

# Appendix

Brand-new Deal 2017

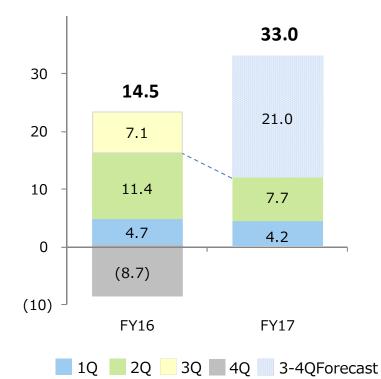


(Unit : billion yen)

	FY2016 1st Half Result	FY2017 1st Half Result	Increase/ Decrease	Summary of changes (Net profit attributable to ITOCHU)	FY2017 Forecast (Nov, 2)	Progress
Gross trading profit	67.4	64.8	(2.6)		139.0	47%
Equity in earnings of associates and joint ventures	4.7	2.5	(2.2)	Decrease due to the absence of an extraordinary gain regarding a China-related company in the		
Net profit attributable to ITOCHU	16.1	12.0	(4.2)		33.0	36%
	Mar. 2016 Result	Sep. 2016 Result	Increase/ Decrease	unfavorable sales in apparel-related companies, despite the reduction of expenses.		
Total assets	524.5	498.7	(25.8)			

Net profit attributable to ITOCHU

## Profits/Losses from Main Group Companies



	FY2016 1st Half	FY2017 1st Half	FY2016 Annual	FY2017 Forecast (Nov, 2)
JOI'X CORPORATION	0.0	(0.1)	1.1	1.2
SANKEI COMPANY LIMITED	0.8	0.9	1.0	1.8
ITOCHU Textile Prominent (ASIA) Ltd.	0.7	0.2	0.9	1.2
ITOCHU TEXTILE (CHINA) CO., LTD.	0.6	0.5	0.9	1.1

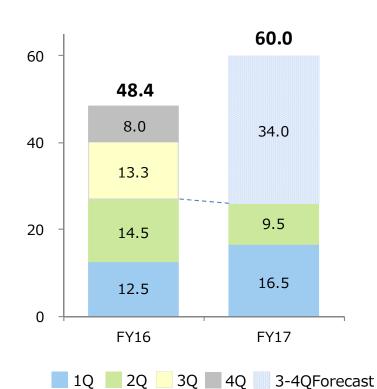




(Unit : billion yen)

FY2016 1st Half Result	FY2017 1st Half Result	Increase/ Decrease	Summary of changes (Net profit attributable to ITOCHU)	FY2017 Forecast (Nov, 2)	Progress
57.3	50.4	(6.9)		105.0	48%
12.4	12.1	(0.3)			
27.0	26.0	(1.0)		60.0	43%
Mar. 2016 Result 978.1	Sep. 2016 Result 904.9	Increase/ Decrease (73.2)	decline in dividends received, despite the gain on sales of a medical-device-related company.		
	1st Half Result 57.3 12.4 <b>27.0</b> Mar. 2016 Result	1st Half Result1st Half Result57.350.412.412.1 <b>27.026.0</b> Mar. 2016 ResultSep. 2016 Result	1st Half Result1st Half Decrease Decrease1st Half Result1st Half Decrease57.350.412.412.112.412.1(0.3)27.026.0Mar. 2016 ResultSep. 2016 ResultIncrease/ Decrease	1st Half Result1st Half Decrease (Net profit attributable to ITOCHU)57.350.4(6.9)12.412.1(0.3)Perease due to the deterioration in profitability in ship-related business affected by stagnant market conditions, the appreciation of the yen and the decline in dividends received, despite the gain on sales of a medical-device-related company.	1st Half Result1st Half DecreaseDecrease (Net profit attributable to ITOCHU)Forecast 

Net profit attributable to ITOCHU



Profits/Losses from Main Group Companies	FY2016 1st Half	FY2017 1st Half	FY2016 Annual	FY2017 Forecast (Nov, 2)
JAPAN AEROSPACE CORPORATION	0.2	0.3	1.0	1.1**
ITOCHU CONSTRUCTION MACHINERY CO., LTD.	0.5	0.4	0.8	0.6**
ITOCHU MACHINE-TECHNOS CORP	(0.2)	0.2	0.7	0.9**
Century Medical, Inc.	0.2	0.2	0.3	0.5**
JAMCO Corporation	0.7	(0.3)	1.5	0.1*
Tokyo Century Corporation	5.4	4.7	9.6	10.8*
SUNCALL CORPORATION	0.2	0.1	0.4	0.3*
IMECS Co., LTD.	0.8	1.4	1.6	1.7**
I-Power Investment Inc.	0.8	0.4	2.1	0.9**
Auto Investment Inc.	0.4	0.4	0.7	0.5**
I.C. Autohandles Beteiligungen GmbH	0.1	0.0	0.1	0.1**
Other overseas automobile dealer businesses	0.7	0.6	1.4	1.0**
YANASE & CO., LTD.	0.9	1.6	1.8	**
ITOCHU SysTech Corporation	(0.1)	(0.2)	0.3	0.3**

