The Brand-new Deal

FY2026 1st Quarter Business Results Summary

ITOCHU Corporation (8001)

August 3, 2026

* FY2026 refers to the fiscal year ending March 2027.

FY2026 Q1 Highlights (1)

(Unit: billion yen)

* Record High

	FY2025 Q1	FY2026 Q1	Inc/Dec		FY2026 Full-Year Forecast	Progress
Consolidated net profit	283.9	**293.8** *	+9.8	[+3%]	950.0	**31%**
Core profit	181.0	**249.5** *	**+68.5**	[+38%]	900.0	**28%**
Extraordinary gains and losses	103.0	44.5	(58.5)	[–]	Extra. G&L(*1): 90.0 Loss Buffer: (40.0)	–
Non-resource	153.5	211.5 *	+58.0	[+38%]	747.0	28%
Resource	27.5	38.0	+10.5	[+38%]	153.0	25%

(*1) Extra. G&L means "Extraordinary Gains and Losses"

- Record-high profits: **Consolidated net profit** (for the 2nd consecutive year) and **core profit** both reached the record highs for Q1.
- Strong core profit: Core profit increased **38% YoY**, with **profit growth achieved in all segments**.
- High achievement rates: **31%** for consolidated net profit and **28%** for core profit against the full-year forecast.

The Brand-new Deal

FY2026 Q1 Highlights (2)

Growth investments

Approx. ¥670.0 billion **committed to date**

against a full-year plan of ¥1.2 trillion(*)
in new investments

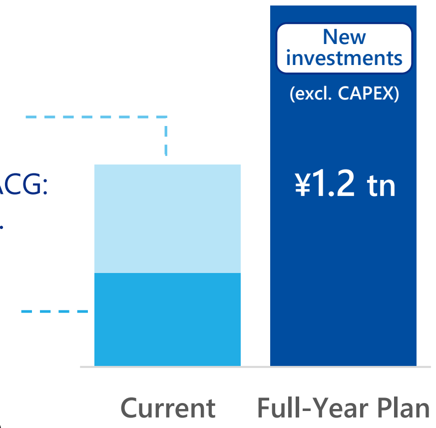
Progress exceeding 50% to date

Further growth investments to be executed going forward

Approved projects — Approx. ¥360.0 bn

- 50% acquisition of ACG: Approx. ¥310.0 bn, etc.

Q1 results — Approx. ¥312.0 bn



(*) Excludes CAPEX of approx. ¥300.0 bn

Shareholder returns

¥300.0 billion share buyback announced

**Delivering a total payout ratio of 64%
as initially forecasted**

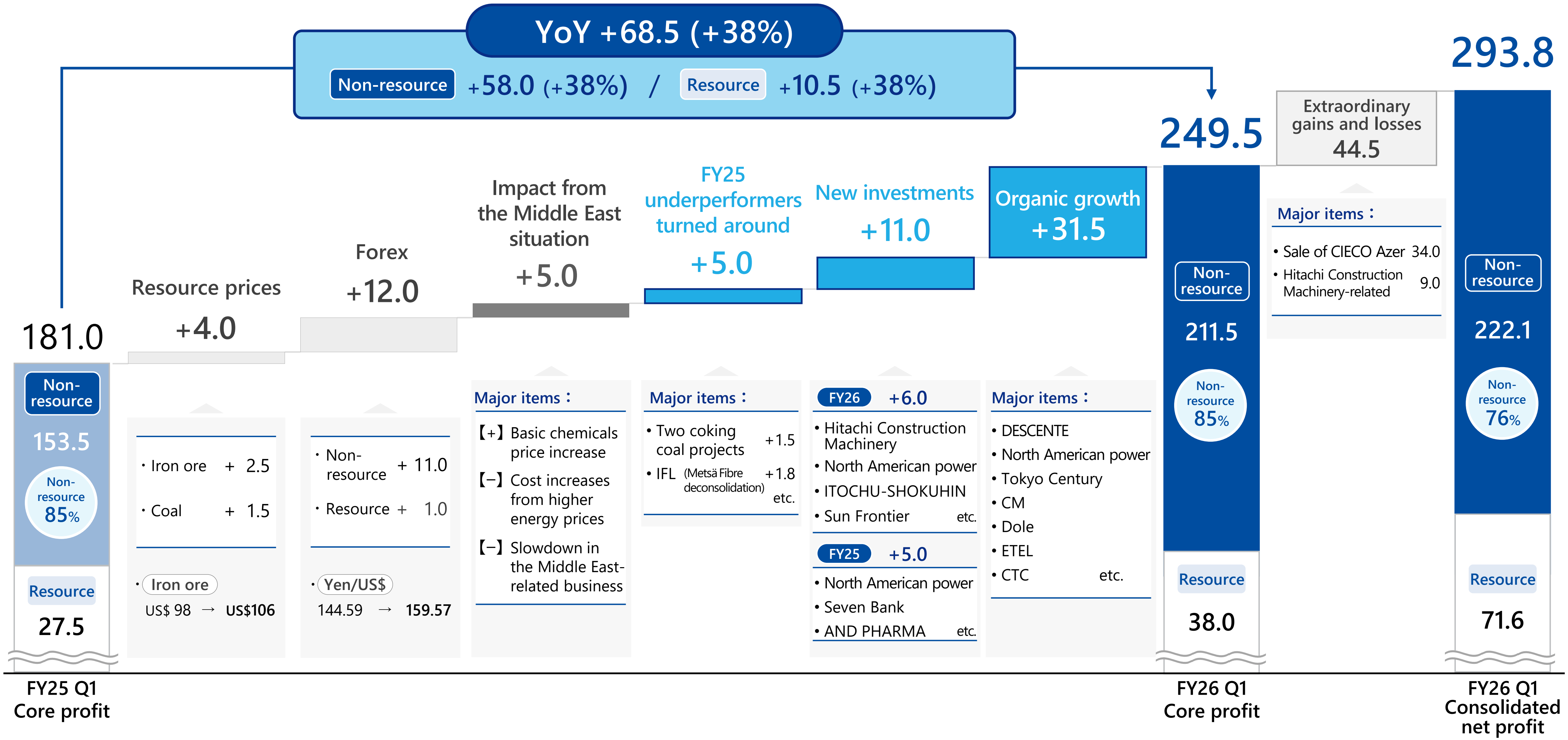
Steadily fulfilling our commitment to the market
through the ¥300.0 billion share buyback
announced at the beginning of this fiscal year

Maintaining highly efficient management

Approx.
ROE 15%

FY2026 Q1 Business Results

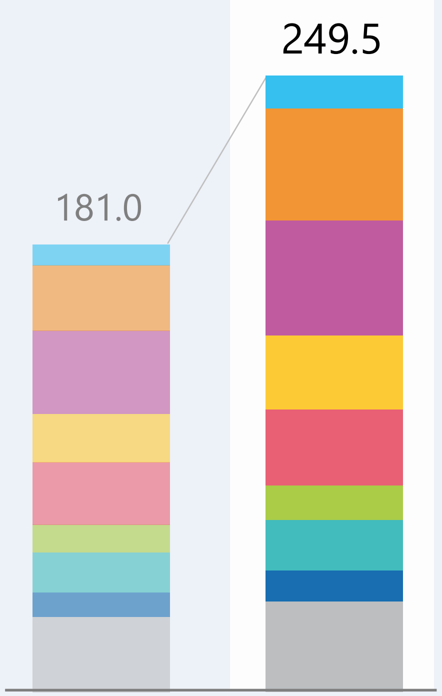
(Unit: billion yen)



Consolidated Net Profit by Segment

Core Profit by Segment

All segments achieved profit growth



FY25 Q1	FY26 Q1
Non-resource 153.5	Non-resource 211.5 (Record High)

(Unit : billion yen)

	FY25 Q1			FY26 Q1			Inc/Dec		
	Core profit	Extra. G&L(*1)	Consolidated net profit	Core profit	Extra. G&L(*1)	Consolidated net profit	Core profit	Extra. G&L(*1)	Consolidated net profit
Textile	8.4	0.5	8.9	13.4*	1.0	14.4*	+ 5.0	+ 0.5	+ 5.5
Machinery	26.5	5.5	32.0	45.3*	9.5	54.8*	+ 18.8	+ 4.0	+ 22.8
Metals & Minerals	33.6	–	33.6	46.4	(0.5)	45.9	+ 12.8	(0.5)	+ 12.3
Energy & Chemicals	19.5	–	19.5	29.8*	34.5	64.3*	+ 10.3	+ 34.5	+ 44.8
Food (*2)	25.3	8.5	33.8*	30.7*	–	30.7	+ 5.3	(8.5)	(3.2)
General Products & Realty	11.2	–	11.2	13.9	–	13.9	+ 2.7	–	+ 2.7
ICT & Financial Business	16.1	–	16.1	20.5*	–	20.5	+ 4.4	–	+ 4.4
The 8th (*2)	9.9	0.5	10.4	12.6*	–	12.6	+ 2.7	(0.5)	+ 2.2
Others, Adjustments & Eliminations	30.4	88.0	118.4*	36.6*	–	36.6	+ 6.3	(88.0)	(81.7)
Total(*3)	181.0	103.0	283.9	249.5*	44.5	293.8*	+ 68.5	(58.5)	+ 9.8
Non-resource	153.5	103.0	256.7	211.5*	10.5	222.1	+ 58.0	(92.5)	(34.6)
Resource	27.5	–	27.2	38.0	34.0	71.6	+ 10.5	+ 34.0	+ 44.5
Non-resource (%)	85%	–	90%	85%	–	76%	Decreased 0pt	–	Decreased 15pt

＊Record High

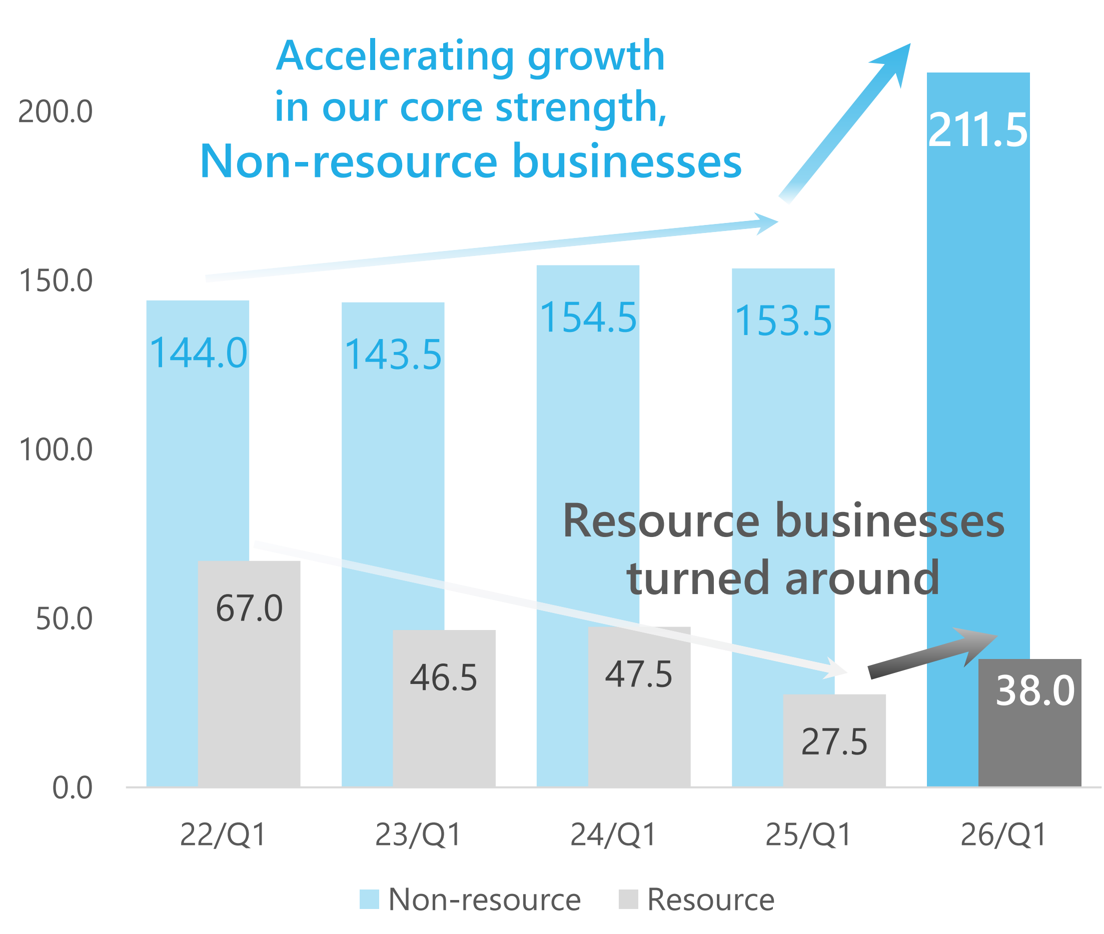
(*1) Extra. G&L means "Extraordinary Gains and Losses."
(*2) From FY26, the profits and losses related to FamilyMart are allocated between Food and The 8th at a ratio of 3:7. FY25 results are presented post reclassification.
(*3) The total amount of core profits are approximate.

