscal year due to the drop in net interest-bearing debts to a level lower than ¥2,000 billion, despite a slight decrease in stockholders' equity.

The main increases or decreases from the end of the previous fiscal year in the items on the balance sheets are as follows:

Cash and cash equivalents increased by ¥45.4 billion from March 31, 2003 to ¥579.6 billion (\$5,484 million), due to increases in the collection of funds including the collection of trade receivables and so forth.

Trade receivables (less allowance for doubtful receivables) increased by ¥29.2 billion from March 31, 2003 to ¥1,057.4 billion (\$10,005 million), as a result of increases in general merchandise and chemical business due mainly to the increase in sales of chemicals, despite the increased collection of trade receivables.

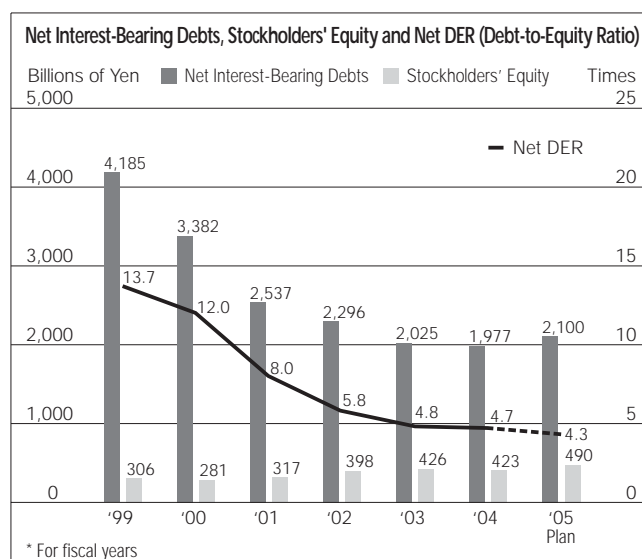
Inventories decreased by ¥28.1 billion from March 31, 2003 to ¥374.2 billion (\$3,541 million), due to the posting of the sale of real estate, devaluation losses and so forth.

Other current assets increased by ¥20.9 billion from March 31, 2003 to ¥217.0 billion (\$2,054 million), due mainly to the increase in short-term lending by subsidiaries and so forth.

Investments in and advances to associated companies increased by ¥34.3 billion from March 31, 2003 to ¥481.5 billion (\$4,555 million), due to new and additional investments in general merchandise related, food related and financing related equity-method associated companies and so forth.

Other investments increased by ¥47.0 billion from March 31, 2003 to ¥386.5 billion (\$3,657 million), due to new investments, increase in the fair value of stocks as a result of a rise in the stock market and so forth.

Other non-current receivables (less allowance for doubtful receivables) decreased by ¥51.3 billion from March 31, 2003 to



¥208.2 billion (\$1,970 million), due to the collection of non-current receivables, appreciation of the value of the yen and so forth.

Property and equipment, at cost (less accumulated depreciation) decreased by ¥109.3 billion from March 31, 2003 to ¥483.2 billion (\$4,572 million), due to impairment losses for fixed assets and so forth.

Trade payables decreased by ¥28.7 billion from March 31, 2003 to ¥909.0 billion (\$8,601 million), due mainly to the appreciation of the value of the yen and so forth.

Reserves for Liquidity

The basic policy of the Company for the necessary amount of reserves required for liquidity is to maintain and secure an adequate amount for short-term interest-bearing debts and contingent liabilities due within three months from a certain point of time. This policy is based on the scenario whereby new funding may be unavailable for about three months because of market turmoil. In such a case, the Company must maintain adequate reserves to repay liabilities during such a period in order to be able to cope with unpredictable events.

Primary liquidity reserves increased by ¥35.5 billion to ¥1,044.9 billion (\$9,886 million), which consisted of cash, cash equivalents and time deposits (¥584.9 billion) and commitment line agreements (¥250.0 billion of short-term commitment line and ¥210.0 billion of long-term commitment line).

The total amount of liquidity reserves, or primary liquidity reserves and secondary liquidity reserves (other assets that can be changed into cash in a short period of time) stood at ¥1,466.9 billion (\$13,879 million). The Company believes that this amount constitutes adequate reserves of liquidity, since it is more than three times the necessary liquidity amount (short-term interest-bearing debts and contingent liabilities due within three months), which amounted to ¥395.9 billion (\$3,746 million) as of March 31, 2004.

Necessary Liquidity

March 31	Billions of Yen		Millions of U.S. dollars
	2004	Necessary liquidity	2004
Short-term interest-bearing debts	¥549.8	¥274.9 (549.8/6 months x 3 months)	\$2,601
Current installments of long-term interest-bearing debts	335.4	83.9 (335.4/12 months x 3 months)	794
Contingent liabilities (Guarantees [substantial risk] for monetary indebtedness of associated companies and customers) ...	148.6	37.1 (148.6/12 months x 3 months)	351
Total		¥395.9	\$3,746

Primary Liquidity Reserves

	Billions of Yen		Millions of U.S. dollars
	Liquidity reserves		Liquidity reserves
1. Cash, cash equivalents and time deposits	¥	584.9	\$ 5,534
2. Commitment line agreements		460.0	4,352
Total primary liquidity reserves	¥	1,044.9	\$ 9,886

Secondary Liquidity Reserves

	Billions of Yen		Millions of U.S. dollars
	Liquidity reserves		Liquidity reserves
3. Available portion of O/D for the Company's cash management service	¥	111.8	\$ 1,060
4. Available-for-sale securities (Fair value on consolidated basis)		179.6	1,698
5. Notes receivable		130.6	1,235
Total secondary liquidity reserves	¥	422.0	\$ 3,993
Total liquidity reserves	¥	1,466.9	\$13,879

Capital Resources

The Company's basic policy on capital resources is that new money for investments should be financed by sale and recouping by investing activities and by net cash provided by operating activities.

Cash and cash equivalents amounted to ¥579.6 billion (\$5,484 million), as of March 31, 2004, ¥45.4 billion (8.5%) higher than the level in March 31, 2003. Although there were payments in financing activities in addition to the payments in investment activities, as trademark rights and mining rights were acquired and new and additional investments were made mainly in the food and financing-related sectors, they were exceeded by the amount received in the operating activities by having carried forward the collection of trade receivables and so forth.

Net cash provided by operating activities was ¥184.8 billion (\$1,748 million) during fiscal year 2004, mainly due to the

successive collection of trade receivables. In the overall operating activities, the amount received increased by ¥15.9 billion from the previous fiscal year.

Net cash used in investing activities was ¥55.3 billion (\$523 million). There were payments for new and additional investments mainly in the food and financing-related sectors and so forth, in addition to those for acquiring intangible assets, such as trademark rights and mining rights. Consequently, cash flow from investing activities turned into net cash-outflow in fiscal 2004, while they produced net cash-inflow in the previous fiscal year through the sale of investments, collection of long-term assets and so forth.

Net cash used in financing activities was ¥79.7 billion (\$754 million). In the overall financing activities, net cash-outflow was ¥34.3 billion lower than the previous fiscal year.

The following table shows a summary of cash flows for the fiscal years ended March 31, 2004 and March 31, 2003.

	Billions of Yen		Millions of U.S. dollars
	2004	2003	2004
Net cash provided by operating activities	¥184.8	¥168.8	\$1,748
Net cash provided by (used in) investing activities	(55.3)	5.3	(523)
Net cash used in financing activities	(79.7)	(114.0)	(754)
Effect of exchange rate changes on cash and cash equivalents	(4.4)	(5.6)	(41)
Net increase in cash and cash equivalents	45.4	54.4	430
Cash and cash equivalents at beginning of year	534.2	479.7	5,054
Cash and cash equivalents at end of year	¥579.6	¥534.2	\$5,484

The Company believes that funding generated by net cash provided by operating activities, borrowing from financial institutions or the issuance of stocks or bonds in the capital market will be sufficient to ensure an adequate source of funds to cover the expenditures and payments of liabilities, which it anticipates at this point, now and in the future. However, the actual availability of funding may differ depending on future conditions, such as the

condition of financial markets, economy and business operations and other factors, which the Company is now unable to estimate accurately, because many of these cannot be controlled by the Company. Nevertheless, the Company is convinced that it will be capable of ensuring adequate liquidity from cash flows provided by other sources, even if net cash provided by operating activities falls temporarily.

Off-Balance Sheet Arrangements and Aggregate Contractual Obligations

The Company and its subsidiaries issue various guarantees for indebtedness including loans from the banks of subsidiaries, equity-method associated companies and customers. The amount of guarantees provided by the Company to its subsidiaries is included in the subsidiaries' loans payable liabilities in its con-

solidated balance sheets. Therefore, off-balance sheet guarantees are the total guarantees to equity-method associated companies and customers. The breakdown of guarantees as of March 31, 2004 and March 31, 2003 is summarized as follows:

	Billions of Yen		Millions of U.S. dollars
	2004	2003	2004
Guarantees for equity-method associated companies:			
Maximum potential amount of future payments	¥171.9	¥208.9	\$1,626
Amount of substantial risk	103.8	126.6	981
Guarantees for customers:			
Maximum potential amount of future payments	¥135.2	¥206.2	\$1,280
Amount of substantial risk	65.5	116.2	620
Total:			
Maximum potential amount of future payments	¥307.1	¥415.2	\$2,906
Amount of substantial risk	169.2	242.8	1,601

The maximum potential amount of future payments of the Company under the guarantee contracts is presented above. The amount of substantial risk presents the total amount of the substantial risk taken, based on the actual amount of liability incurred by the guaranteed parties as of the end of the respective term within the pre-determined guaranteed limit established under the guarantee contracts. The amounts that can be recovered from third parties under the back-to-back guarantees submitted by them to the Company or subsidiaries concerned have been excluded in determining the amount of substantial risk. The

disclosures related to guarantees are shown in note 21 "Commitments and Contingent Liabilities" in the consolidated financial statements.

The disclosures related to variable interest entities defined under the provisions of Financial Accounting Standard Board Interpretation No. 46 (revised December 2003) "Consolidation of Variable Interest Entities" are shown in note 2 "Basis of Financial Statements and Summary of Significant Accounting Policies" in the consolidated financial statements.

The following table shows the breakdown by maturity of repayment of short-term debts and long-term debts as well as payments under capital lease and operating lease.

	Billions of Yen				
	Total	Less than 1 year	1-3 years	3-5 years	More than 5 years
Short-term debts	¥ 549.8	549.8			
Long-term debts (including capital leases)	2,078.1	335.4	1,035.8	497.4	209.5
Capital leases	42.2	7.9	12.7	8.4	13.2
Operating leases	104.6	12.5	20.5	15.5	56.0

	Millions of U.S. dollars				
	Total	Less than 1 year	1-3 years	3-5 years	More than 5 years
Short-term debts	\$ 5,202	5,202			
Long-term debts (including capital leases)	19,662	3,174	9,800	4,706	1,982
Capital leases	399	75	120	79	125
Operating leases	990	119	195	146	530

Risk Information

ITOCHU is exposed to various risks such as market risks, credit risks and investment risks, due to the nature of its wide range of businesses. These risks include unpredictable events that may have significant effects on its future business and financial performance. ITOCHU has enhanced its risk management system and risk management methods to monitor and manage these risks, but it is impossible to completely avoid all risks.

Since the introduction of a Division Company System in 1997, the Company has reinforced the concept of self-management in which each Division Company manages the risks associated with individual projects and has continued to develop sophisticated risk management methods. The Company has also established the ALM (Asset Liability Management) Committee as an advisory body to the HMC (Headquarters Management Committee) in which general management policies and significant management matters in the Company are discussed. The ALM Committee plays a central role in managing the balance sheets of ITOCHU and proposing improvements, and in analyzing the risk management across ITOCHU and proposing various risk management methods and improvements.

Specifically, it manages risk exposure for each individual product and service by setting internal covenants for major balance sheet items and segmenting products and services in detail to set exposure limits, criteria to undertake, and standards for return for important products and services.

Furthermore, the Company has introduced RCM (Risk Capital Management), a risk management method based on RAROC (Risk-adjusted Return on Capital) to thoroughly manage its business portfolio through the utilization of two management benchmarks, Risk Assets and the Risk Return Index.

- Risk Capital Management (RCM) is one of the principal management techniques for managing risk. The volume of risk is administered by quantifying risks into risk assets, and efficiency of an asset measured by means of the Risk Return Index (RRI), returns against risk assets. A company can then increase its corporate value by exiting from less efficient assets, and devoting resources to highly-efficient ones.
- Risk Asset is the maximum loss possible from assets held. A risk weight is set using statistical methods that reflects the attributes of the asset, which is then multiplied by the asset amount. Assets measured in this way are not only those recorded on the balance sheets, but include off-balance-sheet items such as guarantees and exchange rate balances.
- Risk Return Index (RRI) is figured from the rate of net income or loss against the total risk asset, which can be compared with cost of equity to determine efficiency.

Descriptions about forecasts are forward looking statements that are based on management's assumptions and beliefs based on information at the end of fiscal 2004.

(1) Market Risks

ITOCHU is exposed to market risks such as foreign exchange rate risk, interest rate risk, commodity price risk and stock price risk. ITOCHU aims to minimize risks relating to market fluctuations such as changes in foreign exchange rates and interest rates by establishing a risk management system that sets a balance limit and other such measures and by utilizing a variety of derivative instruments for hedging purposes. Please refer to ITOCHU's accounting policy for derivative instruments in notes to consolidated financial statements note 2 "Basis of Financial Statements and Summary of Significant Accounting Policies" and note 18 "Financial Instruments."

Foreign Exchange Rate Risk

The Company and certain Group companies are exposed to foreign exchange rate risk regarding transactions denominated in foreign currencies due to its significant involvement in import/export trading. Forward exchange contracts and currency swap contracts are used to minimize risks for these transactions. Also, to manage foreign currency balance, limits on foreign exchange rate risks (limit of balance and that of loss) are set, whereby it manages its balance of foreign currency by contract amount, the amount of its own/others' risk, and short-term/long-term.

Since the Company engages in businesses involving foreign currencies with a number of overseas trading subsidiaries and other overseas group companies, the figures denominated in Japanese yen on its consolidated balance sheets are also exposed to so-called foreign currency translation risk. This translation risk has no impacts on the performance of the business conducted in foreign currencies. In addition, a long period is generally needed to collect the amount of investments. Accordingly, the Company does not hedge the translation risk, as the term of effectiveness provided by hedging is limited.

Interest Rate Risk

ITOCHU is exposed to interest rate risk in fund raising or using by its lending, investing, and operating activities. Interest rate risk refers to the risk of earnings fluctuation caused by changes to interest rates, when mismatches in interest rates sensitivity to assets/liabilities and durations occur. Interest rate risk is, on the whole, expressed by the equation of "balance x magnitude of interest rate change x duration."

To control interest rate risk in a concrete and objective manner, the Company has grappled with quantification of interest rate risk by measuring interest rate risk with a new methodology, "Earning at Risk (EaR)." Based on the results of EaR, the Company sets a certain limit (Loss Cut Limit) as the highest acceptable interest payment, and executes hedging transactions to maintain the loss cut limit. The Company mainly utilizes interest rate swaps to minimize interest rate risk. EaR is monitored every month and a review of the loss cut limit situation is carried out regularly.

Commodity Price Risk

The Company and certain Group companies are exposed to commodity price risk on commodity products that it trades such as crude oil and grain. In the Company, each Division Company sets its own risk management policy and manages purchase contracts, inventories and sales contracts including off-balance sheet items, as well as sets and manages a balance limit and loss cut limit for each individual product. In addition, particularly for products that have high price volatilities and may have a large impact on the Company's management, the Company designates them as "specified important products" that are examined by the ALM Committee and approved by the HMC. In addition, loss cut limit also needs to be reported to and approved by HMC. The trading volumes of specified

important products are reviewed regularly, the results of which are periodically reported to the HMC through the ALM Committee along with their product management standards and methods. The Company is reducing commodity price risk by maintaining the minimum necessary standard balance of products, and by utilizing derivatives such as futures or forward contracts as a means of hedging. For price fluctuation risk of ship charter fares regarding shipping balance that is owned for its own use, like specified important products, it sets and manages the balance limit and the loss cut limit.

Stock Price Risk

ITOCHU holds available-for-sale marketable securities which are vulnerable to price fluctuation. As for stock price risk, the Company aims to optimize the amount of investments by applying exit rules for inefficient and less meaningful investments, because hedging by derivative instruments is not effective for available-for-sale marketable securities held for long-term. Fair value of the available-for-sale marketable securities held by the Company and its subsidiaries was ¥179.6 billion (\$1,698 million) as of March 31, 2004 and ¥167.4 billion as of March 31, 2003. Assuming that the price of these investments had fluctuated by 10%, fair value of the available-for-sale marketable securities would have fluctuated by ¥18.0 billion (\$169.8 million) as of March 31, 2004, and by ¥16.7 billion as of March 31, 2003.

(2) Credit Risks

ITOCHU is exposed to a variety of credit risks that are involved when operating in a wide range of transactions with domestic and overseas business partners, such as failure to provide payments owed to ITOCHU. In the Company, the credit department of each Division Company, which is independent of the business departments, manages and evaluates credit risk from both quantitative and qualitative perspectives, monitoring regularly the credit limit and the status quo of trade receivables and reviewing regularly the status quo of debt collection and delinquency to discuss and record the required provision for doubtful receivables. Specific means of managing credit risks are as follows:

1. Registration System of Business Partners
The Company selects corporations eligible to be business partners based on the registration criteria.
2. Credit Analysis, Credit Limit and Reviewing System
 - Repeated and Continued Transactions:
The Company sets appropriate trading credit limits after credit analysis based on financial analysis and a credit survey, and regularly reviews and renews them.
 - Medium- to Long-Term Projects:
Besides the above process, the Company sets transaction criteria for each individual project, taking into consideration contract conditions and life-time profitability.

3. Quantitative Management of Credit Risk

In addition to a financial analysis scoring system, the Company conducts quantitative management of credit risk by using its proprietary credit rating model, reflected in its provision for doubtful receivables and risk assets.

4. Problem Accounts

The Company conducts in-depth research of the credit characteristics for certain accounts, reviews the transaction policy from time to time, and, when necessary, discusses and records a provision for doubtful receivables.

(3) Country Risk

ITOCHU has trading relationships with many foreign countries, including handling of foreign goods, and investments in foreign trading partners. ITOCHU is therefore exposed to the risk of deterioration of its investments, financing or other assets resulting from regulations imposed by foreign governments, political instability or restrictions on transfers of funds.

In transactions with developing countries, besides taking appropriate countermeasures against country risk for each transaction, the Company utilizes the following systems to avoid concentration of exposure in specific countries: a) Drawing basic policies for transactions with developing countries b) Setting total limit guidelines and limits for each country c) Providing in-house country credit ratings and drawing credit policies by country. The Company also conducts reviews of country ratings, credit policies and limits by country from time to time, taking into consideration the status quo of risk exposure of the Company, which is regularly recognized based on the analysis of information on developing countries garnered from inside and outside the Company.