\* The figure is the company's forecasts multiplied by ITOCHU shares, excluding IFRS adjustment.

\*\* Due to the relationship with investees and partners, forecast is not presented.



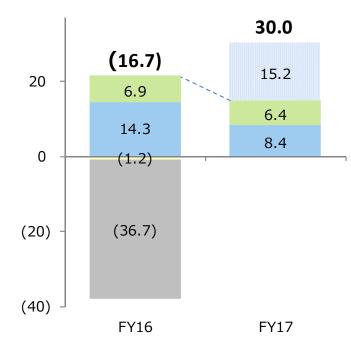
(Unit : billion yen)

FY2017

	FY2016 1st Half Result	FY2017 1st Half Result	Increase/ Decrease	Summary of changes (Net profit attributable to ITOCHU)	FY2017 Forecast (Nov, 2)	Progress
Gross trading profit	18.9	21.1	+2.1	Decrease due to the decline in coal prices, the	52.0	40%
Equity in earnings of associates and joint ventures	16.8	7.3	(9.5)			
Net profit attributable to ITOCHU	21.2	14.8	(6.4)		30.0	49%
	Mar. 2016 Result	Sep. 2016 Result	Increase/ Decrease	company in the previous fiscal year, despite the reduction of costs in the iron ore and		
Total assets	876.4	787.1	(89.3)	coal-related business.		

Net profit attributable to ITOCHU

## **Profits/Losses from Main Group Companies**



	FY2016 1st Half	FY2017 1st Half	FY2016 Annual	FY2017 Forecast (Nov, 2)
ITOCHU Minerals & Energy of Australia Pty Ltd	13.1	14.1	(22.6)	27.7
Iron ore	16.1	14.3	24.6	*
Coal	(3.0)	(0.0)	(47.4)	*
Brazil Japan Iron Ore Corporation	4.8	(0.1)	(0.9)	*
ITOCHU Coal Americas Inc.	(1.2)	(1.2)	(2.3)	*
Marubeni-Itochu Steel Inc.	4.6	3.6	6.6	*
ITOCHU Metals Corporation	0.9	0.5	2.0	1.4

\* Due to the relationship with investees and partners, forecast is not presented.



#### (Unit : billion yen)

	FY2016 1st Half Result	FY2017 1st Half Result	Increase/ Decrease	Summary of changes (Net profit attributable to ITOCHU)	FY2017 Forecast (Nov, 2)	Progress
Gross trading profit	93.1	84.8	(8.3)		181.0	47%
Energy	55.6	48.7	(6.9)	Decrease due to the lower energy trading	105.0	46%
Chemical	37.5	36.1	(1.4)	transaction volume, the decline in self-developed crude oil transaction prices, and the absence	76.0	48%
Equity in earnings of associates and joint ventures	(0.5)	1.8	+2.2	of the improvement in tax expenses accompanying		
Net profit attributable to ITOCHU	43.9	13.4	(30.5)	the disposal of a U.S. oil and gas development company in the same period of the previous fiscal	21.0	64%
Energy	35.3	1.4	(33.9)		0.0	-
Chemical	8.6	12.0	+3.4		21.0	57%
	Mar. 2016 Result	Sep. 2016 Result	Increase/ Decrease			

(58.0)

(33.7)

(24.4)