The Brand-new Deal

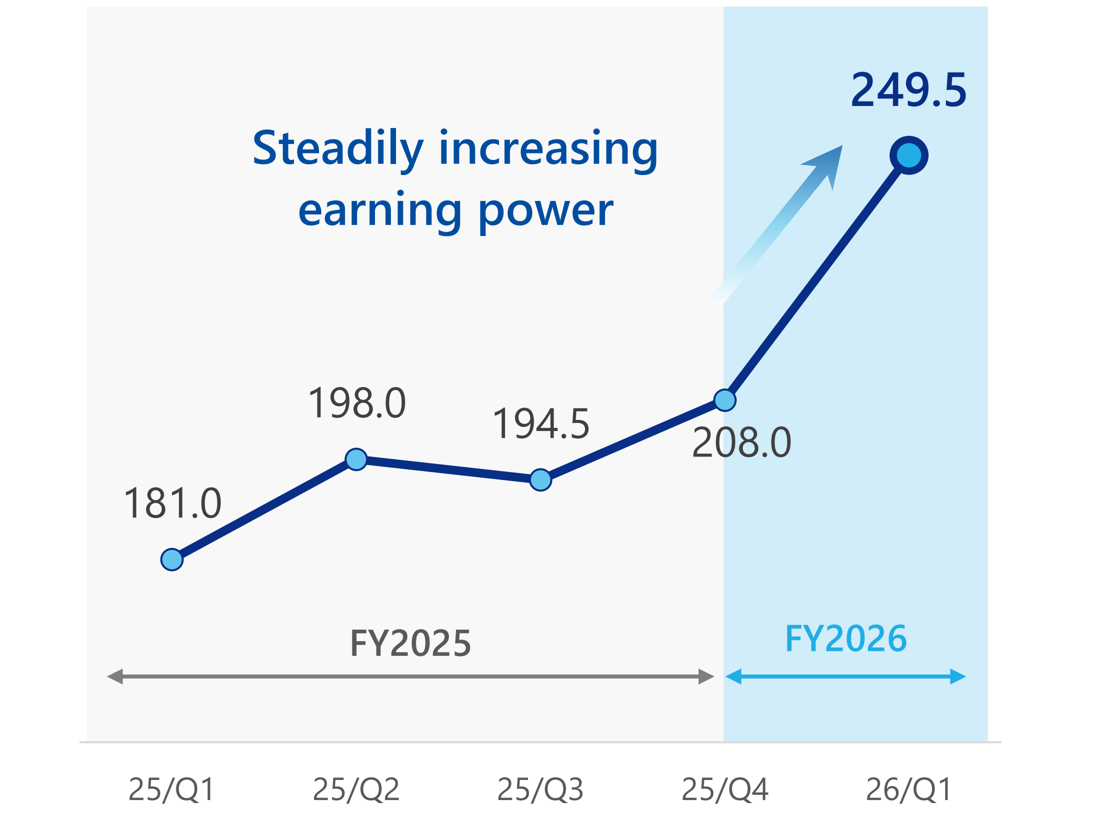
Core Profit Trend

(Unit：billion yen)

Non-resource / Resource Core Profit Trend
(Q1 results for the past five years)



Quarterly Core Profit Trend
(FY25 Q1 – FY26 Q1)



The Brand-new Deal

Core Profit by Segment

(Unit : billion yen)	FY25 Q1	FY26 Q1	Inc/Dec	Summary of Changes
Textile	8.4	13.4*	+ 5.0	【+】DESCENTE +4.3 / IPA +0.5：Strong performance in DESCENTE's China business 【+】ITS +0.6：Solid performance in sports sector
Machinery	26.5	45.3*	+ 18.8	【+】Citrus Investment +4.5：Increased ownership in Hitachi Construction Machinery and depreciation of the yen 【+】Tokyo Century +4.5：Higher earnings in aircraft and the U.S. ICT leasing business, etc. 【+】North American power business +4.5：Increase in electricity sales revenue due to the demand for electricity 【+】Shipping business +2.5：Increase in the gain on the sale of ships and charter income due to higher shipping market prices 【+】Asian power generation business：Absence of maintenance and repairs at power generation facilities in FY25 Q1
Metals & Minerals	33.6	46.4	+ 12.8	【+】IMEA +8.4 〔+〕Higher iron ore and coal prices, forex impact 〔+〕Argo (formerly Fitzroy, Australian coking coal project) : Improvement in operations 【+】CM +2.8：Solid operations and improvement in forex valuation loss 【+】MISI +1.2：Recovery in steel pipe prices 【+】Allegheny (U.S. coking coal project)：Restart of operations
Energy & Chemicals	19.5	29.8*	+ 10.3	【+】ITOCHU ENEX +2.7：Improvement in profitability in petroleum products transactions, etc. 【+】C.I. TAKIRON +1.8：Strong performance in high-functional chemical products and film business, etc. 【+】Japan South Sakha Oil +1.4：Higher production volume and improvement in forex gains/losses on foreign currency deposits 【+】Chemical transactions：Improvement in profitability due to the surge in market prices 【−】CIECO Azer (1.2)：Deconsolidation 【−】Energy transactions：Decrease in transaction volume, etc.
Food	25.3	30.7*	+ 5.3	【+】Dole +2.9：Increase in transactions of packaged foods business 【+】FamilyMart +1.0：Enhancement of profitability through strengthening sales promotion 【+】ITOCHU-SHOKUHIN +0.8：Increased ownership due to conversion into a wholly owned subsidiary, etc. 【+】North American grain-related business：Improvement in profitability 【−】NIPPON ACCESS (1.2)：Increase in logistics cost, etc.
General Products & Realty	11.2	13.9	+ 2.7	【+】ETEL +2.0：Increase in sales volume and improvement in profitability 【+】IFL +1.8：Absence of losses recognized in FY25 Q1 due to the deconsolidation of Metsä Fibre 【+】ITOCHU Property Development +0.4：Solid sales of properties 【−】North American construction-materials business (2.4)：Underperformance of exterior building materials business
ICT & Financial Business	16.1	20.5*	+ 4.4	【+】CTC +2.8：Strong performance 【+】HOKEN NO MADOGUCHI GROUP +0.4：Higher agency commissions 【+】Gaitame.Com +0.3：Strong performance in FX transaction 【+】Overseas retail-finance-related business：Improvement in profitability 【−】Mobile-phone-related business (1.6)：Lower earnings due to contract changes
The 8th	9.9	12.6*	+ 2.7	【+】FamilyMart +1.7：Enhancement of profitability through strengthening sales promotion 【+】AND PHARMA/Seven Bank：Start of equity pick-up
Others, Adjustments & Eliminations	30.4	36.6*	+ 6.3	【+】Orchid +3.2 〔+〕Depreciation of the yen 〔+〕Major financial companies of CITIC：Solid performance
Total (Approx.)	181.0	249.5*	+ 68.5	

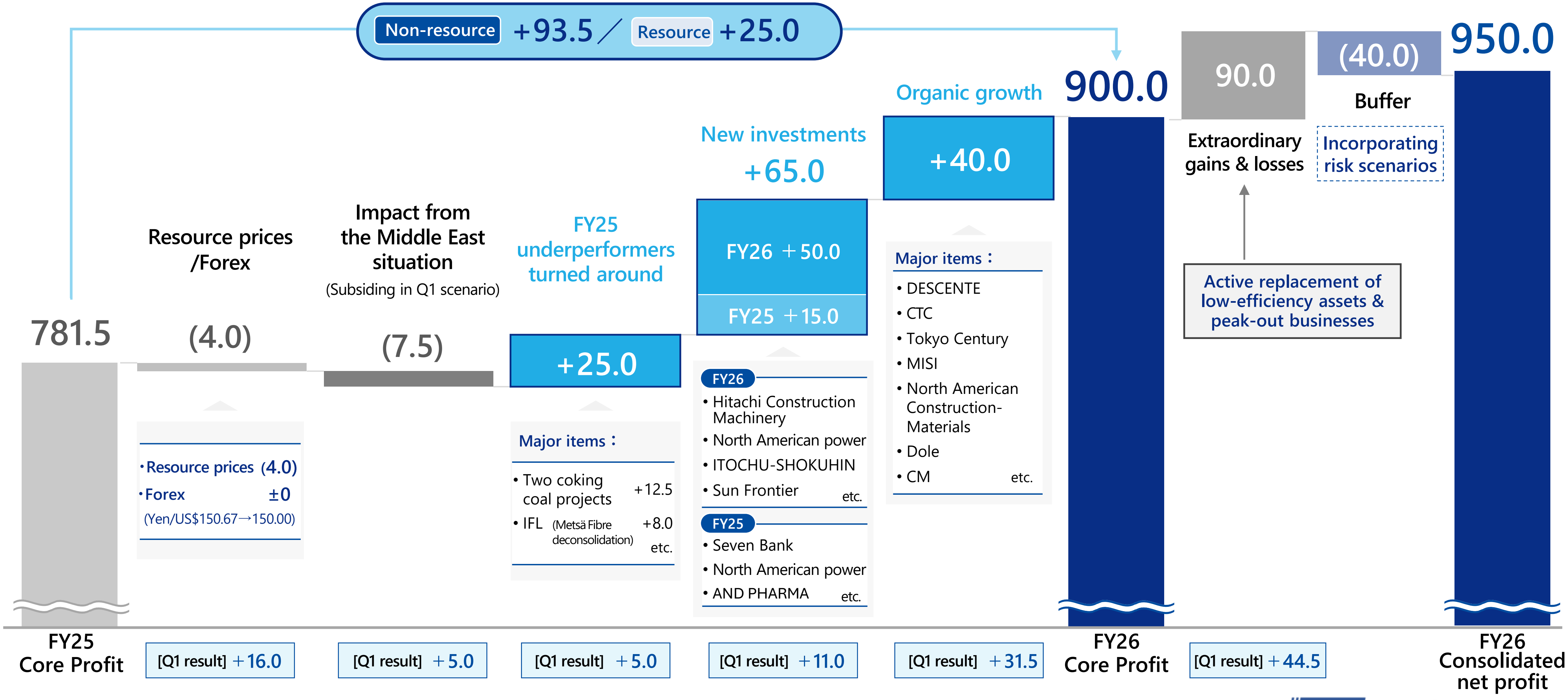
＊Record High

The Brand-new Deal

FY2026 Profit Plan (For Reference)

Achieve a step-change in earnings through a “gear shift”

(Unit：billion yen)



Full-year Forecast by Segment

(Unit：billion yen)	FY26 Q1			Consolidated net profit full-year forecast			Progress	Comments
	Core profit	Extra. G&L(*1)	Consolidated net profit	Initial (May 1)	Revised (August 3)	Inc/Dec		
Textile	13.4*	1.0	14.4*	52.0	52.0	–	28%	Steady progress, supported by the strong performance of DESCENTE
Machinery	45.3*	9.5	54.8*	180.0	220.0	+ 40.0	25%	• Strong performance of North American power business and Hitachi Construction Machinery, etc. • Full-year forecast revised upward, reflecting extraordinary gains and other factors
Metals & Minerals	46.4	(0.5)	45.9	172.0	172.0	–	27%	• Overall performance remained solid, including the iron ore and coal businesses • The turnaround of the two coking coal projects is progressing as planned
Energy & Chemicals	29.8*	34.5	64.3*	75.5	111.5	+36.0	58%	• Strong performance of chemical businesses, etc. • Full-year forecast revised upward, reflecting extraordinary gains and other factors
Food	30.7*	–	30.7	115.5	115.5	–	27%	Steady progress, supported by the solid performance of Dole, FamilyMart and North American grain-related business
General Products & Realty	13.9	–	13.9	63.0	63.0	–	22%	Slow progress due to the weak performance of North American construction-materials business, as well as real estate sales being weighted toward the second half of the fiscal year
ICT & Financial Business	20.5*	–	20.5	97.0	97.0	–	21%	• A second-half-weighted segment • Steady progress, supported by the solid performance of CTC and overseas retail-finance business
The 8th	12.6*	–	12.6	31.5	31.5	–	40%	• Strong performance of FamilyMart • Strong progress, supported by the steady profit contribution from Seven Bank and AND PHARMA
Others, Adjustments & Eliminations	36.6*	–	36.6	163.5	87.5	(76.0)	42%	• Solid performance of CITIC • The full-year forecast was revised to reflect the reallocation of extraordinary gains and other items to the Machinery and Energy & Chemicals segments * The loss buffer of ¥40 billion remains unchanged
Total	(Approx.) 249.5*	44.5	293.8*	950.0	950.0	–	31%	

(*1) Extra. G&L means "Extraordinary Gains and Losses."