(4) Investment Risk

Investing in a variety of businesses is one of the major business activities of ITOCHU. Investments are ITOCHU's largest risk assets and therefore, careful judgment is required when managing a strategic investment portfolio, investing in a business that is expected to earn profit commensurate to its risk, or exiting from a business unable to earn profit commensurate to its risk. ITOCHU uses the concept of RCM, described above, as its basic policy for investment. To consider a new investment, profitability relative to investment risk is assessed based on NPV (Net Present Value) on a Risk Asset basis. To monitor an existing investment, for a timely exit decision, it utilizes strict exit criteria that take into account growth potential, and regularly reviews efficiency in terms of a risk return index.

(5) Competition Risks in Trading

ITOCHU's major domestic and foreign trading business is fiercely in competition. ITOCHU is in global competition with domestic and foreign manufacturing and trading companies in international markets, and there is always the possibility of competitors with superior experience, fund-raising power or technical capabilities. The Company is confident that the products ITOCHU handles are competitive in the global markets in terms of price and quality, but this is no guarantee that the products will remain competitive. Furthermore, manufacturers and trading companies in emerging

economies such as China are becoming globally competitive. ITOCHU will face even harsher competition, and there is no distinct possibility that the ITOCHU's products will remain competitive.

(6) Real Estate Impairment and Valuation Loss Risk

In accordance with accounting principles generally accepted in the United States of America, the Company recognizes the impairment losses for fixed assets and the devaluation losses for real estate inventories in the consolidated financial statements. In fiscal 2004, however, considering the slow recovery of the Japanese real estate market, the assets determined to be impaired under early applied impairment accounting in Japan GAAP, giving due respect to Japanese standards, these same properties were recognized as impaired. As a result, for the consolidated financial statements for fiscal 2004, ITOCHU recognized impairment losses for fixed assets of ¥123.3 billion (\$1,167 million), and disposal and devaluation losses for real estate inventories of ¥23.9 billion (\$226 million), totaling losses of ¥147.2 billion (\$1,393 million) on the consolidated financial statements.

The Company believes that all necessary impairment and devaluation losses as of the end of fiscal 2004 were recognized for ITOCHU's real estate. Further recognition may become necessary, however, should there be future downturns in the real estate market, or certain fixed assets become idle following a falloff in demand, or other factors. Under these circumstances, there is a possibility that this will have an effect on the ITOCHU's future results.

(7) Investment in FamilyMart Co., Ltd.

Through its consolidated subsidiary Family Corporation Inc., ITOCHU holds 29.94 million shares of FamilyMart Co., Ltd. ("FamilyMart"), representing 31.0% of FamilyMart's issued shares as of March 31, 2004. FamilyMart's closing share price on the Tokyo Stock Exchange on March 31, 2004 was ¥3,200 per share, a market price approximately 34% below the ITOCHU's consolidated carrying amount.

FamilyMart is an equity-method associated company of the Company. Under the U.S. GAAP guidelines that we have adopted, such shares in equity-method associated companies are subject to impairment accounting, provided that the drop in the fair value amount is other than temporary. The decision as to whether or not the fall in fair market value is temporary is made with comprehensive consideration of all relative factors, including the possibility of recovery of the investment, and trends in the share price.

On March 31, 2004, the Company determined that there was a sufficient possibility of recovery of the investment to justify ITOCHU's investment in shares of FamilyMart, i.e. that the profitability of FamilyMart itself, and the profitability within the Group resulting from related transactions centered on FamilyMart was adequate.

However, should a future possibility to collect the amount of investments in FamilyMart decrease in the face of sluggish results, or it appears that the stock price will fall below a certain standard value for a reasonable period of time, there is the possibility that it will become necessary to apply impairment account-

ing. In this circumstance, there is a possibility that there will be a significant impact on the ITOCHU's performance.

(8) Litigation Against the Company's U.S. Subsidiary

In July 2001, Citibank, N.A., and Citibank Canada, a wholly-owned subsidiary of Citibank, N.A., (together, "Citibank"), filed a complaint against ITOCHU International Inc. ("III") and III Holding Inc. (previously named Copelco Financial Services Group, Inc.) in the United States District Court for the Southern District of New York. Citibank is alleging violation of the federal securities laws, fraud and breach of contract and related claims arising in connection with Citibank's acquisition of all the common stock of Copelco Capital, Inc. ("Copelco"), a former wholly-owned subsidiary of III, for a purchase price of approximately U.S.\$666 million in May 2000. More specifically, Citibank is alleging that Citibank relied on the accuracy of Copelco's financial statements and other documents and statements provided and given by III to Citibank and that such financial statements had not been prepared in compli-

ance with U.S. GAAP and/or in accordance with Copelco's internal accounting rules and practices in connection with, inter alia, accounting and collection policies and procedures of lease receivables, the amount of charge-off concerning delinquent lease receivables, loss reserve methodology, earnings from general ledger accounts and reconciliation of investment accounts, based upon which Citibank seeks compensatory damages and related costs and attorney fees. Disclosures made by Citibank during pre-trial discovery indicate its belief that the total amount of the damages suffered is approximately U.S.\$459 million. III and III Holding Inc. are defending this action vigorously and maintain that they have no liability in this matter. However, due to the inherent uncertainty of litigation, it is not possible to predict at this time the ultimate outcome of this litigation. Accordingly, there can be no assurance that III and III Holding Inc. will prevail in the action or that III's consolidated financial position may not be materially adversely affected by such action.

Critical Accounting Policies

The Company's consolidated financial statements are prepared in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP). In preparation of the consolidated financial statements, the management of the Company is required to make a number of estimates, judgments and assumptions that affect the reported amounts of assets, liabilities, contingent assets and liabilities as of each balance sheet date, and revenues and expenses in each reporting period. The management periodically verifies and makes decisions of its estimates, judgments and assumptions based on the available information that is considered to be reasonable by judging from historical experiences and circumstances. These estimates, judgments and assumptions, however, which are often accompanied by uncertainties, may differ from actual results. These differences may have an effect on the Company's consolidated financial statements and performances of every operating segment. The following accounting policies related to estimates, judgments and assumptions that management believes may materially affect consolidated financial statements.

Evaluation of Investments

Investment balance and profit from investments are important factors in the Company's consolidated financial statements and therefore, accounting judgment on evaluation of investments has a substantial impact on the Company's consolidated financial statements. The Company evaluates marketable securities based on their fair values. The difference between carrying amount and fair value is reported in the consolidated statements of operations for trading securities, while, for available-for-sale securities, differences net of tax, are reported in stockholders' equity as unrealized holding gains (losses) on securities. When the Company judges that the price decline of marketable securities is other than temporary, considering severity and duration of the fair value's drop against carrying amount, impairment losses are recognized.

For the impairment of non-marketable securities, judgment of

an other-than-temporary price decline is conducted after a comprehensive consideration of the magnitude of the decline in terms of net asset value, the financial conditions of the invested companies, and the outlook for their future performance.

For the impairment of marketable investments in equity-method associated companies, in accordance with U.S. Accounting Principles Board Opinions No.18, as is the case for impairment of long-lived assets, the Company judges whether or not a price decline is other than temporary not only by measuring the magnitude of the decline in market value but also comprehensively considering the possibility of collection based on the estimated future cash flows generated from the investment.

The management of the Company believes these investment evaluations are rational. However, differences in estimates such as estimated future cash flows due to unforeseen changes in business conditions may impair the value of investments and have a material impact on the Company's consolidated financial statements.

Provision for Doubtful Receivables

Trade receivables including notes and accounts, in addition to loans, represent a large amount of the Company's assets, and provision for doubtful receivables is an important factor in the Company's consolidated statements of operations. Therefore, accounting judgment on evaluation of receivables has a substantial impact on the Company's consolidated financial statements.

In the Company, the credit department of each Division Company, which is independent of business departments, manages and evaluates credit risk from both quantitative and qualitative perspectives, monitoring regularly the credit limit and the status quo of trade receivables, and reviewing regularly the status quo of debt collection and delinquency to discuss and record the required provision for doubtful receivables. The Company estimates the recoverable amount and records the required provision for doubtful receivables, after comprehensively considering col-

lectability, past insolvency record, financial conditions of debtors and value of collateral.

The management of the Company believes that these estimations of provisions for doubtful receivables are rational. However, deterioration of the debtors' financial conditions and declines in estimated collateral value due to unpredictable changes in business conditions may reduce the recoverable amounts from the latest estimation, and an increase in provision for doubtful receivables may have a material impact on the Company's consolidated financial statements.

Deferred Income Taxes

Deferred income tax assets are an important item in the Company's consolidated balance sheets. Therefore, accounting judgment on evaluation of deferred income taxes has a substantial impact on the Company's consolidated financial statements. In considering the necessity for a valuation allowance for deferred income taxes, the Company reports the realizable amount of deferred income taxes, taking into consideration future taxable income and feasible tax planning, based on information such as historical records and any available information related to the future.

The management of the Company believes these estimations of the realizable amount of deferred income taxes are rational. However, allowance for deferred income taxes may increase or decrease depending on changes in taxable income during the tax planning period and changes in tax planning standards, which may have a material impact on the Company's consolidated financial statements.

Impairment of Long-Lived Assets

If a part of the carrying amount is determined to be unrecoverable due to changes in the situation for long-lived assets used for business and intangible assets whose useful lives are definite, the Company recognizes the impairment of long-lived assets based on fair value by calculating the sum of the outcome of the use of the long-lived asset and future cash flows (before discounts) resulting from its sale, and in case the sum falls below the

carrying amount.

The management of the Company believes these calculations of estimated future cash flows and fair value have been done in a rational manner. However, fluctuations in estimated future cash flows and fair value due to unpredictable changes in business conditions may reduce the evaluation of long-lived assets, which may have a material impact on the Company's consolidated financial statements.

Goodwill and Other Intangible Assets

Goodwill and non-amortizable intangible assets with indefinite useful lives are no longer amortized, but instead tested for impairment at least annually. Fair value is estimated by discounted future cash flows based on the business plan.

The management of the Company believes these calculations of estimated future cash flows and fair value have been done in a rational manner. However, fluctuations in estimated future cash flows and fair value due to unpredictable changes in business conditions may reduce the evaluation of goodwill and other intangible assets, which may have a material impact on the Company's consolidated financial statements.

Cost of Retirement and Severance Benefits

The Company calculates the cost of its employees' retirement and severance benefits and pension obligations based on the same types of assumptions used in actuarial calculations, which include such important estimations as discount rates, retirement rates, death rates, increase rates of salary and long-term expected rates of return on plan assets. To determine each of these assumptions, the Company comprehensively judges all available information including market trends such as interest rate changes.

The management of the Company believes the determination of these assumptions has been done in a rational manner. However, any difference between the assumptions and the actual conditions may influence the future retirement benefit costs and pension liabilities, which may have a material impact on the Company's consolidated financial statements.

Quarterly Financial Data and Stock Price

Quarterly financial data and the Company's stock price performance during fiscal 2004, 2003 and 2002 were as follows:

Years ended March 31 (Unaudited)	Billions of Yen (excluding net income (loss) per share and stock price)											
	1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
	2004	2003	2002	2004	2003	2002	2004	2003	2002	2004	2003	2002
Gross trading profit	¥126.1	¥125.3	¥138.3	¥148.3	¥148.5	¥157.5	¥143.0	¥144.6	¥142.7	¥138.4	¥147.7	¥140.4
Total trading transactions:												
2004 2003 2002												
1st Quarter	¥2,290.0	¥2,402.8	¥2,731.4									
2nd Quarter	¥2,385.5	¥2,672.1	¥3,163.6									
3rd Quarter	¥2,474.6	¥2,559.7	¥2,582.9									
4th Quarter	¥2,366.9	¥2,827.0	¥2,922.6									
Selling, general and administrative expenses ..	(115.1)	(112.7)	(112.8)	(114.0)	(111.8)	(123.0)	(115.2)	(112.5)	(113.8)	(121.7)	(111.5)	(115.8)
Provision for doubtful receivables	(0.3)	(0.4)	(0.9)	(4.6)	(2.5)	(8.5)	(0.9)	(1.7)	(1.4)	(4.8)	(12.3)	(6.1)
Interest income	3.6	5.4	10.4	2.9	4.4	9.1	2.8	4.7	6.4	3.5	2.4	8.0
Interest expense	(10.0)	(12.9)	(22.1)	(8.7)	(12.5)	(17.7)	(9.5)	(11.7)	(15.8)	(9.4)	(10.5)	(13.3)
Dividends received	3.6	3.1	2.6	1.9	1.7	5.8	2.5	2.6	2.7	2.5	2.7	2.0
Gain (loss) on disposal of investments and marketable securities, net of write-down	0.9	5.4	7.2	(4.7)	4.2	17.8	0.7	(0.3)	4.1	(10.4)	(22.5)	(15.5)
Gain (loss) on property and equipment-net	0.3	0.2	0.1	(1.8)	(1.0)	(3.8)	0.5	0.3	(0.2)	(128.4)	(0.3)	(3.8)
Other-net	1.2	(4.1)	1.2	(4.2)	(0.5)	(2.4)	(0.9)	(1.6)	3.9	(10.2)	(2.3)	(5.0)
Income (loss) before income taxes, minority interests, equity in earnings of associated companies and extraordinary items	10.2	9.3	24.0	15.2	30.5	34.8	23.0	24.4	28.6	(140.4)	(6.6)	(9.1)
Income taxes	6.3	5.6	10.3	10.3	18.8	22.7	12.1	12.9	18.0	(74.1)	8.3	(2.7)
Income (loss) before minority interests, equity in earnings of associated companies and extraordinary items	3.9	3.7	13.7	4.9	11.7	12.1	10.9	11.5	10.6	(66.3)	(14.9)	(6.4)
Minority interests	(0.9)	(1.3)	(1.9)	(4.1)	(2.6)	(4.9)	(3.2)	(2.7)	(3.2)	(1.9)	(3.9)	(1.1)
Equity in earnings of associated companies	7.0	6.8	0.4	6.5	3.9	5.9	6.9	5.5	3.5	2.4	2.3	1.5
Net income (loss) before extraordinary items	10.1	9.2	12.2	7.3	13.0	13.1	14.6	14.3	10.9	(65.7)	(16.5)	(6.0)
Extraordinary items—gain on negative goodwill	—	—	—	1.8	—	—	—	—	—	—	—	—
Net income (loss)	¥ 10.1	¥ 9.2	¥ 12.2	¥ 9.1	¥ 13.0	¥ 13.1	¥ 14.6	¥ 14.3	¥ 10.9	¥ (65.7)	¥ (16.5)	¥ (6.0)
Net income (loss) per share: (Yen)	¥ 6.4	¥ 6.5	¥ 8.5	¥ 5.8	¥ 8.5	¥ 9.2	¥ 9.3	¥ 9.0	¥ 7.7	¥ (41.6)	¥ (10.4)	¥ (4.2)
Stock price (Yen)												
High	¥ 306	¥ 506	¥ 520	¥ 380	¥ 448	¥ 509	¥ 410	¥ 346	¥ 397	¥ 480	¥ 316	¥ 477
Low	231	396	427	293	276	282	310	198	269	344	249	276

Note: "Selling, general and administrative expenses" in the 4th quarter of fiscal year 2004 includes the amount of net loss on settlement of the substitutional portion of the Employees' Pension Fund of ¥3,161 million (\$30 million).

Change in Independent Auditors

On May 16, 2003, the board of directors of the Company resolved to appoint Deloitte Touche Tohmatsu, statutory independent auditors according to the Japanese Commercial Code (the "Code"), to independent auditors of the consolidated financial statements. This change was merely caused by the necessity of unification of independent auditors for both consolidated and non-consolidated financial statements, with the revision of the Code that enforces entities to prepare the statutory consolidated financial statements in accordance with the Code from the fiscal

year beginning April 1, 2004. During the two most recent fiscal years, there were no disagreements between the Company and the former independent auditors of the consolidated financial statements, about any matter of accounting principles or practices, consolidated financial statement disclosures, or auditing scope of procedures. An unqualified opinion was expressed on the former independent auditor's report on the consolidated financial statements for either of the past two years.

Consolidated Balance Sheets

ITOCHU Corporation and Subsidiaries
As of March 31, 2004 and 2003

Assets	Millions of Yen		Millions of U.S. dollars (Note 2)
	2004	2003	2004
Current assets:			
Cash and cash equivalents (notes 2 and 7).....	¥ 579,565	¥ 534,156	\$ 5,484
Time deposits (note 7).....	5,297	15,216	50
Marketable securities (notes 2, 3 and 7).....	42,302	40,879	400
Trade receivables (note 7):			
Notes.....	130,562	145,764	1,235
Accounts (note 20).....	948,795	907,315	8,977
Allowance for doubtful receivables (notes 2 and 5).....	(21,937)	(24,816)	(207)
Net trade receivables.....	1,057,420	1,028,263	10,005
Due from associated companies.....	83,709	98,157	792
Inventories (notes 2 and 7).....	374,171	402,242	3,541
Advances to suppliers.....	46,739	40,398	442
Prepaid expenses.....	20,658	17,952	195
Deferred tax assets (notes 2 and 12).....	36,279	31,812	343
Other current assets.....	217,039	196,103	2,054
Total current assets.....	2,463,179	2,405,178	23,306
Investments and non-current receivables:			
Investments in and advances to associated companies (notes 2, 4 and 7).....	481,451	447,155	4,555
Other investments (notes 2, 3, 7 and 8).....	386,522	339,527	3,657
Other non-current receivables (notes 7 and 20).....	382,872	465,548	3,623
Allowance for doubtful receivables (notes 2 and 5).....	(174,662)	(206,050)	(1,653)
Net investments and non-current receivables.....	1,076,183	1,046,180	10,182
Property and equipment, at cost (notes 2, 7, 8 and 20):			
Land.....	158,584	264,825	1,500
Buildings.....	317,596	298,215	3,005
Machinery and equipment.....	260,272	250,107	2,463
Furniture and fixtures.....	53,528	49,467	506
Construction in progress.....	7,875	6,322	75
Total property and equipment, at cost.....	797,855	868,936	7,549
Less accumulated depreciation.....	314,692	276,439	2,977
Net property and equipment.....	483,163	592,497	4,572
Goodwill and other intangible assets, less accumulated amortization (notes 2 and 6).....	110,751	71,190	1,048
Prepaid pension cost (notes 2 and 10).....	183,743	225,732	1,739
Deferred tax assets, non-current (notes 2 and 12).....	129,101	89,585	1,221
Other assets.....	41,162	56,043	389
Total.....	¥4,487,282	¥4,486,405	\$42,457

Liabilities and Stockholders' Equity	Millions of Yen		Millions of U.S. dollars (Note 2)
	2004	2003	2004
Current liabilities:			
Short-term debt (notes 7 and 9)	¥ 549,809	¥ 465,108	\$ 5,202
Current installments of long-term debt (notes 7 and 9)	335,444	525,831	3,174
Trade payables:			
Notes and acceptances (note 7)	154,902	168,310	1,466
Accounts	754,147	769,403	7,135
Total trade payables	909,049	937,713	8,601
Due to associated companies	42,941	36,058	406
Income taxes payable (note 12)	18,275	19,505	173
Accrued expenses	92,240	88,407	873
Advances from customers	53,467	44,164	506
Deferred tax liabilities (notes 2 and 12)	208	1,149	2
Advances and deposits received	143,714	143,297	1,360
Total current liabilities	2,145,147	2,261,232	20,297
Long-term debt, excluding current installments (notes 7, 9 and 20)	1,757,313	1,637,916	16,627
Accrued retirement and severance benefits (notes 2 and 10)	21,512	22,383	204
Deferred tax liabilities, non-current (notes 2 and 12)	13,261	9,528	125
Commitments and contingent liabilities (note 21)			
Minority interests	127,183	129,126	1,203
Stockholders' equity:			
Common stock (note 15):			
Authorized 3,000,000,000 shares;			
issued:			
1,584,889,504 shares 2004			
1,583,487,736 shares 2003	202,241	202,241	1,914
Capital surplus (notes 15 and 16)	136,915	136,842	1,295
Retained earnings (note 16):			
Legal reserve	3,450	3,212	33
Other retained earnings	106,958	143,014	1,012
Accumulated other comprehensive loss (notes 2, 3, 10, 12 and 17)	(25,982)	(58,408)	(246)
Treasury stock, at cost			
2,582,665 shares 2004			
2,133,695 shares 2003	(716)	(681)	(7)
Total stockholders' equity	422,866	426,220	4,001
Total	¥4,487,282	¥4,486,405	\$42,457

See notes to consolidated financial statements.

