



FY2016 Business Results Summary FY2017 Management Plan

May 6, 2016
ITOCHU Corporation





Forward-Looking Statements:

This material contains forward-looking statements regarding ITOCHU Corporation's corporate plans, strategies, forecasts, and other statements that are not historical facts. They are based on current expectations, estimates, forecasts and projections about the industries in which ITOCHU Corporation operates. As the expectations, estimates, forecasts and projections are subject to a number of risks, uncertainties and assumptions, including without limitation, changes in economic conditions; fluctuations in currency exchange rates; changes in the competitive environment; the outcome of pending and future litigation; and the continued availability of financing; financial instruments and financial resources, they may cause actual results to differ materially from those presented in such forward-looking statements. ITOCHU Corporation, therefore, wishes to caution that readers should not place undue reliance on forward-looking statements, and further, that ITOCHU Corporation undertakes no obligation to update any forward-looking statements as a result of new information, future events or other developments.





1. Summary of FY2016

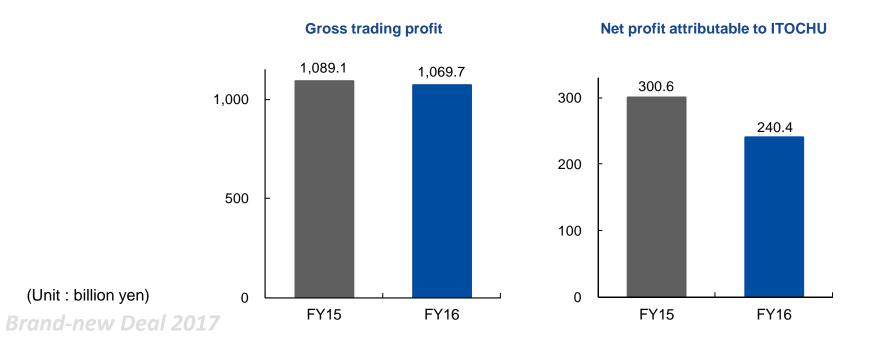
2. FY2017 Management Plan

3. Exhibit





| | FY2015 Result | FY2016 Result | Increase/Decrease Forecast | | | Achievement |
|---|------------------|------------------|----------------------------|-------|---------|-------------|
| | (a) | (b) | (b–a) | % | (c) | (b/c) |
| Gross trading profit | 1,089.1 | 1,069.7 | - 19.4 | - 2% | 1,100.0 | 97% |
| Trading income | 272.7 | 226.4 | - 46.3 | - 17% | 240.0 | 94% |
| Equity in earnings of associates and joint ventures | 10.1 | 147.7 | + 137.6 | _ | 120.0 | 123% |
| Profit before tax | 418.5 | 322.7 | - 95.8 | - 23% | 406.0 | 79% |
| Net profit attributable to ITOCHU | 300.6 | 240.4 | - 60.2 | - 20% | 330.0 | 73% |
| Dividend Distribution per share(Annual) | 46 Yen | 50 Yen | + 4 Yen | | 50 Yen | 100% |





Gross Trading Profit by Segment



| | | FY2015 Result | FY2016 Result | Increase/ Decrease | FY2016 Forecast (as of May 1, 2015) | Achievement |
|---------|---------------------------------------|------------------|------------------|-----------------------|---|-------------|
| | | (a) | (b) | (b-a) | (c) | (b/c) |
| Textile | | 140.7 | 137.5 | - 3.2 | 150.0 | 92% |
| Machine | ery | 117.0 | 117.3 | + 0.3 | 120.0 | 98% |
| Metals | & Minerals | 67.0 | 32.5 | - 34.5 | 30.0 | 108% |
| Energy | & Chemicals | 176.8 | 185.1 | + 8.3 | 180.0 | 103% |
| | Energy | 107.7 | 111.9 | + 4.2 | 102.0 | 110% |
| | Chemicals | 69.1 | 73.2 | + 4.1 | 78.0 | 94% |
| Food | | 246.1 | 262.2 | + 16.1 | 270.0 | 97% |
| ICT, Ge | neral Products & Realty | 325.1 | 325.6 | + 0.5 | 330.0 | 99% |
| | Forest Products & General Merchandise | 117.8 | 114.6 | - 3.2 | 116.0 | 99% |
| | ICT | 148.3 | 152.1 | + 3.7 | 151.0 | 101% |
| | Construction, Realty & Logistics | 45.9 | 45.7 | - 0.2 | 47.0 | 97% |
| | Financial & Insurance Business | 13.1 | 13.3 | + 0.2 | 16.0 | 83% |
| Others, | Adjustments & Eliminations | 16.5 | 9.6 | - 6.9 | 20.0 | - |
| Total | | 1,089.1 | 1,069.7 | - 19.4 | 1,100.0 | 97% |



Net Profit Attributable to ITOCHU by Segment



| | | FY2015 Result | FY2016 Result | Increase/ Decrease | FY2016 Forecast (as of May 1, 2015) | Achievement |
|----------|---------------------------------------|------------------|------------------|-----------------------|---|-------------|
| | | (a) | (b) | (b-a) | (c) | (b/c) |
| Textile | | 32.0 | 14.5 | - 17.5 | 33.0 | 44% |
| Machine | ery | 54.6 | 48.4 | - 6.2 | 50.0 | 97% |
| Metals a | & Minerals | 11.2 | - 16.7 | - 27.9 | 25.0 | - |
| Energy | & Chemicals | 2.4 | 55.5 | + 53.1 | 58.0 | 96% |
| | Energy | - 14.9 | 36.7 | + 51.6 | 40.5 | 91% |
| | Chemicals | 17.3 | 18.7 | + 1.5 | 17.5 | 107% |
| Food | | 114.4 | 25.5 | - 88.9 | 55.0 | 46% |
| ICT, Ge | neral Products & Realty | 79.0 | 74.0 | - 5.0 | 90.0 | 82% |
| | Forest Products & General Merchandise | 24.0 | 14.8 | - 9.1 | 41.0 | 36% |
| | ICT | 30.0 | 29.7 | - 0.4 | 23.0 | 129% |
| | Construction, Realty & Logistics | 11.9 | 10.8 | - 1.1 | 10.0 | 108% |
| | Financial & Insurance Business | 13.1 | 18.7 | + 5.7 | 16.0 | 117% |
| Others, | Adjustments & Eliminations | 7.0 | 39.2 | + 32.2 | 19.0 | - |
| Total | | 300.6 | 240.4 | - 60.2 | 330.0 | 73% |

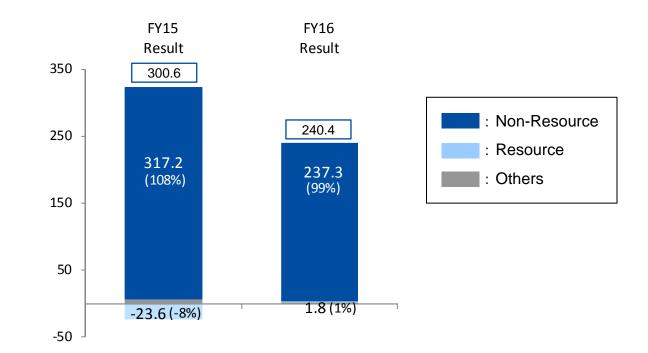


Earnings from Non-Resource and Resource



| | FY2015 Result | FY2016 Result | Increase/Decrease |
|-------------------------|------------------|------------------|-------------------|
| Non-Resource | 317.2 | 237.3 | - 79.9 |
| Resource | - 23.6 | 1.8 | + 25.4 |
| Others | 7.0 | 1.3 | - 5.7 |
| Total | 300.6 | 240.4 | - 60.2 |
| Non-Resource / Resource | 108% / - 8% | 99% / 1% | - 9% / + 9% |

Note:% composition is calculated using the total of Non-Resource and Resource sectors as 100%