1,077.1

622.8

454.3

1,019.1

589.1

429.9

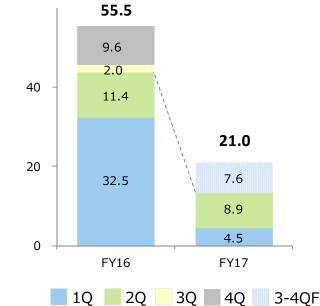
Total assets

Energy

Chemical



,	Fronts/ Losses nom main Grou	conpanes							
		FY2016 1st Half	FY2017 1st Half	FY2016 Annual	FY2017 Forecast (Nov, 2)				
	ITOCHU Oil Exploration (Azerbaijan) Inc.	4.3	0.3	5.0	0.6*				
	ITOCHU PETROLEUM CO.,(SINGAPORE) PTE. LTD	1.1	0.8	2.3	1.9*				
	ITOCHU ENEX CO., LTD.	1.8	2.0	4.1	5.4*				
	Dividend from LNG Projects	0.3	0.1	4.8	2.8				
	ITOCHU CHEMICAL FRONTIER Corporation	1.6	1.3	3.1	3.3*				
	ITOCHU PLASTICS INC.	2.0	1.7	3.5	3.8*				
	C.I. Kasei Company, Limited	0.7	3.0	1.3	3.3*				
	Takiron Co., Ltd.	0.3	0.6	0.9	1.1*				
Forecast	* The figure is the company's forecasts multipl	ied by ITOCHU	shares, exclud	ding IFRS adju	stment. 1 🤉				



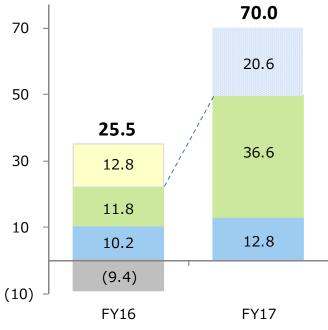
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(Unit : billion yen)

	FY2016 1st Half Result	FY2017 1st Half Result	Increase/ Decrease	Summary of changes (Net profit attributable to ITOCHU)	FY2017 Forecast (Nov, 2)	Progress
Gross trading profit	127.7	137.6	+9.9		277.0	50%
Equity in earnings of associates and joint ventures	8.8	7.7	(1.1)	Increase due to the improvement in profitability in fresh-food-related and food-distribution related		
Net profit attributable to ITOCHU	22.0	49.4	+27.3	companies, the gain accompanying the changes in equity resulting from the merger of FamilyMart	70.0	71%
	Mar. 2016 Result	Sep. 2016 Result	Increase/ Decrease	and UNY Holdings, and the gain on sales of a dairy- products-related company.		
Total assets	1,723.1	1,743.7	+20.6			

## Net profit attributable to ITOCHU

## Profits/Losses from Main Group Companies



	FY2016 1st Half	FY2017 1st Half	FY2016 Annual	FY2017 Forecast (Nov, 2)
Dole International Holdings, Inc.	1.2	5.9	(16.9)	7.4
Fuji Oil Holdings INC.	1.0	1.7	2.4	3.1*
Prima Meat Packers, Ltd.	1.3	1.9	2.6	2.8*
FamilyMart UNY Holdings Co., Ltd.	4.9	4.8	6.1	7.4*
NIPPON ACCESS, INC.	5.0	6.7	8.9	10.8*
HYLIFE GROUP HOLDINGS LTD.	1.6	1.4	2.6	**

\* The figure is the company's forecasts multiplied by ITOCHU shares, excluding IFRS adjustment. \*\* Due to the relationship with investees and partners, forecast is not presented.

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## **General Products & Realty**



(Unit : billion yen)

FY2017

	FY2016 1st Half Result	FY2017 1st Half Result	Increase/ Decrease	Summary of changes (Net profit attributable to ITOCHU)	FY2017 Forecast (Nov, 2)	Progress
Gross trading profit	81.9	72.3	(9.6)		145.0	50%
Forest Products & General Merchandise	61.2	50.2	(11.1)	Decrease due to the absence of the gain on sales	97.0	52%
Construction, Realty & Logistics	20.7	22.1	+1.5	of a housing-materials-related company in the U.S. in the previous fiscal year, the decrease in equity in	48.0	46%
Equity in earnings of associates and joint ventures	10.5	5.6	(4.9)	earnings of associates and joint ventures in foreign		· · · · · ·
Net profit attributable to ITOCHU	42.8	19.2	(23.6)	pulp-related companies, and the appreciation of the yen, despite the favorable performance in	43.0	45%
Forest Products & General Merchandise	37.5	13.1	(24.4)	apartment/condominium-related companies.	29.0	45%
Construction, Realty & Logistics	5.3	6.1	+0.8		14.0	44%
	Mar. 2016 Result	Sep. 2016 Result	Increase/ Decrease			
Total assets	810.8	781.5	(29.3)			
Forest Products & General Merchandise	572.7	546.1	(26.6)			
Construction, Realty & Logistics	238.1	235.4	(2.7)			