Consolidated Statements of Operations

ITOCHU Corporation and Subsidiaries
Years ended March 31, 2004, 2003 and 2002

	Millions of Yen			Millions of U.S. dollars (Note 2)
	2004	2003 As restated (Note 2)	2002 As restated (Note 2)	2004
Revenue (notes 2 and 20):				
Sales revenue	¥1,355,372	¥1,312,657	¥1,297,868	\$ 12,824
Trading margins and commissions on trading transactions	383,375	370,131	390,471	3,627
Total trading transactions (notes 2, 4 and 14):				
2004: ¥ 9,516,967 million (\$90,046 million)				
2003: ¥10,461,620 million				
2002: ¥11,400,471 million				
Total revenue	1,738,747	1,682,788	1,688,339	16,451
Cost of sales	(1,182,852)	(1,116,751)	(1,109,472)	(11,191)
Gross trading profit (note 14)	555,895	566,037	578,867	5,260
Selling, general and administrative expenses (note 20)	(462,894)	(448,473)	(465,519)	(4,380)
Settlement loss from the transfer of the substitutional portion of the Employees' Pension Fund (notes 2 and 10)	(22,767)	—	—	(215)
Subsidy from government on the transfer of the substitutional portion of the Employees' Pension Fund (notes 2 and 10)	19,606	—	—	185
Provision for doubtful receivables	(10,624)	(16,845)	(16,831)	(101)
Interest income	12,819	16,939	33,895	121
Interest expense	(37,562)	(47,594)	(68,834)	(355)
Dividends received	10,528	10,076	12,997	100
Gain (loss) on disposal of investments and marketable securities, net of write-down (notes 3, 8 and 19)	(13,633)	(13,182)	13,502	(129)
Loss on property and equipment-net (note 8)	(129,432)	(755)	(7,622)	(1,225)
Other-net (notes 2 and 11)	(13,982)	(8,528)	(2,260)	(132)
Income (loss) before income taxes, minority interests, equity in earnings of associated companies and extraordinary items	(92,046)	57,675	78,195	(871)
Income taxes (notes 2 and 12):				
Current	31,122	31,287	38,227	295
Deferred	(76,579)	14,365	10,046	(725)
Total income taxes	(45,457)	45,652	48,273	(430)
Income (loss) before minority interests, equity in earnings of associated companies and extraordinary items	(46,589)	12,023	29,922	(441)
Minority interests	(10,042)	(10,484)	(11,093)	(95)
Equity in earnings of associated companies (note 4)	22,859	18,539	11,362	217
Net income (loss) before extraordinary items	(33,772)	20,078	30,191	(319)
Extraordinary items— gain on negative goodwill, less applicable income taxes of ¥1,271 million (\$12 million) (note 2)	1,828	—	—	17
Net Income (loss)	¥ (31,944)	¥ 20,078	¥ 30,191	\$ (302)
		Yen		U.S. dollars (Note 2)
	2004	2003	2002	2004
Net income (loss) per common share before extraordinary items (notes 2 and 13):				
Basic	¥ (21.36)	¥ 13.12	¥ 21.18	\$ (0.20)
Diluted	—	13.12	21.18	—
Extraordinary items per common share— gain on negative goodwill, less applicable income taxes:				
Basic	1.16	—	—	0.01
Diluted	—	—	—	—
Net income (loss) per common share:				
Basic	¥ (20.20)	¥ 13.12	¥ 21.18	\$ (0.19)
Diluted	—	13.12	21.18	—

See notes to consolidated financial statements.

Consolidated Statements of Stockholders' Equity

ITOCHU Corporation and Subsidiaries
Years ended March 31, 2004, 2003 and 2002

	Millions of Yen			Millions of U.S. dollars (Note 2)
	2004	2003	2002	2004
Common stock (note 15):				
Balance at beginning of year				
issued:				
1,583,487,736 shares 2004				
1,425,487,736 shares 2003	¥202,241	¥174,749	¥174,749	\$1,914
Issuance of common stock				
158,000,000 shares 2003	—	27,492	—	—
Acquisition of minority interests through issuance of common stock				
1,401,768 shares 2004	—	—	—	—
Balance at end of year				
1,584,889,504 shares 2004				
1,583,487,736 shares 2003	¥202,241	¥202,241	¥174,749	\$1,914
Capital surplus (notes 15 and 16):				
Balance at beginning of year	¥136,842	¥111,348	¥112,691	\$1,295
Issuance of common stock	—	27,285	—	—
Acquisition of minority interests through issuance of common stock	141	—	—	1
Redistribution arising from sale by parent of common				
stock of subsidiaries and associated companies	(82)	(1,791)	(1,343)	(1)
Excess arising from retirement of treasury stock	14	—	—	0
Balance at end of year	¥136,915	¥136,842	¥111,348	\$1,295
Retained earnings (note 16):				
Legal reserve:				
Balance at beginning of year	¥ 3,212	¥ 3,410	¥ 2,614	\$ 31
Transfer from other retained earnings	301	16	1,180	3
Redistribution arising from sale by parent of common				
stock of subsidiaries and associated companies	(63)	(214)	(384)	(1)
Balance at end of year	¥ 3,450	¥ 3,212	¥ 3,410	\$ 33
Other retained earnings:				
Balance at beginning of year	¥143,014	¥128,468	¥108,421	\$1,353
Net income (loss)	(31,944)	20,078	30,191	(302)
Cash dividends	(3,956)	(7,521)	(10,691)	(37)
Transfer to legal reserve	(301)	(16)	(1,180)	(3)
Redistribution arising from sale by parent of common				
stock of subsidiaries and associated companies	145	2,005	1,727	1
Balance at end of year	¥106,958	¥143,014	¥128,468	\$1,012
Accumulated other comprehensive loss (notes 2, 3, 10, 12 and 17):				
Balance at beginning of year	¥ (58,408)	¥ (20,264)	¥ (81,535)	\$ (553)
Other comprehensive income (loss)	32,426	(38,144)	61,271	307
Balance at end of year	¥ (25,982)	¥ (58,408)	¥ (20,264)	\$ (246)
Treasury stock:				
Balance at beginning of year	¥ (681)	¥ (43)	¥ —	\$ (7)
Net change in treasury stock	(35)	(638)	(43)	(0)
Balance at end of year	¥ (716)	¥ (681)	¥ (43)	\$ (7)
Total	¥422,866	¥426,220	¥397,668	\$4,001
Comprehensive income (loss):				
Net income (loss)	¥ (31,944)	¥ 20,078	¥ 30,191	\$ (302)
Other comprehensive income (loss) (notes 2, 3, 10, 12 and 17)	32,426	(38,144)	61,271	307
Total	¥ 482	¥ (18,066)	¥ 91,462	\$ 5

See notes to consolidated financial statements.

Consolidated Statements of Cash Flows

ITOCHU Corporation and Subsidiaries
Years ended March 31, 2004, 2003 and 2002

	Millions of Yen			Millions of U.S. dollars (Note 2)
	2004	2003	2002	2004
Cash flows from operating activities:				
Net income (loss).....	¥ (31,944)	¥ 20,078	¥ 30,191	\$ (302)
Adjustments to reconcile net income (loss) to net cash provided by operating activities:				
Depreciation and amortization	40,184	33,794	35,839	380
Provision for doubtful receivables	10,624	16,845	16,831	101
Gain (loss) on disposal of investments and marketable securities, net of write-down....	13,633	13,182	(13,502)	129
Loss on property and equipment-net	129,432	755	7,622	1,225
Equity in earnings of associated companies, less dividends received	(17,310)	(12,104)	(4,566)	(164)
Deferred income taxes	(76,579)	14,365	10,046	(725)
Minority interests	10,042	10,484	11,093	95
Extraordinary items-gain on negative goodwill.....	(1,828)	—	—	(17)
Change in assets and liabilities:				
Trade receivables	81,657	102,408	194,853	773
Due from associated companies	9,747	21,308	(1,909)	92
Inventories	26,592	20,780	48,361	251
Trade payables	(12,394)	(40,105)	(53,715)	(117)
Due to associated companies	5,429	(331)	11,969	51
Other-net	(2,505)	(32,616)	(76,610)	(24)
Net cash provided by operating activities	184,780	168,843	216,503	1,748
Cash flows from investing activities:				
Payments for purchases of property, equipment and other assets.....	(71,735)	(47,310)	(38,257)	(679)
Proceeds from sales of property, equipment and other assets.....	23,789	30,754	11,853	225
Net increase in investments in and advances to associated companies	(8,546)	(8,558)	(50,895)	(81)
Payments for purchases of other investments	(46,611)	(47,335)	(66,989)	(441)
Proceeds from sales of other investments	38,998	43,354	46,899	369
Proceeds from sales of subsidiaries' common stock	2,098	4,385	13,282	20
Increase in other non-current receivables	(56,409)	(52,797)	(60,650)	(534)
Collections of other non-current receivables	53,634	70,116	115,130	508
Net decrease in time deposits.....	9,769	2,573	238,982	93
Net decrease (increase) in marketable securities	(287)	10,071	4,653	(3)
Net cash provided by (used in) investing activities	(55,300)	5,253	214,008	(523)
Cash flows from financing activities:				
Proceeds from long-term debt	602,557	483,477	492,770	5,701
Repayments of long-term debt	(627,925)	(620,534)	(630,515)	(5,941)
Net decrease in short-term debt	(47,543)	(22,205)	(86,856)	(450)
Proceeds from issuance of common stock	—	54,777	—	—
Proceeds from minority interests through issuance of subsidiaries' common stock ...	393	1,405	6,475	4
Cash dividends	(3,956)	(7,521)	(10,691)	(37)
Cash dividends to minority interests	(3,270)	(3,164)	(3,187)	(31)
Net decrease (increase) in treasury stock	49	(276)	(43)	0
Net cash used in financing activities	(79,695)	(114,041)	(232,047)	(754)
Effect of exchange rate changes on cash and cash equivalents	(4,376)	(5,633)	6,334	(41)
Net increase in cash and cash equivalents	45,409	54,422	204,798	430
Cash and cash equivalents at beginning of year	534,156	479,734	274,936	5,054
Cash and cash equivalents at end of year	¥579,565	¥534,156	¥479,734	\$5,484
Supplemental disclosures of cash flow information				
Cash paid during the year for:				
Interest	¥ 42,204	¥ 49,915	¥ 74,748	\$ 399
Income taxes	30,808	35,162	46,228	291
Information regarding non-cash investing and financing activities:				
Contribution of securities to pension trust (note 10)	—	52,358	85,016	—
Withdrawal of plan assets (note 10)	25,618	—	—	242
Non-monetary exchange of shares	628	3,054	—	6
Exchange of assets in transfer of business:				
Assets contributed	5,630	—	—	53
Liabilities extinguished	92	—	—	1
Assets received	5,538	—	—	52
Shares acquired in spin-off of business:				
Assets contributed	—	—	306,916	—
Liabilities transferred	—	—	276,491	—
Shares acquired	—	—	30,425	—

See notes to consolidated financial statements.

Notes to Consolidated Financial Statements

ITOCHU Corporation and Subsidiaries

1. Nature of Operations

ITOCHU Corporation (the "Company") is one of the major Japanese "sogo shosha," or general trading companies. As a "Globally Integrated Corporation," the Company and its subsidiaries purchase, distribute and market a wide variety of commodities including raw materials, capital goods, and consumer goods, whether for Japanese domestic trade, trade between Japan and other nations, or trade between third-party nations.

The Company and its subsidiaries not only operate worldwide through trading in various commodities but also provide various

services, such as financing arrangements for customers and suppliers, planning and coordinating industrial projects, functioning as an organizer, and gathering extensive information. In addition, the Company operates in a wide range of business activities—developing market potential, providing services for logistics and transportation and for information and communications, engaging in construction, developing resources, investing in the growing high-technology and multimedia fields, and promoting environmental protection.

2. Basis of Financial Statements and Summary of Significant Accounting Policies

(1) Basis of Financial Statements

The accompanying consolidated financial statements are stated in Japanese yen, the currency of the country in which the Company is incorporated and principally operates. The translation of Japanese yen amounts into U.S. dollar amounts for the year ended March 31, 2004 is included solely for the convenience of readers outside Japan and has been made at the rate of ¥105.69=U.S.\$1 (official rate as of March 31, 2004 announced by The Bank of Tokyo-Mitsubishi, Ltd.). The translation should not be construed as a representation that the Japanese yen amounts could be converted into U.S. dollars at the above or any other rate.

The accompanying consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP"). All necessary adjustments have been made to conform with U.S. GAAP, because the Company and its subsidiaries maintain their records and prepare their financial statements in accordance with accounting principles prevailing in the countries of incorporation. The major adjustments include those relating to the valuation of certain investment securities, deferred gains on sales of property, pension costs, amortization of intangible assets and goodwill, and derivative instruments and hedging activities.

(2) Summary of Significant Accounting Policies

Consolidation and Investments in Associated Companies

The consolidated financial statements include the accounts of the Company and its directly or indirectly majority-owned foreign and domestic subsidiaries. The accounts of the subsidiaries are included on the basis of their respective fiscal periods, which mainly end on March 31 or within 3 months before March 31. Significant transactions occurring between subsidiaries' fiscal year-end (if not March 31) and March 31 are properly adjusted in the consolidated financial statements.

The assessment of whether a company is recognized as a subsidiary is based on the Company's ownership in voting shares and consideration of shares contributed to a pension trust. The Company maintains the right to vote the contributed shares, but the right to dispose of them is executed by the trustee. This equity in contributed shares to a pension trust is included in minority interests in the consolidated financial statements.

Investments in associated companies (generally companies owned 20% to 50%) are recorded at cost plus the companies' equity in undistributed earnings and losses of such companies since acquisition. All significant unrealized intercompany profits have been eliminated. The amounts of dividends received from associated companies have reduced investments in associated companies. The excess of cost over the net assets acquired is allocated to identifiable assets based on fair values at the date of

acquisition. The unassigned residual value of the excess of the cost over the net assets is not amortized and is tested for impairment at least annually.

Foreign currency translation

Foreign currency financial statements have been translated in accordance with Statement of Financial Accounting Standards No. 52, "Foreign Currency Translation." Pursuant to this statement, the assets and liabilities of foreign subsidiaries and associated companies are translated into Japanese yen at the respective year-end exchange rates. All income and expense accounts are translated at average rates of exchange. The resulting foreign currency translation adjustments, net of tax, are included in accumulated other comprehensive income (loss). Foreign currency receivables and payables are translated into Japanese yen at year-end exchange rates and resulting foreign exchange gains and losses are recognized in earnings, which are included in "Other-net" in the consolidated statements of operations.

Revenue

The Company's management determined that, subsequent to the issuance of the Company's 2003 consolidated financial statements, the Company and its subsidiaries presented revenue and corresponding cost of revenue in the consolidated statements of operations for the year ended March 31, 2004, and retroactively restated the consolidated statements of operations for the years ended March 31, 2003 and 2002, to conform with Emerging Issues Task Force Issue 99-19 "Reporting Revenue Gross as a Principal versus Net as an Agent" (EITF 99-19). EITF 99-19 requires that certain revenue transactions with corresponding cost of revenue be presented on a gross basis when the company is the primary obligor in the arrangement, when the company has general inventory risk before customer order is placed or upon customer return, or depending on relevant facts and circumstances of the transactions. Other than these transactions, the company should recognize revenue on a net basis. In accordance with EITF 99-19, the Company and its subsidiaries present certain revenue transactions with corresponding cost of revenue on a gross basis as "Sales revenue" in the consolidated statements of operations, including sales of manufacturing, processing and service rendering, and sales with general inventory risk before customer order. The revenue that should be recognized on a net basis, is presented as "Trading margins and commissions on trading transactions" in the consolidated statements of operations. Adoption of this principle required the restatement of previously issued financial statements but did not have an impact on gross trading profit, net income (loss) or stockholders' equity.

Trading Transactions

The Company and its subsidiaries act as either principal or agent in their trading transactions. Title to and payment for the goods pass through the companies without physical acquisition and delivery in certain transactions in which the companies act as principal.

Total trading transactions in the consolidated statements of operations consist of sales with respect to transactions in which the companies act as principal, including sales of real estate, and the total amount of transactions in which the companies act as agent.

Total trading transactions in the consolidated statements of operations is presented in accordance with Japanese accounting practice, and is not meant to present sales or revenue in accordance with U.S. GAAP. Total trading transactions is a non-GAAP measure commonly used by similar Japanese trading companies and should not be construed as equivalent to, or a substitute or proxy for, revenue, or as an indicator of the companies' operating performance, liquidity or cash flows generated by operating, investing or financing activities.

Income Taxes

The Company and its subsidiaries utilize the asset and liability method of accounting for income taxes in accordance with Statement of Financial Accounting Standards No.109, "Accounting for Income Taxes."

Deferred tax assets and liabilities are recognized for the estimated future tax consequences attributable to temporary differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases, and net operating loss carryforwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect of a change in rates on deferred tax assets and liabilities is recognized in earnings in the period that includes the enactment date. A valuation allowance for deferred tax assets is recognized when some portion or all of the deferred tax assets will not be realized.

Cash Equivalents

For the purpose of the statements of cash flows, the Company and its subsidiaries consider highly liquid, easily convertible to cash, and short-term (original maturities of three months or less) investments with insignificant risk of changes in value, including short-term time deposits, to be cash equivalents.