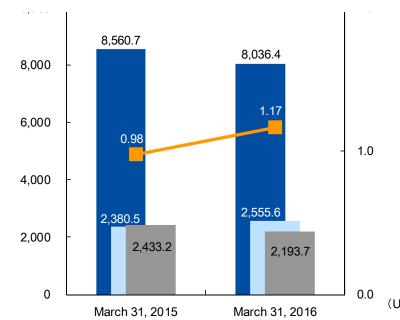


(Unit: billion yen)





| | March 31, 2015 Result | March 31, 2016 Result | Increase /Decrease |
|---|--------------------------|--------------------------|-----------------------|
| Total assets | 8,560.7 | 8,036.4 | - 524.3 |
| Interest-bearing debt | 3,092.2 | 3,196.2 | + 104.0 |
| Net interest-bearing debt | 2,380.5 | 2,555.6 | + 175.1 |
| Total shareholders' equity | 2,433.2 | 2,193.7 | - 239.5 |
| Ratio of shareholders' equity to total assets | 28.4% | 27.3% | - 1.1pt |
| NET DER | 0.98 times | 1.17 times | + 0.19pt |
| ROE | 13.4% | 10.4% | - 3.0% |



: Total assets

: Net interest-bearing debt

: Total shareholders' equity

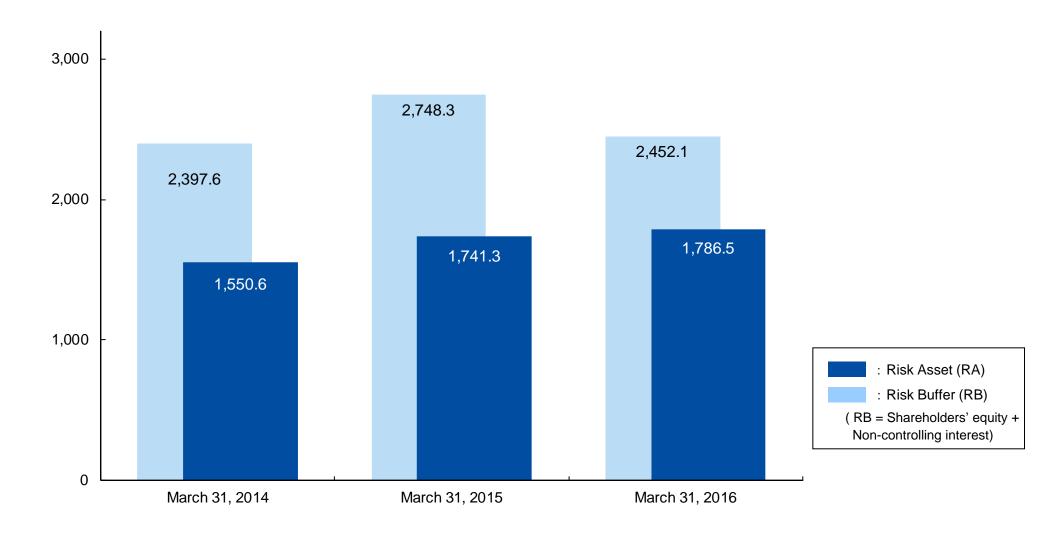
: NET DER (Right Axis/Unit:times)

(Unit: billion yen)

(Unit: times)



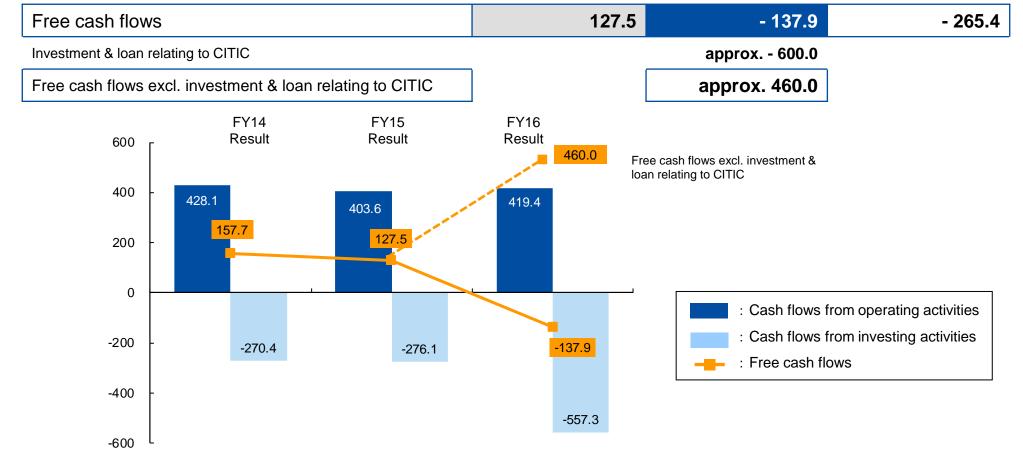








| | FY2015 Result | FY2016 Result | Increase/Decrease |
|--------------------------------------|------------------|------------------|-------------------|
| Cash flows from operating activities | 403.6 | 419.4 | + 15.8 |
| Cash flows from investing activities | - 276.1 | - 557.3 | - 281.2 |
| Cash flows from financing activities | - 97.9 | 81.8 | + 179.7 |



Investments(based on Cash Flows)



FY2015 Result FY2016 Result

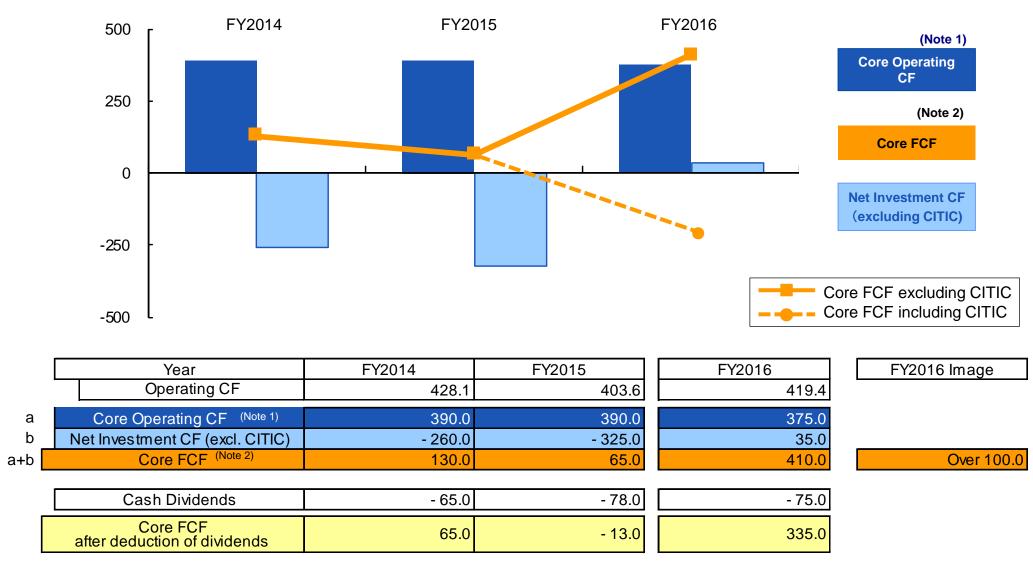
Major New Investments Major New Investments ◆ C.P. Pokphand Familymart additional acquisition EDWIN Bosidena Familymart additional acquisition Provence Huiles Consumer-Consumer-Bellsystem24 Prima Meat Packers capital increase related Sector related Sector Metsa Fibre Loan etc. etc. 285 bln yen 140 bln yen Osaka Car Life Group **Basic Industry-Basic Industry-**(ITOCHU ENEX) etc. related Sector related Sector 80 bln yen 55 bln yen Non-Resource 365 bln yen Non-Resource 195 bln yen ◆ IMEA Expansion IMEA Expansion Resource-Resource- ACG Investment ACG Investment related Sector related Sector etc. BTC Pipeline Investment etc. Resource 60 bln yen Resource 50 bln yen 425 bln yen subtotal 245 bln yen subtotal -100 bln yen * **EXIT EXIT** -280 bln ven New investment excl. CITIC 325 bln yen New investment excl. CITIC -35 bln yen CITIC CITIC CITIC Limited 25 bln yen CITIC Limited 600 bln yen **Total of Major Total of Major** 450 bln yen 845 bln yen **New Investments New Investments Net Investment Net Investment** 350 bln yen 565 bln yen **Amount Amount**

^{*}The figure is based on Cash Flows, which is different from the figure based on book value in the FY2015 report. Investment figure above also includes some long-term loans being defined as investment.