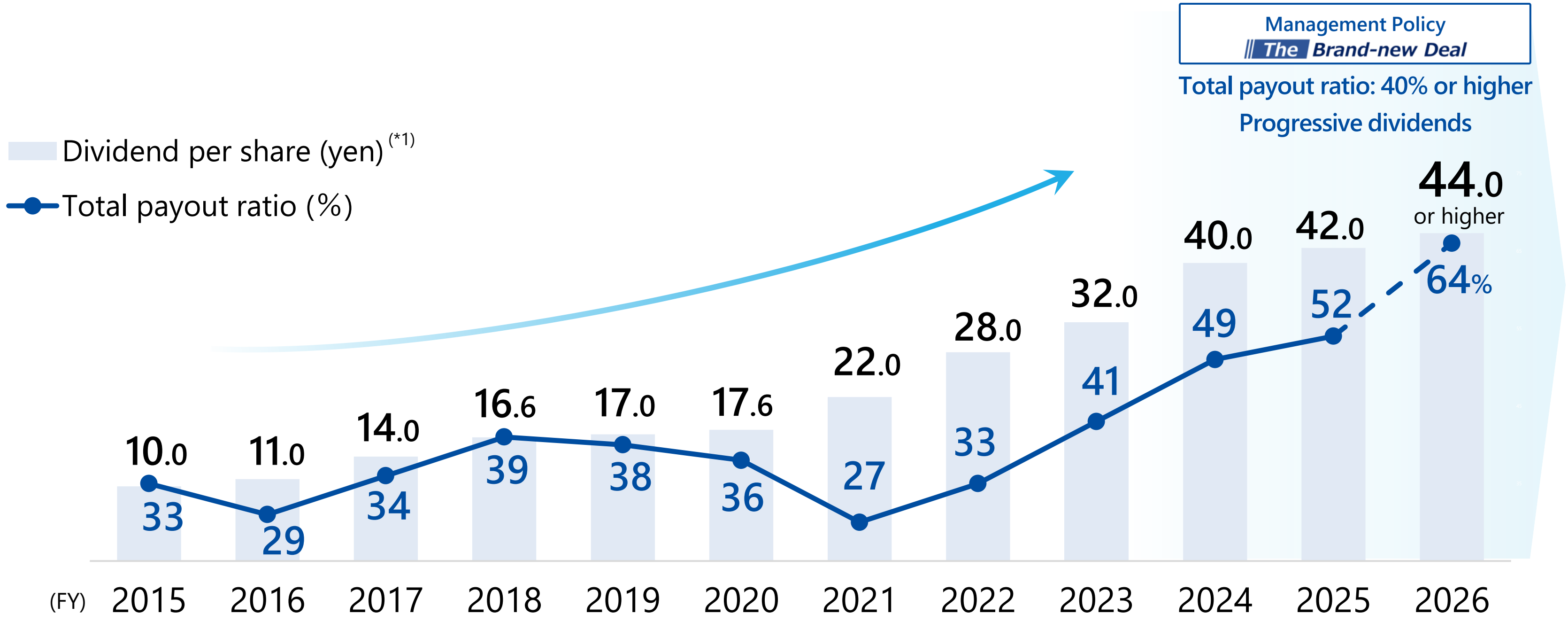
* Record High

FY2026 Shareholder Returns

FY26 Shareholder Returns

Total payout ratio **64%** (forecast)

Dividend per share	Share buybacks
¥44 or higher (Record High) — Maintaining 12 consecutive years of dividend increases	¥300.0 bn or more (Record High)



Share buybacks (billion yen)	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
	16.2	27.9	68.0	62.0	13.5	60.0	60.0	100.0	150.0	170.0	300.0 or more

Executed share buybacks actively and continuously for 11 consecutive years

Share buybacks:

¥300.0 billion announced

1. **Tender offer** ¥150.0 bn (maximum)
2. **Market purchases** ¥150.0 bn(*2)

〔Acquisition period〕
From August 4, 2026 to January 29, 2027

(*1) Dividend per share has been retroactively adjusted to reflect the share split on January 1, 2026 (5-for-1 split of common shares). The amounts are calculated as pre-split dividend × 1/5.
(*2) Amount calculated by deducting the total amount of shares repurchased through the tender offer from ¥300.0 billion.

Creating a New Core Business through Growth Investment

Investing in a major U.S. aircraft leasing company to establish the aerospace business as a new earnings pillar

Investment Overview

1. 50% investment in Aviation Capital Group (ACG)

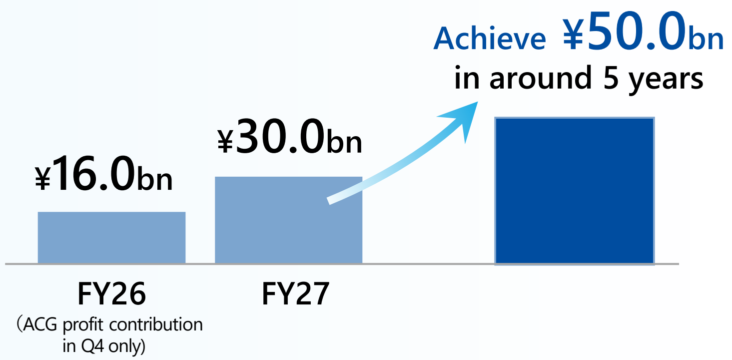
- Acquire a 50% stake in ACG from Tokyo Century, our 30%-owned affiliate, establishing a 50:50 joint management structure (ACG to become an equity-method affiliate)
- Investment amount: **USD 1,946 million** (planned)
- Execution: Scheduled for Q3 FY26

2. Subscription to Tokyo Century's bond-type class shares

- Total subscription: **¥10.0 billion**
- Execution: Scheduled for Q2 FY26
- Further strengthening the relationship, including reinforcing Tokyo Century's financial base

ROI target: over 8%

Future profit target (aerospace business)



Acquire ACG as a new earnings pillar and establish it as a core business in this domain, driving growth across adjacent businesses

Expanding the value chain with ACG as an Aircraft Asset Platform

Aircraft sales

- ICAERO: Aircraft asset management for Japanese investors
- SIRIUS AVIATION CAPITAL: Aircraft asset management for overseas investors

World's 9th-largest aircraft leasing company

AVIATION CAPITAL GROUP

Strength in new aircraft procurement

Aftermarket

- KILLICK AEROSPACE: Aircraft part-out, parts sales, engine leasing, etc.
- Approved investment: Aircraft maintenance business

Trade expansion

Business developments for ACG lessees

Investment Results

FY26 Q1

◆ : New Investment ● : CAPEX

(Unit：billion yen, the figures are approximate)

	Major items	Amount	Q1	Q2	Q3	Q4	
Non-resource	Consumer-related sector — Total	173.0	173.0				362.0
	◆ ITOCHU-SHOKUHIN (Privatized)	61.8	61.8				
	◆ Sun Frontier Fudousan	32.3	32.3				
	◆ ICT business	21.5	21.5				
	● FamilyMart / Dole / ETEL / DAIKEN, etc.	38.0	38.0				
	Basic Industry-related sector — Total	189.0	189.0				
	◆ Hitachi Construction Machinery (Additional investment)	134.1	134.1				
	◆ North American power business	19.4	19.4				
	◆ Asian plant maintenance business	8.8	8.8				
	◆ AICHI CORPORATION (Additional investment)	5.6	5.6				
	● ITOCHU ENEX, etc.	14.0	14.0				
Resource	Total	12.0	12.0				12.0
	● IMEA, etc.	10.0	10.0				
Growth Investment (gross)	New Investment 312.0 / CAPEX 62.0						374.0
EXIT	Total	(104.0)	(104.0)				(104.0)
	CIECO Azer	— (*2)	— (*2)				
	Collection of loan receivables for the investment in Hitachi Construction Machinery	(38.5)	(38.5)				
	Net Investment(*1)						270.0

FY25

	Major items	Amount
Non-resource (Consumer-related)	◆ Seven Bank ◆ DESCENTE (Squeeze-out) ◆ AND PHARMA ◆ We Sell Cellular ◆ Nishimatsu Construction (Additional investment) ◆ Wood Partners ● FamilyMart / Dole / DAIKEN / ETEL / CTC / Prima, etc.	477.0
Non-resource (Basic Industry-related)	◆ Kawasaki Motors ◆ Hitachi Construction Machinery (Additional investment) ◆ North American power business ◆ AICHI CORPORATION ◆ YANASE (Additional investment) ● ITOCHU ENEX / C.I. TAKIRON, etc.	291.0
Resource	◆ IMEA iron ore business ● IMEA / CIECO Azer, etc.	70.0
Growth Investment (gross)	New Investment 549.0 CAPEX 289.0	838.0
EXIT	C.P. Pokphand Orient Corporation PROVENCE HUILES JAMCO	(441.0)
	Net Investment(*1)	397.0

(*1) Payments and collections for substantive investment and capital expenditure. "Investment cash flows" plus "Equity transactions with non-controlling interests" minus "Changes in loan receivables", etc. For the acquisition and sale of subsidiaries, the investment and exit amounts are shown before deducting the subsidiaries' cash and cash equivalents. (*2) Based on contractual confidentiality obligations, the amount is not disclosed.

The Brand-new Deal

Financial Policy / Cash Allocation

(Unit: billion yen)
＊Record High

		FY25 Q1	FY25 Full-year	FY26 Q1	FY26 Full-year forecast
Operating cash flows		245.5	1,131.8	106.6	
Core operating cash flows(*1)		245.0＊	940.0	221.0	1.0 tn
	Growth Investment (gross)	(297.0)	(838.0)	(374.0)	(1.5 tn)
	EXIT	201.0	441.0	104.0	0.2 tn
Net investment cash flows(*2)		(96.0)	(397.0)	(270.0)	(1.3 tn)
Core free cash flows		Approx. 149.0	Approx. 543.0	Approx. (49.0)	
Shareholder returns	Dividend	–	(294.7)	–	(304.0)
	Share buybacks	(40.1)	(170.0)	–	(300.0)
	Total	(40.1)	(464.7)	–	(604.0)
Core free cash flows after deducting shareholder returns		Approx. 109.0	Approx. 78.0	Approx. (49.0)	

(*1) "Operating cash flows" minus "Changes in working capital" plus "Repayments of lease liabilities, etc."
(*2) Payments and collections for substantive investment and capital expenditure. "Investment cash flows" plus "Equity transactions with non-controlling interests" minus "Changes in loan receivables," etc.

Profits / Losses of Group Companies

Number / Ratio of Group Companies Reporting Profits

	FY25 Q1			FY26 Q1			Inc/Dec		
	Profits	Losses	Total	Profits	Losses	Total	Profits	Losses	Total
Subsidiaries	162	24	186	165	22	187	+ 3	(2)	+ 1
Associates and Joint Ventures	62	18	80	57	21	78	(5)	+ 3	(2)
Number of Group Companies	224	42	266	222	43	265	(2)	+ 1	(1)
Ratio	84.2%	15.8%	100%	83.8%	16.2%	100%	(0.4%)	+ 0.4%	

(*) The number of companies above includes investment companies directly invested by ITOCHU and its overseas trading subsidiaries. Investment companies that are considered as part of the parent company are not included.

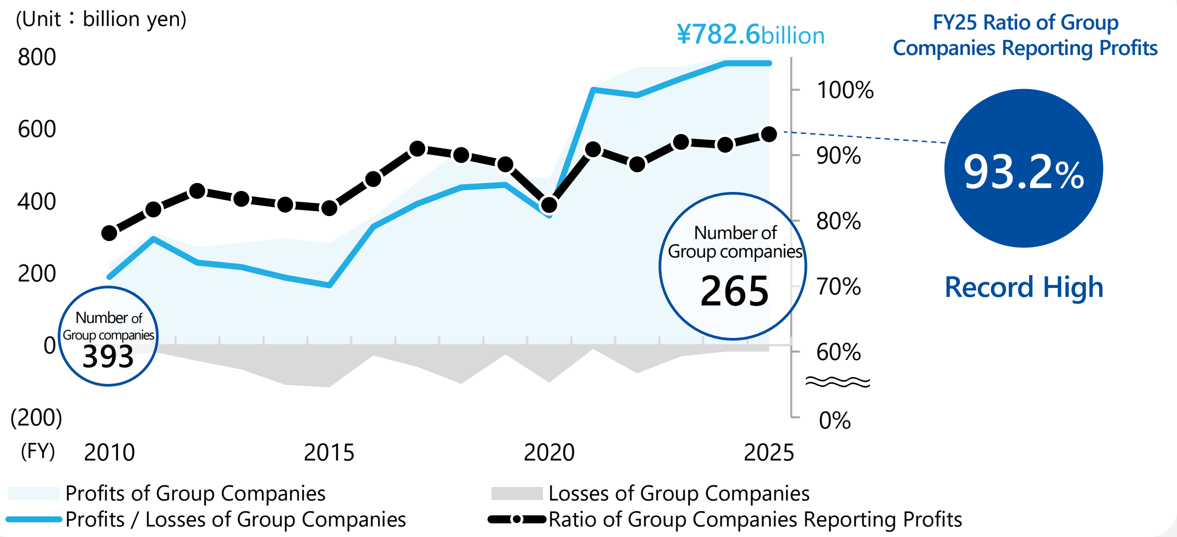
Profits / Losses of Group Companies

(Unit : billion yen)

	FY25 Q1	FY26 Q1	Inc/Dec
Profits of Group Companies	186.1	260.0	+ 73.9
Losses of Group Companies	(10.2)	(5.1)	+ 5.1
Total	175.9	254.9*	+ 78.9

* Record High

Ref. Number / Ratio of Group Companies Reporting Profits – Yearly Trends



Assumptions

		FY25 Q1	FY26 Q1	FY26 Forecast (Disclosed on May 1)	(Reference) Sensitivities on consolidated net profit for FY26 Q2-4	
Exchange rate (Yen/US$)	Average	144.59	159.57	150	1 Yen fluctuation against US$	Approx. ±¥2.4 bn (*1)
	Closing	Mar. 2026 159.88	Jun. 2026 162.39	150		–
Interest rate (%)	TIBOR 3M (¥)	0.78%	1.30%	1.50%	N.A.(*2)	
	SOFR 3M (US$)	4.30%	3.67%	3.75%		
Crude oil (Brent) (US$/BBL)		66.71	96.68	80	± ¥0.07 bn (*5)	
Iron ore (CFR China) (US$/ton)		98 (*3)	106 (*3)	N.A. (*4)	± ¥1.16 bn (*5)	

(*1) The impact in case the average exchange rate during FY26 Q2-4 depreciated(increase)/appreciated(decrease) is shown.
(*2) As it is assumed that the impact of interest rate fluctuations on interest income/expense will be offset to a certain extent by being passed on to transaction prices, it is not presented.
(*3) FY25 Q1 and FY26 Q1 prices for iron ore are prices that ITOCHU regards as general transaction prices based on the market.
(*4) The prices of iron ore used in the FY2026 Forecast are assumptions made in consideration of general transaction prices based on the market.
The actual prices are not presented, as they are subject to negotiation with individual customers and vary by ore type.
(*5) The above sensitivities vary according to changes in sales volume, foreign exchange rates, production cost, etc.

Update of IR Activities

First IR Day: **ITOCHU DAY 2026**

Our first IR Day—ITOCHU DAY 2026—was held on July 8, 2026.
In addition to Mr. Ishii, President & COO and CSO, and Mr. Naka, CFO & CXO,
all eight Division Company Presidents took the stage to explain ITOCHU-style value creation.