Marketable Securities and Other Investments

The Company and its subsidiaries have adopted Statement of Financial Accounting Standards No.115, "Accounting for Certain Investments in Debt and Equity Securities" (SFAS 115) for certain investments included in "Marketable securities" and "Other investments." SFAS 115 requires that certain investments in debt and equity securities be classified as held-to-maturity, trading or available-for-sale. Those securities classified as held-to-maturity are reported at amortized cost. Unrealized holding gains and losses for trading securities are included in earnings. Unrealized holding gains and losses for available-for-sale securities are reported in accumulated other comprehensive income (loss) in stockholders' equity on a net-of-tax basis. The cost of securities is determined using the average-cost method. Non marketable securities included in "Other investments" are stated at cost or less (after impairment).

The Company and its subsidiaries periodically review investments for impairment, and review the fair value of held-to-maturity and available-for-sale securities to determine if the fair value of any individual securities has declined below its cost and if such decline is other than temporary. If the decline in value is judged to be other than temporary, an impairment loss is recognized based on the fair value. Whether a decline in value is other than temporary is determined by considering the severity (the extent to which fair value

is below cost) and duration (period of time that a security has been impaired) of the impairment.

Inventories

Inventories are stated at the lower of cost or market, cost being determined principally by the specific identification method.

Impaired Loans and Allowance for Doubtful Receivables

In accordance with Statement of Financial Accounting Standards No.114, "Accounting by Creditors for Impairment of a Loan" (SFAS 114) and No.118, "Accounting by Creditors for Impairment of a Loan—Income Recognition and Disclosures, an amendment of FASB Statement No. 114," the Company and its subsidiaries have valued certain loans based on either the present value of expected future cash flows discounted at the loan's effective interest rate, or the loan's observable market price, or the fair value of the collateral if the loan is collateral dependent. A valuation allowance is recognized if the fair value of the loan is less than the recorded amounts.

The Company and its subsidiaries have recognized interest income on impaired loans principally on a cash basis.

Long-lived Assets

The Company and its subsidiaries have adopted Statement of Financial Accounting Standards No.144, "Accounting for the Impairment or Disposal of Long-Lived Assets." Long-lived assets to be held and used are reviewed for impairment by using undiscounted expected future cash flows whenever events or changes in circumstances indicate that some portion of the carrying amount of the assets may not be recoverable. If the sum of the expected future cash flows is less than the carrying amount of the assets, an impairment loss is recognized based on the fair value. Long-lived assets to be disposed of by sale are reported at the lower of carrying amount or fair value less cost to sell.

Goodwill and Other Intangible Assets

The Company and its subsidiaries have adopted Statement of Financial Accounting Standards No.141, "Business Combinations" (SFAS 141), and Statement of Financial Accounting Standards No.142, "Goodwill and Other Intangible Assets" (SFAS 142) on April 1, 2002. SFAS 141 requires that the purchase method of accounting be used for all business combinations. SFAS 141 also specifies the types of acquired intangible assets that are required to be recognized and reported separately from goodwill and those acquired intangible assets that are required to be included in goodwill. SFAS 142 requires that goodwill no longer be amortized, but instead tested for impairment at the reporting unit level at least on an annual basis and between annual tests if an event occurs or circumstances change that would more likely than not reduce the fair value below its carrying amount. SFAS 142 also requires that recognized intangible assets with definite useful lives be amortized over their respective estimated useful lives and reviewed for impairment in accordance with Statement of Financial Accounting Standards No.144, "Accounting for the Impairment or Disposal of Long-Lived Assets." Any recognized intangible assets determined to have an indefinite useful lives are not to be amortized, but instead tested for impairment in the same manner as goodwill.

In accordance with SFAS 141, the Company and its subsidiaries recognized an extraordinary gain related to the excess of fair value of acquired net assets over cost of an investment in associated companies in the year ended March 31, 2004. The extraordinary gain was ¥1,828 million (\$17 million), net of tax of ¥1,271 million (\$12 million), and is presented in the consolidated statements of operations as "Extraordinary items—gain on negative goodwill, less applicable income taxes of ¥1,271 million (\$12 million)."

Derivative Instruments and Hedging Activities

The Company and its subsidiaries adopted Statement of Financial

Accounting Standards No.133, "Accounting for Derivative Instruments and Hedging Activities" (SFAS 133) and Statement of Financial Accounting Standards No.138, "Accounting for Certain Derivative Instruments and Certain Hedging Activities, an amendment of FASB Statement No. 133" (SFAS 138) on April 1, 2001.

SFAS 133 and SFAS 138 require that all derivative instruments, such as foreign exchange contracts, interest rate swap contracts and commodity price contracts, be recognized in the financial statements and measured at fair value, regardless of the purpose or intent for holding them, as either assets or liabilities.

The accounting for changes in cash flow or fair value depends on the intended use of the derivative instruments and resulting hedge effectiveness.

All derivative instruments are recognized on the balance sheet at their fair value. The Company and its subsidiaries designate and account for derivative instruments as follows:

- "Fair value hedge": a hedge of the fair value of a recognized asset or liability or of an unrecognized firm commitment. The changes in fair value of recognized assets or liabilities or unrecognized firm commitments and related derivative instruments that are designated and qualify as fair value hedges are recorded in earnings if the hedges are considered highly effective.
- "Cash flow hedge": a hedge of the variability of cash flow to be received or paid related to a forecasted transaction or a recognized asset or liability. The changes in fair value of derivative instruments that are designated and qualify as cash flow hedges are recorded in accumulated other comprehensive income (loss) if the hedges are considered highly effective.

This treatment is continued until earnings are affected by the variability in cash flows to be received or paid related to the forecasted transactions or the recognized assets or liabilities designated as the hedged items. The ineffective portion of the hedge is currently reported in earnings.

- "Foreign currency hedge": a hedge of foreign-currency fair value or cash flow. The changes in fair value or cash flow of recognized assets or liabilities, unrecognized firm commitments or forecasted transactions and derivatives that are designated and qualify as foreign-currency fair value or cash flow hedges are recorded in either earnings or accumulated other comprehensive income (loss) if the hedges are considered highly effective.

Recognition in earnings or accumulated other comprehensive income (loss) is dependent on the treatment of foreign currency hedges as fair value hedges or cash flow hedges.

The Company and its subsidiaries meet the documentation requirements as prescribed by SFAS 133 and SFAS 138, which include their risk-management objective and strategy for undertaking various hedge transactions.

In addition, a formal assessment is made at the hedge's inception and periodically at every quarter on an on-going basis, as to whether the derivatives used in hedging activities are highly effective in off-setting changes in fair values or cash flows of hedged items.

Hedge accounting is discontinued for ineffective hedges, if any. The changes in fair value of derivative instruments related to discontinued hedges are recognized in earnings currently.

The changes in fair value of derivative instruments for trading purposes are recorded in earnings.

Costs Associated with Exit or Disposal Activities

In June 2002, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards No.146, "Accounting for Costs Associated with Exit or Disposal Activities"

(SFAS 146). SFAS 146 requires that a liability be recognized for those costs related to exit or disposal activities performed after December 31, 2002 only when the liability is incurred, instead of the date of an entity's commitment to an exit plan. SFAS 146 also establishes fair value as the objective for initial measurement of liabilities related to exit or disposal activities. The adoption of SFAS 146 did not have a material effect on the Company's consolidated financial position and results of operations.

Asset Retirement Obligations

In June 2001, the FASB issued Statement of Financial Accounting Standards No.143, "Accounting for Asset Retirement Obligations" (SFAS 143), which addresses financial accounting and reporting for obligations associated with the retirement of tangible long-lived assets and the associated asset retirement costs. SFAS 143 applies to legal obligations associated with the retirement of long-lived assets that result from the acquisition, construction, development and (or) normal use of the asset. SFAS 143 requires that the fair value of a liability for an asset retirement obligation be recognized in the period in which it is incurred if a reasonable estimate of fair value can be made. The Company and its subsidiaries adopted the provision of SFAS 143 on April 1, 2003. The adoption of SFAS 143 did not have a material effect on the Company's consolidated financial position and results of operations.

Transfer to the Japanese Government of the Substitutional Portion of Employee Pension Fund Liabilities

In January 2003, the Emerging Issues Task Force reached a final consensus on Issue 03-2, "Accounting for the Transfer to the Japanese Government of the Substitutional Portion of Employee Pension Fund Liabilities" (EITF 03-2). EITF 03-2 addresses accounting for a transfer to the Japanese government of a substitutional portion of an Employees' Pension Fund plan (EPF) which is a defined benefit pension plan established under the Welfare Pension Insurance Law. EITF 03-2 requires employers to account for the entire separation process of a substitutional portion from an entire plan (including a corporate portion) upon completion of the transfer to the government of the substitutional portion of the benefit obligation and related plan assets as the culmination of a series of steps in a single settlement transaction. Under this approach, the difference between the fair value of the obligation and the assets required to be transferred to the government should be accounted for and separately disclosed as a subsidy. In March 2003, the applications that were submitted by the Company were approved by the government for an exemption from the obligation to pay benefits for future employee service related to the substitutional portion. Another approval for transfer of the remaining substitutional portion (that is, the benefit obligation related to past services) was obtained in January 2004. The remaining benefit obligation of the substitutional portion (that amount earned for past services) as well as the related government-specified portion of the plan assets of the EPF were transferred to the government in March 2004. With respect to these transactions, "Settlement loss from the transfer of the substitutional portion of the Employees' Pension Fund" of ¥22,767 million (\$215 million) and "Subsidy from government on the transfer of the substitutional portion of the Employees' Pension Fund" of ¥19,606 million (\$185 million) were recognized in the year ended March 31, 2004.

Issuance of Stock by Subsidiaries or Associated Companies

With respect to the issuance of the shares to a third party by a subsidiary or an associated company the resulting gain or loss arising from the change in the Company's ownership interest are recorded in earnings for the period when such shares are issued.

Depreciation

Depreciation of property and equipment (including property leased

to others) is computed principally by the straight-line method using rates based upon the estimated useful lives of the related property and equipment.

Net Income (Loss) Per Share

Net income (loss) per share is computed based on the weighted average number of shares of common stock outstanding (excluding treasury stock). Diluted net income per share is computed reflecting potentially dilutive securities.

Comprehensive Income (Loss)

The Company and its subsidiaries have adopted Statement of Financial Accounting Standards No. 130, "Reporting Comprehensive Income" (SFAS 130). SFAS 130 establishes standards for the reporting and display of comprehensive income (loss) and its components (revenues, expenses, gains and losses) in a full set of general-purpose financial statements and requires that all items be reported in a financial statement that is displayed with the same prominence as other financial statements. Comprehensive income (loss) consists of net income (loss) and the net of tax changes in foreign currency translation adjustments, minimum pension liability adjustments, net unrealized holding gains or losses on marketable securities and other investments, and net unrealized holding gains or losses on derivative instruments.

Leases

The Company and its subsidiaries lease fixed assets under direct financing leases and operating leases as lessors. Income from direct financing leases is recognized by amortization of unearned income over the lease term at a constant periodic rate of return on the net investment. Operating lease income is recognized over the lease term on a straight-line basis.

The Company and its subsidiaries lease fixed assets under operating leases and capital leases as lessees. For capital lease obligations, interest expense is recognized over the lease term at a constant periodic rate on the lease obligation. Accumulated depreciation of the leased assets is recognized over the lease term on a straight-line basis. Rental expense on operating leases is recognized over the lease term on a straight-line basis.

Guarantees

In November 2002, the FASB issued FASB Interpretation No. 45, "Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others" (FIN 45). FIN 45 requires that a liability be recorded in the guarantor's balance sheets upon issuance of a guarantee. The

Company and its subsidiaries adopted the recognition provisions of FIN 45 prospectively to guarantees issued after December 31, 2002. The disclosures related to guarantees are shown in Note 21 "Commitments and Contingent Liabilities."

Variable Interest Entities

In January 2003, the FASB issued FASB Interpretation No. 46 "Consolidation of Variable Interest Entities" (FIN 46) and its revision (FIN 46R) in December 2003. FIN 46R defines the entities of which equity has specified characteristics as variable interest entities, and also requires that the primary beneficiary which owns a majority of the variable interests consolidate the variable interest entities. Variable interests are rights that receive economic gains and obligations that absorb economic losses from changes in the fair values of the variable interest entities' assets and liabilities. The Company and its subsidiaries adopted FIN 46R for all variable interest entities in the year ended March 31, 2004. The adoption of FIN 46R did not have a material effect on the consolidated financial position and results of operations.

The Company and its subsidiaries have involvement in certain businesses such as ocean plying vessels, property development and providing loans to third parties through special purpose entities. The Company and its subsidiaries retain variable interests in these special purpose entities, which are classified as variable interest entities under FIN 46R through loans, guarantees and equity investments.

There are no material matters to disclose about the entities where the Company and its subsidiaries are the primary beneficiary.

The total assets and maximum exposure to loss to the Company as a result of its involvement in the variable interest entities where the Company and its subsidiaries are not the primary beneficiary, but have significant variable interests as of March 31, 2004 were ¥56,966 million (\$539 million) and ¥22,673 million (\$215 million). The maximum exposure to loss, which includes loans and guarantees, are partly recovered by guarantee provided by third parties.

Use of Estimates

Management of the Company has made a number of estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses, and the disclosure of contingent assets and liabilities to prepare these financial statements. Actual results could differ from those estimates.

(3) Reclassification

Certain reclassifications and changes have been made to prior year amounts to conform to the current year's presentation.

3. Marketable Securities and Investments

Debt and Marketable Equity Securities

Debt and marketable equity securities included in "Marketable securities" and "Other investments" consist of trading, available-for-sale and held-to-maturity securities. The cost, gross unrealized holding gains, gross unrealized holding losses, and fair value of available-for-sale and held-to-maturity securities by major security type as of March 31, 2004 and 2003 were as follows:

	Millions of Yen			
	2004			
	Cost	Gross Unrealized Holding Gains	Gross Unrealized Holding Losses	Fair Value
Current:				
Available-for-sale:				
Debt securities	¥ 8,626	¥ 1	¥ 1	¥ 8,626
Total	¥ 8,626	¥ 1	¥ 1	¥ 8,626
Held-to-maturity:				
Debt securities	¥ 1	¥ —	¥ —	¥ 1
Total-Current	¥ 8,627	¥ 1	¥ 1	¥ 8,627
Non-current:				
Available-for-sale:				
Equity securities	¥ 97,462	¥70,177	¥158	¥167,481
Debt securities	3,590	42	181	3,451
Total	¥101,052	¥70,219	¥339	¥170,932
Held-to-maturity:				
Debt securities	¥ 50	¥ —	¥ —	¥ 50
Total-Non-current	¥101,102	¥70,219	¥339	¥170,982

	Millions of Yen			
	2003			
	Cost	Gross Unrealized Holding Gains	Gross Unrealized Holding Losses	Fair Value
Current:				
Available-for-sale:				
Debt securities	¥ 7,044	¥ 1	¥ 580	¥ 6,465
Total	¥ 7,044	¥ 1	¥ 580	¥ 6,465
Held-to-maturity:				
Debt securities	¥ —	¥ —	¥ —	¥ —
Total-Current	¥ 7,044	¥ 1	¥ 580	¥ 6,465
Non-current:				
Available-for-sale:				
Equity securities	¥146,774	¥18,086	¥15,801	¥149,059
Debt securities	11,849	54	24	11,879
Total	¥158,623	¥18,140	¥15,825	¥160,938
Held-to-maturity:				
Debt securities	¥ 849	¥ —	¥ —	¥ 849
Total-Non-current	¥159,472	¥18,140	¥15,825	¥161,787

	Millions of U.S. dollars			
	2004			
	Cost	Gross Unrealized Holding Gains	Gross Unrealized Holding Losses	Fair Value
Current:				
Available-for-sale:				
Debt securities	\$ 81	\$ 0	\$ 0	\$ 81
Total	\$ 81	\$ 0	\$ 0	\$ 81
Held-to-maturity:				
Debt securities	\$ 0	\$ —	\$ —	\$ 0
Total-Current	\$ 81	\$ 0	\$ 0	\$ 81
Non-current:				
Available-for-sale:				
Equity securities	\$922	\$664	\$ 1	\$1,585
Debt securities	34	0	2	32
Total	\$956	\$664	\$ 3	\$1,617
Held-to-maturity:				
Debt securities	\$ 1	\$ —	\$ —	\$ 1
Total-Non-current	\$957	\$664	\$ 3	\$1,618

In addition to the securities listed above, the Company and its subsidiaries held trading securities of ¥33,675 million (\$319 million) and ¥34,414 million, which are equal to their fair value, as of March 31, 2004 and 2003, respectively. The portion of trading

gains for the year that relates to trading securities still held at March 31, 2004, 2003 and 2002 were ¥1,897 million (\$18 million), ¥1,483 million and ¥4,054 million, respectively.

Securities with gross unrealized holding losses and the length of time that individual securities have been in a continuous unrealized loss position as of March 31, 2004 were as follows:

	Millions of Yen					
	2004					
	Less than twelve months		Twelve months or longer		Total	
Fair Value	Gross Unrealized Holding Losses	Fair Value	Gross Unrealized Holding Losses	Fair Value	Gross Unrealized Holding Losses	
Current:						
Available-for-sale:						
Debt securities	¥ 58	¥ 1	—	—	¥ 58	¥ 1
Total	¥ 58	¥ 1	—	—	¥ 58	¥ 1
Held-to-maturity:						
Debt securities	¥ —	¥ —	—	—	¥ —	¥ —
Total-Current	¥ 58	¥ 1	—	—	¥ 58	¥ 1
Non-current:						
Available-for-sale:						
Equity securities	¥ 777	¥158	—	—	¥ 777	¥158
Debt securities	2,563	181	—	—	2,563	181
Total	¥3,340	¥339	—	—	¥3,340	¥339
Held-to-maturity:						
Debt securities	¥ —	¥ —	—	—	¥ —	¥ —
Total-Non-current	¥3,340	¥339	—	—	¥3,340	¥339

	Millions of U.S.dollars					
	2004					
	Less than twelve months		Twelve months or longer		Total	
Fair Value	Gross Unrealized Holding Losses	Fair Value	Gross Unrealized Holding Losses	Fair Value	Gross Unrealized Holding Losses	
Current:						
Available-for-sale:						
Debt securities	\$ 1	\$ 0	—	—	\$ 1	\$ 0
Total	\$ 1	\$ 0	—	—	\$ 1	\$ 0
Held-to-maturity:						
Debt securities	\$ —	\$ —	—	—	\$ —	\$ —
Total-Current	\$ 1	\$ 0	—	—	\$ 1	\$ 0
Non-current:						
Available-for-sale:						
Equity securities	\$ 7	\$ 1	—	—	\$ 7	\$ 1
Debt securities	24	2	—	—	24	2
Total	\$ 31	\$ 3	—	—	\$ 31	\$ 3
Held-to-maturity:						
Debt securities	\$ —	\$ —	—	—	\$ —	\$ —
Total-Non-current	\$ 31	\$ 3	—	—	\$ 31	\$ 3

The contractual maturities of debt securities classified as available-for-sale and held-to-maturity as of March 31, 2004 were as follows:

	Millions of Yen		Millions of U.S. dollars	
	Cost	Fair Value	Cost	Fair Value
Available-for-sale:				
Due within one year	¥ 8,626	¥ 8,626	\$ 81	\$ 81
Due after one year through five years	2,344	2,262	22	21
Due after five years through ten years	776	725	7	7
Due after ten years	470	464	5	4
Total	¥12,216	¥12,077	\$ 115	\$ 113
Held-to-maturity:				
Due within one year	¥ 1	¥ 1	\$ 0	\$ 0
Due after one year through five years	46	46	1	1
Due after five years through ten years	4	4	0	0
Due after ten years	—	—	—	—
Total	¥ 51	¥ 51	\$ 1	\$ 1

The gross realized gains and losses on sales of available-for-sale securities for the years ended March 31, 2004, 2003 and 2002 were gains of ¥10,541 million (\$100 million), ¥20,028 million and ¥19,428 million, and losses of ¥185 million (\$2 million), ¥9,319 million and ¥1,450 million, respectively. The proceeds from sales of available-for-sale securities were ¥21,225 million (\$201 million) for the year ended March 31, 2004.