Core Free Cash Flows (excluding CITIC)





Note1: "Operating Cash Flows" minus "increase/decrease of working capital"

Note2: Exclude investment&loan relating to CITIC and increase/decrease of working capital

(Unit: billion yen)



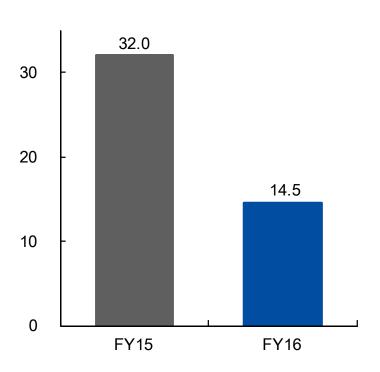


<FY2016 Result>

Despite an unordinary gain from the conversion of a China-related company from an associated company to other investments, due to the lower trading income and impairment losses in apparel related companies, net profit attributable to ITOCHU posted in FY2016 was ¥14.5 billion, a decrease of ¥17.5billion from FY2015.

<Net profit attributable to ITOCHU>

< Profits / Losses from Main Group Companies etc. >



| | FY2015 | FY2016 |
|--------------------------------------|--------|--------|
| | Result | Result |
| JOI'X CORPORATION | 1.3 | 1.1 |
| SANKEI CO., LTD. | 2.6 | 1.0 |
| ITOCHU Textile Prominent (ASIA) Ltd. | 1.4 | 0.9 |
| ITOCHU TEXTILE (CHINA) CO., LTD. | 1.2 | 0.9 |

Brand-new Deal 2017 (Unit: billion yen) 12



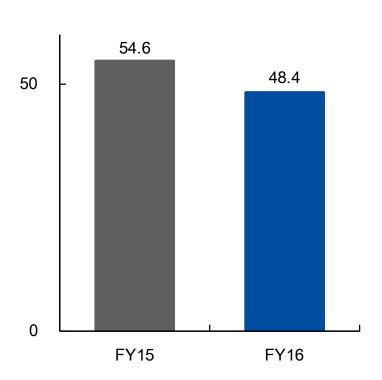


<FY2016 Result>

Due to the loss on investment and deterioration of tax expense, despite the trading income remaining nearly at the same level compared with the previous fiscal year and the increase in equity in earnings of associates and joint ventures, net profit attributable to ITOCHU posted in FY2016 was ¥48.4 billion, a decrease of ¥6.2 billion from FY2015.

<Net profit attributable to ITOCHU>

< Profits / Losses from Main Group Companies etc. >



| | FY2015 Result | FY2016 Result |
|---|------------------|------------------|
| JAPAN AEROSPACE CORPORATION | 0.9 | 1.0 |
| JAMCO Corporation | 1.7 | 1.5 |
| ITOCHU CONSTRUCTION MACHINERY CO., LTD. | 0.9 | 0.8 |
| Century Medical, Inc. | 1.0 | 0.3 |
| Century Tokyo Leasing Corporation | 9.1 | 9.6 |





FY2016

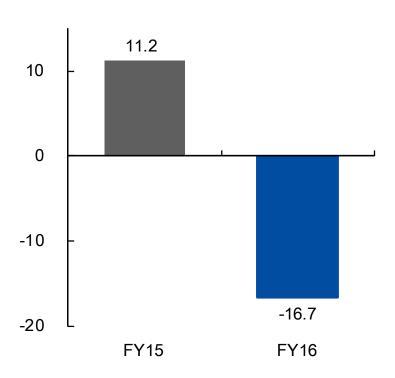
FY2015

<FY2016 Result>

Due to the decline in iron ore and coal prices and recognition of the impairment loss and the loss accompanying the sale of certain assets in the Australian coal-related business, despite the absence of impairment loss in a Brazilian iron ore company in the previous fiscal year, net profit attributable to ITOCHU posted in FY2016 was ¥-16.7 billion, a decrease of ¥27.9 billion from FY2015.

<Net profit attributable to ITOCHU>

< Profits / Losses from Main Group Companies etc. >



| | Desult | Decult |
|--|--------|--------|
| | Result | Result |
| ITOCHU Minerals & Energy of Australia Pty Ltd | 42.3 | - 22.6 |
| Iron ore | 43.1 | 24.6 |
| Coal | 0.3 | - 47.4 |
| Brazil Japan Iron Ore Corporation | - 44.8 | - 0.9 |
| ITOCHU Coal Americas Inc. | 0.1 | - 2.3 |
| Marubeni-Itochu Steel Inc. | 12.8 | 6.6 |
| ITOCHU Metals Corporation | 0.2 | 2.0 |

(Unit: billion yen) Brand-new Deal 2017

Energy & Chemicals



EV2046

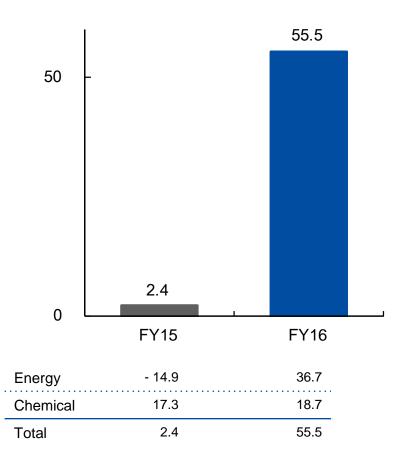
EV2015

<FY2016 Result>

Due to the higher trading income, the absence of the impairment loss in an U.S. oil and gas development company in the previous fiscal year, and the improvement in tax expenses accompanying its disposal in this fiscal year, despite the impairment loss in the North Sea oil fields development project, net profit attributable to ITOCHU posted in FY2016 was ¥55.5 billion, an increase of ¥53.1 billion from FY2015.

<Net profit attributable to ITOCHU>

< Profits / Losses from Main Group Companies etc. >



| | FY2015 Result | FY2016 Result |
|--|------------------|------------------|
| ITOCHU Oil Exploration (Azerbaijan) Inc. | 6.9 | 5.0 |
| ITOCHU PETROLEUM CO.,(SINGAPORE) PTE. LTD | 1.0 | 2.3 |
| JD Rockies Resources Limited* | - 43.8 | _ |
| ITOCHU CHEMICAL FRONTIER Corporation | 3.1 | 3.1 |
| ITOCHU PLASTICS INC. | 3.5 | 3.5 |
| C.I. Kasei Co., Ltd | 1.1 | 1.3 |
| Dividend from LNG Projects | 8.3 | 4.8 |

^{*} No longer being an affiliate of Itochu at the end of FY2016 1Q.



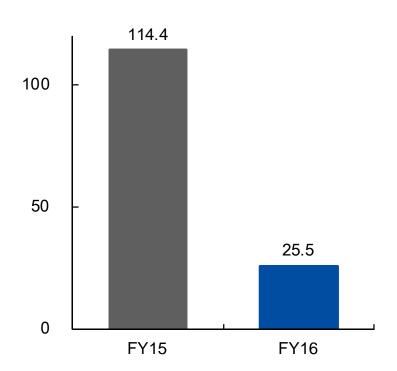


<FY2016 Result>

Due to the absence of unordinary gain related to the share of TING HSIN (CAYMAN ISLANDS) HOLDING CORP. in previous fiscal year and the impairment loss in fresh food-related subsidiaries, net profit attributable to ITOCHU posted in FY2016 was ¥25.5 billion, a decrease of ¥88.9 billion from FY2015.