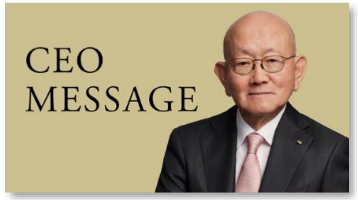

Presentation Materials, Video, Q&A and More ↗

Integrated Report 2026: Early Release of Management Messages

View webpage ↗

Management messages (CEO, COO, and CFO) from the Integrated Report 2026,
scheduled for publication in September, are now available ahead of the full report.

Read message ↗



Read message ↗

Read message ↗

Investors Guide

A concise overview of
ITOCHU's business and strategy,
mainly for institutional investors.

PDF FILE

Please visit our website
for the most recent earnings releases.

https://www.itochu.co.jp/en/ir/financial_statements/index.html

Operating Segment Information

(*Supplement) FY26 Organizational Changes (FY25 results are presented post reclassification in this material)

Energy & Chemicals	The Energy Division and the Power & Environmental Solution Division have been integrated into the newly established Energy & Power Solutions Division.
Food / The 8th	The segment primarily responsible for FamilyMart has been changed from "The 8th" to "Food". Following this change, assets, liabilities, profits and losses related to FamilyMart are attributed to "Food", while the total net profit from FamilyMart is allocated between "Food" and "The 8th" at a ratio of 3:7. Additionally, the attribution of adjustments and eliminations has also changed due to this organizational change.
General Products & Realty	The profits and losses of DAIKEN and ITOCHU KENZAI are allocated between Forest Products, General Merchandise & Logistics and Construction & Real Estate at a ratio of 8:2.

Textile

(Unit : billion yen) ＊Record High	FY25 Q1	FY26 Q1	Inc/Dec	FY26 Forecast	Progress
Consolidated net profit	8.9	14.4＊	+ 5.5	52.0	28%
Core profit	8.4	13.4＊	+ 5.0		
	Mar. 2026	Jun. 2026	Inc/Dec		
Total assets	751.9	763.0	+ 11.1		

Major Group Companies (Ownership)	FY25 Q1	FY26 Q1	Inc/Dec	FY25	FY26 Forecast
JOI'X (100%)	0.0	0.0	+ 0.0	0.9	1.3
LEILIAN (100%)	0.1	0.2	+ 0.1	0.3	0.7
DESCENTE (100%)	4.4	9.7	+ 5.3	13.2	19.0
DOME (69.7%)	(0.3)	(0.3)	(0.1)	0.1	0.2
EDWIN (100%)	0.2	0.7	+ 0.5	0.5	1.2
Sankei (100%)	0.3	0.4	+ 0.1	1.2	1.5
ITOCHU Textile Prominent (ASIA) [IPA] (100%)	0.6	1.2	+ 0.5	9.0	2.9
ITOCHU TEXTILE (CHINA) [ITS] (100%)	1.0	1.5	+ 0.6	4.0	4.6

Consolidated net profit by Segment

■ FY26 Q1 ：Major changes from FY25 Q1

Core profit +5.0（8.4→13.4）

【+】**DESCENTE +4.3 / IPA +0.5**：Strong performance in DESCENTE's China business
【+】**ITS +0.6**：Solid performance in sports sector

Extraordinary gains & losses +0.5（0.5→1.0） P.28 Details

〔**Major items for FY26**〕
Reorganization in DESCENTE's China business ：1.0

■ FY26 full-year forecast

Consolidated net profit: 52.0（no change） Progress: 28%

- Steady progress, supported by the strong performance of DESCENTE

Machinery

(Unit : billion yen) ＊Record High	FY25 Q1	FY26 Q1	Inc/Dec	FY26 Forecast	Progress	Initial Forecast
Consolidated net profit	32.0	54.8*	+ 22.8	220.0	25%	180.0
Plant Project, Marine & Aerospace	13.8	19.9*	+ 6.2	88.0	23%	68.0
Automobile, Construction Machinery & Industrial Machinery	18.3	34.9*	+ 16.6	132.0	26%	112.0
Core profit	26.5	45.3*	+ 18.8			
Plant Project, Marine & Aerospace	8.3	19.4*	+ 11.2			
Automobile, Construction Machinery & Industrial Machinery	18.3	25.9*	+ 7.6			

	Mar. 2026	Jun. 2026	Inc/Dec
Total assets	2,603.5	2,685.5	+ 82.1

Major Group Companies (Ownership)	FY25 Q1	FY26 Q1	Inc/Dec	FY25	FY26 Forecast	Initial Forecast
Tokyo Century (29.9%)	5.9	10.4	+ 4.5	39.6	36.8	
North American power business	4.5	9.1	+ 4.5	26.5	27.8	
I-ENVIRONMENT INVESTMENTS [IEI] (100%)	0.5	0.4	(0.2)	0.0	2.3	
ITOCHU Plantech (100%)	0.3	0.3	+ 0.0	1.7	1.9	
Shipping business	0.7	3.2	+ 2.5	8.4	8.4	
Aerospace business	2.4	2.8	+ 0.4	10.4	16.0	12.8
YANASE (99.0%)	2.1	1.0	(1.1)	12.2	15.2	
Overseas automobile business	4.2	4.6	+ 0.4	20.4	16.9	
Kawasaki Motors[*1] (20.0%)	0.4	Aug. 7	Aug. 7	0.7	(Not Disclosed)	
AICHI CORPORATION (33.4%)	0.0	0.1	+ 0.0	1.3	2.2	
Citrus Investment[*2] (100%)	1.7	15.2	+ 13.5	11.2	30.8	26.3
ITOCHU MACHINE-TECHNOS (100%)	0.7	0.4	(0.2)	2.2	2.2	
North American construction-machinery business	1.5	2.3	+ 0.9	6.3	6.4	

*1 Disclosure of the FY26 Q1 Results is scheduled after the partner, Kawasaki Heavy Industries, announces its financial results on the date above.
*2 The company holds 33.4% of the shares of Hitachi Construction Machinery.

Consolidated net profit by Segment

■ FY26 Q1 ：Major changes from FY25 Q1

Core profit +18.8（26.5→45.3）

【+】**Citrus Investment +4.5**：Increased ownership in Hitachi Construction Machinery and depreciation of the yen
【+】**Tokyo Century +4.5**：Higher earnings in aircraft and the U.S. ICT leasing business, etc.
【+】**North American power business +4.5**：Increase in electricity sales revenue due to the demand for electricity
【+】**Shipping business +2.5**：Increase in the gain on the sale of ships and charter income due to higher shipping market prices
【+】**Asian power generation business**：Absence of maintenance and repairs at power generation facilities in FY25 Q1

Extraordinary gains & losses +4.0（5.5→9.5） P.28 Details

〔**Major items for FY26**〕
- Improvement in tax expenses due to the additional acquisition of Hitachi Construction Machinery：6.5
- Sale of fixed assets in Hitachi Construction Machinery：2.5

■ FY26 full-year forecast

Consolidated net profit: 220.0（upward revision: +40.0） Progress: 25%

- Strong performance of North American power business and Hitachi Construction Machinery, etc.
- Full-year forecast revised upward, reflecting extraordinary gains and other factors

Topics

Hitachi Construction Machinery

- Increased ownership from 20.4% to **33.4%**(*)
- Q1 Investment：**¥134.1 billion**

Further strengthen synergies including the North American finance business

(*) No further acquisitions of Hitachi Construction Machinery shares are planned.

North American power business

- Invested in a renewable energy power plant
- Q1 Investment：**¥19.4 billion**

AICHI CORPORATION

- Increased ownership from 27.3% to **33.4%**
- Q1 Investment：**¥5.6 billion**

The Brand-new Deal

Metals & Minerals

(Unit : billion yen)	FY25 Q1	FY26 Q1	Inc/Dec	FY26 Forecast	Progress
Consolidated net profit	33.6	45.9	+ 12.3	172.0	27%
Core profit	33.6	46.4	+ 12.8		
	Mar. 2026	Jun. 2026	Inc/Dec		
Total assets	1,793.4	1,863.0	+ 69.6		

Major Group Companies (Ownership)		FY25 Q1	FY26 Q1	Inc/Dec	FY25	FY26 Forecast
ITOCHU Minerals & Energy of Australia [IMEA] (100%)		26.0	34.4	+ 8.4	110.2	120.7
	Iron Ore	*28.4*	*30.4*	*+ 2.0*	*122.6*	(Not Disclosed)
	Coal	*(2.4)*	*4.0*	*+ 6.4*	*(12.3)*	(Not Disclosed)
CSN Mineração [CM][*1] (18.2%)		(2.3)	0.4	+ 2.8	5.1	(Not Disclosed)
Marubeni-Itochu Steel [MISI] (50.0%)		7.3	8.0	+ 0.7	20.2	(Not Disclosed)
ITOCHU Metals (100%)		1.0	1.2	+ 0.2	2.7	3.6

*1 The number shown for CM includes the combined equity pick-up of CM and JBMF [JAPÃO BRASIL MINÉRIO DE FERRO PARTICIPAÇÕES LTDA.], the investment and management company for CM.

ITOCHU's Ownership (Sales Results)		FY25 Q1	FY26 Q1	Inc/Dec	FY25	FY26 Forecast
Iron ore (million tons)		7.8	7.6	(0.1)	31.1	31.4
	IMEA	6.2	6.0	(0.1)	23.5	23.8
	CM	1.6	1.6	(0.0)	7.6	7.6

Consolidated net profit by Segment

■ FY26 Q1 ：Major changes from FY25 Q1

Core profit +12.8（33.6→46.4）

【+】**IMEA +8.4**
〔+〕Higher iron ore and coal prices, forex impact
〔+〕Argo (formerly Fitzroy, Australian coking coal project) : Improvement in operations
【+】**CM +2.8**：Solid operations and improvement in forex valuation loss
【+】**MISI +1.2**：Recovery in steel pipe prices
【+】**Allegheny** (U.S. coking coal project)：Restart of operations

Extraordinary gains & losses (0.5)（− → (0.5)）

〔**Major items for FY26**〕
Provisions in an overseas business in MISI：(0.5)

■ FY26 full-year forecast

Consolidated net profit: 172.0（no change） Progress: 27%

- Overall performance remained solid, including the iron ore and coal businesses
- The turnaround of the two coking coal projects is progressing as planned

Energy & Chemicals

(Unit : billion yen) ＊Record High	FY25 Q1	FY26 Q1	Inc/Dec	FY26 Forecast	Progress	Initial Forecast
Consolidated net profit	19.5	64.3*	+ 44.8	111.5	58%	75.5
Energy & Power Solution	8.5	44.3*	+ 35.8	65.5	68%	29.5
Chemicals	11.1	20.1*	+ 9.0	46.0	44%	46.0
Core profit	19.5	29.8*	+ 10.3			
Energy & Power Solution	8.5	9.8	+ 1.3			
Chemicals	11.1	20.1*	+ 9.0			

	Mar. 2026	Jun. 2026	Inc/Dec
Total assets	1,819.4	1,841.0	+ 21.5

Major Group Companies (Ownership)	FY25 Q1	FY26 Q1	Inc/Dec	FY25	FY26 Forecast
ITOCHU PETROLEUM CO. (SINGAPORE) (100%)	0.3	0.4	+ 0.1	1.4	1.6
ITOCHU ENEX (55.7%)	2.0	5.3	+ 3.2	9.0	9.2
Japan South Sakha Oil (50.0%)	(0.5)	0.8	+ 1.4	0.3	(Not Disclosed)
Dividends from LNG Projects	0.1	0.1	+ 0.1	3.3	1.3
C.I. TAKIRON (100%)	1.7	3.5	+ 1.8	6.2	6.7
ITOCHU CHEMICAL FRONTIER (100%)	2.5	2.7	+ 0.3	9.5	10.3
ITOCHU PLASTICS (100%)	1.6	2.0	+ 0.4	5.8	6.4

ITOCHU's Ownership (Sales Results)	FY25	FY26 Forecast	Inc/Dec
Oil & Gas (1,000BBL/day) *1	28	12	(16)

*1 Natural Gas converted to crude oil is equivalent to 6,000cf =1BBL

Consolidated net profit by Segment

■ FY26 Q1 : Major changes from FY25 Q1

Core profit +10.3 （19.5→29.8）

【+】**ITOCHU ENEX +2.7**：Improvement in profitability in petroleum products transactions, etc.
【+】**C.I. TAKIRON +1.8**：Strong performance in high-functional chemical products and film business, etc.
【+】**Japan South Sakha Oil +1.4**：Higher production volume and improvement in forex gains/losses on foreign currency deposits
【+】**Chemical transactions**：Improvement in profitability due to the surge in market prices
【−】**CIECO Azer (1.2)**：Deconsolidation
【−】**Energy transactions**：Decrease in transaction volume, etc.

Extraordinary gains & losses +34.5 （− →34.5） P.28 Details

〔**Major items for FY26**〕
Sale of CIECO Azer：34.0

■ FY26 full-year forecast

Consolidated net profit: 111.5 （upward revision: +36.0） Progress: 58%

- Strong performance of chemical businesses, etc.
- Full-year forecast revised upward, reflecting extraordinary gains and other factors

Topics

Sale of CIECO Azer

- Divested all shares of "CIECO Azer," holding 3.6% interest in the ACG project in the Republic of Azerbaijan, to the State Oil Company of the Azerbaijan Republic (SOCAR).
- Aim to strengthen our collaboration with SOCAR to create new business opportunities both in Azerbaijan and international markets.