Investments Other than Debt and Marketable Equity Securities

Other investments include investments in non-traded and unaffiliated customers and suppliers and long-term deposits amounting to ¥215,540 million (\$2,039 million) and ¥177,740 million as of March 31, 2004 and 2003, respectively.

4. Investments in Associated Companies

Summarized financial information in respect of associated companies as of March 31, 2004 and 2003, and for the years ended March 31, 2004, 2003 and 2002 is shown below:

	Millions of Yen		Millions of U.S. dollars
	2004	2003	2004
Current assets	¥2,085,865	¥1,692,593	\$19,736
Non-current assets, principally property and equipment	2,024,308	1,947,672	19,153
Total assets	4,110,173	3,640,265	38,889
Current liabilities	1,907,846	1,584,428	18,051
Non-current liabilities, principally long-term debt	1,285,738	1,292,655	12,165
Net assets	¥ 916,589	¥ 763,182	\$ 8,673

	Millions of Yen			Millions of U.S. dollars
	2004	2003	2002	2004
Total trading transactions	¥5,049,194	¥4,596,262	¥3,021,776	\$47,774
Net earnings	55,311	43,387	40,192	523
The Company's equity in net earnings	22,859	18,539	11,362	217
Cash dividends received from the associated companies	5,549	6,435	6,796	53

Included above under current assets, current liabilities, and non-current liabilities are amounts due to and from the Company and its subsidiaries as shown in the accompanying consolidated balance sheets.

Total trading transactions and purchases of the Company and its subsidiaries with associated companies for the years ended March 31, 2004, 2003 and 2002 are summarized as follows:

	Millions of Yen			Millions of U.S. dollars
	2004	2003	2002	2004
Total trading transactions	¥642,112	¥562,810	¥454,618	\$ 6,075
Purchases	143,984	176,187	265,005	1,362

The Company and its subsidiaries account for investments in associated companies over which the Company and its subsidiaries have significant influence or ownership of 20% or more but less than or equal to 50% under the equity method. Significant equity method investees include CENTURY LEASING SYSTEM, INC. (20.1%), Marubeni-Itochu Steel Inc. (50.0%), ITOCHU ENEX CO., LTD. (40.1%) and FamilyMart Co., Ltd. (31.0%). The percentages shown in the above sentence are voting shares held by the Company and its subsidiaries at March 31, 2004.

Investments in common stock of associated companies include marketable equity securities in the carrying amounts of ¥280,282 million (\$2,652 million) and ¥235,738 million at March 31, 2004 and 2003, respectively. Corresponding aggregate quoted market values were ¥231,624 million (\$2,192 million) and ¥127,637 million at March 31, 2004 and 2003, respectively.

The balances of the excess of the cost of the Company's investments in associated companies are shown in note 6 "Goodwill and Other Intangible Assets."

5. Impaired Loans and Allowance for Doubtful Receivables

The balances of the allowance for doubtful receivables as of March 31, 2004, 2003 and 2002 were ¥196,599 million (\$1,860 million), ¥230,866 million and ¥275,911 million, respectively. Provision for doubtful receivables, credits charged off and other changes during the year ended March 31, 2004 amounted to ¥10,624 million (\$101 million), ¥36,812 million (\$348 million) and decrease of ¥8,079 million (\$77 million), respectively. Other changes primarily consisted of effects due to changes in number of consolidated subsidiaries and changes in foreign exchange rates. Net changes during the years ended March 31, 2003 and 2002 were decreases of ¥45,045 million and ¥67,144 million, respectively.

The carrying amounts of the impaired loans within the scope of

SFAS 114 as of March 31, 2004 and 2003 were ¥219,923 million (\$2,081 million) and ¥264,843 million, respectively, and the allowance for doubtful receivables related to those impaired loans were ¥158,663 million (\$1,501 million) and ¥190,883 million, respectively. The recorded investment in the impaired loans, net of the allowance for doubtful receivables, is either secured by collateral or believed to be collectible.

The average amounts of the impaired loans during the years ended March 31, 2004, 2003 and 2002 were ¥245,049 million (\$2,319 million), ¥292,959 million and ¥339,099 million, respectively. The amounts of interest income recognized on the impaired loans for the years ended March 31, 2004, 2003 and 2002 were not significant.

6. Goodwill and Other Intangible Assets

Intangible assets subject to amortization at March 31, 2004 and 2003 comprised the following:

	Millions of Yen				Millions of U.S. dollars	
	2004		2003		2004	
	Gross carrying amount	Accumulated amortization	Gross carrying amount	Accumulated amortization	Gross carrying amount	Accumulated amortization
Trademarks	¥ 23,744	¥ (6,612)	¥20,240	¥ (6,946)	\$ 225	\$ (63)
Software	40,429	(20,434)	35,356	(17,100)	382	(193)
Mining rights	26,486	(2,578)	11,872	(1,436)	251	(24)
Others	18,801	(6,325)	13,567	(4,731)	178	(60)
Total	¥109,460	¥(35,949)	¥81,035	¥(30,213)	\$1,036	\$(340)

Intangible assets subject to amortization that were acquired during the year ended March 31, 2004 totaled ¥30,102 million (\$285 million), which primarily consisted of mining rights of ¥14,516 million (\$137 million), trademarks of ¥5,323 million (\$50 million) and software of ¥6,196 million (\$59 million). The weighted average amortization periods for mining rights, trademarks and software that were acquired during the year ended March 31, 2004 were 18 years, 20 years and 5 years, respectively. They are mainly amortized using the straight-line method for trademarks and software, and the unit-of-production method for mining rights.

The aggregate amortization expenses for intangible assets for the years ended March 31, 2004 and 2003 were ¥9,513 million (\$90 million) and ¥9,800 million, respectively. The estimated aggregate amortization expense for intangible assets for the next five years is as follows:

Years ending March 31	Millions of Yen	Millions of U.S. dollars
2005	¥9,735	\$92
2006	9,356	89
2007	6,553	62
2008	4,603	44
2009	3,706	35

The carrying amount of intangible assets not subject to amortization with indefinite useful life at March 31, 2004 and 2003 comprised the following:

	Millions of Yen		Millions of U.S. dollars
	2004	2003	2004
Unlimited land lease	¥1,883	¥1,119	\$18
Trademarks and others	5,619	3,746	53
Total	¥7,502	¥4,865	\$71

Intangible assets with indefinite useful life that are not subject to amortization were acquired during the year ended March 31, 2004, and mainly consisted of trademarks of ¥2,213 million (\$21 million).

Upon the adoption of SFAS 142, the Company and its subsidiaries ceased amortization of goodwill on April 1, 2002, and has tested such goodwill for impairment during the years ended March 31, 2004 and 2003. As a result, during the years ended

March 31, 2004 and 2003, impairment losses amounting to ¥474 million (\$4 million) and ¥1,077 million, respectively, were recognized, since the carrying amounts of goodwill exceeded the implied fair values.

The changes in the carrying amount of goodwill by operating segment for the year ended March 31, 2004 were as follows:

	Millions of Yen						
	Machinery	Aerospace, Electronics & Multimedia	Chemicals, Forest Products & General Merchandise	Food	Finance, Realty, Insurance & Logistics Services	Other	Total
Balance at April 1, 2003	¥2,535	¥ 1,362	¥7,311	¥20	¥ —	¥4,275	¥15,503
Acquired	511	13,349	68	—	—	1,035	14,963
Impairment losses	—	—	—	—	—	(474)	(474)
Other changes	(60)	1,074	(843)	(20)	144	(549)	(254)
Balance at March 31, 2004	¥2,986	¥15,785	¥6,536	¥—	¥144	¥4,287	¥29,738

	Millions of U.S. dollars						
	Machinery	Aerospace, Electronics & Multimedia	Chemicals, Forest Products & General Merchandise	Food	Finance, Realty, Insurance & Logistics Services	Other	Total
Balance at April 1, 2003	\$24	\$ 13	\$69	\$ 0	\$ —	\$41	\$147
Acquired	5	126	1	—	—	9	141
Impairment losses	—	—	—	—	—	(4)	(4)
Other changes	(1)	10	(8)	0	1	(5)	(3)
Balance at March 31, 2004	\$28	\$149	\$62	\$ —	\$ 1	\$41	\$281

Note: 1. "Other changes" primarily consists of translation adjustments and reclassification from (to) other accounts.

2. "Textile" and "Energy, Metals & Minerals" have no goodwill as of March 31, 2004 and 2003.

The above list for the last year included goodwill associated with equity method investments (equity method goodwill), which was excluded from the list for this year. The balance of equity method goodwill as of March 31, 2004 and 2003 were ¥136,342 million (\$1,290 million) and ¥133,480 million, respectively.

Net income (loss) and net income (loss) per share for the years

ended March 31, 2004, 2003 and 2002 when adjusted to exclude the amortization expense related to goodwill and indefinite useful life intangible assets, which were previously incurred based on the accounting standard prior to the adoption of SFAS 142, were as follows:

	Millions of Yen			Millions of U.S. dollars
	2004	2003	2002	2004
Net income (loss)	¥(31,944)	¥20,078	¥30,191	\$(302)
Add back:				
Goodwill amortization	—	—	3,608	—
Intangible assets amortization	—	—	247	—
Adjusted net income (loss)	¥(31,944)	¥20,078	¥34,046	\$(302)

	Yen			U.S. dollars
	2004	2003	2002	2004
Net income (loss) per share	¥(20.20)	¥13.12	¥21.18	\$(0.19)
Add back:				
Goodwill amortization	—	—	2.53	—
Intangible assets amortization	—	—	0.17	—
Adjusted net income (loss) per share	¥(20.20)	¥13.12	¥23.88	\$(0.19)

7. Pledged Assets

The following assets were pledged as collateral at March 31, 2004 and 2003:

	Millions of Yen		Millions of U.S. dollars
	2004	2003	2004
Cash and cash equivalents and time deposits	¥ 288	¥ 40	\$ 3
Marketable securities	58	66	1
Trade receivables	24,358	60,845	230
Inventories	1,441	1,470	14
Investments and non-current receivables	129,376	140,531	1,224
Property and equipment, at cost	105,912	112,593	1,002
Total	¥261,433	¥315,545	\$2,474

Collateral was pledged to secure the following obligations at March 31, 2004 and 2003:

	Millions of Yen		Millions of U.S. dollars
	2004	2003	2004
Short-term debt	¥ 22,248	¥ 20,420	\$ 210
Long-term debt	191,999	222,906	1,817
Guarantees of contracts and others	53,196	60,439	503
Total	¥267,443	¥303,765	\$2,530

In addition, acceptances payable were secured by trust receipts on merchandise and the proceeds from the sale thereof. Because of the large volume of import transactions, the amount of such assets pledged is not determinable.

Both short-term and long-term loans are generally made pursuant to agreements which customarily provide that, upon the request of the lender, collateral or guarantors (or additional collateral or guarantors) will be furnished with respect to the loans

under certain circumstances, and that the lender may treat any collateral, whether furnished for specific loans or otherwise, as collateral for present and future indebtedness to such lender. Several of the bank loan agreements also provide that the lending bank has the right to offset deposited cash with it against any debt (including debt arising out of contingent obligations) to the bank that has become due at stated maturity or earlier.

8. Impairment of Long-lived Assets

The Company and its subsidiaries recognized impairment losses on long-lived assets of ¥125,343 million (\$1,186 million), ¥2,150 million and ¥6,992 million for the years ended March 31, 2004, 2003 and 2002, respectively, which were included in 'Loss on property and equipment-net' in the consolidated statements of operations. The impaired assets were primarily domestic commercial buildings for rent and golf courses in the Finance, Realty, Insurance & Logistics Services operating segment and domestic

property held for lease and unutilized assets in the Other, Adjustments & Eliminations operating segment. The impairments were generally due to the slow recovery of rents for commercial buildings and to the continuous decline in market value of land in Japan. The fair value of assets was primarily determined based on discounted cash flows and independent appraisals by third party. Impairment losses recognized for the year ended March 31, 2004 by the operating segments were as follows:

	Millions of Yen		Millions of U.S. dollars
	2004	2004	2004
Textile	¥ 188		\$ 2
Machinery	1,913		18
Aerospace, Electronics & Multimedia	1,330		12
Chemicals, Forest Products & General Merchandise	7		0
Food	1,035		10
Finance, Realty, Insurance & Logistics Services	91,920		870
Other, Adjustments & Eliminations	28,950		274
Total	¥125,343		\$1,186

The Company also recognized impairment losses on investments in real estate of ¥1,457 million (\$14 million) and ¥583 million for the years ended March 31, 2004 and 2003, respectively, which were included in 'Gain (loss) on disposal of investments and marketable securities, net of write-down' in the consolidated

statements of operations. The impaired assets included certain domestic land held for development purpose. The impairments were mainly due to the continuous decline in market value of land in Japan.

9. Short-term and Long-term Debt

Short-term debt at March 31, 2004 and 2003 consisted of the following:

	Millions of Yen		Millions of U.S. dollars
	2004	2003	2004
Short-term loans, mainly from banks	¥ 549,809	¥ 465,108	\$ 5,202

Long-term debt at March 31, 2004 and 2003 is summarized below:

	Millions of Yen		Millions of U.S. dollars
	2004	2003	2004
Banks and financial institutions:			
Secured:			
Japan Bank for International Cooperation, due 2003-2013, interest mainly 1%-7%	¥ 54,592	¥ 69,800	\$ 517
Other, due 2003-2023, interest mainly 1%-9%	137,407	153,106	1,300
Unsecured:			
Due 2003-2015, interest mainly 0%-15%	1,501,722	1,452,485	14,208
Debentures:			
Unsecured bonds and notes:			
Issued in 1996, 3.15% Yen Bonds due 2003	—	20,000	—
Issued in 1997, 2.45% Yen Bonds due 2009	10,000	10,000	95
Issued in 1998, 2.45% Yen Bonds due 2003	—	70,000	—
Issued in 1998, 3.10% Yen Bonds due 2008	30,000	30,000	283
Issued in 1998, 3.00% Yen Bonds due 2008	10,000	10,000	95
Issued in 1999, 2.00% Yen Bonds due 2003	—	20,000	—
Issued in 1999, 2.00% Yen Bonds due 2003	—	30,000	—
Issued in 1999, 2.20% Yen Bonds due 2004	10,000	10,000	95
Issued in 1999, 1.93% Yen Bonds due 2004	10,000	10,000	95
Issued in 1999, 1.93% Yen Bonds due 2004	9,100	9,100	86
Issued in 1999, 2.13% Yen Bonds due 2004	10,000	10,000	95
Issued in 1999, 3.19% Yen Bonds due 2009	10,000	10,000	95
Issued in 2001, 1.00% Yen Bonds due 2005	20,000	20,000	189
Issued in 2001, 1.00% Yen Bonds due 2005	30,000	30,000	283
Issued in 2001, 0.84% Yen Bonds due 2005	10,000	10,000	95
Issued in 2001, 1.02% Yen Bonds due 2006	10,000	10,000	95
Issued in 2002, 0.84% Yen Bonds due 2005	10,000	10,000	95
Issued in 2003, 0.84% Yen Bonds due 2006	10,000	10,000	95
Issued in 2003, 0.79% Yen Bonds due 2008	15,000	—	141
Issued in 2003, 0.41% Yen Bonds due 2006	10,000	—	95
Issued in 2003, 0.87% Yen Bonds due 2010	10,000	—	95
Issued in 2003, 0.47% Yen Bonds due 2007	10,000	—	95
Issued in 2003, 0.64% Yen Bonds due 2006	15,000	—	141
Issued in 2003, 1.14% Yen Bonds due 2008	10,000	—	95
Issued in and after 1995, Medium-Term Notes etc., maturing through 2009	44,628	75,648	422
Others	80,656	54,435	762
Total	2,078,105	2,134,574	19,662
SFAS 133 fair value adjustment	14,652	29,173	139
Total	2,092,757	2,163,747	19,801
Less current installments	(335,444)	(525,831)	(3,174)
Long-term debt, less current installments	¥1,757,313	¥1,637,916	\$16,627

SFAS 133 fair value adjustment: The amount of adjustment to record the fair value as of the balance sheet date for long-term debt which is hedged with derivatives, in accordance with Statement of Financial Accounting Standards No. 133, "Accounting for Derivative Instruments and Hedging Activities" (SFAS 133).

Certain agreements with Japan Bank for International Cooperation require that the Company, upon request of the lender, apply all or a portion of its operating income or the proceeds from the sale of any debentures or common stock to the reduction of outstanding loans when the lender believes that the Company is able to reduce such loans through increased earnings or otherwise and further provide that the lender may request that any proposed distribution of earnings be submitted to the lender for review and approval before presentation to the stockholders. The Company has never received such a request and does not expect that any such request will be made.

The Company and certain subsidiaries have entered into interest rate swap agreements for certain long-term debts as a means of managing their interest rate exposure. The total long-term debts hedged by such swap agreements was ¥1,344,765 million (\$12,724 million) and ¥1,108,184 million at March 31, 2004 and 2003, respectively.

Reference is made to note 7 for a description of collateral and certain customary provisions of long-term and short-term bank loan agreements relating to collateral and other rights of such lenders.

10. Retirement and Severance Benefits

The Company and certain subsidiaries have funded retirement pension plans (e.g. Employees' Pension Fund (EPF) and tax-qualified pension plan) covering substantially all of their employees. Benefits under these pension plans are based on a number of years of service and certain other factors. Plan assets are comprised primarily of listed stocks, bonds and other interest-bearing securities. Certain other subsidiaries have unfunded retirement and severance plans providing lump-sum payment benefits to their employees.