<Net profit attributable to ITOCHU>

< Profits / Losses from Main Group Companies etc. >



| | FY2015 Result | FY2016 Result |
|-----------------------------------|------------------|------------------|
| Fuji Oil Holdings Inc. * | 2.4 | 2.4 |
| Dole International Holdings, Inc. | 4.8 | - 16.9 |
| Prima Meat Packers, Ltd. | 2.7 | 2.6 |
| FamilyMart Co., Ltd. | 8.1 | 6.1 |
| NIPPON ACCESS, INC. | 8.6 | 8.9 |
| China Foods Investment Corp. ** | 3.3 | _ |

^{*} Fuji Oil Holdings Inc. has changed its corporate name from Fuji Oil Co.,Ltd and shifted to a holding company structure on October 1, 2015.

Brand-new Deal 2017 (Unit : billion yen)

^{**} No longer being an affiliate of Itochu at the end of FY2015.

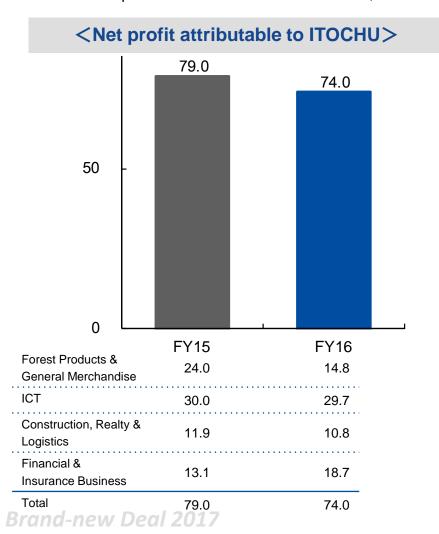


ICT, General Products & Realty



<FY2016 Result>

Decrease due to the impairment loss in European tire-related companies, despite the gain on sales of housing-materials-related subsidiaries in the U.S., and the increase in trading income and equity in earnings of associates and joint ventures, net profit attributable to ITOCHU posted in FY2016 was ¥74.0 billion, a decrease of ¥5.0 billion from FY2015.



< Profits / Losses from Main Group Companies etc. >

| | FY2015 Result | FY2016 Result |
|--|------------------|------------------|
| ITOCHU Kenzai Corp. | 2.8 | 1.7 |
| Japan Brazil Paper and Pulp Resources Development Co., Ltd. | 1.4 | 3.7 |
| European Tyre Enterprise Limited | 4.7 | - 29.9 |
| ITOCHU FIBRE LIMITED | 5.9 | 6.9 |
| ITOCHU Techno-Solutions Corporation | 10.2 | 10.4 |
| CONEXIO Corporation | 2.9 | 3.7 |
| BELLSYSTEM24 Holdings, Inc. * | 1.7 | 3.4 |
| ITOCHU Property Development, Ltd. | 2.4 | 2.8 |
| Orient Corporation | 3.0 | 2.6 |

^{*} BELLSYSTEM24 Holdings, Inc. was merged by absorption by ITOCHU's special purpose company BCJ-15, which held the shares of BELLSYSTEM24 Holdings, Inc., and changed its corporate name on September 1, 2015. FY2015 Result shows the result of BCJ-15.





1. Summary of FY2016

2. FY2017 Management Plan

3. Exhibit

FY2016-FY2018 Medium-Term Management Plan





Brand-new Deal 2017

Engaging All Employees to Lead A New Era for the Sogo Shosha





Strengthen Our Financial Position

Accelerate Asset Replacement

Stringent Cash Flow Management

- Accelerate asset replacement to further improve quality and income efficiency of assets.
- ➤ Realize sustainable positive Free Cash Flow by strengthen cash generation capacity and comply investment policy.
- Thorough corporate management with focus on cost of capital.

Build solid earning base to generate ¥400 billion level net income

Enhance Progress Cooperationwith Strategic Partners

Further Reinforcement of the Non-Resource Sector

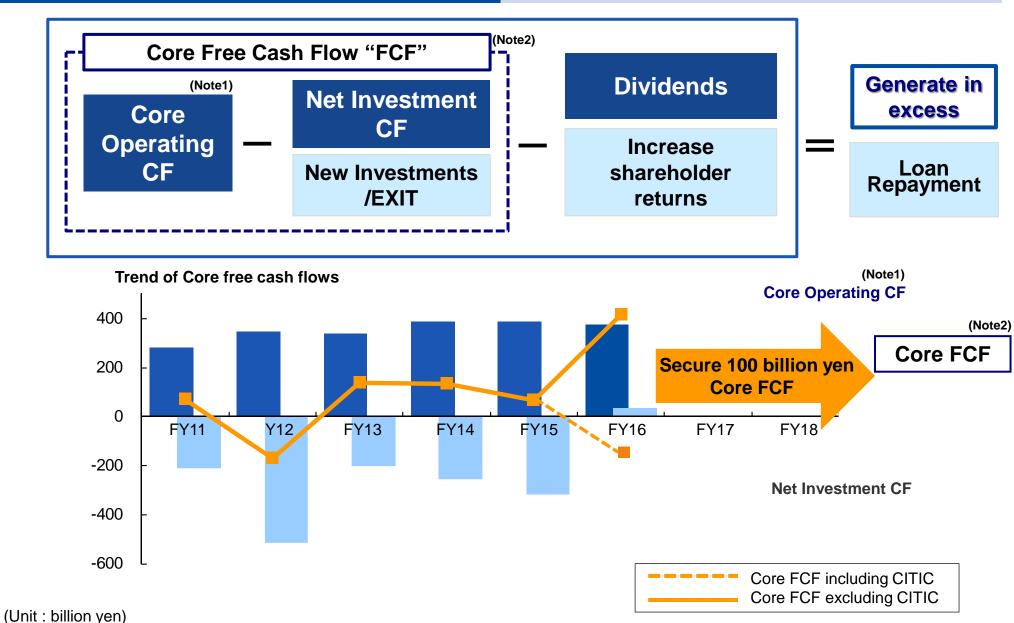
- Expand operating capabilities and business areas in China and the Asian region, by maximizing synergetic benefits from the strategic alliance with CITIC and CP Group.
- ➤ Further strengthen the earning base utilizing the superiority and business strength in the non-resource sector.
- Increase profitability by expanding existing business and proceeds from new projects.

20

Brand-new Deal 2017

Sustainable Positive Free Cash Flow





Note1: "Operating Cash Flow" minus "increase/decrease of working capital"

Note2: Exclude investment&loan relating to CITIC and increase/decrease of working capital



FY2017 Quantitative Plan



| | | FY2016 Result | FY2017 Plan | Increase/ Decrease |
|-----|---|------------------|----------------|-----------------------|
| | Gross trading profit | 1,069.7 | 1,080.0 | + 10.3 |
| P/L | Trading income | 226.4 | 240.0 | + 13.6 |
| | Equity in earnings of associates and joint ventures | 147.7 | 180.0 | + 32.3 |
| | Net profit attributable to ITOCHU | 240.4 | 350.0 | + 109.6 |

| | Total assets | 8,036.4 | 8,200.0 | + 163.6 |
|-----|----------------------------|------------|-----------|---------------|
| | Net interest-bearing debt | 2,555.6 | 2,500.0 | - 55.6 |
| B/S | Total shareholders' equity | 2,193.7 | 2,400.0 | + 206.3 |
| | NET DER | 1.17 times | 1.0 times | Improve 0.1pt |
| | ROE | 10.4% | 15.2% | + 4.8% |