Food

(Unit : billion yen) ＊Record High	FY25 Q1	FY26 Q1	Inc/Dec	FY26 Forecast	Progress
Consolidated net profit	33.8*	30.7	(3.2)	115.5	27%
Provisions	17.5*	11.6	(5.9)	44.5	26%
Fresh Food	4.6	7.8	+ 3.3	21.0	37%
Food Products Marketing & Distribution	11.7	11.2	(0.5)	50.0	22%
Core profit	25.3	30.7*	+ 5.3		
Provisions	9.5	11.6*	+ 2.1		
Fresh Food	4.6	7.8	+ 3.3		
Food Products Marketing & Distribution	11.2	11.2*	–		

	Mar. 2026	Jun. 2026	Inc/Dec
Total assets	4,459.7	4,504.8	+ 45.2

Major Group Companies (Ownership)	FY25 Q1	FY26 Q1	Inc/Dec	FY25	FY26 Forecast
FUJI OIL (43.8%)	1.6	Aug. 7	Aug. 7	4.5	8.6
WELLNEO SUGAR (37.0%)	0.6	Aug. 6	Aug. 6	2.4	2.4
ITOCHU FEED MILLS (100%)	0.4	0.2	(0.2)	2.1	2.3
Dole International Holdings (100%)	0.9	3.7	+ 2.9	2.8	5.3
Prima Meat Packers (50.9%)	0.7	Aug. 3	Aug. 3	2.3	3.8
HYLIFE GROUP HOLDINGS (49.9%)	1.0	1.1	+ 0.2	3.9	(Not Disclosed)
NIPPON ACCESS (100%)	4.7	3.5	(1.2)	23.8	25.5
ITOCHU-SHOKUHIN[*1] (100%)	1.4	2.2	+ 0.8	4.9	9.1
FamilyMart[*2] (28.4%)	5.4	5.9	+ 0.5	15.9	15.4
(Ref.) Total net profit from FamilyMart[*2] (94.7%)	18.0	19.6	+ 1.7	52.8	51.5

*1 ITOCHU's ownership percentage in FY25 : Q1-4 52.5%
*2 The figures include the net profit from POCKET CARD CO., LTD. (equivalent to 32.2% based on ITOCHU's ownership in FamilyMart.)
Note: The dates above are the financial announcement date of each company.

Consolidated net profit by Segment

■ FY26 Q1 ：Major changes from FY25 Q1

Core profit +5.3（25.3→30.7）

【+】**Dole +2.9**：Increase in transactions of packaged foods business
【+】**FamilyMart +1.0**：Enhancement of profitability through strengthening sales promotion
【+】**ITOCHU-SHOKUHIN +0.8**：Increased ownership due to conversion into a wholly owned subsidiary, etc.
【+】**North American grain-related business**：Improvement in profitability
【–】**NIPPON ACCESS (1.2)**：Increase in logistics cost, etc.

Extraordinary gains & losses (8.5)（8.5 → –） P.28 Details

■ FY26 full-year forecast

Consolidated net profit: 115.5（no change） Progress: 27%

- Steady progress, supported by the solid performance of Dole, FamilyMart, and North American grain-related business

Topics

Privatization of ITOCHU-SHOKUHIN

- Fully acquired a listed food wholesaler (formerly 52.5% owned) with strength in ambient products and alcoholic beverages
- Q1 investment: **¥61.8 billion**

*Total investment amount, including the squeeze-out payment to be executed in Q2, is approximately **¥78.0 billion**.

Promoting M&A at subsidiaries

- ITOCHU Food Sales and Marketing, our wholly owned subsidiary, acquired Takaragen Co., Ltd., a manufacturer of food stabilizers
- Further strengthening its ability to provide solutions tailored to customer needs, including texture and quality improvements

General Products & Realty

(Unit : billion yen)	FY25 Q1	FY26 Q1	Inc/Dec	FY26 Forecast	Progress
Consolidated net profit	11.2	13.9	+ 2.7	63.0	22%
Forest Products, General Merchandise & Logistics	7.7	9.4	+ 1.8	44.5	21%
Construction & Real Estate	3.5	4.4	+ 0.9	18.5	24%
Core profit	11.2	13.9	+ 2.7		
Forest Products, General Merchandise & Logistics	7.7	9.4	+ 1.8		
Construction & Real Estate	3.5	4.4	+ 0.9		
	Mar. 2026	Jun. 2026	Inc/Dec		
Total assets	1,628.7	1,695.4	+ 66.7		

Major Group Companies (Ownership)	FY25 Q1	FY26 Q1	Inc/Dec	FY25	FY26 Forecast
North American construction-materials business*1	6.5	4.2	(2.4)	14.8	19.0
European Tyre Enterprise Limited [ETEL] (100%)	0.3	2.2	+ 2.0	5.6	7.2
ITOCHU LOGISTICS (100%)	1.6	1.9	+ 0.3	6.2	6.6
ITOCHU PULP & PAPER (100%)	0.6	0.9	+ 0.2	3.2	2.8
ITOCHU CERATECH (100%)	0.2	0.4	+ 0.2	0.9	1.2
DAIKEN (100%)	1.2	1.5	+ 0.3	3.8	5.7
ITOCHU KENZAI (100%)	0.8	1.1	+ 0.2	3.7	4.0
ITOCHU Property Development (100%)	1.6	2.0	+ 0.4	5.1	5.1
Nishimatsu Construction (21.9%)	–	Aug. 7	Aug. 7	3.6	4.5
Sun Frontier Fudousan (21.2%)	–	Aug. 6	Aug. 6	–	3.7
ITOCHU Urban Community (100%)	0.4	0.6	+ 0.1	2.0	2.1

*1 The figures include net profit through DAIKEN (CIPA Lumber Co. Ltd. 51.0%, Pacific Woodtech Corporation 25.0%, etc.) , with actual results of ¥0.7 billion for FY25 Q1 and ¥0.3 billion for FY26 Q1.
Note: The dates above are the financial announcement date of each company.

Consolidated net profit by Segment

■ FY26 Q1 : Major changes from FY25 Q1

Core profit +2.7 (11.2→13.9)

【+】**ETEL +2.0**：Increase in sales volume and improvement in profitability
【+】**IFL +1.8**：Absence of losses recognized in FY25 Q1 due to the deconsolidation of Metsä Fibre
【+】**ITOCHU Property Development +0.4**：Solid sales of properties
【−】**North American construction-materials business (2.4)**：Underperformance of exterior building materials business

Extraordinary gains & losses − (− → −)

■ FY26 full-year forecast

Consolidated net profit: 63.0 (no change) Progress: 22%

- Slow progress due to the weak performance of North American construction-materials business, as well as real estate sales being weighted toward the second half of the fiscal year

Topics

Sun Frontier Fudousan

- 21.2% investment in the No.1 renovation player for older office buildings
- Q1 investment：¥**32.3 billion**

Oriental Shiraishi Corporation

- One of Japan's leading bridge manufacturers. Capital and business alliance since May 2023
- Through the additional share acquisition, total ownership has been increased to 20%, and the company becomes an equity-method affiliate from FY26 Q2.

ICT & Financial Business

(Unit : billion yen) ＊Record High	FY25 Q1	FY26 Q1	Inc/Dec	FY26 Forecast	Progress
Consolidated net profit	16.1	20.5	+ 4.4	97.0	21%
ICT	11.9	13.8	+ 2.0	76.0	18%
Financial & Insurance Business	4.2	6.7	+ 2.4	21.0	32%
Core profit	16.1	20.5＊	+ 4.4		
ICT	11.9	13.8	+ 2.0		
Financial & Insurance Business	4.2	6.7＊	+ 2.4		
	Mar. 2026	Jun. 2026	Inc/Dec		
Total assets	1,577.2	1,624.7	+ 47.5		

Major Group Companies (Ownership)	FY25 Q1	FY26 Q1	Inc/Dec	FY25	FY26 Forecast
ITOCHU Techno-Solutions Corporation [CTC] (99.95%)	9.8	12.6	+ 2.8	60.6	65.0
BELLSYSTEM24 Holdings (40.3%)	0.5	0.7	+ 0.1	2.3	3.4
Mobile-phone-related business	2.0	0.4	(1.6)	5.5	1.0
ITOCHU Fuji Partners (63.0%)	0.8	Aug. 5	Aug. 5	3.4	4.6
A2 Healthcare (100%)	0.4	0.2	(0.2)	1.7	2.0
HOKEN NO MADOGUCHI GROUP (99.97%)	1.1	1.5	+ 0.4	6.1	6.7
POCKET CARD*1 (78.2%)	1.0	0.7	(0.2)	2.9	3.1
Gaitame.Com (40.2%)	0.5	0.8	+ 0.3	2.9	(Not Disclosed)
First Response Finance (100%)	0.3	1.1	+ 0.8	2.8	3.5
ITOCHU FINANCE (ASIA) (100%)	0.8	1.5	+ 0.7	3.2	3.4
GCT MANAGEMENT (THAILAND) (100%)	1.1	1.8	+ 0.7	5.6	(Not Disclosed)

*1 The figures include net profit through FamilyMart Co., Ltd. (32.2%)
Note: The dates above are the financial announcement date of each company.

Consolidated net profit by Segment

■ FY26 Q1 ：Major changes from FY25 Q1

Core profit +4.4（16.1→20.5）

【+】**CTC +2.8**：Strong performance
【+】**HOKEN NO MADOGUCHI GROUP +0.4**：Higher agency commissions
【+】**Gaitame.Com +0.3**：Strong performance in FX transaction
【+】**Overseas retail-finance-related business**：Improvement in profitability
【−】**Mobile-phone-related business (1.6)**：Lower earnings due to contract changes

Extraordinary gains & losses −（− → −）

■ FY26 full-year forecast

Consolidated net profit: 97.0（no change） Progress: 21%

- A second-half-weighted segment
- Steady progress, supported by the solid performance of CTC and overseas retail-finance business

The 8th

(Unit : billion yen) ＊Record High	FY25 Q1	FY26 Q1	Inc/Dec	FY26 Forecast	Progress
Consolidated net profit	10.4	12.6	+ 2.2	31.5	40%
Core profit	9.9	12.6*	+ 2.7		
	Mar. 2026	Jun. 2026	Inc/Dec		
Total assets	94.9	93.9	(1.1)		

Major Group Companies (Ownership)	FY25 Q1	FY26 Q1	Inc/Dec	FY25	FY26 Forecast
FamilyMart[*1] (66.3%)	12.6	13.7	+ 1.2	37.0	36.0
AND PHARMA (20.0%)	–	0.3	+ 0.3	0.9	(Not Disclosed)
Seven Bank (20.4%)	–	Aug. 7	Aug. 7	1.1	3.5

*1 The figures include the net profit from POCKET CARD CO., LTD. (equivalent to 32.2% based on ITOCHU's ownership in FamilyMart.)

Note: The dates above are the financial announcement date of each company.

Consolidated net profit by Segment

■ FY26 Q1 ：Major changes from FY25 Q1

Core profit +2.7（9.9→12.6）

【＋】**FamilyMart +1.7**：Enhancement of profitability through strengthening sales promotion

【＋】**AND PHARMA/Seven Bank**：Start of equity pick-up

Extraordinary gains & losses (0.5)（0.5 → –） P.28 Details

■ FY26 full-year forecast

Consolidated net profit: 31.5（no change） Progress: 40%

- Strong performance of FamilyMart
- Strong progress, supported by the steady profit contribution from Seven Bank and AND PHARMA

Others, Adjustments & Eliminations

(Unit : billion yen) ＊Record High	FY25 Q1	FY26 Q1	Inc/Dec	FY26 Forecast	Progress	Initial Forecast
Consolidated net profit	118.4*	36.6	(81.7)	87.5	42%	163.5
Core profit	30.4	36.6*	+ 6.3			

	Mar. 2026	Jun. 2026	Inc/Dec
Total assets	2,004.2	2,108.5	+ 104.3

Major Group Companies (Ownership)	FY25 Q1	FY26 Q1	Inc/Dec	FY25	FY26 Forecast
Orchid Alliance Holdings (100%)	28.8	32.0	+ 3.2	116.2	116.0
CPBIO Holding Company*1 (23.8%)	0.3	0.2	(0.1)	1.1	(Not Disclosed)

*1 The company changed its name from CTEI [Chia Tai Enterprises International Limited] to CPBIO Holding Company Limited

(Reference) Overseas Trading Subsidiaries *2	FY25 Q1	FY26 Q1	Inc/Dec
ITOCHU International	7.3	9.4	+ 2.2
ITOCHU Europe	1.5	2.2	+ 0.7
ITOCHU (CHINA) HOLDING	1.9	2.5	+ 0.6
ITOCHU Hong Kong	1.3	2.5	+ 1.2
ITOCHU Singapore	1.6	1.9	+ 0.3

*2 Net profits of each overseas trading subsidiary included in each segment are presented.

Consolidated net profit by Segment

■ FY26 Q1 ：Major changes from FY25 Q1

Core profit +6.3（30.4→36.6）

【+】Orchid +3.2

〔+〕Depreciation of the yen

〔+〕Major financial companies of CITIC：Solid performance

Extraordinary gains & losses (88.0)（88.0 → −）

* FY25 Q1：Sale of C.P. Pokphand：88.0

■ FY26 full-year forecast

Consolidated net profit: 87.5 (downward revision: (76.0)) Progress: 42%

- Solid performance of CITIC
- The full-year forecast was revised to reflect the reallocation of extraordinary gains and other items to the Machinery and Energy & Chemicals segments
  * The loss buffer of ¥40.0 billion remains unchanged

Appendix

(*Supplement) FY26 Organizational Changes (FY25 results are presented post reclassification in this material)

Energy & Chemicals	The Energy Division and the Power & Environmental Solution Division have been integrated into the newly established Energy & Power Solutions Division.
Food / The 8th	The segment primarily responsible for FamilyMart has been changed from "The 8th" to "Food". Following this change, assets, liabilities, profits and losses related to FamilyMart are attributed to "Food", while the total net profit from FamilyMart is allocated between "Food" and "The 8th" at a ratio of 3:7. Additionally, the attribution of adjustments and eliminations has also changed due to this organizational change.
General Products & Realty	The profits and losses of DAIKEN and ITOCHU KENZAI are allocated between Forest Products, General Merchandise & Logistics and Construction & Real Estate at a ratio of 8:2.