In January 2003, the Emerging Issues Task Force reached a final consensus on Issue 03-2, "Accounting for the Transfer to the Japanese Government of the Substitutional Portion of Employee Pension Fund Liabilities" (EITF 03-2). EITF 03-2 requires employers to account for the entire separation process of the substitutional portion from an entire plan (including a corporate portion) upon completion of the transfer to the government of the substitutional portion of the benefit obligation and related plan assets as the culmination of a series of steps in a single settlement transaction. Under this approach, the difference between the fair value of the obligation and the assets required to be transferred to the government should be accounted for and separately disclosed as a subsidy. In March 2004, the Company and certain subsidiaries had transferred the substitutional portion of the EPF to the government and the difference between the fair value of the obligation and the assets was ¥19,606 million (\$185 million).

The Company transferred the EPF to the ITOCHU Employees' Pension Fund after returning the substitutional portion of the EPF to the government. The Company simultaneously adopted a cash

The aggregate annual maturities of long-term debt after March 31, 2004 are as follows:

Years ending March 31	Millions of Yen	Millions of U.S. dollars
2005	¥ 335,444	\$ 3,174
2006	535,393	5,066
2007	500,369	4,734
2008	210,609	1,993
2009	286,790	2,713
2010 and thereafter	209,500	1,982
Total	¥2,078,105	\$19,662

The Company has commitment line agreements for working capital needs. The amounts available under such agreements were ¥250,000 million (\$2,365 million) for short-term commitment agreements and ¥210,000 million (\$1,987 million) for long-term commitment agreements at March 31, 2004. All amounts were unused at March 31, 2004.

balance plan and changed a portion of the ITOCHU Employees' Pension Fund to be a definite-term plan. These amendments reduced the benefit obligation and resulted in a recognition of prior service cost. In addition, returning the substitutional portion of the EPF, revision of pension plan, and increase in plan assets due to recovery of stock value resulted in the plan assets exceeding the benefit obligation. The Company withdrew a portion of the excess plan assets from plan assets. The fair value of the stock and cash that the Company withdrew was ¥25,618 million (\$242 million) and ¥5,080 million (\$48 million), respectively.

In July 2003, the Company reduced the future portion of the tax-qualified pension plan and introduced a defined contribution pension plan.

In December 2003, the FASB issued Statement of Financial Accounting Standards No.132 (revised 2003), "Employers' Disclosures about Pensions and Other Postretirement Benefits" (SFAS 132R). SFAS 132R revises and prescribes employers' disclosures about pension plans and other postretirement benefit plans; it does not change the measurement or recognition of those plans. SFAS 132R retains the disclosure requirements contained in the original SFAS 132. It also requires additional disclosures about the plan assets, obligations, cash flow, and net periodic pension cost and defined benefit pension plans and other postretirement benefit plans. SFAS 132R is generally effective for fiscal years ended after December 15, 2003.

The Company and certain subsidiaries use a March 31, measurement date for the majority of its plans.

Changes in the benefit obligations and the fair value of the plan assets for the years ended March 31, 2004 and 2003 were as follows:

	Millions of Yen		Millions of U.S. dollars
	2004	2003	2004
Change in benefit obligations:			
Projected benefit obligations at beginning of year	¥ 336,246	¥ 327,480	\$3,181
Service cost	9,511	10,967	90
Interest cost	7,596	7,830	72
Plan participants' contributions	1,025	1,644	9
Unrecognized prior service cost arising from changes in pension plans.....	(25,782)	—	(244)
Actuarial loss/(gain)	(9,715)	(2,414)	(92)
Benefits paid	(13,232)	(8,792)	(125)
Foreign currency translation adjustments	173	140	2
Other	(39,125)	(609)	(370)
Projected benefit obligation at end of year	266,697	336,246	2,523
Change in plan assets:			
Fair value of plan assets at beginning of year	308,102	313,237	2,915
Actual return on plan assets	74,243	(85,677)	702
Employer contributions	18,045	88,195	171
Plan participants' contributions	1,025	1,644	10
Benefits paid	(13,232)	(8,792)	(125)
Foreign currency translation adjustments	(68)	(68)	(1)
Other	(49,084)	(437)	(464)
Fair value of plan assets at end of year	339,031	308,102	3,208
Funded status at end of year	(72,334)	28,144	(685)
Unrecognized actuarial loss	(141,110)	(262,264)	(1,335)
Unrecognized prior service cost arising from changes in pension plans	49,967	27,416	473
Net amount recognized	(163,477)	(206,704)	(1,547)
Adjustments to recognize minimum pension liability:			
Accumulated other comprehensive loss, gross of tax	1,246	3,355	12
Net amount recognized in the consolidated balance sheets	(162,231)	(203,349)	(1,535)
Prepaid pension cost	(183,743)	(225,732)	(1,739)
Accrued retirement and severance benefits recognized in the consolidated balance sheets	21,512	22,383	204
Actuarial present value of accumulated benefit obligations at end of year	¥ 264,644	¥ 325,198	\$2,504
Weighted-average assumptions used to determine benefit obligations at the end of year:			
Discount rate	2.40%	2.40%	
Expected long-term rate of return on plan assets	3.50%	3.50%	
Rate of compensation increase.....	1.90–6.00%	2.30–6.70%	
Weighted-average assumptions used to determine net periodic pension cost for the year:			
Discount rate	2.40%	2.40%	
Expected long-term rate of return on plan assets	3.50%	3.50%	
Rate of compensation increase.....	2.30–6.70%	2.30–6.70%	

"Employer contributions" for the year ended March 31, 2003 included the contribution of equity securities to an employee pension trust. The fair value of those securities at the time of contribution was ¥52,358 million. The "Other" in the change in benefit obligations for the year ended March 31, 2004 included the amount of the transfer, which was ¥41,702 million (\$395 million), to the government of the Company and certain subsidiaries' substitutional portion of EPF. The "Other" in the change in plan assets for the year ended March 31, 2004 included the amount

of the transfer, which was ¥20,845 million (\$197 million), to the government of the substitutional portion of EPF, which the Company and certain subsidiaries transferred to the government and the amount of the withdrawal ¥30,698 million (\$290 million) from plan assets. The fair value of equity securities of subsidiaries and associated companies included in plan assets was ¥25,501 million (\$241 million) and ¥36,058 million at March 31, 2004 and 2003, respectively.

The net cost of retirement and severance benefits for the years ended March 31, 2004, 2003 and 2002 consisted of the following:

	Millions of Yen			Millions of U.S. dollars
	2004	2003	2002	2004
Service cost-benefits earned during the year	¥ 9,511	¥10,967	¥ 10,868	\$ 90
Interest cost on projected benefit obligation	7,596	7,830	8,996	72
Expected return on plan assets	(7,178)	(7,006)	(6,576)	(68)
Net amortization	19,392	10,929	6,104	184
Settlement loss of unrecognized actuarial loss from the transfer of the substitutional portion of the Employees' Pension Fund.....	24,018	—	—	227
De-recognition of the previously accrued salary progression.....	(1,251)	—	—	(12)
Net periodic pension cost	¥52,088	¥22,720	¥19,392	\$ 493

Total income and expenses related to pension plans for the years ended March 31, 2004, 2003 and 2002 consisted of the following:

	Millions of Yen			Millions of U.S. dollars
	2004	2003	2002	2004
Net periodic pension cost for defined benefit pension plans	¥52,088	¥22,720	¥19,392	\$ 493
The amount of cost recognized for defined contribution pension plan	373	—	—	3
Subsidy from government on the transfer of the substitutional portion of the Employees' Pension Fund	(19,606)	—	—	(185)
Total expenses for pension plans.....	¥32,855	¥22,720	¥19,392	\$ 311

Plan assets of the Company and certain subsidiaries by asset category for the years ended March 31, 2004 and 2003 were as follows:

	2004	2003
Asset category:		
Equity securities	59.5%	55.0%
Debt securities	18.0	19.7
Other	22.5	25.3
Total.....	100.0%	100.0%

"Other" included mainly cash.

The Company invests plan assets to with the intent to secure profit, which provides future payment within acceptable risk. In order to achieve this investment target, the Company maintains the portfolio of plan assets under the asset-mix policy that the company makes with consideration of standard deviation and the correlation coefficient in addition to the earning estimate in plan assets. This asset-mix policy is designed from medium-and-long-term standpoint with consideration of funding status of pension plans. The Company reviews and improves this asset-mix policy of plan assets, if necessary. The Company evaluates the operating performance by asset category under this asset-mix policy. The Company selects the most appropriate trustees and proposes the operation guideline to trustee. When the Company selects trustees, the Company takes the investment policy of trustees, the operation policy, the style of operation and method, the administrative structure, the compliance, and the experience and past record of investment operation into account. The

Company assesses the aspects of quality and quantity of trustees and changes the portfolio of trustees, if necessary, in terms of medium-term point of view (basically within three years). The Company verifies whether to change the asset-mix portfolio in consideration for revision of pension plans in 2003.

In addition, the Company determines the expected long-term rate of return based on the expected long-term return of various asset categories in which it invests. The Company sets expected long-term rate of return on plan assets with due consideration of the above operation policy, the current expectations for future returns and the actual historical returns of plan assets

Cash flow of the Company and certain subsidiaries:

The Company and certain subsidiaries expect to contribute about ¥15,705 million (\$149 million) to defined benefit pension plans in the year ending March 31, 2005.

11. Foreign Exchange Gains and Losses

Net foreign exchange losses of ¥8,737 million (\$83 million), ¥5,164 million and gains of ¥10,108 million for the years ended March 31, 2004, 2003 and 2002, respectively, were included

in "other-net" within the accompanying consolidated statements of operations.

12. Income Taxes

The Company and its domestic subsidiaries are subject to a number of taxes based on income, which in aggregate result in a normal tax rate of approximately 42%.

Due to a change in the tax regulations on March 31, 2003, the normal tax rate decreases to 41% effective fiscal year ended March 31, 2005.

Foreign subsidiaries are subject to income taxes of the countries where they operate.

Effective fiscal year ended March 31, 2003, the Company adopted a consolidated taxation system.

A reconciliation of the normal and the effective tax rate is as follows:

	2004	2003	2002
Normal income tax rate	(42.0)%	42.0%	42.0%
Expenses not deductible for tax purposes	1.7	2.8	2.6
Difference of tax rates for foreign subsidiaries	(2.3)	(3.0)	(3.0)
Tax benefits not recognized on operating losses of subsidiaries	3.2	3.0	3.0
Tax benefits on losses of subsidiaries	(5.9)	(11.1)	(10.4)
Tax on dividends	6.6	20.5	10.0
Effect on deferred tax assets and deferred tax liabilities from a change in the tax regulations	—	3.8	—
Deduction for foreign taxes	7.4	5.3	6.7
Valuation allowance.....	(16.8)	11.4	7.8
Other	(1.3)	4.5	3.0
Effective income tax rate	(49.4)%	79.2%	61.7%

Amounts provided for income taxes for the years ended March 31, 2004, 2003, and 2002 were allocated as follows:

	Millions of Yen			Millions of U.S. dollars
	2004	2003	2002	2004
Income taxes.....	¥(45,457)	¥ 45,652	¥ 48,273	\$(430)
Extraordinary items-gain on negative goodwill	1,271	—	—	12
Other comprehensive income (loss)	29,992	(12,305)	29,223	284
Total income tax expense (benefit).....	¥(14,194)	¥ 33,347	¥ 77,496	\$(134)

Significant components of deferred tax assets and liabilities at March 31, 2004 and 2003 were as follows:

	Millions of Yen		Millions of U.S. dollars
	2004	2003	2004
Deferred tax assets:			
Inventories, property and equipment	¥134,834	¥ 78,215	\$1,276
Allowance for doubtful receivables	52,689	63,252	499
Net operating loss carryforwards	11,915	25,392	113
Accrued retirement and severance benefits	5,472	5,366	52
Marketable securities and other investments	40,123	43,676	379
Other	51,724	36,578	489
Total deferred tax assets	296,757	252,479	2,808
Less valuation allowance	(46,725)	(59,962)	(442)
Deferred tax assets-net	250,032	192,517	2,366
Deferred tax liabilities:			
Installment sales	(549)	(853)	(5)
Accrued retirement and severance benefits	(45,127)	(56,198)	(427)
Marketable securities and other investments	(28,486)	(892)	(270)
Other	(23,959)	(23,854)	(227)
Total deferred tax liabilities	(98,121)	(81,797)	(929)
Net deferred tax assets	¥151,911	¥110,720	\$1,437

Net changes in the valuation allowance for the years ended March 31, 2004, 2003 and 2002 were a decrease of ¥13,237 million (\$125 million), an increase of ¥8,043 million, and a decrease of ¥3,104 million, respectively. The amount of undistributed earnings of foreign subsidiaries for which no deferred tax liability has been provided aggregated ¥66,366 million (\$628 million) and ¥64,173 million at March 31, 2004 and 2003, respectively.

Most of the undistributed earnings of domestic subsidiaries are not considered to be a taxable temporary difference under present Japanese tax laws. It is not practicable to determine the deferred tax liability for undistributed earnings of foreign subsidiaries.

Net operating loss carryforwards are available to reduce future income taxes. If not utilized, such operating loss carryforwards expire as follows:

	Millions of Yen	Millions of U.S. dollars
within 1 year	¥ 1,868	\$ 18
within 2 years	4,377	41
within 3 years	51	0
within 4 years	177	2
within 5 years	6,955	66
After 5 to 10 years.....	13,621	129
After 10 to 15 years.....	1,818	17
After 15 years.....	16,698	158
Total.....	¥45,565	\$431

Income (loss) before income taxes, minority interests, equity in earnings of associated companies and extraordinary items for the years ended March 31, 2004, 2003 and 2002 comprised as follows:

	Millions of Yen			Millions of U.S. dollars
	2004	2003	2002	2004
The Company and its domestic subsidiaries	¥(98,052)	¥45,258	¥67,277	\$(928)
Foreign subsidiaries	6,006	12,417	10,918	57
Total	¥(92,046)	¥57,675	¥78,195	\$(871)

Income taxes for the years ended March 31, 2004, 2003 and 2002 comprised as follows:

	Millions of Yen									Millions of U.S. dollars		
	2004			2003			2002			2004		
	Current	Deferred	Total	Current	Deferred	Total	Current	Deferred	Total	Current	Deferred	Total
The Company and its												
domestic subsidiaries.....	¥24,165	¥(72,462)	¥(48,297)	¥24,658	¥16,011	¥40,669	¥32,966	¥12,082	¥45,048	\$229	\$(686)	\$(457)
Foreign subsidiaries	6,957	(4,117)	2,840	6,629	(1,646)	4,983	5,261	(2,036)	3,225	66	(39)	27
Total.....	¥31,122	¥(76,579)	¥(45,457)	¥31,287	¥14,365	¥45,652	¥38,227	¥10,046	¥48,273	\$295	\$(725)	\$(430)

13. Net Income (loss) Per Share

The reconciliation of the numerators and denominators of the basic and diluted net income (loss) per share computations for the years ended March 31, 2004, 2003 and 2002 is as follows:

	Millions of Yen			Millions of U.S. dollars
	2004	2003	2002	2004
Numerator:				
Net income (loss) before extraordinary items	¥(33,772)	¥ 20,078	¥ 30,191	\$(319)
Diluted net income (loss) before extraordinary items	(33,772)	20,078	30,191	(319)
Extraordinary items—				
gain on negative goodwill, less applicable income taxes	1,828	—	—	17
Diluted extraordinary items—				
gain on negative goodwill, less applicable income taxes	1,828	—	—	17
Net income (loss).....	(31,944)	20,078	30,191	(302)
Diluted net income (loss).....	¥(31,944)	¥ 20,078	¥ 30,191	\$(302)
	Number of Shares			
	2004	2003	2002	
Denominator:				
Weighted-average number of common shares outstanding	1,581,431,830	1,529,761,706	1,425,424,059	
Diluted common shares outstanding	1,581,431,830	1,529,761,706	1,425,424,059	
	Yen			U.S. dollars
	2004	2003	2002	2004
Net income (loss) per common share before extraordinary items:				
Basic	¥(21.36)	¥13.12	¥21.18	\$(0.20)
Diluted.....	—	13.12	21.18	—
Extraordinary items per common share—				
gain on negative goodwill, less applicable income taxes:				
Basic	1.16	—	—	0.01
Diluted	—	—	—	—
Net income (loss) per common share:				
Basic	¥(20.20)	¥13.12	¥21.18	\$(0.19)
Diluted	—	13.12	21.18	—

14. Segment Information

The Company and its subsidiaries are engaged in a wide range of business activities such as worldwide trading operations in various commodities, financing for customers and suppliers, organizing and coordinating industrial projects, and investing in resource development, advanced technology, information and multimedia.

The Company and its subsidiaries have introduced a division company system and information on operating segments is prepared and presented according to this system. This system is regularly used for decisions in operations, including resource allocations, and evaluations by the management.

The operating segments of the Company and its subsidiaries are as follows:

Textile

The Textile segment is engaged in all stages from rough material, thread, textile to the last products and in all fields of garments, home furnishing and industrial materials, and performs production and sales on worldwide scale. In addition, the company promotes brand businesses, developments of industrial fibers and retail operations.

Machinery

The Machinery segment is engaged in diverse business activities from projects in plants, bridges, railways and other infrastructures, to automobiles, ships and industrial machinery and other items.

Aerospace, Electronics & Multimedia

The Aerospace, Electronics & Multimedia segment is engaged in business activities on networks, content and mobile multimedia. In addition, the company promotes business activities on aircrafts and related equipments, and invests in high-tech ventures.

Energy Metals & Minerals

The Energy Metals & Minerals segment is engaged in metal and

mineral resource developments, processing of steel products and trading in iron ore, coal, pig iron and ferrous raw materials, non-ferrous and light metal and steel products in Japan and overseas. Also the company is engaged in energy resource developments and trading in crude oil, oil products, gas and nuclear fuels both domestically and abroad.

Chemicals, Forest Products & General Merchandise

The Chemicals, Forest Products & General Merchandise segment is engaged in business activities on various consumer products such as lumber, pulp, paper, rubber, glass and cement, and on basic chemicals, fine chemicals, plastics and inorganic chemicals.

Food

The Food segment pursues efficient-oriented operations from production, distribution to retail in all areas of food from raw materials to finished products both domestically and abroad.

Finance, Realty, Insurance & Logistics Services

The Finance, Realty, Insurance & Logistics Services segment is engaged in structuring and sales of financial products, agency and consulting services of insurance and reinsurance. In addition, the company is engaged in warehousing, trucking, international intermodal transport and developments and operations of real estate.

Management evaluates segment performance based on several factors such as net income(loss) determined in accordance with US GAAP.

In addition, management utilizes internally developed mechanisms for the purpose of internal operating decisions.

Intersegment transactions are priced with reference to prices applicable to transactions with unaffiliated parties.

There have been no trading transactions with a single major external customer (10% or more of total) for the years ended March 31, 2004, 2003 and 2002.