Quantitative Plan/Gross Trading Profit by Segment



| | | FY2016 Result | FY2017 Plan | Increase /Decrease |
|----------|---------------------------------------|------------------|----------------|-----------------------|
| Textile | | 137.5 | 146.0 | + 8.5 |
| Machine | ery | 117.3 | 105.0 | - 12.3 |
| Metals 8 | & Minerals | 32.5 | 27.0 | - 5.5 |
| Energy | & Chemicals | 185.1 | 181.0 | - 4.1 |
| | Energy | 111.9 | 105.0 | - 6.9 |
| | Chemicals | 73.2 | 76.0 | + 2.8 |
| Food | | 262.2 | 277.0 | + 14.8 |
| Genera | l Products & Realty | 160.3 | 154.0 | - 6.3 |
| | Forest Products & General Merchandise | 114.6 | 106.0 | - 8.6 |
| | Construction, Realty & Logistics | 45.7 | 48.0 | + 2.3 |
| ICT & F | inancial Business | 165.4 | 180.0 | + 14.6 |
| | ICT | 152.1 | 164.0 | + 11.9 |
| | Financial & Insurance Business | 13.3 | 16.0 | + 2.7 |
| Others, | Adjustments & Eliminations | 9.6 | 10.0 | + 0.4 |
| Total | | 1,069.7 | 1,080.0 | + 10.3 |



Quantitative Plan/Net Profit Attributable to ITOCHU by Segment



| | | FY2016 Result | FY2017 Plan | Increase /Decrease |
|----------|---------------------------------------|------------------|----------------|-----------------------|
| Textile | | 14.5 | 33.0 | + 18.5 |
| Machine | ery | 48.4 | 60.0 | + 11.6 |
| Metals & | & Minerals | - 16.7 | 13.0 | + 29.7 |
| Energy | & Chemicals | 55.5 | 21.0 | - 34.5 |
| | Energy | 36.7 | 0.0 | - 36.7 |
| | Chemicals | 18.7 | 21.0 | + 2.3 |
| Food | | 25.5 | 60.0 | + 34.5 |
| Genera | l Products & Realty | 25.6 | 43.0 | + 17.4 |
| | Forest Products & General Merchandise | 14.8 | 29.0 | + 14.2 |
| | Construction, Realty & Logistics | 10.8 | 14.0 | + 3.2 |
| ICT & F | inancial Business | 48.4 | 52.0 | + 3.6 |
| | ICT | 29.7 | 25.0 | - 4.7 |
| | Financial & Insurance Business | 18.7 | 27.0 | + 8.3 |
| Others, | Adjustments & Eliminations | 39.2 | 68.0 | + 28.8 |
| Total | | 240.4 | 350.0 | + 109.6 |





| | FY2015 Result | FY2016 Result | FY2017 Plan | (Reference) Sensitivities on net profit attributable to ITOCHU |
|------------------------------------|------------------|------------------|----------------|--|
| Exchange rate (YEN / US\$) average | 108 | 121 | 110 | Approx ¥ 1.5 billion yen (1 yen appreciation against US\$) |
| Interest(%) YEN TIBOR 3M, average | 0.20% | 0.16% | 0.20% | Approx ¥ 8.5 billion yen (1% increase) |
| Crude Oil(US\$/BBL)* | 86 | 49 | 35 | ±¥0.33 billion yen |
| Iron Ore (US\$/TON)(fine ore) | 93** | 53** | N.A.*** | ±¥1.18 billion yen |
| Hard coking coal (US\$/TON) | 119** | 93** | N.A.*** | ±V0.26 billion von |
| Thermal coal (US\$/TON) | 81.8** | 67.8** | N.A.*** | ±¥0.36 billion yen |

(The above effect varies according to changes in sales volume, foreign exchange rates and production costs.)

- * The price of crude oil is the price of Brent crude oil.
- ** FY2015 and FY2016 prices for iron ore, hard coking coal and thermal coal are prices that ITOCHU regards as general transaction prices based on the market.
- In the prices for iron ore, hard coking coal and thermal coal used in the FY2017 plan, the prices for FY2017 1st quarter are assumed based on the prices that major suppliers and customers have agreed on regarding shipments as follows and current spot prices, and the prices for FY2017 2nd to 4th quarter are assumed based on the prices agreed on the 1st quarter. However, the actual sales prices are decided based on negotiations with each customer, ore type and coal type.
 Iron Ore US\$39/ton, Hard coking coal US\$84/ton, Thermal coal US\$61.6/ton

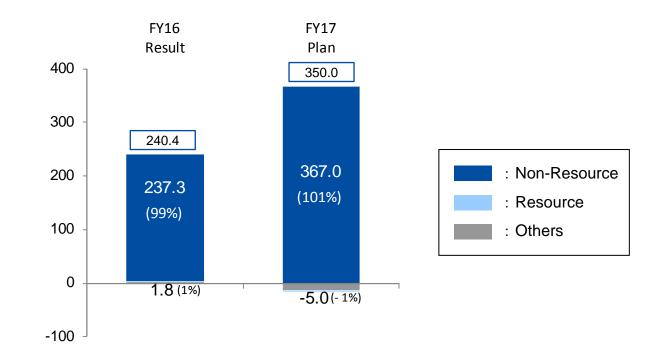


Earnings from Non-Resource and Resource



| | FY2016 Result | FY2017 Plan | Increase/Decrease |
|-------------------------|------------------|----------------|-------------------|
| Non-Resource | 237.3 | 367.0 | + 129.7 |
| Resource | 1.8 | - 5.0 | - 6.8 |
| Others | 1.3 | - 12.0 | - 13.3 |
| Total | 240.4 | 350.0 | + 109.6 |
| Non-Resource / Resource | 99% / 1% | 101% / - 1% | + 2% / - 2% |

Note:% composition is calculated using the total of Non-Resource and Resource sectors as 100%



Brand-new Deal 2017

(Unit: billion yen)

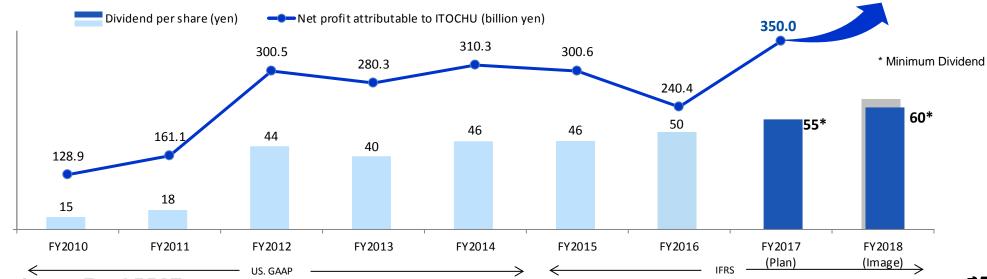
26





FY2017 Dividend Policy remains unchanged from Brand-new Deal 2017 dividend policy, as below.

- > We will continue to make our best efforts to share the growth and generated profit with our shareholders and to increase shareholder returns.
- ▶ During Brand-new Deal 2017, we will seek to <u>annually surpass our record high dividends</u>. In order to achieve the above, whilst continuing our current dividend policy of a payout ratio of 20% for Net profit attributable to ITOCHU up to ¥200.0 billion and approx. 30% on the portion of Net income attributable to ITOCHU exceeding ¥200.0 billion, we will guarantee <u>a minimum dividend per share of ¥50 for FY2016, ¥55 for FY2017 and ¥60 for FY2018</u>.



Updates of Business Alliance with CITIC Group and CP Group



CITIC Limited FY2016 Results & FY2017 Plan

Equity pick up of CITIC Limited started from FY2016 3Q, which is one quarter earlier than expected. For the period applicable for equity pickup, CITIC Limited consolidated net profit attributable to ITOCHU was only approx.6.4billion yen, primarily as a result of the impairment losses recorded. However, as Itochu had reflected the applicable impairment losses as a part of the valuation and purchase price allocation at the time of acquisition, CITIC related profit is 40.4billion yen for FY2016. For FY2017, ITOCHU anticipates approx.70billion yen in CITIC related profit.