### Net profit attributable to ITOCHU



### **Profits/Losses from Main Group Companies**

	FY2016 1st Half	FY2017 1st Half	FY2016 Annual	FY2017 Forecast (Nov, 2)
European Tyre Enterprise Limited	2.0	1.9	(29.9)	4.5
ITOCHU FIBRE LIMITED	3.9	2.1	6.9	*
Japan Brazil Paper and Pulp Resources Development Co., Ltd	2.8	1.0	3.7	*
ITOCHU KENZAI CORPORATION	1.0	1.3	1.7	2.4
ITOCHU PROPERTY DEVELOPMENT, LTD.	0.7	1.3	2.8	2.8
ITOCHU LOGISTICS CORP.	1.4	1.3	2.1	2.2

\* Due to the relationship with investees and partners, forecast is not presented.

# **ICT & Financial Business**

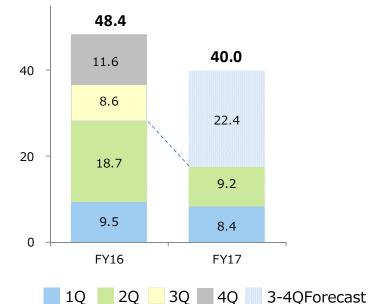


(Unit : billion yen)

FY2017

	FY2016 1st Half Result	FY2017 1st Half Result	Increase/ Decrease	Summary of changes (Net profit attributable to ITOCHU)	FY2017 Forecast (Nov, 2)	Progress
Gross trading profit	72.6	75.7	+3.1		171.0	44%
ICT	66.1	69.8	+3.7		158.0	44%
Financial & Insurance Business	6.5	6.0	(0.5)	Decrease due to the absence of an extraordinary gain regarding a finance-related company in the	13.0	46%
Equity in earnings of associates and joint ventures	16.4	15.2	(1.2)	same period of the previous fiscal year, despite the higher transaction volume in domestic ICT- related companies.	n	
Net profit attributable to ITOCHU	28.2	17.6	(10.6)		40.0	44%
ICT	12.0	11.9	(0.1)		27.0	44%
Financial & Insurance Business	16.2	5.7	(10.5)		13.0	44%
	Mar. 2016 Result	Sep. 2016 Result	Increase/ Decrease			
Total assets	684.8	648.1	(36.7)			
ICT	551.1	519.1	(32.0)			
Financial & Insurance Business	133.7	129.0	(4.7)			

### Net profit attributable to ITOCHU



#### **Profits/Losses from Main Group Companies**

-	FY2016 1st Half	FY2017 1st Half	FY2016 Annual	FY2017 Forecast (Nov, 2)
ITOCHU Techno-Solutions Corporation	2.2	3.5	10.4	11.4*
CONEXIO Corporation	1.5	1.5	3.7	3.4*
BELLSYSTEM24 Holdings, Inc.	2.9	1.1	3.4	2.2*
Orient Corporation	2.3	2.3	2.6	**
ITOCHU Fuji Partners, Inc.	1.0	0.9	2.3	2.1*

\* The figure is the company's forecasts multiplied by ITOCHU shares, excluding IFRS adjustment.

\*\* ITOCHU recognizes the equity in earnings (losses) calculated by multiplying the figures after IFRS adjustments by Shares. Not announced the figures since a discrepancy may occur between the forecast announced by the company and that of ITOCHU.

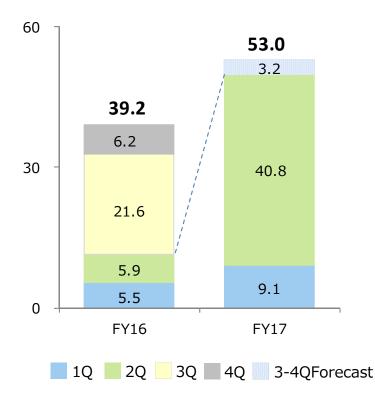
## **Others, Adjustments & Eliminations**



(Unit : billion yen)

	FY2016 1st Half Result	FY2017 1st Half Result	Increase/ Decrease	Summary of changes (Net profit attributable to ITOCHU)	FY2017 Forecast (Nov, 2)
Gross trading profit	5.6	7.5	+1.9		10.0
Equity in earnings of associates and joint ventures	2.7	43.9	+41.2	Increase due to the start of equity pick-up of CITIC	
Net profit attributable to ITOCHU	11.4	49.8	+38.4	Limited from the third quarter of the previous fiscal	53.0
	Mar. 2016 Result	Sep. 2016 Result	Increase/ Decrease	year.	
Total assets	1,361.7	1,274.4	(87.3)		

## Net profit attributable to ITOCHU



Profits/Losses from Main Group Companies	FY2016 1st Half	FY2017 1st Half	FY2016 Annual	FY2017 Forecast (Nov, 2)
Orchid Alliance Holdings Limited *	3.0	41.5	40.4	63.0
C.P. Pokphand Co. Ltd.	2.2	3.2	5.0	**

\* Figures are "CITIC related profit" which includes related tax effects etc.