Information concerning operations in different operating segments for the years ended March 31, 2004, 2003 and 2002 was as follows:

	Millions of Yen								
	2004								
	Textile	Machinery	Aerospace, Electronics & Multimedia	Energy, Metals & Minerals	Chemicals, Forest Products & General Merchandise	Food	Finance, Realty, Insurance & Logistics Services	Other, Adjustments & Eliminations	Consolidated
Trading transactions:									
External customers.....	¥817,006	¥1,406,927	¥633,996	¥2,138,232	¥1,714,950	¥2,345,137	¥235,778	¥224,941	¥9,516,967
Transfers between operating segments...	1,710	123	1,197	734	7,801	242	7,735	(19,542)	—
Total trading transactions	¥818,716	¥1,407,050	¥635,193	¥2,138,966	¥1,722,751	¥2,345,379	¥243,513	¥205,399	¥9,516,967
Gross trading profit	¥100,342	¥ 51,104	¥105,466	¥ 24,711	¥ 91,914	¥ 130,921	¥ 15,965	¥ 35,472	¥ 555,895
Net income (loss)	¥ 11,681	¥ 3,855	¥ 2,575	¥ 12,924	¥ 11,534	¥ 13,279	¥ (75,631)	¥ (12,161)	¥ (31,944)
Identifiable assets at March 31	¥382,696	¥ 433,557	¥464,311	¥ 443,726	¥ 557,364	¥ 711,606	¥609,733	¥884,289	¥4,487,282
Depreciation and amortization.....	¥ 3,305	¥ 5,924	¥ 10,492	¥ 2,716	¥ 4,924	¥ 5,750	¥ 2,384	¥ 4,689	¥ 40,184

	Millions of Yen								
	2003								
	Textile	Machinery	Aerospace, Electronics & Multimedia	Energy, Metals & Minerals	Chemicals, Forest Products & General Merchandise	Food	Finance, Realty, Insurance & Logistics Services	Other, Adjustments & Eliminations	Consolidated
Trading transactions:									
External customers	¥871,680	¥1,746,583	¥809,150	¥2,216,196	¥1,799,838	¥2,522,544	¥269,442	¥226,187	¥10,461,620
Transfers between operating segments...	2,423	168	983	1,316	8,702	248	1,215	(15,055)	—
Total trading transactions	¥874,103	¥1,746,751	¥810,133	¥2,217,512	¥1,808,540	¥2,522,792	¥270,657	¥211,132	¥10,461,620
Gross trading profit	¥ 93,471	¥ 48,576	¥102,538	¥ 32,958	¥ 87,061	¥ 130,114	¥ 33,841	¥ 37,478	¥ 566,037
Net income (loss)	¥ 10,428	¥ 2,363	¥ 14,263	¥ 10,003	¥ 10,682	¥ 11,859	¥ (8,403)	¥ (31,117)	¥ 20,078
Identifiable assets at March 31	¥370,802	¥ 490,076	¥484,255	¥ 391,551	¥ 524,644	¥ 654,377	¥692,656	¥878,044	¥ 4,486,405
Depreciation and amortization.....	¥ 3,710	¥ 2,911	¥ 9,669	¥ 1,578	¥ 3,664	¥ 3,044	¥ 1,726	¥ 7,492	¥ 33,794
	Millions of Yen								
	2002								
	Textile	Machinery	Aerospace, Electronics & Multimedia	Energy, Metals & Minerals	Chemicals, Forest Products & General Merchandise	Food	Finance, Realty, Insurance & Logistics Services	Other, Adjustments & Eliminations	Consolidated
Trading transactions:									
External customers	¥880,105	¥1,937,312	¥960,270	¥2,740,037	¥1,735,813	¥2,445,209	¥455,292	¥246,433	¥11,400,471
Transfers between operating segments...	2,584	268	3,181	1,374	17,942	149	2,313	(27,811)	—
Total trading transactions	¥882,689	¥1,937,580	¥963,451	¥2,741,411	¥1,753,755	¥2,445,358	¥457,605	¥218,622	¥11,400,471
Gross trading profit	¥ 83,540	¥ 50,208	¥112,578	¥ 52,668	¥ 80,654	¥ 126,861	¥ 34,383	¥ 37,975	¥ 578,867
Net income (loss)	¥ 8,308	¥ 1,298	¥ 36,321	¥ 9,522	¥ (212)	¥ 9,608	¥ (9,811)	¥ (24,843)	¥ 30,191
Identifiable assets at March 31	¥384,147	¥ 588,062	¥526,177	¥ 401,628	¥ 532,734	¥ 665,071	¥773,374	¥881,126	¥ 4,752,319
Depreciation and amortization.....	¥ 3,874	¥ 2,566	¥ 8,583	¥ 2,470	¥ 5,044	¥ 4,315	¥ 2,474	¥ 6,513	¥ 35,839

	Millions of U.S. dollars								
	2004								
	Textile	Machinery	Aerospace, Electronics & Multimedia	Energy, Metals & Minerals	Chemicals, Forest Products & General Merchandise	Food	Finance, Realty, Insurance & Logistics Services	Other, Adjustments & Eliminations	Consolidated
Trading transactions:									
External customers	\$ 7,730	\$ 13,312	\$ 5,999	\$ 20,231	\$ 16,226	\$ 22,189	\$ 2,231	\$ 2,128	\$ 90,046
Transfers between operating segments...	17	1	11	7	74	2	73	(185)	—
Total trading transactions	\$ 7,747	\$ 13,313	\$ 6,010	\$ 20,238	\$ 16,300	\$ 22,191	\$ 2,304	\$ 1,943	\$ 90,046
Gross trading profit	\$ 949	\$ 483	\$ 998	\$ 234	\$ 870	\$ 1,239	\$ 151	\$ 336	\$ 5,260
Net income (loss)	\$ 111	\$ 37	\$ 24	\$ 122	\$ 109	\$ 126	\$ (716)	\$ (115)	\$ (302)
Identifiable assets at March 31	\$ 3,621	\$ 4,102	\$ 4,393	\$ 4,198	\$ 5,274	\$ 6,733	\$ 5,769	\$ 8,367	\$ 42,457
Depreciation and amortization.....	\$ 31	\$ 56	\$ 99	\$ 26	\$ 47	\$ 54	\$ 23	\$ 44	\$ 380

Note: 1. The "Other, Adjustments & Eliminations" includes trading transactions, gross trading profit, net income (loss), and identifiable assets not allocated to operating segments in domestic and foreign areas, eliminations and adjustments, etc.

2. Net income (loss) in Finance, Realty, Insurance & Logistics Services for the year 2004 includes ¥1,828 million (\$17 million) of extraordinary items-gain on negative goodwill, less applicable income taxes ¥1,271 million (\$12 million).

Geographic Information

Long-lived assets at March 31, 2004 were located in Japan of ¥328,417 million (\$3,107 million), United Kingdom of ¥36,943

million (\$350 million), United States of ¥26,808 million (\$254 million) and the others of ¥90,995 million (\$861 million).

Geographical Segment Information

Information concerning operations in different geographical areas in accordance with Japanese reporting practices for the years ended March 31, 2004, 2003, and 2002 was as follows:

	Millions of Yen						
	2004						
	Japan	North America	Europe	Asia	Other Areas	Eliminations or Unallocated	Consolidated
Trading transactions:							
External customers	¥7,523,783	¥381,107	¥167,225	¥1,273,337	¥171,515	¥ —	¥9,516,967
Transfers between geographical areas	1,081,327	189,351	30,686	1,272,877	385,288	(2,959,529)	—
Total trading transactions	¥8,605,110	¥570,458	¥197,911	¥2,546,214	¥556,803	¥(2,959,529)	¥9,516,967
Identifiable assets at March 31	¥3,969,166	¥276,303	¥159,018	¥ 202,567	¥232,028	¥ (351,800)	¥4,487,282
	Millions of Yen						
	2003						
	Japan	North America	Europe	Asia	Other Areas	Eliminations or Unallocated	Consolidated
Trading transactions:							
External customers	¥8,242,776	¥484,551	¥159,584	¥1,362,552	¥212,157	¥ —	¥10,461,620
Transfers between geographical areas	1,027,004	202,224	34,901	971,614	392,989	(2,628,732)	—
Total trading transactions	¥9,269,780	¥686,775	¥194,485	¥2,334,166	¥605,146	¥(2,628,732)	¥10,461,620
Identifiable assets at March 31	¥3,884,166	¥372,447	¥174,403	¥ 202,014	¥233,304	¥ (379,929)	¥ 4,486,405

	Millions of Yen						
	2002						
	Japan	North America	Europe	Asia	Other Areas	Eliminations or Unallocated	Consolidated
Trading transactions:							
External customers	¥ 9,077,174	¥616,618	¥176,949	¥1,331,048	¥198,682	¥ —	¥11,400,471
Transfers between geographical areas	961,602	225,282	47,701	816,777	465,711	(2,517,073)	—
Total trading transactions	¥10,038,776	¥841,900	¥224,650	¥2,147,825	¥664,393	¥(2,517,073)	¥11,400,471
Identifiable assets at March 31	¥ 3,990,540	¥431,938	¥196,171	¥ 207,049	¥286,810	¥ (360,189)	¥ 4,752,319

	Millions of U.S. dollars						
	2004						
	Japan	North America	Europe	Asia	Other Areas	Eliminations or Unallocated	Consolidated
Trading transactions:							
External customers	\$ 71,187	\$3,606	\$1,582	\$12,048	\$1,623	\$ —	\$90,046
Transfers between geographical areas	10,231	1,792	291	12,043	3,645	(28,002)	—
Total trading transactions	\$ 81,418	\$5,398	\$1,873	\$24,091	\$5,268	\$(28,002)	\$90,046
Identifiable assets at March 31	\$ 37,555	\$2,614	\$1,505	\$ 1,917	\$2,195	\$ (3,329)	\$42,457

Note: 1. The method for classifying countries or areas is based on the degree of geographical proximity.

The main countries or areas belonging to each geographical area were as follows:

North America: United States, Canada

Europe: United Kingdom

Asia: Singapore, China

Other Areas: Latin America, Oceania, Middle East

2. The amounts of unallocated common assets included in the "Eliminations or Unallocated" were ¥61,602 million (\$583 million), ¥73,112 million and ¥82,131 million for the years ended March 31, 2004, 2003 and 2002, respectively.

15. Common Stock

The Company issued 158,000,000 shares of common stock by public offering on July 25, 2002. One half of the amount for this issuance has been credited to the common stock account, and the remainder has been credited to the capital surplus account in accordance with the provisions of the Japanese Commercial Code.

On March 22, 2004, the Company issued 1,401,768 shares of common stock to acquire minority interests through re-organization of a subsidiary. All the amount of the minority interests acquired through this issuance has been credited to the capital surplus account.

16. Capital Surplus and Retained Earnings

The Japanese Commercial Code (the "Code") provides that at least 10% of the total amount of cash dividends and other cash appropriations of retained earnings applicable to each fiscal period shall be appropriated to a legal reserve until an aggregated amount of capital surplus and legal reserve equals to 25% of common stock.

The amount of retained earnings available for dividends under the Code is based on the amount recorded in the Company's books of account in accordance with the financial accounting standards of Japan. The adjustments included in the accompanying consolidated financial statements to conform with U.S. GAAP, but not recorded in the books of account, have no effect on the determination of retained earnings available for dividends under the Code. The Company has recorded accumulated deficits of ¥78,491 million (\$743 million) in the books of account and there are no retained earnings available for dividends at March 31, 2004.

At the June 29, 2000 shareholders' meeting of the Company, the shareholders approved a proposal to eliminate the Company's accumulated deficits of ¥109,799 million (\$1,039 million) from the Company's books of account by a transfer from capital surplus as permitted by the Code.

Because the Company's accumulated deficits in the U.S. GAAP consolidated financial statements on that date was not significantly different from the Company's books of account, the Company reflected such deficits reclassification entry on its books of account when preparing the consolidated financial statements in reliance on private company's practices in the United States of America. The balance of the consolidated retained earnings at March 31, 2004 would have been ¥609 million (\$6 million) including a legal reserve of ¥3,450 million (\$33 million) had the Company not eliminated the accumulated deficits.

17. Other Comprehensive Income (Loss)

Change in accumulated other comprehensive income (loss) was as follows:

	Millions of Yen			Millions of U.S. dollars
	2004	2003	2002	2004
Foreign currency translation adjustments:				
Balance at beginning of year	¥(51,209)	¥(30,646)	¥(65,972)	\$(484)
Change for the year	(16,558)	(20,563)	35,326	(157)
Balance at end of year	(67,767)	(51,209)	(30,646)	(641)
Minimum pension liability adjustments:				
Balance at beginning of year	(1,428)	(739)	(37,668)	(14)
Change for the year	794	(689)	36,929	8
Balance at end of year	(634)	(1,428)	(739)	(6)
Unrealized holding gains (losses) on securities:				
Balance at beginning of year	(381)	17,446	22,105	(4)
Change for the year	46,034	(17,827)	(4,659)	436
Balance at end of year	45,653	(381)	17,446	432
Unrealized holding gains (losses) on derivative instruments:				
Balance at beginning of year	(5,390)	(6,325)	—	(51)
Change for the year	2,156	935	(6,325)	20
Balance at end of year	(3,234)	(5,390)	(6,325)	(31)
Accumulated other comprehensive income (loss):				
Balance at beginning of year	(58,408)	(20,264)	(81,535)	(553)
Change for the year	32,426	(38,144)	61,271	307
Balance at end of year	¥(25,982)	¥(58,408)	¥(20,264)	\$(246)

Tax effects allocated to each component of other comprehensive income (loss) and reclassification adjustments were as follows:

	Millions of Yen		
	2004		
	Before-Tax Amount	Tax Benefit (Expense)	Net-of-Tax Amount
Foreign currency translation adjustments:			
Amount arising during the year on investments in foreign entities	¥(16,306)	¥ 20	¥(16,286)
Reclassification adjustments for gains and losses realized upon sale or liquidation of investments in foreign entities	(111)	(161)	(272)
Net change in foreign currency translation adjustments during the year	(16,417)	(141)	(16,558)
Minimum pension liability adjustments	1,638	(844)	794
Unrealized holding gains (losses) on securities:			
Amount arising during the year on available-for-sale securities	81,650	(30,738)	50,912
Reclassification adjustments for gains and losses realized in net income	(8,260)	3,382	(4,878)
Net change in unrealized gains (losses) on securities during the year	73,390	(27,356)	46,034
Unrealized holding gains (losses) on derivative instruments:			
Amount arising during the year on derivative instruments for cash flow hedges	(1,891)	667	(1,224)
Reclassification adjustments for gains and losses realized in net income	5,698	(2,318)	3,380
Net change in unrealized gains (losses) on derivative instruments during the year	3,807	(1,651)	2,156
Other comprehensive income (loss)	¥62,418	¥(29,992)	¥32,426

	Millions of Yen		
	2003		
	Before-Tax Amount	Tax Benefit (Expense)	Net-of-Tax Amount
Foreign currency translation adjustments:			
Amount arising during the year on investments in foreign entities	¥(19,931)	¥ (224)	¥(20,155)
Reclassification adjustments for gains and losses realized upon sale or liquidation of investments in foreign entities	(408)	—	(408)
Net change in foreign currency translation adjustments during the year	(20,339)	(224)	(20,563)
Minimum pension liability adjustments	(1,474)	785	(689)
Unrealized holding gains (losses) on securities:			
Amount arising during the year on available-for-sale securities	(36,825)	15,220	(21,605)
Reclassification adjustments for gains and losses realized in net income	6,411	(2,633)	3,778
Net change in unrealized gains (losses) on securities during the year	(30,414)	12,587	(17,827)
Unrealized holding gains (losses) on derivative instruments:			
Amount arising during the year on derivative instruments for cash flow hedges	(3,060)	1,189	(1,871)
Reclassification adjustments for gains and losses realized in net income	4,838	(2,032)	2,806
Net change in unrealized gains (losses) on derivative instruments during the year	1,778	(843)	935
Other comprehensive income (loss)	¥(50,449)	¥12,305	¥(38,144)

	Millions of Yen		
	2002		
	Before-Tax Amount	Tax Benefit (Expense)	Net-of-Tax Amount
Foreign currency translation adjustments:			
Amount arising during the year on investments in foreign entities	¥34,574	¥ 139	¥34,713
Reclassification adjustments for gains and losses realized upon sale or liquidation of investments in foreign entities	613	—	613
Net change in foreign currency translation adjustments during the year	35,187	139	35,326
Minimum pension liability adjustments	71,638	(34,709)	36,929
Unrealized holding gains (losses) on securities:			
Amount arising during the year on available-for-sale securities	(7,512)	1,911	(5,601)
Reclassification adjustments for gains and losses realized in net income	1,928	(986)	942
Net change in unrealized gains (losses) on securities during the year	(5,584)	925	(4,659)
Unrealized holding gains (losses) on derivative instruments:			
Amount arising during the year on derivative instruments for cash flow hedges	(14,278)	5,905	(8,373)
Reclassification adjustments for gains and losses realized in net income	3,531	(1,483)	2,048
Net change in unrealized gains (losses) on derivative instruments during the year	(10,747)	4,422	(6,325)
Other comprehensive income (loss)	¥90,494	¥(29,223)	¥61,271

	Millions of U.S. dollars		
	2004		
	Before-Tax Amount	Tax Benefit (Expense)	Net-of-Tax Amount
Foreign currency translation adjustments:			
Amount arising during the year on investments in foreign entities	\$(154)	\$ 0	\$(154)
Reclassification adjustments for gains and losses realized upon sale or liquidation of investments in foreign entities	(1)	(2)	(3)
Net change in foreign currency translation adjustments during the year	(155)	(2)	(157)
Minimum pension liability adjustments	15	(7)	8
Unrealized holding gains (losses) on securities:			
Amount arising during the year on available-for-sale securities	773	(291)	482
Reclassification adjustments for gains and losses realized in net income	(78)	32	(46)
Net change in unrealized gains (losses) on securities during the year	695	(259)	436
Unrealized holding gains (losses) on derivative instruments:			
Amount arising during the year on derivative instruments for cash flow hedges	(18)	6	(12)
Reclassification adjustments for gains and losses realized in net income	54	(22)	32
Net change in unrealized gains (losses) on derivative instruments during the year	36	(16)	20
Other comprehensive income (loss)	\$ 591	\$(284)	\$307

18. Financial Instruments

(1) Derivative Instruments and Hedging Activities

The Company and certain subsidiaries operate internationally and are exposed to market risks arising from changes in foreign exchange rates, interest rates and commodity prices. The Company and its subsidiaries utilize certain derivative instruments principally in order to reduce these market risks.

The Company and its subsidiaries have various derivative instruments, which are exposed to credit-related losses in the event of non-performance by counterparties. The Company and its subsidiaries seek to minimize credit risk by entering into contracts only with major counterparties as well as avoiding concentration with certain counterparties or groups of counterparties. The policies of the Company and its subsidiaries prescribe monitoring of creditworthiness and exposure on a counterparty-by-counterparty basis.

Foreign Exchange Rate Risk Management

The Company and certain subsidiaries have assets and liabilities which are exposed to foreign exchange rate risks. In order to hedge the risks, mainly between U.S. dollar and Japanese yen, the Company and its subsidiaries enter into foreign exchange contracts (inclusive of currency swap agreements).