FY2016 Synergy Progress

- To promote potential synergy projects from 2016, meetings among top managements (Strategic Cooperation Committee) and senior managements (Business Development Meeting) of CITIC Group, CP Group and ITOCHU were held to discuss synergy plan and existing projects in specific.
- In addition to signing a tri-party Memorandum of Enhanced Human Resources Synergies, trade synergy in the food and chemicals field, F2F Project (cross-border Chinese E-Commerce Business), business alliance with Bosideng International Holdings Group were realized.

Steps to facilitate Synergies in FY2017

- To enhance synergies, CP & CITIC Business Development Department was established in Beijing, and Senior Managing Executive Director was appointed as CEO for Asia & Oceania Bloc & the Executive Advisory Officer for CP & CITIC Operations located in Singapore.
- Additional policies to facilitate synergies, such as increasing Chinese speaking employees.

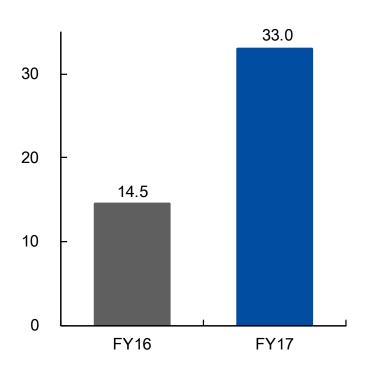




Due to a recovery in trading income and absence of the impairment losses in apparel related companies, the plan for net profit attributable to ITOCHU is ¥33.0 billion, an increase of ¥18.5 billion from FY2016.

<Net profit attributable to ITOCHU>

< Profits / Losses from Main Group Companies etc. >



| | FY2016 | FY2017 |
|--------------------------------------|--------|--------|
| | Result | Plan |
| JOI'X CORPORATION | 1.1 | 1.2 |
| SANKEI CO., LTD. | 1.0 | 1.8 |
| ITOCHU Textile Prominent (ASIA) Ltd. | 0.9 | 1.7 |
| ITOCHU TEXTILE (CHINA) CO., LTD. | 0.9 | 1.1 |

(Unit: billion yen) 29 **Brand-new Deal 2017**

Machinery



FY2017

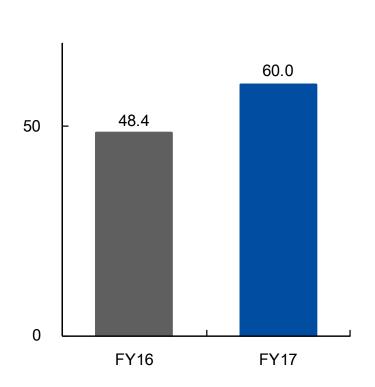
FY2016

<FY2017 Plan>

Due to the improvement in the existing business operations, the increase of new businesses, and recognition of one-time profit, the plan for net profit attributable to ITOCHU is ¥60.0 billion, an increase of ¥11.6 billion from FY2016.

<Net profit attributable to ITOCHU>

< Profits / Losses from Main Group Companies etc. >



| | 1 12010 | 1 12017 |
|---|---------|---------|
| | Result | Plan |
| I-Power Investment, Inc. | 2.1 | 0.9 |
| IMECS Co., Ltd. | 1.6 | 1.1 |
| JAMCO Corporation | 1.5 | 1.1* |
| JAPAN AEROSPACE CORPORATION | 1.0 | 1.1 |
| SUNCALL CORPORATION | 0.4 | 0.3* |
| YANASE & CO., LTD. | 1.8 | ** |
| Auto Investment Inc. | 0.7 | 0.6 |
| I.C. Autohandles Beteiligungen GmbH | 0.1 | 0.2 |
| Other overseas automobile dealer businesses | 1.4 | 1.2 |
| ITOCHU CONSTRUCTION MACHINERY CO., LTD. | 0.8 | 0.6 |
| ITOCHU MACHINE-TECHNOS CORPORATION | 0.7 | 0.9 |
| Century Medical, Inc. | 0.3 | 0.4 |
| ITOCHU SysTech Corporation | 0.3 | 0.4 |
| Century Tokyo Leasing Corporation | 9.6 | 10.7* |

^{*} The figure is the company's forecast multiplied by ITOCHU's respective shares, excluding the IFRS adjustment.

^{**} Due to the relationship with investees and partners, Plan is not presented.

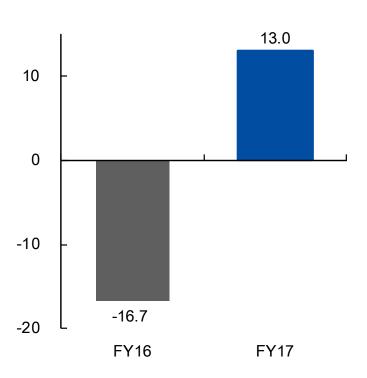




Due to the absence of recognition of the impairment loss and the loss accompanying the sale of certain assets in the Australian coalrelated business in the previous fiscal year, despite the decline in iron ore and coal prices, the plan for net profit attributable to ITOCHU is ¥13.0 billion, an improvement of ¥29.7 billion from FY2016.

<Net profit attributable to ITOCHU>

< Profits / Losses from Main Group Companies etc. >



| FY2016 | FY2017 |
|--------|--|
| Result | Plan |
| - 22.6 | 6.1 |
| 24.6 | * |
| - 47.4 | * |
| -0.9 | * |
| - 2.3 | * |
| 6.6 | * |
| 2.0 | 1.4 |
| | Result - 22.6 24.6 - 47.4 -0.9 - 2.3 6.6 |

^{*} Due to the relationship with investees and partners, Plan is not presented.

(Unit: billion yen) 31 Brand-new Deal 2017

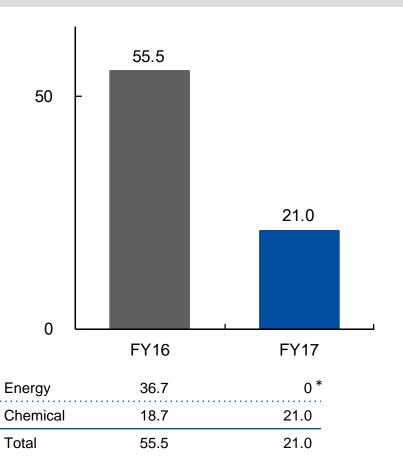




Due to the absence of the one-time profit in the previous fiscal year, the decline in oil prices, and the adjustment of internal tax, the plan for net profit attributable to ITOCHU is ¥21.0 billion, a decrease of ¥34.5 billion from FY2016.

<Net profit attributable to ITOCHU>

< Profits / Losses from Main Group Companies etc. >



| | FY2016 Result | FY2017 Plan |
|--|------------------|----------------|
| ITOCHU Oil Exploration (Azerbaijan) Inc. | 5.0 | - 1.0 |
| ITOCHU PETROLEUM CO.,(SINGAPORE) PTE. LTD | 2.3 | 1.8 |
| ITOCHU CHEMICAL FRONTIER Corporation | 3.1 | 3.3 |
| ITOCHU PLASTICS INC. | 3.5 | 3.8 |
| C.I. Kasei Co., Ltd | 1.3 | 3.3 |
| Dividend from LNG Projects | 4.8 | 2.3 |

^{*} Includes internal tax adjustment ¥7.0 billion(One-time).



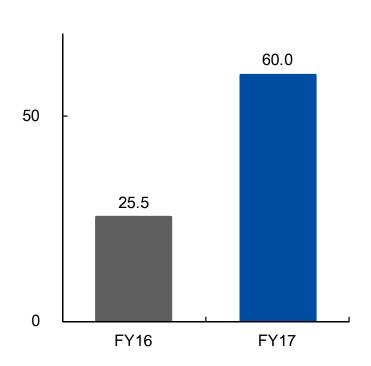


Due to the absence of the impairment loss in fresh food-related subsidiaries in the previous fiscal year, the plan for net profit attributable to ITOCHU is ¥60.0 billion,

an increase of ¥34.5 billion from FY2016.