\*\* Forecast is not disclosed by the company therefore the forecast above is not presented.

### Updates on Business Alliance with CITIC Group and CP Group

- To generate synergies between CITIC & CP Group in various fields, tri-party discussion about potential trades and investment opportunities continues among all levels of each company.
- Started a joint feasibility study with CITIC Medical & Health Group Co., for the establishment of a joint venture to invest in the administration/management of hospitals and the medical and health-related businesses. In addition to investment, both parties also agreed to start discussing optimization of hospital management through consolidation of business surrounding hospitals and the implementation of advanced medical technologies from Japan.

Based on the MOU signed between CITIC Resources Holdings in the Oil and Gas development sector, specific potential joint acquisition projects are currently being discussed.

## **ITOCHU's Equity Share (Sales Result)**



			FY20	016				FY2017		1st Half	FY2017
	1Q	2Q	1st Half	3Q	4Q	Full Year	1Q	2Q	1st Half	Increase/ Decrease	Forecast (Nov, 2)
Oil & Gas						30					33
(1,000BBL/day*)			(a)			50			(b)	(b)-(a)	55
* Natural Gas converted to crude oil is eq	uivalent to 6,0	000cf =1BBL			L						
Iron ore (million t)	5.0	5.2	10.2	5.1	4.7	20.0	5.3	5.6	10.9	+0.7	21.6
IMEA	4.9	5.0	9.9	4.7	4.6	19.2	4.8	3 4.9	9.6	(0.2)	19.0
Brazil Iron Ore Corporation**	0.1	0.2	0.3	0.3	0.2	0.8	0.5	0.7	1.2	+0.9	2.5
** Figures are the sales results of NAMISA i	n FY2016, CM	1 in FY2017									
Coal (million t)	3.0	3.3	6.3	3.3	3.8	13.4	2.8	3.0	5.7	(0.6)	12.4
IMEA	1.7	2.0	3.7	1.7	2.1	7.5	1.3	3 1.4	2.6	(1.0)	6.0
ICA	1.3	1.4	2.6	1.6	1.7	5.9	1.5	5 1.6	3.1	+0.5	6.4
[Reference] IMEA Profit Result											
IMEA (billion yen)	6.8	6.3	13.1	2.8	(38.5)	(22.6)	6.9	7.2	14.1	+1.0	27.7
Iron ore	8.0	8.1	16.1	4.7	3.9	24.6	7.2	2 7.1	14.3	(1.8)	N.A.
Coal	(1.2)	(1.8)	(3.0)	(1.9)	(42.5)	(47.4)	(0.1)	0.1	(0.0)	+2.9	N.A.

※ IMEA : ITOCHU Minerals & Energy of Australia Pty Ltd

CM : CONGONHAS MINÉRIOS S.A.

ICA : ITOCHU Coal Americas Inc.



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FY2016 Result



(Unit : billion yen)

Major New Investments						
Consumer- related Sector	related					
Basic Industry- related Sector						
		55.0				
Non-Resource	Non-Resource					
Resource- related Sector	<ul> <li>IMEA Expansion</li> <li>ACG Investment</li> <li>BTC Pipeline Investment</li> </ul>	etc.				
Resource		50.0				
Total of Major N	ew Investments	245.0				
EXIT		(280.0)				
Net Investment	(35.0)					
CITIC	<ul> <li>CITIC Limited</li> </ul>	600.0				

## FY2017 1st Half Result

565.0

Major New Investments

Net Investment	Amount	60.0
EXIT		(50.0)
Total of Major N	ew Investments	110.0
Resource		25.0
Resource- related Sector	<ul> <li>IMEA Expansion</li> <li>ACG Investment</li> </ul>	etc.
Non-Resource		85.0
Basic Industry- related Sector		25.0
Consumer- related Sector	<ul> <li>Familymart additional acquisition</li> <li>Metsa Fibre Capital increase and L</li> </ul>	oan etc. <b>60.0</b>