Extraordinary Gains and Losses

(Unit : billion yen)

	FY25 Q1	Major items	FY26 Q1	Major items
Textile	0.5	Sale of fixed assets in DESCENTE : 0.5	1.0	Reorganization in DESCENTE's China business：1.0
Machinery	5.5	Sale of JAMCO : 5.5	9.5	Improvement in tax expenses due to the additional acquisition of Hitachi Construction Machinery：6.5 Sale of fixed assets in Hitachi Construction Machinery：2.5 Related to the liquidation of European power generation business：0.5
Metals & Minerals	–		(0.5)	Provisions in an overseas business in MISI：(0.5)
Energy & Chemicals	–		34.5	Sale of CIECO Azer：34.0 Sale of fixed assets in ITOCHU ENEX：0.5
Food	8.5	Sale of PROVENCE HUILES : 8.0 Improvement in tax expenses in FamilyMart : 0.5	–	
General Products & Realty	–		–	
ICT & Financial Business	–		–	
The 8th	0.5	Improvement in tax expenses in FamilyMart : 0.5	–	
Others, Adjustments & Eliminations	88.0	Sale of C.P. Pokphand : 88.0	–	
Total	103.0	Non-resource : 103.0, Resource : –	44.5	Non-resource : 10.5, Resource : 34.0

(*) Extraordinary gains and losses are presented in 0.5 billion yen units.

Consolidated Statement of Comprehensive Income

(Unit : billion yen)

	FY25 Q1	FY26 Q1	Inc/Dec	Summary of changes
Revenues	3,558.9	3,875.9	+ 316.9	【+】Energy & Chemicals, Metals & Minerals, ICT & Financial Business, Machinery, and General Products & Realty
Gross trading profit	595.4	656.0	+ 60.6	【+】Energy & Chemicals, Metals & Minerals, ICT & Financial Business, and Machinery
Selling, general and administrative expenses	(420.4)	(446.9)	(26.5)	【−】Increase in personnel expenses 【−】Depreciation of the yen
Provision for doubtful accounts	(4.3)	(3.7)	+ 0.6	【+】Decrease in provision for doubtful accounts in general receivables
Trading income	170.7	205.5	+ 34.7	【+】Energy & Chemicals, Metals & Minerals, ICT & Financial Business, and Textile
Gains (losses) on investments	130.5	38.1	(92.4)	【−】Absence of the gain on the sale of C.P. Pokphand in FY25 Q1 【−】Absence of the gain on the sale of PROVENCE HUILES in FY25 Q1 【+】Sale of CIECO Azer
Gains (losses) on property, plant, equipment and intangible assets	0.9	2.3	+ 1.4	【+】Sale of fixed assets in ITOCHU ENEX
Other-net	3.1	9.2	+ 6.0	【+】Improvement in foreign exchange gains and losses
Net interest expenses	(14.3)	(14.4)	(0.2)	【−】Deterioration in net interest expenses due to higher yen interest rate and the increase in loans payable
Dividends received	19.9	17.7	(2.2)	【−】Decrease in dividends received from investees
Equity in earnings of associates and joint ventures	63.9	111.6	+ 47.8	【+】Machinery, Metals & Minerals, Food, and General Products & Realty
Profit before tax	374.8	370.0	(4.8)	
Income tax expense	(82.5)	(66.3)	+ 16.2	【+】Decrease of profit before tax 【+】Improvement in tax expenses due to additional acquisition of Hitachi Construction Machinery
Net Profit	292.3	303.7	+ 11.4	
Net profit attributable to ITOCHU	283.9	293.8	+ 9.8	
Total comprehensive income attributable to ITOCHU	175.4	367.9	+ 192.5	【+】Increase in translation adjustments

The Brand-new Deal

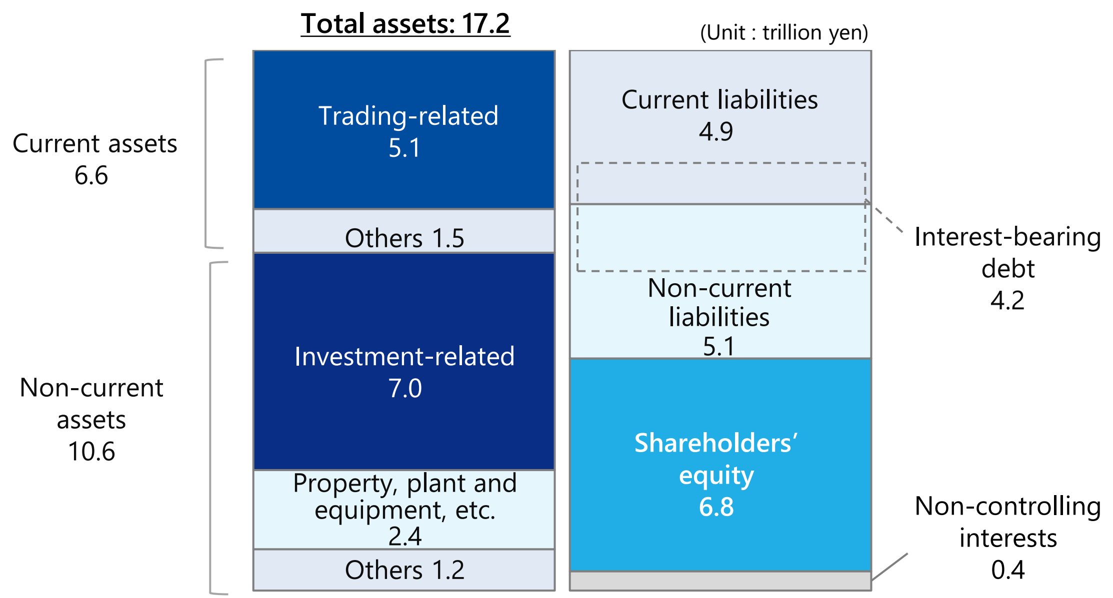
Consolidated Financial Position

(Unit : billion yen)

	Mar. 31, 2026	Jun. 30, 2026	Inc/Dec
Total assets	16,732.8	17,179.8＊	+ 446.9
Interest-bearing debt	3,672.7	4,161.2	+ 488.5
Net interest-bearing debt	3,024.3	3,435.1	+ 410.8
Total shareholders' equity	6,590.0	6,770.8＊	+ 180.9
Ratio of shareholders' equity to total assets	39.4%	39.4%＊	–
NET DER (times)	0.46	0.51	Increased 0.05

＊Record High

- Balance Sheet（Jun. 30, 2026）



(Unit : billion yen)

	Total assets Mar. 31, 2026	Total assets Jun. 30, 2026
Consolidated total	16,732.8	17,179.8
Textile	751.9	763.0
Machinery	2,603.5	2,685.5
Plant Project, Marine & Aerospace	1,143.9	1,221.1
Automobile, Construction Machinery & Industrial Machinery	1,459.5	1,464.4
Metals & Minerals	1,793.4	1,863.0
Energy & Chemicals	1,819.4	1,841.0
Energy & Power Solution	1,132.5	1,116.9
Chemicals	686.9	724.1
Food	4,459.7	4,504.8
Provisions	624.2	634.9
Fresh Food	775.6	794.8
Food Products Marketing & Distribution	3,060.0	3,075.2
General Products & Realty	1,628.7	1,695.4
Forest Products, General Merchandise & Logistics	1,199.7	1,207.1
Construction & Real Estate	429.0	488.3
ICT & Financial Business	1,577.2	1,624.7
ICT	938.6	959.1
Financial & Insurance Business	638.6	665.6
The 8th	94.9	93.9
Others, Adjustments & Eliminations	2,004.2	2,108.5

Consolidated Statement of Cash Flows (Major items)

(Unit : billion yen)

	FY25 Q1	Reference information	FY26 Q1	Reference information
Net profit	292.3	Depreciation and amortization +111.2 Textile +3.9, Machinery +4.8, Metals & Minerals +5.7, Energy & Chemicals +12.6, Food +64.0, General Products & Realty +10.7, ICT & Financial Business +6.5, The 8th +0.1, Others, Adjustments & Eliminations +3.1	303.7	Depreciation and amortization +114.8 Textile +4.0, Machinery +5.5, Metals & Minerals +8.0, Energy & Chemicals +9.6, Food +64.6, General Products & Realty +12.4, ICT & Financial Business +7.3, The 8th +0.1, Others, Adjustments & Eliminations +3.3
Non-cash items in net profit	(3.0)		29.2	
Changes in assets and liabilities, other-net	(60.8)	Trade receivables / payables +21.5, Inventories (74.8), Others (7.4)	(180.8)	Trade receivables / payables (64.2), Inventories (87.7), Others (29.0)
Others	17.0		(45.5)	
Cash flows from operating activities	245.5	(Reference) Dividends received from associates and joint ventures +106.7	106.6	(Reference) Dividends received from associates and joint ventures +59.8
Net change in investments accounted for by the equity method	(4.3)	Investment in Kawasaki Motors (80.3), Additional investment in Hitachi Construction Machinery (35.9), Investment in AICHI CORPORATION (23.8), Additional investment in Nishimatsu Construction (4.6), Sale of C.P. Pokphand +156.8, Partial sale of JAMCO +7.9 etc.	(86.6)	Investment in Sun Frontier Fudousan (32.3), Investment in ICT business (21.5), Investment in North American power business (19.4), Investment in Asian plant maintenance business (8.8), Additional investment in AICHI CORPORATION (5.6) etc.
Net change in other investments	8.6	Sale of PROVENCE HUILES +16.7, Investment in We Sell Cellular (6.3), Capital expenditure by CIECO Azer (1.4) etc.	35.3	Sale of CIECO Azer etc.
Net change in property, plant, equipment and intangible assets	(55.8)	〔Major Purchase〕FamilyMart (15.9), IMEA (5.5), Prima (4.5), ITOCHU ENEX (4.4), Dole (3.9), DAIKEN (3.0) etc.	(55.8)	〔Major Purchase〕FamilyMart (13.0), IMEA (10.0), Dole (4.5), ETEL (3.6), DAIKEN (3.3), ITOCHU ENEX (2.7) etc.
Others	3.0		35.4	Collection of loan receivables for the investment in Hitachi Construction Machinery +38.5 etc.
Cash flows from investing activities	(48.5)		(71.8)	
Cash flows from financing activities	(210.6)	Cash dividends (142.0), Share buybacks (Shareholder returns) (40.1), Repayments of lease liabilities (63.5), Additional investment in DESCENTE (46.2), Proceeds from debentures and loans payable +92.5	40.4	Proceeds from debentures and loans payable +469.1, Cash dividends (154.0), Repayments of lease liabilities (67.9), Additional investment in Hitachi Construction Machinery (134.1), Additional investment in ITOCHU-SHOKUHIN (61.8)

Operating Segment Information (Net profit attributable to ITOCHU)

(Unit : billion yen)

	FY25					FY26				
	Q1	Q2	Q3	Q4	Yearly	Q1	Q2	Q3	Q4	Yearly
Consolidated Total	283.9	216.3	205.0	195.0	900.3	293.8	-	-	-	293.8
Textile	8.9	15.3	11.9	7.2	43.3	14.4	-	-	-	14.4
Machinery	32.0	44.9	39.3	39.4	155.6	54.8	-	-	-	54.8
Plant Project, Marine & Aerospace	13.8	16.7	18.2	15.3	63.9	19.9	-	-	-	19.9
Automobile, Construction Machinery & Industrial Machinery	18.3	28.2	21.1	24.2	91.7	34.9	-	-	-	34.9
Metals & Minerals	33.6	30.0	39.9	40.1	143.5	45.9	-	-	-	45.9
Energy & Chemicals	19.5	18.2	17.3	14.3	69.3	64.3	-	-	-	64.3
Energy & Power Solution	8.5	8.8	6.1	3.6	27.0	44.3	-	-	-	44.3
Chemicals	11.1	9.3	11.3	10.7	42.3	20.1	-	-	-	20.1
Food	33.8	30.6	32.6	9.5	106.5	30.7	-	-	-	30.7
Provisions	17.5	9.2	14.7	0.4	41.8	11.6	-	-	-	11.6
Fresh Food	4.6	5.1	5.1	1.9	16.6	7.8	-	-	-	7.8
Food Products Marketing & Distribution	11.7	16.3	12.8	7.2	48.0	11.2	-	-	-	11.2
General Products & Realty	11.2	7.8	7.0	34.8	60.8	13.9	-	-	-	13.9
Forest Products, General Merchandise & Logistics	7.7	5.0	4.9	23.5	41.1	9.4	-	-	-	9.4
Construction & Real Estate	3.5	2.8	2.1	11.3	19.7	4.4	-	-	-	4.4
ICT & Financial Business	16.1	23.9	20.8	32.2	93.0	20.5	-	-	-	20.5
ICT	11.9	17.9	16.2	26.4	72.4	13.8	-	-	-	13.8
Financial & Insurance Business	4.2	6.0	4.5	5.9	20.6	6.7	-	-	-	6.7
The 8th	10.4	11.6	8.8	(0.1)	30.6	12.6	-	-	-	12.6
Others, Adjustments & Eliminations	118.4	34.2	27.4	17.7	197.6	36.6	-	-	-	36.6

The Brand-new Deal

Operating Segment Information (Core profit)

(Unit : billion yen)

	FY25					FY26				
	Q1	Q2	Q3	Q4	Yearly	Q1	Q2	Q3	Q4	Yearly
Consolidated Total(*1)	181.0	198.0	194.5	208.0	781.5	249.5	-	-	-	249.5
Textile	8.4	15.3	8.4	9.2	41.3	13.4	-	-	-	13.4
Machinery	26.5	32.4	38.8	43.4	141.1	45.3	-	-	-	45.3
Plant Project, Marine & Aerospace	8.3	12.2	17.7	20.3	58.4	19.4	-	-	-	19.4
Automobile, Construction Machinery & Industrial Machinery	18.3	20.2	21.1	23.2	82.7	25.9	-	-	-	25.9
Metals & Minerals	33.6	30.0	39.9	42.6	146.0	46.4	-	-	-	46.4
Energy & Chemicals	19.5	15.7	13.8	20.8	69.8	29.8	-	-	-	29.8
Energy & Power Solution	8.5	6.3	2.6	9.1	26.5	9.8	-	-	-	9.8
Chemicals	11.1	9.3	11.3	11.7	43.3	20.1	-	-	-	20.1
Food	25.3	30.6	30.1	12.5	98.5	30.7	-	-	-	30.7
Provisions	9.5	9.2	12.2	4.9	35.8	11.6	-	-	-	11.6
Fresh Food	4.6	5.1	5.1	1.9	16.6	7.8	-	-	-	7.8
Food Products Marketing & Distribution	11.2	16.3	12.8	5.7	46.0	11.2	-	-	-	11.2
General Products & Realty	11.2	6.8	8.0	18.8	44.8	13.9	-	-	-	13.9
Forest Products, General Merchandise & Logistics	7.7	4.0	5.9	7.0	24.6	9.4	-	-	-	9.4
Construction & Real Estate	3.5	2.8	2.1	11.8	20.2	4.4	-	-	-	4.4
ICT & Financial Business	16.1	23.4	19.3	31.2	90.0	20.5	-	-	-	20.5
ICT	11.9	17.9	14.7	25.4	69.9	13.8	-	-	-	13.8
Financial & Insurance Business	4.2	5.5	4.5	5.9	20.1	6.7	-	-	-	6.7
The 8th	9.9	11.6	8.8	0.9	31.1	12.6	-	-	-	12.6
Others, Adjustments & Eliminations	30.4	32.2	27.4	28.7	118.6	36.6	-	-	-	36.6

(*1) Consolidated total figures are approximate.