<Net profit attributable to ITOCHU>

< Profits / Losses from Main Group Companies etc. >



| | FY2016 Result | FY2017 Plan |
|-----------------------------------|------------------|----------------|
| Fuji Oil Holdings Inc. | 2.4 | 2.6* |
| Dole International Holdings, Inc. | - 16.9 | 5.8 |
| Prima Meat Packers, Ltd. | 2.6 | 2.1* |
| FamilyMart Co., Ltd. | 6.1 | 9.1* |
| NIPPON ACCESS, INC. | 8.9 | 10.8 |

^{*} The figure is the company's forecast multiplied by ITOCHU's respective shares, excluding the IFRS adjustment.

Brand-new Deal 2017 (Unit: billion yen) 33



General Products & Realty

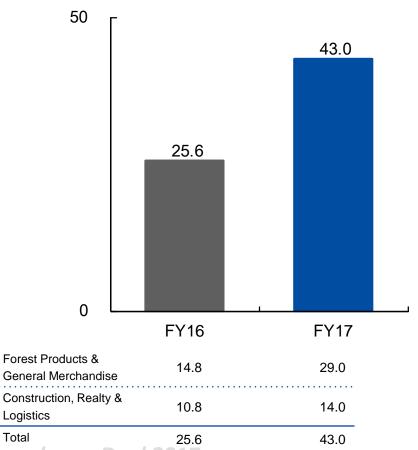


<FY2017 Plan>

Due to the absence of the impairment loss in European tire-related companies, despite the absence of the gain on sales of housingmaterials-related subsidiaries in the U.S., the plan for net profit attributable to ITOCHU is ¥43.0 billion, an increase of ¥17.4 billion from FY2016.

<Net profit attributable to ITOCHU>

< Profits / Losses from Main Group Companies etc. >



| | FY2016 Result | FY2017 Plan |
|---|------------------|----------------|
| ITOCHU Kenzai Corp. | 1.7 | 2.4 |
| Japan Brazil Paper and Pulp Resources Development Co., Ltd. | 3.7 | * |
| European Tyre Enterprise Limited | - 29.9 | 4.5 |
| ITOCHU FIBRE LIMITED | 6.9 | * |
| ITOCHU Property Development, Ltd. | 2.8 | 2.8 |

^{*} Due to the relationship with investees and partners, plan is not presented.

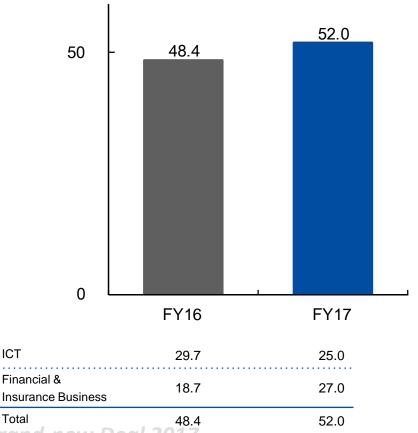




Due to the improvement in the existing business operations, the increase of trading income and equity in earnings of associates and joint ventures, the plan for net profit attributable to ITOCHU is ¥52.0 billion, an increase of ¥3.6 billion from FY2016.

<Net profit attributable to ITOCHU>

< Profits / Losses from Main Group Companies etc. >



| | FY2016 | FY2017 |
|-------------------------------------|--------|--------|
| _ | Result | Plan |
| ITOCHU Techno-Solutions Corporation | 10.4 | 11.4* |
| CONEXIO Corporation | 3.7 | 3.4* |
| BELLSYSTEM24 Holdings, Inc. | 3.4 | 2.2* |
| Orient Corporation | 2.6 | ** |

^{*} The figure is the company's forecast multiplied by ITOCHU's respective shares, excluding the IFRS adjustment.

^{**} ITOCHU recognizes the equity in earnings (losses) calculated by multiplying the figures after IFRS adjustments by Shares. Not announced the figures since a discrepancy may occur between the forecast announced by the company and that of ITOCHU.

ITOCHU's Equity Share (Sales Result)



| | FY2015 | | | FY2016 | | | | FY2 | 017 | | | | |
|------------------------------|-----------|-------------|------------|-----------|--------------|---|-----|-----|-----|-----|--------------|------|-----------------------|
| | 1Q | 2Q | 3Q | 4Q | Full Year | | 1Q | 2Q | 3Q | 4Q | Full Year | Plan | Increase/ Decrease |
| Oil & Gas (1,000BBL/day*) | | | | | 50 | | | | | | 30 | 34 | + 4.0 |
| * Natural Gas converte | d to crud | e oil is eq | uivalent t | o 6,000cf | = 1 BBL | _ | | | | | | | |
| Iron ore(million t) | 5.0 | 5.2 | 5.2 | 5.2 | 20.5 | | 5.0 | 5.2 | 5.1 | 4.7 | 20.0 | 21.5 | + 1.5 |
| IMEA | 4.5 | 4.7 | 4.7 | 4.8 | 18.7 | | 4.9 | 5.0 | 4.7 | 4.6 | 19.2 | 19.2 | ± 0 |
| Brazil Iron Ore Corporation | 0.4 | 0.5 | 0.5 | 0.4 | 1.8 | Ĩ | 0.1 | 0.2 | 0.3 | 0.2 | 0.8 | 2.3 | + 1.5 |
| | | | | | | | | | | | | | |
| Coal (million t) | 3.2 | 3.5 | 3.5 | 3.1 | 13.2 | | 3.0 | 3.3 | 3.3 | 3.8 | 13.4 | 11.8 | - 1.6 |
| IMEA | 1.9 | 2.0 | 1.9 | 1.7 | 7.4 | | 1.7 | 2.0 | 1.7 | 2.1 | 7.5 | 5.4 | - 2.1 |
| ICA | 1.4 | 1.5 | 1.6 | 1.4 | 5.8 | | 1.3 | 1.4 | 1.6 | 1.7 | 5.9 | 6.5 | + 0.6 |

[Reference] IMEA Profit Result (billion yen)

| IMEA | 12.7 | 6.3 | 11.9 | 11.4 | 42.3 |
|-----------|-------|-------|------|------|------|
| Iron, ore | 14.1 | 7.3 | 11.7 | 10.1 | 43.1 |
| Coal | - 1.1 | - 0.6 | 0.6 | 1.4 | 0.3 |

| 6.8 | 6.3 | 2.8 | - 38.5 | - 22.6 |
|-------|-------|-------|--------|--------|
| 8.0 | 8.1 | 4.7 | 3.9 | 24.6 |
| - 1.2 | - 1.8 | - 1.9 | - 42.5 | - 47.4 |

| 6.1 | + 28.7 |
|------|--------|
| N.A. | - |
| N.A. | - |

※ IMEA : ITOCHU Minerals & Energy of Australia Pty Ltd

ICA: ITOCHU Coal Americas Inc.