These contracts are primarily used to fix future net cash flows from recognized receivables and payables and unrecognized firm commitments denominated in foreign currencies.

The Company and its subsidiaries measure the volume and due date of future net cash flows for each currency and enter into foreign exchange contracts (inclusive of currency swap agreements) for a certain portion of measured net cash flows.

Most hedging relationships between the derivative financial instruments and hedged items are highly effective in off-setting impacts from changes in foreign exchange rates.

Interest Rate Risk Management

The Company and certain subsidiaries are exposed to risks of variability in future cash outflow or fluctuations in fair value mainly on debt obligations. In order to manage these risks, the Company and its subsidiaries enter into interest rate swap agreements.

Interest rate swaps are used primarily to convert floating rate debt to fixed rate debt and to convert fixed rate debt to floating rate debt.

Most hedging relationships between the derivative financial instruments and hedged items are highly effective in off-setting changes in cash flows or fair values resulting from the interest rate risks.

Commodity Price Risk Management

The Company and certain subsidiaries utilize derivative instruments for commodities, such as crude oil and grain, principally to hedge fluctuations in cash flows or fair values due to changes in commodity prices.

Derivative instruments for commodities do not have a material effect on the financial statements.

Most hedging relationships between the derivative instruments and hedged items are highly effective in off-setting changes in cash flows or fair values resulting from the commodity price risks.

Risk Management Policy

The Company and its subsidiaries manage foreign exchange rate risks, interest rate risks and commodity price risks by continually monitoring the movements and by seeking hedging opportunities to reduce such risks.

The Company and its subsidiaries set the limits for derivative instruments based on the purpose of holding these instruments.

The risk management policies of the Company and its subsidiaries state that derivative instruments for the most part are held for hedging purposes.

The risk management policies including objectives and strategies for undertaking derivative instruments are documented, and the Company and its subsidiaries make a formal assessment at the hedge's inception and quarterly on an on-going basis, as to whether the derivatives used in hedging activities are highly effective in off-setting changes in fair values or cash flows of hedged items.

Fair Value Hedge

Changes in the fair value of derivative instruments designated and qualified as fair value hedges of recognized assets and liabilities or unrecognized firm commitments are recognized in earnings together with changes in the fair value of the corresponding hedged items.

The amount of the hedge ineffectiveness and net gain or loss excluded from the assessment of hedge effectiveness was not material for the years ended March 31, 2004, 2003 and 2002.

The amount of net gain or loss recognized in earnings when the hedged firm commitment no longer qualified as a fair value hedge was not material for the years ended March 31, 2004, 2003 and 2002.

Cash Flow Hedge

Changes in the fair value of derivative instruments designated and qualified as cash flow hedges of forecasted transactions and recognized assets and liabilities are reported in accumulated other comprehensive income (loss) (referred to as AOCI). These amounts are reclassified into earnings in the same period as the hedged items affect earnings.

Changes in the fair value of interest rate swap designated as hedging instruments are initially recorded in AOCI and reclassified

into earnings as interest expense when the hedged items affect earnings.

The amount of the hedge ineffectiveness and net gain or loss excluded from the assessment of hedge effectiveness is not material for the years ended March 31, 2004, 2003 and 2002.

Net losses of ¥3,380 million (\$32 million), ¥2,806 million and ¥2,048 million were reclassified from AOCI into earnings during the years ended March 31, 2004, 2003 and 2002, respectively, when the hedged items affected earnings.

Net losses of ¥2,082 million (\$20 million) in AOCI at March 31, 2004 are expected to be reclassified to earnings within the next 12 months.

As of March 31, 2004, the maximum length of time over which the Company and its subsidiaries are hedging their exposure to variability in future cash flows is approximately 53 months.

The amount of net gain or loss reclassified into earnings because it was probable that forecasted transactions would not occur was immaterial for the years ended in March 31, 2004 and 2003.

Derivative instruments held for trading purposes were insignificant.

(2) Fair Values of Financial Instruments

The Company and its subsidiaries have various financial instruments, which are exposed to credit-related losses in the event of non-performance by counterparties.

The Company and its subsidiaries are engaged in transactions with numerous counterparties to ensure that there are no significant concentrations of credit risk with any individual counterparty or groups of counterparties.

The estimated fair values of financial instruments as of March 31, 2004 and 2003 were as follows:

	Millions of Yen				Millions of U.S. dollars	
	2004		2003		2004	
	Carrying Amount	Estimated Fair Value	Carrying Amount	Estimated Fair Value	Carrying Amount	Estimated Fair Value
Financial Assets:						
Other non-current receivables and advances to associated companies (less allowance for doubtful receivables)	¥ 262,260	¥ 262,889	¥ 313,826	¥ 315,247	\$ 2,481	\$ 2,487
Financial Liabilities:						
Long-term debt (including current installments)	¥2,092,757	¥2,093,503	¥2,163,747	¥2,165,274	\$19,801	\$19,808
Derivative Financial Instruments (Assets):						
Foreign exchange contracts (inclusive of currency swap agreements)	¥ 4,296	¥ 4,296	¥ 3,776	¥ 3,776	\$ 41	\$ 41
Interest rate swap agreements	9,906	9,906	19,749	19,749	94	94
Interest rate option agreements	195	195	335	335	2	2
Derivative Financial Instruments (Liabilities):						
Foreign exchange contracts (inclusive of currency swap agreements)	¥ 4,166	¥ 4,166	¥ 480	¥ 480	\$ 39	\$ 39

Quoted market prices, where available, are used to estimate fair values of financial instruments. However fair values are estimated using discounted cash flow analysis or other methods when quoted market prices are not available. These estimates involve uncertainty and subjectivity, and therefore cannot be determined with precision. Changes in assumptions could significantly affect fair value amounts.

Current Financial Assets other than Marketable Securities and Current Financial Liabilities:

The carrying amounts approximate fair values because of the short maturity of these instruments.

Marketable Securities and Other Investments:

The fair values of marketable investment securities included in "Marketable Securities" and "Other Investments" are based on quoted market prices. The carrying amounts of non-marketable investment securities and others approximate fair values. The fair values for each category of securities is set forth in note 3 "Marketable Securities and Investments."

Other Non-current Receivables and Advances to Associated Companies:

The fair values of other non-current receivables and advances to

associated companies are based on the present value of future cash flows discounted using the current rates at which similar loans or receivables would be made to borrowers or customers with similar credit ratings and for comparable maturities.

Long-term Debt:

The fair values of long-term debt are based on the present value of future cash flows discounted using the current borrowing rates of similar debt instruments having comparable maturities.

Foreign Exchange Contracts (Inclusive of Currency Swap Agreements):

The fair values of foreign exchange contracts are estimated based on the quoted market prices of comparable contracts.

Interest Rate Swap Agreements:

The fair values of interest rate swap agreements are estimated using discounted cash flow analyses, based on the current swap rates with similar terms and remaining periods.

Interest Rate Option Agreements:

The fair values of interest rate option agreements are estimated using option pricing model.

The contract or notional amounts of derivative financial instruments held as of March 31, 2004 and 2003 are summarized as follows:

	Millions of Yen		Millions of U.S. dollars
	2004	2003	2004
Foreign exchange contracts (inclusive of currency swap agreements):			
To sell foreign currencies	¥ 119,023	¥ 100,915	\$ 1,126
To buy foreign currencies	293,316	228,733	2,775
Interest rate swap agreements	1,704,109	1,778,326	16,124
Interest rate option agreements	111,775	109,194	1,058

19. Issuance of Stock by Subsidiaries or Associated Companies

CENTURY LEASING SYSTEM, INC., an associated company, issued 10,000,000 shares of common stock in a public offering to third parties on September 18, 2003, the date of its listing on the second section of the Tokyo Stock Exchange. The offering price per share was ¥752, which was lower than the Company's carrying value per share of the associated company's stock.

This issuance decreased the Company's ownership of the

subsidiary from 26.3% to 21.3%. The issuance of these shares for ¥7,252 million (\$69 million) was regarded as a sale of a part of the Company's interest in the associated company and the Company recognized a loss of ¥362 million (\$3 million) for the year ended March 31, 2004, which is included in "gain (loss) on disposal of investments and marketable securities, net of write-down."

20. Leases

Lessor

The Company and certain subsidiaries lease automobiles, furniture and equipment for medical institutions and certain other assets, which are classified as direct financing leases under

Statement of Financial Accounting Standards No.13, "Accounting for Leases."

The components of the net investment in direct financing leases as of March 31, 2004 and 2003 were as follows:

	Millions of Yen		Millions of U.S. dollars
	2004	2003	2004
Total minimum lease payments to be received	¥22,321	¥30,382	\$211
Less unearned income	(3,946)	(7,630)	(37)
Estimated unguaranteed residual value	12,547	26,692	118
Less allowance for doubtful receivables	(1,938)	(2,086)	(18)
Net investment in direct financing leases	¥28,984	¥47,358	\$274

The schedule of future minimum lease payments to be received from direct financing leases for each of the five succeeding years and thereafter as of March 31, 2004 is as follows:

Years ending March 31	Millions of Yen	Millions of U.S. dollars
2005	¥ 9,300	\$ 88
2006	5,893	56
2007	3,339	31
2008	3,063	29
2009	642	6
2010 and thereafter	84	1
Total	¥22,321	\$211

The Company and certain subsidiaries lease aircraft, industrial machinery and certain other assets under operating leases. The cost and accumulated depreciation of the property held for

Lessee

The Company and certain subsidiaries lease buildings, industrial machinery and other machinery and equipment, under agreements which are classified as capital leases. The cost and accumulated depreciation of such leased assets as of March 31, 2004 were

	Millions of Yen	Millions of U.S. dollars
	2004	2004
Total minimum lease payments	¥42,196	\$399
Less amount representing interest	(6,203)	(58)
Capital lease obligations	¥35,993	\$341

The schedule of future minimum lease payments for each of the five succeeding years and thereafter as of March 31, 2004 is as follows:

Years ending March 31	Millions of Yen	Millions of U.S. dollars
2005	¥ 7,942	\$ 75
2006	7,535	71
2007	5,195	49
2008	5,690	54
2009	2,680	25
2010 and thereafter	13,154	125
Total	¥42,196	\$399

The total of minimum sublease rentals to be received in the future under noncancelable subleases, which correspond to future minimum lease payments under capital leases is ¥10,040 million (\$95 million).

lease as of March 31, 2004 were ¥177,080 million (\$1,675 million) and ¥40,213 million (\$380 million), respectively. The schedule of minimum future rentals on noncancelable operating leases for each of the five succeeding years and thereafter as of March 31, 2004 is as follows:

Years ending March 31	Millions of Yen	Millions of U.S. dollars
2005	¥13,541	\$128
2006	6,950	66
2007	5,705	54
2008	4,460	42
2009	3,070	29
2010 and thereafter	5,023	48
Total	¥38,749	\$367

¥43,666 million (\$413 million) and ¥16,365 million (\$155 million), respectively. The components of the capital lease obligations as of March 31, 2004 were as follows:

The Company and certain subsidiaries lease aircraft, real estates and certain other assets, under agreements which are classified as operating leases. The schedule of future minimum lease payments under noncancelable operating leases for each of the five succeeding years and thereafter as of March 31, 2004 is as follows:

Years ending March 31	Millions of Yen	Millions of U.S. dollars
2005	¥ 12,532	\$119
2006	10,736	102
2007	9,807	93
2008	8,085	76
2009	7,440	70
2010 and thereafter	56,008	530
Total	¥104,608	\$990

The total of minimum sublease rentals to be received in the future under noncancelable subleases, which correspond to future minimum lease payments under noncancelable operating leases is ¥13,433 million (\$127 million).

21. Commitments and Contingent Liabilities

The Company and certain subsidiaries enter into long-term purchase contracts for certain items either at fixed prices or at variable prices. In most cases, these contracts are matched with counterparty sales contracts.

The Company and its subsidiaries issue various guarantees for

indebtedness of associated companies and customers. The maximum potential amount of future payments and the amount of substantial risk at March 31, 2004 and 2003 are summarized below.

	Millions of Yen		
	2004		
	Guarantees for Monetary indebtedness	Other Guarantees	Total
Guarantees for associated companies:			
Maximum potential amount of future payments	¥159,959	¥11,916	¥171,875
Amount of substantial risk	94,317	9,437	103,754
Guarantees for customers:			
Maximum potential amount of future payments	121,426	13,814	135,240
Amount of substantial risk	54,310	11,170	65,480
Total:			
Maximum potential amount of future payments	¥281,385	¥25,730	¥307,115
Amount of substantial risk	148,627	20,607	169,234

	Millions of Yen		
	2003		
	Guarantees for Monetary indebtedness	Other Guarantees	Total
Guarantees for associated companies:			
Maximum potential amount of future payments	¥196,074	¥12,829	¥208,903
Amount of substantial risk	116,580	10,041	126,621
Guarantees for customers:			
Maximum potential amount of future payments	200,180	6,067	206,247
Amount of substantial risk	110,834	5,350	116,184
Total:			
Maximum potential amount of future payments	¥396,254	¥18,896	¥415,150
Amount of substantial risk	227,414	15,391	242,805

	Millions of U.S. dollars		
	2004		
	Guarantees for Monetary indebtedness	Other Guarantees	Total
Guarantees for associated companies:			
Maximum potential amount of future payments	\$1,513	\$113	\$1,626
Amount of substantial risk	892	89	981
Guarantees for customers:			
Maximum potential amount of future payments	1,149	131	1,280
Amount of substantial risk	514	106	620
Total:			
Maximum potential amount of future payments	\$2,662	\$244	\$2,906
Amount of substantial risk	1,406	195	1,601

The amount of substantial risk at March 31, 2004 and 2003 represents the actual amount of liability incurred by the guaranteed parties within the pre-determined guaranteed limit established under the guarantee contracts. The amounts that can be recovered from third parties have been excluded in determining the amount of substantial risk.

The carrying amount of the liability recognized for guarantees was ¥1,642 million (\$16 million) and ¥1,469 million at March 31, 2004 and 2003, respectively.

The Company guarantees housing loans of its employees and those of certain subsidiaries as a part of the benefit program. These guarantees are included in the above guarantees. If the employees default on a payment, the Company would be

required to make payments under the contracts. The maximum potential amounts of future payments under the contracts were ¥15,004 million (\$142 million) and ¥16,689 million at March 31, 2004 and 2003. No provisions relating to the guarantees have been recorded in the consolidated financial statements.

The amounts that can be recovered from third parties have been excluded from determining the maximum potential amount of future payments. The amounts recoverable were ¥88,088 million (\$833 million) and ¥101,561 million at March 31, 2004 and 2003, respectively.

Guarantees with the longest term for indebtedness of associated companies and customers issued by the Company and its subsidiaries will expire on June 30, 2030.

The major associated companies and customers and the substantial risk of the related guarantees for monetary indebtedness at March 31, 2004 and 2003 were as follows:

	Millions of Yen	Millions of U.S. dollars		Millions of Yen
	2004			2003
Marubeni-Itochu Steel Inc.	¥29,568	\$280	Marubeni-Itochu Steel Inc.	¥38,753
Japan Brazil Paper and Pulp Resources Development Co., Ltd.	11,231	106	Marubeni-Itochu Steel America Inc.	16,670
JAPAN OHANET OIL & GAS CO., LTD.	10,239	97	Japan Brazil Paper and Pulp Resources Development Co., Ltd.	12,022
Tokyo Humania Enterprise Inc.	7,500	71	Tokyo Humania Enterprise Inc.	9,534
SAKHALIN OIL AND GAS DEVELOPMENT CO., LTD.	6,520	62	Quatro World Maritime S.A.	6,431
Marubeni-Itochu Steel America Inc.	6,482	61	P.T. PANTJA MOTOR	6,000
Quatro World Maritime S.A.	4,901	46	Digital Telecommunications Phils.	5,829
STAR CHANNEL, INC.	4,200	40	Chemoil Corporation	4,793
Bontang Train · G Project	3,373	32	Bontang Train · G Project	4,643
P.T. PANTJA MOTOR	2,995	28	Kawasaki Kisen Kaisha, Ltd.	3,215

The Company and its subsidiaries were contingently liable in the amounts of to ¥10,999 million (\$104 million) and ¥10,116 million for trade notes receivable endorsed to suppliers in the settlement of accounts payable and of discounted trade notes receivable on a recourse basis with banks and ¥53,940 million (\$510 million) and ¥54,750 million for export bills of exchange discounted with banks in the ordinary course of business at March 31, 2004 and 2003, respectively.

In July 2001, Citibank, N.A., and Citibank Canada, a wholly-owned subsidiary of Citibank, N.A., (together, "Citibank"), filed a complaint against ITOCHU International Inc. ("III") and III Holding Inc. (previously named Copelco Financial Services Group, Inc.) in the United States District Court for the Southern District of New York. Citibank is alleging violation of the federal securities laws, fraud and breach of contract and related claims arising in connection with Citibank's acquisition of all the common stock of Copelco Capital, Inc. ("Copelco"), a former wholly-owned subsidiary of III, for a purchase price of approximately U.S.\$666

million in May 2000. More specifically, Citibank is alleging that Citibank relied on the accuracy of Copelco's financial statements and other documents and statements provided and given by III to Citibank and that such financial statements had not been prepared in compliance with U.S. GAAP and/or in accordance with Copelco's internal accounting rules and practices in connection with, inter alia, accounting and collection policies and procedures of lease receivables, the amount of charge-off concerning delinquent lease receivables, loss reserve methodology, earnings from general ledger accounts and reconciliation of investment accounts, based upon which Citibank seeks compensatory damages and related costs and attorney fees. Disclosures made by Citibank during pre-trial discovery indicate its belief that the total amount of the damages suffered is approximately U.S.\$459 million. III and III Holding Inc. are defending this action vigorously and maintain that they have no liability in this matter. However, due to the inherent uncertainty of litigation, it is not possible to predict at this time the ultimate outcome of this litigation.

Independent Auditors' Report

To the Board of Directors of
ITOCHU Corporation :

We have audited the accompanying consolidated balance sheet of ITOCHU Corporation and subsidiaries as of March 31, 2004, and the related consolidated statements of operations, stockholders' equity, and cash flows for the year then ended (all expressed in Japanese yen). These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit. The consolidated financial statements of the Company for the years ended March 31, 2003 and 2002, before the restatement described in Note 2 to the consolidated financial statements, were audited by other auditors whose report, dated May 23, 2003, expressed an unqualified opinion on those statements.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provide a reasonable basis for our opinion.

In our opinion, the 2004 consolidated financial statements present fairly, in all material respects, the financial position of ITOCHU Corporation and subsidiaries as of March 31, 2004 and the results of their operations and their cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

We also audited the restatement of revenue for the years ended March 31, 2003 and 2002 described in Note 2. In our opinion, such restatement is appropriate and has been properly applied.

Our audit also comprehended the translation of Japanese yen amounts into U.S. dollar amounts and, in our opinion, such translation has been made in conformity with the basis stated in Note 2. Such U.S. dollar amounts are presented solely for the convenience of readers outside Japan.

Deloitte Touche Tohmatsu.

May 11, 2004