Operating Segment Information (Gross trading profit)

(Unit : billion yen)

	FY25					FY26				
	Q1	Q2	Q3	Q4	Yearly	Q1	Q2	Q3	Q4	Yearly
Consolidated Total	595.4	614.2	616.2	654.7	2,480.5	656.0	-	-	-	656.0
Textile	45.4	53.8	51.7	53.4	204.3	49.4	-	-	-	49.4
Machinery	62.1	66.9	67.8	74.4	271.2	70.1	-	-	-	70.1
Plant Project, Marine & Aerospace	19.2	20.5	22.0	28.7	90.4	24.7	-	-	-	24.7
Automobile, Construction Machinery & Industrial Machinery	42.9	46.4	45.9	45.7	180.8	45.3	-	-	-	45.3
Metals & Minerals	38.3	31.8	41.3	41.7	153.1	49.5	-	-	-	49.5
Energy & Chemicals	71.7	67.2	63.5	76.1	278.5	87.7	-	-	-	87.7
Energy & Power Solution	35.3	32.2	25.8	37.9	131.1	35.2	-	-	-	35.2
Chemicals	36.4	35.0	37.8	38.2	147.4	52.6	-	-	-	52.6
Food	215.9	227.2	221.1	201.5	865.7	221.7	-	-	-	221.7
Provisions	18.5	15.2	13.5	12.2	59.3	14.1	-	-	-	14.1
Fresh Food	31.5	32.1	36.9	30.9	131.5	37.0	-	-	-	37.0
Food Products Marketing & Distribution	165.9	179.9	170.7	158.4	674.9	170.5	-	-	-	170.5
General Products & Realty	81.3	75.2	78.1	95.3	329.9	86.0	-	-	-	86.0
Forest Products, General Merchandise & Logistics	71.2	68.0	71.8	72.6	283.6	76.8	-	-	-	76.8
Construction & Real Estate	10.1	7.2	6.3	22.7	46.3	9.3	-	-	-	9.3
ICT & Financial Business	80.4	89.1	89.3	109.1	367.9	91.6	-	-	-	91.6
ICT	51.4	58.4	58.0	74.5	242.3	58.7	-	-	-	58.7
Financial & Insurance Business	29.1	30.7	31.2	34.6	125.6	33.0	-	-	-	33.0
The 8th	0.4	0.8	1.1	1.4	3.7	0.7	-	-	-	0.7
Others, Adjustments & Eliminations	(0.1)	2.3	2.3	1.8	6.3	(0.8)	-	-	-	(0.8)

Operating Segment Information (Trading income)

(Unit : billion yen)

	FY25					FY26				
	Q1	Q2	Q3	Q4	Yearly	Q1	Q2	Q3	Q4	Yearly
Consolidated Total	170.7	183.4	172.3	175.5	701.9	205.5	-	-	-	205.5
Textile	3.4	11.2	7.4	6.5	28.6	6.5	-	-	-	6.5
Machinery	18.8	23.1	22.3	26.7	90.9	20.8	-	-	-	20.8
Plant Project, Marine & Aerospace	5.4	6.2	6.2	12.7	30.5	8.0	-	-	-	8.0
Automobile, Construction Machinery & Industrial Machinery	13.4	16.9	16.1	14.1	60.4	12.8	-	-	-	12.8
Metals & Minerals	32.6	25.8	35.0	34.3	127.6	42.9	-	-	-	42.9
Energy & Chemicals	28.8	24.9	19.9	30.2	103.8	42.4	-	-	-	42.4
Energy & Power Solution	13.8	11.4	4.2	14.9	44.3	13.8	-	-	-	13.8
Chemicals	15.0	13.4	15.7	15.4	59.5	28.5	-	-	-	28.5
Food	56.4	64.7	54.3	26.9	202.3	58.0	-	-	-	58.0
Provisions	12.3	9.3	7.1	5.5	34.2	7.5	-	-	-	7.5
Fresh Food	8.4	7.8	9.2	5.0	30.4	12.7	-	-	-	12.7
Food Products Marketing & Distribution	35.8	47.6	37.9	16.5	137.7	37.8	-	-	-	37.8
General Products & Realty	19.6	13.9	13.9	29.0	76.4	19.5	-	-	-	19.5
Forest Products, General Merchandise & Logistics	15.9	12.8	14.4	13.8	56.8	16.6	-	-	-	16.6
Construction & Real Estate	3.7	1.1	(0.4)	15.2	19.6	2.8	-	-	-	2.8
ICT & Financial Business	17.8	27.0	21.6	36.1	102.5	21.8	-	-	-	21.8
ICT	12.7	20.1	16.1	31.1	80.0	16.0	-	-	-	16.0
Financial & Insurance Business	5.0	7.0	5.5	5.0	22.5	5.8	-	-	-	5.8
The 8th	(1.2)	(1.3)	(1.1)	(0.9)	(4.5)	(0.8)	-	-	-	(0.8)
Others, Adjustments & Eliminations	(5.4)	(6.0)	(1.1)	(13.3)	(25.8)	(5.6)	-	-	-	(5.6)

Profits/Losses from Major Group Companies (1)

(Unit : billion yen)

Textile

	Operations	Ownership	FY25 Q1	FY25 Q2	FY25 Q3	FY25 Q4	FY25 Yearly	FY26 Q1	FY26 Q2	FY26 Q3	FY26 Q4	FY26 Yearly	FY26 Forecast
JOI'X CORPORATION	Manufacture and wholesale of men's apparel	100.0%	0.0	(0.0)	0.8	0.1	0.9	0.0	-	-	-	0.0	1.3
LEILIAN CO., LTD.	Retail of women's apparel	100.0%	0.1	(0.3)	0.4	0.1	0.3	0.2	-	-	-	0.2	0.7
DESCENTE LTD.	Manufacture and wholesale of sportswear, etc.	100.0%	4.4	4.1	2.7	2.0	13.2	9.7	-	-	-	9.7	19.0
DOME CORPORATION	Manufacture and wholesale of sportswear, etc.	69.7%	(0.3)	0.4	(0.4)	0.3	0.1	(0.3)	-	-	-	(0.3)	0.2
EDWIN CO., LTD.	Planning, manufacture, and wholesale of jeans & other apparel products	100.0%	0.2	0.1	0.3	(0.1)	0.5	0.7	-	-	-	0.7	1.2
Sankei Co., Ltd.	Manufacture and wholesale of garment materials	100.0%	0.3	0.4	0.3	0.1	1.2	0.4	-	-	-	0.4	1.5
IPA [ITOCHU Textile Prominent (ASIA) Ltd.] (Hong Kong)	Production control and wholesale of apparel	100.0%	0.6	0.9	6.5	0.9	9.0	1.2	-	-	-	1.2	2.9
ITS [ITOCHU TEXTILE (CHINA) CO., LTD.] (China)	Production control and wholesale of textile materials and apparel	100.0%	1.0	1.1	1.2	0.6	4.0	1.5	-	-	-	1.5	4.6

Machinery

	Operations	Ownership	FY25 Q1	FY25 Q2	FY25 Q3	FY25 Q4	FY25 Yearly	FY26 Q1	FY26 Q2	FY26 Q3	FY26 Q4	FY26 Yearly	FY26 Forecast
Tokyo Century Corporation	Businesses in Equipment Leasing, Automobility, Specialty Financing, International Business, and Environmental Infrastructure	29.9%	5.9	20.8	6.6	6.3	39.6	10.4	-	-	-	10.4	36.8 *1
North American power business (I-Power Investment Inc. etc.)	Development, construction, investment & operation of power plants	–	4.5	3.9	8.4	9.8	26.5	9.1	-	-	-	9.1	27.8
IEI [I-ENVIRONMENT INVESTMENTS LIMITED] (U.K.)	Development & Investment company for water, environment, and renewable sector in Europe and Middle East	100.0%	0.5	0.4	0.4	(1.3)	0.0	0.4	-	-	-	0.4	2.3
ITOCHU Plantech Inc.	Import / export of plant and equipment, and domestic environmental and energy solution businesses	100.0%	0.3	0.4	0.5	0.6	1.7	0.3	-	-	-	0.3	1.9
Shipping business (IMECS Co., Ltd. etc.)	Ship ownership, chartering, and selling	–	0.7	1.4	3.4	2.9	8.4	3.2	-	-	-	3.2	8.4
Aerospace business (JAPAN AEROSPACE CORPORATION etc.)	Aircraft leasing, Aerospace equipment/parts sales	–	2.4	2.6	3.0	2.5	10.4	2.8	-	-	-	2.8	16.0
YANASE & CO., LTD.	Sale and repair of imported automobiles	99.0%	2.1	4.3	3.3	2.4	12.2	1.0	-	-	-	1.0	15.2
Overseas automobile business (Auto Investment Inc. etc.)	Dealers (U.S., Mongolia, Vietnam, etc.)	–	4.2	3.9	3.7	8.6	20.4	4.6	-	-	-	4.6	16.9
Kawasaki Motors, Ltd.	Manufacture and sales of motorcycles, off-road four-wheel vehicles, Jet Ski, and general-purpose gasoline engines	20.0%	0.4	(1.1)	(0.3)	1.7	0.7	Aug. 7	-	-	-	Aug. 7	N/D *2
AICHI CORPORATION *3	Manufacturing and sales of truck-mounted and self-propelled aerial platform vehicles	33.4%	0.0	0.4	0.3	0.7	1.3	0.1	-	-	-	0.1	2.2 *1
Citrus Investment LLC *4	Investment in a company investing in Hitachi Construction Machinery	100.0%	1.7	4.1	2.7	2.7	11.2	15.2	-	-	-	15.2	30.8
ITOCHU MACHINE-TECHNOS CORPORATION	Import / export, wholesale and engineering services of machine tools, industrial, textile & food machinery	100.0%	0.7	0.6	0.8	0.2	2.2	0.4	-	-	-	0.4	2.2
North American construction-machinery business (MULTIQUIP INC. etc.)	Medium & small construction equipment sales	–	1.5	1.7	1.7	1.5	6.3	2.3	-	-	-	2.3	6.4

*1 The figures are the company's forecast announced as of Jul. 30, excluding IFRS adjustment, multiplied by ITOCHU's ownership percentage.
*2 Due to the relationships with investees and partners, "FY26 Forecast" is not presented. Disclosure of the FY26 Q1 Results is scheduled after the partner, Kawasaki Heavy Industries, announces its financial results on the date above.
*3 ITOCHU's ownership percentage in FY25 : Q1-4 27.3%
*4 The figures do not include the interest income, etc. resulting from ITOCHU's loan to the partner. "FY26 Forecast" includes Hitachi Construction Machinery's forecast announced as of Jul. 30, multiplied by ITOCHU's ownership (33.4%).

N/D: Not Disclosed

The Brand-new Deal

Profits/Losses from Major Group Companies (2)

(Unit : billion yen)

Metals & Minerals

Company		Operations	Ownership	FY25 Q1	FY25 Q2	FY25 Q3	FY25 Q4	FY25 Yearly	FY26 Q1	FY26 Q2	FY26 Q3	FY26 Q4	FY26 Yearly	FY26 Forecast
IMEA [ITOCHU Minerals & Energy of Australia Pty Ltd] (Australia)		Investment and sales in resource development projects including those of iron ore, coal, and non-ferrous metals, etc.	100.0%	26.0	24.5	29.8	30.0	110.2	34.4	-	-	-	34.4	120.7
	Iron ore		*N.A.*	*28.4*	*27.5*	*30.8*	*36.0*	*122.6*	*30.4*	-	-	-	*30.4*	N/D *1
	Coal		*N.A.*	*(2.4)*	*(2.9)*	*(1.0)*	*(6.0)*	*(12.3)*	*4.0*	-	-	-	*4.0*	N/D *1
CM [CSN Mineração S.A.] *2 (Brazil)		Iron ore resource development in Brazil	18.2%	(2.3)	(0.1)	2.2	5.2	5.1	0.4	-	-	-	0.4	N/D
MISI [Marubeni-Itochu Steel Inc.]		Import, export, processing, and sales of steel products	50.0%	7.3	6.5	6.6	(0.1)	20.2	8.0	-	-	-	8.0	N/D *1
ITOCHU Metals Corporation		Trade and investment in metal materials, products, and recycle business	100.0%	1.0	0.8	0.9	(0.1)	2.7	1.2	-	-	-	1.2	3.6

*1 Due to the relationships with investees and partners, "FY26 Forecast" is not presented.
*2 The number shown for CM includes the combined equity pick-up of CM and JBMF [JAPÃO BRASIL MINÉRIO DE FERRO PARTICIPAÇÕES LTDA.], the investment and management company for CM. "FY26 Forecast" is not presented as the company does not disclose its forecast.