1. Summary of FY2016

2. FY2017 Management Plan

3. Exhibit



Quarterly Gross Trading Profit by Segment



| | | | | FY2015 | | |
|-------------------|--|-------|-------|--------|-------|-----------|
| | | 1Q | 2Q | 3Q | 4Q | Full year |
| Tex | tile | 28.0 | 35.5 | 38.0 | 39.1 | 140.7 |
| Machinery | | 28.5 | 28.6 | 30.0 | 29.8 | 117.0 |
| Metals & Minerals | | 17.8 | 16.7 | 17.0 | 15.6 | 67.0 |
| Ene | rgy & Chemicals | 40.5 | 43.9 | 45.2 | 47.2 | 176.8 |
| | Energy | 24.0 | 26.6 | 28.1 | 28.9 | 107.7 |
| | Chemicals | 16.5 | 17.2 | 17.1 | 18.3 | 69.1 |
| Food | | 58.4 | 62.2 | 65.7 | 59.7 | 246.1 |
| ICT, | General Products & Realty | 68.9 | 76.4 | 78.4 | 101.4 | 325.1 |
| | Forest Products & General Merchandise | 28.8 | 28.5 | 30.1 | 30.5 | 117.8 |
| | ICT | 29.5 | 35.6 | 36.1 | 47.2 | 148.3 |
| | Construction, Realty & Logistics | 7.6 | 9.1 | 8.9 | 20.3 | 45.9 |
| | Financial & Insurance Business | 3.1 | 3.2 | 3.3 | 3.5 | 13.1 |
| Oth | ers, Adjustments & Eliminations | 3.8 | 4.8 | 6.9 | 0.9 | 16.5 |
| Tota | al | 245.9 | 268.1 | 281.2 | 293.9 | 1,089.1 |

| 1Q | 2Q | 3Q | 4Q | Full year |
|-------|-------|-------|-------|-----------|
| 31.8 | 35.6 | 36.6 | 33.4 | 137.5 |
| 27.3 | 30.0 | 31.3 | 28.7 | 117.3 |
| 9.6 | 9.3 | 6.3 | 7.2 | 32.5 |
| 42.5 | 50.6 | 45.7 | 46.2 | 185.1 |
| 24.1 | 31.6 | 27.7 | 28.5 | 111.9 |
| 18.4 | 19.1 | 18.0 | 17.7 | 73.2 |
| 63.6 | 64.0 | 67.8 | 66.7 | 262.2 |
| 75.7 | 78.9 | 75.8 | 95.3 | 325.6 |
| 30.4 | 30.8 | 27.7 | 25.6 | 114.6 |
| 31.4 | 34.7 | 35.5 | 50.5 | 152.1 |
| 10.6 | 10.0 | 9.2 | 15.8 | 45.7 |
| 3.2 | 3.3 | 3.5 | 3.3 | 13.3 |
| 3.1 | 2.5 | 2.2 | 1.7 | 9.6 |
| 253.7 | 270.9 | 265.9 | 279.3 | 1,069.7 |

FY2016

Quarterly Net Profit Attributable to ITOCHU by Segment I Done with the control of the control



| | FY2015 | | | | | |
|---------------------------------------|--------|------|-------|--------|-----------|--|
| | 1Q | 2Q | 3Q | 4Q | Full year | |
| Textile | 5.0 | 7.2 | 8.8 | 10.9 | 32.0 | |
| Machinery | 12.8 | 13.3 | 14.1 | 14.4 | 54.6 | |
| Metals & Minerals | 18.5 | 9.7 | 18.6 | - 35.5 | 11.2 | |
| Energy & Chemicals | 7.7 | 5.5 | - 0.4 | - 10.5 | 2.4 | |
| Energy | 4.2 | 1.0 | - 4.9 | - 15.3 | -14.9 | |
| Chemicals | 3.5 | 4.6 | 4.5 | 4.7 | 17.3 | |
| Food | 15.0 | 11.0 | 17.9 | 70.6 | 114.4 | |
| ICT, General Products & Realty | 20.0 | 18.1 | 18.3 | 22.5 | 79.0 | |
| Forest Products & General Merchandise | 5.1 | 5.1 | 7.9 | 5.8 | 24.0 | |
| ICT | 9.9 | 5.0 | 5.2 | 10.0 | 30.0 | |
| Construction, Realty & Logistics | 0.9 | 2.1 | 1.6 | 7.2 | 11.9 | |
| Financial & Insurance Business | 4.1 | 5.9 | 3.6 | - 0.5 | 13.1 | |
| Others, Adjustments & Eliminations | 1.8 | 6.5 | 1.9 | - 3.2 | 7.0 | |
| Total | 80.8 | 71.4 | 79.1 | 69.2 | 300.6 | |

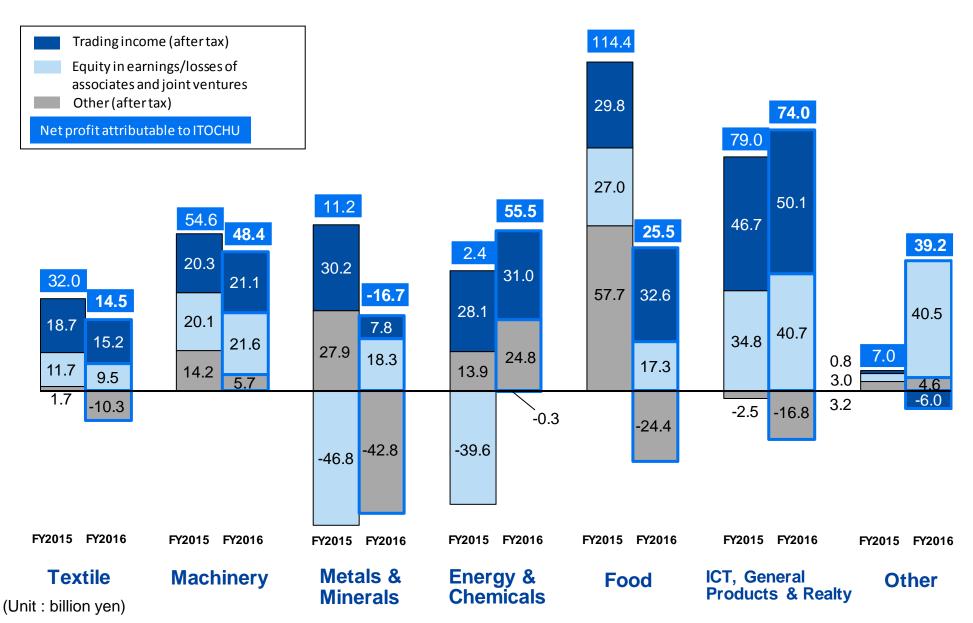
| 1Q | 2Q | 3Q | 4Q | Full year |
|-------|------|-------|--------|-----------|
| 4.7 | 11.4 | 7.1 | - 8.7 | 14.5 |
| 12.5 | 14.5 | 13.3 | 8.0 | 48.4 |
| 14.3 | 6.9 | - 1.2 | - 36.7 | -16.7 |
| 32.5 | 11.4 | 2.0 | 9.6 | 55.5 |
| 28.8 | 6.6 | - 4.9 | 6.3 | 36.7 |
| 3.7 | 4.9 | 6.8 | 3.3 | 18.7 |
| 10.2 | 11.8 | 12.8 | - 9.4 | 25.5 |
| 41.7 | 29.3 | 12.5 | - 9.5 | 74.0 |
| 29.6 | 7.9 | 2.6 | - 25.3 | 14.8 |
| 7.3 | 4.7 | 7.0 | 10.7 | 29.7 |
| 2.7 | 2.6 | 1.3 | 4.1 | 10.8 |
| 2.2 | 14.0 | 1.6 | 0.9 | 18.7 |
| 5.5 | 5.9 | 21.6 | 6.2 | 39.2 |
| 121.5 | 91.3 | 68.2 | - 40.6 | 240.4 |

FY2016



Operating Segment







Extraordinary Gains and Losses



| | FY2015 Result | FY2016 Result | Increase/ Decrease |
|--|------------------|------------------|-----------------------|
| Gains related to investments | 87.0 | 35.0 | - 52.0 |
| Equity in losses related to associates and joint ventures | - 91.5 | - 6.0 | + 85.5 |
| Income tax expense | - 6.0 | 39.0 | +45.0 |
| Gains(Losses) related to property, plant, equipment and intangible asset, Others | 5.5 | - 143.0 | - 148.5 |
| Total | - 5.0 | - 75.0 | - 70.0 |



Outline of Losses in FY2016 result(vs Plan)