N/D: Not Disclosed

Energy & Chemicals

Company	Operations	Ownership	FY25 Q1	FY25 Q2	FY25 Q3	FY25 Q4	FY25 Yearly	FY26 Q1	FY26 Q2	FY26 Q3	FY26 Q4	FY26 Yearly	FY26 Forecast
ITOCHU PETROLEUM CO., (SINGAPORE) PTE. LTD. (Singapore)	International trade of crude oil, petroleum products	100.0%	0.3	0.6	0.3	0.2	1.4	0.4	-	-	-	0.4	1.6
ITOCHU ENEX CO., LTD.	Wholesale business of petroleum products and LPG, power/heat supply business and mobility business	55.7%	2.0	1.8	2.4	2.8	9.0	5.3	-	-	-	5.3	9.2 *1
Japan South Sakha Oil Co., Ltd.	Investment in crude oil and gas project in Eastern Siberia	50.0%	(0.5)	(0.4)	0.9	0.4	0.3	0.8	-	-	-	0.8	N/D *2
Dividends from LNG Projects	–	N.A.	0.1	0.1	0.1	3.1	3.3	0.1	-	-	-	0.1	1.3
C.I. TAKIRON Corporation	Manufacture and sale of various synthetic resins and related products	100.0%	1.7	1.4	2.1	1.1	6.2	3.5	-	-	-	3.5	6.7
ITOCHU CHEMICAL FRONTIER Corporation	Wholesale of fine chemicals and related raw materials	100.0%	2.5	2.1	2.4	2.6	9.5	2.7	-	-	-	2.7	10.3
ITOCHU PLASTICS INC.	Trade of packaging goods, electronic materials, and functional synthetic resin materials	100.0%	1.6	1.5	1.4	1.3	5.8	2.0	-	-	-	2.0	6.4

*1 The figure is the company's forecast announced as of Jul. 30, excluding IFRS adjustment, multiplied by ITOCHU's ownership percentage.
*2 Due to the relationships with investees and partners, "FY26 Forecast" is not presented.

N/D: Not Disclosed

Profits/Losses from Major Group Companies (3)

(Unit : billion yen)

Food

Company		Operations	Ownership	FY25 Q1	FY25 Q2	FY25 Q3	FY25 Q4	FY25 Yearly	FY26 Q1	FY26 Q2	FY26 Q3	FY26 Q4	FY26 Yearly	FY26 Forecast
FUJI OIL CO., LTD.		Development, manufacture and sale of vegetable oils and fats, industrial chocolate, emulsified, and fermented ingredients and soy-based ingredients	43.8%	1.6	2.2	4.3	(3.6)	4.5	Aug. 7	-	-	-	Aug. 7	8.6 *1
WELLNEO SUGAR Co., Ltd.		Manufacture, process, and sale of sugar and functional materials	37.0%	0.6	0.8	0.9	0.2	2.4	Aug. 6	-	-	-	Aug. 6	2.4 *1
ITOCHU FEED MILLS CO., LTD.		Manufacture and marketing of compound feeds, livestock products	100.0%	0.4	0.5	0.7	0.6	2.1	0.2	-	-	-	0.2	2.3
Dole International Holdings, Inc.		Investment in Dole Fresh Produce Group and Food & Beverages Group	100.0%	0.9	0.6	0.7	0.6	2.8	3.7	-	-	-	3.7	5.3
Prima Meat Packers, Ltd.		Manufacture and marketing of meat, ham, sausage, and processed foods	50.9%	0.7	0.9	1.6	(1.0)	2.3	Aug. 3	-	-	-	Aug. 3	3.8 *1
HYLIFE GROUP HOLDINGS LTD.	(Canada)	Hog farming and manufacture of pork	49.9%	1.0	0.8	1.0	1.2	3.9	1.1	-	-	-	1.1	N/D *2
NIPPON ACCESS, INC.		Wholesale and distribution of foods	100.0%	4.7	9.2	5.9	4.0	23.8	3.5	-	-	-	3.5	25.5
ITOCHU-SHOKUHIN Co., Ltd. *3		Wholesale and distribution of foods and liquors	100.0%	1.4	1.3	1.9	0.3	4.9	2.2	-	-	-	2.2	9.1
FamilyMart Co., Ltd. *4, 5		Convenience store operations under franchise system	28.4%	5.4	5.8	4.4	0.2	15.9	5.9	-	-	-	5.9	15.4
(Ref.) Total net profit from FamilyMart *4, 5		Same as above	94.7%	18.0	19.4	14.7	0.8	52.8	19.6	-	-	-	19.6	51.5

*1 The figures are the company's forecast announced as of Jul. 30, excluding IFRS adjustment, multiplied by ITOCHU's ownership percentage.
*2 Due to the relationships with investees and partners, "FY26 Forecast" is not presented.
*3 ITOCHU's ownership percentage in FY25 : Q1-4 52.5%
*4 The figures include the net profit from POCKET CARD CO., LTD. (equivalent to 32.2% based on ITOCHU's ownership in FamilyMart.)
*5 The figures are attributed to Food and, for reference, presented on a total ITOCHU basis.
Note: The dates above are the financial announcement date of each company.

N/D: Not Disclosed

General Products & Realty

Company		Operations	Ownership	FY25 Q1	FY25 Q2	FY25 Q3	FY25 Q4	FY25 Yearly	FY26 Q1	FY26 Q2	FY26 Q3	FY26 Q4	FY26 Yearly	FY26 Forecast
North American construction-materials-business *1		Exterior and housing materials manufacturing and wholesale	–	6.5	4.0	2.0	2.3	14.8	4.2	-	-	-	4.2	19.0
ETEL [European Tyre Enterprise Limited]	(U.K.)	Wholesale, retailing, and recycling of tyres in Europe	100.0%	0.3	0.9	1.7	2.8	5.6	2.2	-	-	-	2.2	7.2
ITOCHU LOGISTICS CORP.		Comprehensive logistics services	100.0%	1.6	1.6	1.8	1.2	6.2	1.9	-	-	-	1.9	6.6
ITOCHU PULP & PAPER CORPORATION		Wholesale and import / export of paper, paper boards, and various materials	100.0%	0.6	0.9	1.0	0.6	3.2	0.9	-	-	-	0.9	2.8
ITOCHU CERATECH CORPORATION		Manufacture and sale of ceramic raw materials and products	100.0%	0.2	0.2	0.3	0.2	0.9	0.4	-	-	-	0.4	1.2
DAIKEN CORPORATION		Manufacture of building materials and construction parts	100.0%	1.2	0.6	2.1	(0.0)	3.8	1.5	-	-	-	1.5	5.7
ITOCHU KENZAI CORPORATION		Wholesale of wood products and building materials	100.0%	0.8	0.9	1.0	0.9	3.7	1.1	-	-	-	1.1	4.0
ITOCHU Property Development, Ltd.		Development, sale and leasing of real estate	100.0%	1.6	0.6	(0.1)	3.0	5.1	2.0	-	-	-	2.0	5.1
Nishimatsu Construction Co., Ltd.		Construction, development and realty	21.9%	–	1.1	1.2	1.3	3.6	Aug. 7	-	-	-	Aug. 7	4.5 *2
Sun Frontier Fudousan Co., Ltd.		Real estate revitalization business focused on office buildings	21.2%	–	–	–	–	–	Aug. 6	-	-	-	Aug. 6	3.7 *2
ITOCHU Urban Community Ltd.		Operation and management of real estate property	100.0%	0.4	0.7	0.4	0.5	2.0	0.6	-	-	-	0.6	2.1

*1 The figures include net profit through DAIKEN (CIPA Lumber Co. Ltd. 51.0%, Pacific Woodtech Corporation 25.0%, etc.), with actual results of ¥0.7 billion for FY25 Q1 and ¥0.3billion for FY26 Q1.
*2 The figures are the company's forecast announced, excluding IFRS adjustment, multiplied by ITOCHU's ownership percentage.
Note: The dates above are the financial announcement date of each company.

The Brand-new Deal

Profits/Losses from Major Group Companies (4)

(Unit : billion yen)

ICT & Financial Business

Company		Operations	Ownership	FY25 Q1	FY25 Q2	FY25 Q3	FY25 Q4	FY25 Yearly	FY26 Q1	FY26 Q2	FY26 Q3	FY26 Q4	FY26 Yearly	FY26 Forecast
CTC [ITOCHU Techno-Solutions Corporation]		IT solutions, software development, system integration, and IT management	99.95%	9.8	14.5	11.8	24.4	60.6	12.6	-	-	-	12.6	65.0
BELLSYSTEM24 Holdings, Inc.		BPO, contact center operations	40.3%	0.5	0.5	0.7	0.6	2.3	0.7	-	-	-	0.7	3.4 *1
Mobile-phone-related business		Mobile phone insurance and related services	–	2.0	2.8	0.4	0.3	5.5	0.4	-	-	-	0.4	1.0
ITOCHU Fuji Partners, Inc. *2		Investment, shareholder loan and management consulting	63.0%	0.8	0.9	0.9	0.8	3.4	Aug. 5	-	-	-	Aug. 5	4.6
A2 Healthcare Corporation		Clinical development support for pharmaceutical products and medical devices	100.0%	0.4	0.3	0.3	0.7	1.7	0.2	-	-	-	0.2	2.0
HOKEN NO MADOGUCHI GROUP INC.		Retail insurance agency	99.97%	1.1	1.8	1.4	1.9	6.1	1.5	-	-	-	1.5	6.7
POCKET CARD CO.,LTD. *3		Credit card business	78.2%	1.0	1.1	0.7	0.1	2.9	0.7	-	-	-	0.7	3.1
Gaitame.Com Co.,Ltd.		The major provider of an FX margin transaction platform	40.2%	0.5	1.0	0.5	0.9	2.9	0.8	-	-	-	0.8	N/D *4
First Response Finance Ltd.	(U.K.)	Auto loan business in the U.K.	100.0%	0.3	0.9	1.0	0.7	2.8	1.1	-	-	-	1.1	3.5
ITOCHU FINANCE (ASIA) LTD.	(Hong Kong)	Financial investment in China and Hong Kong	100.0%	0.8	0.9	0.6	0.9	3.2	1.5	-	-	-	1.5	3.4
GCT MANAGEMENT (THAILAND) LTD.	(Thai)	Investment in finance company, insurance, and insurance broker companies in Thailand	100.0%	1.1	1.4	1.2	1.8	5.6	1.8	-	-	-	1.8	N/D *4

*1 The figure is the company's forecast announced as of Jul. 30, excluding IFRS adjustment, multiplied by ITOCHU's ownership percentage.
*2 Investment company for SKY Perfect JSAT. The figure is the forecast announced by SKY Perfect JSAT which is the affiliate of the company by Jul. 30, excluding IFRS adjustment, multiplied by ITOCHU's ownership percentage.
*3 The figures include net profit through FamilyMart Co., Ltd. (32.2%).
*4 Due to the relationships with investees and partners, "FY26 Forecast" is not presented.
Note: The dates above are the financial announcement date of each company.

N/D: Not Disclosed

The 8th

Company	Operations	Ownership	FY25 Q1	FY25 Q2	FY25 Q3	FY25 Q4	FY25 Yearly	FY26 Q1	FY26 Q2	FY26 Q3	FY26 Q4	FY26 Yearly	FY26 Forecast
FamilyMart Co., Ltd. *1,2	Convenience store operations under franchise system	66.3%	12.6	13.6	10.3	0.6	37.0	13.7	-	-	-	13.7	36.0
AND PHARMA Co., Ltd.	Manufacturing and sales of pharmaceuticals	20.0%	–	–	0.6	0.3	0.9	0.3	-	-	-	0.3	N/D *3
Seven Bank, Ltd.	ATM platform business (Japan/overseas), retail finance business, and corporate service business	20.4%	–	–	–	1.1	1.1	Aug. 7	-	-	-	Aug. 7	3.5 *4

*1 The figures include the net profit from POCKET CARD CO., LTD. (equivalent to 32.2% based on ITOCHU's ownership in FamilyMart.)
*2 The figures are attributed to The 8th.
*3 Due to the relationships with investees and partners, "FY26 Forecast" is not presented.
*4 The figure is the company's forecast announced, excluding IFRS adjustment, multiplied by ITOCHU's ownership percentage.
Note: The dates above are the financial announcement date of each company.

N/D: Not Disclosed

Others, Adjustments & Eliminations

Company		Operations	Ownership	FY25 Q1	FY25 Q2	FY25 Q3	FY25 Q4	FY25 Yearly	FY26 Q1	FY26 Q2	FY26 Q3	FY26 Q4	FY26 Yearly	FY26 Forecast
Orchid Alliance Holdings Limited *1	(Virgin Islands)	Investment and shareholder loan to a company investing in CITIC Limited	100.0%	28.8	30.3	26.2	30.9	116.2	32.0	-	-	-	32.0	116.0
CPBIO [CPBIO Holding Company Limited] *2	(Bermuda)	Biochemical Business, Industrial Business in China	23.8%	0.3	0.3	0.2	0.3	1.1	0.2	-	-	-	0.2	N/D

*1 The figures include related tax effects, etc.
*2 The company changed its name from CTEI [Chia Tai Enterprises International Limited]. "FY26 Forecast" is not presented as the company does not disclose its forecast.

N/D: Not Disclosed

The Brand-new Deal