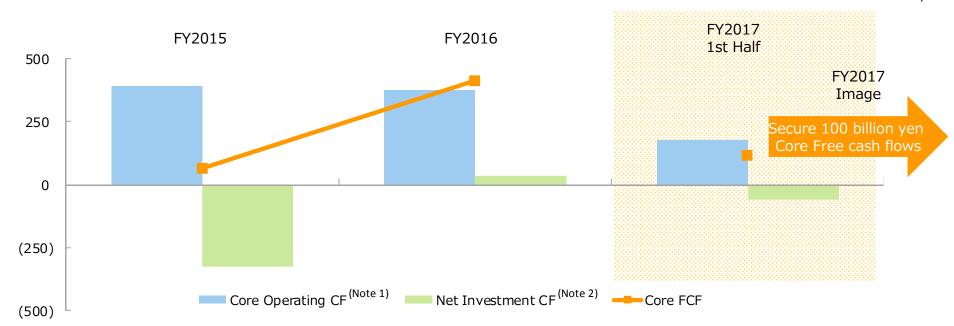
\*Net Investment Amount

Payments and collections for substantive investment and capital expenditure. "Investment Cash Flows" plus "Equity transactions with non-controlling interests" minus "increase/decrease of loan receivables", etc.

Net Investment Amount (including CITIC)



(Unit : billion yen)



		FY2015	FY2016	FY2017 1st Half	FY2017 Image
	Cash flows from operating activities	403.6	419.4	162.4	
а	Core operating cash flows $(Note 1)$	390.0	375.0	175.0	
b	Net investment cash flows <sup>(Note 2)</sup>	(325.0)	35.0	(60.0)	
a+b	Core free cash flows	65.0	410.0	115.0	Over 100.0
	Cash dividends	(78.0)	(75.0)	(39.5)	
	Core free cash flows after deduction of dividends	(13.0)	335.0	75.5	Over 20.0

Note 1: "Operating Cash Flows" minus "increase/decrease of working capital"

Note 2: Payments and collections for substantive investment and capital expenditure.

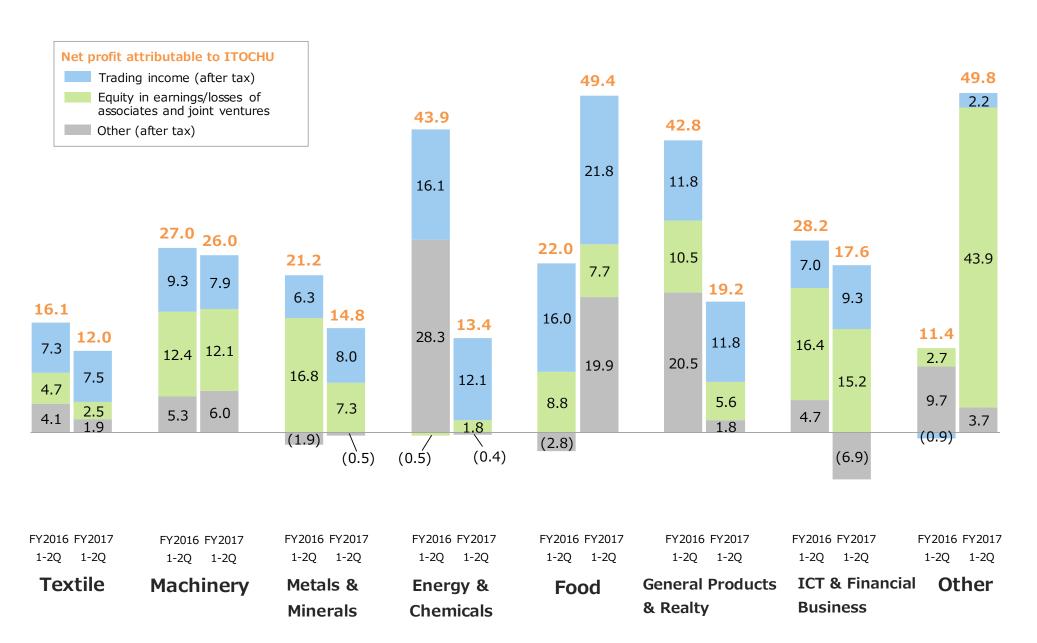
"Investment Cash Flows" plus "Equity transactions with non-controlling interests " minus" increase/decrease of loan receivables", etc. Exclude investment into CITIC Limited

## Brand-new Deal 2017





(Unit : billion yen)



## **Extraordinary Gains and Losses**



(Unit : billion yen)

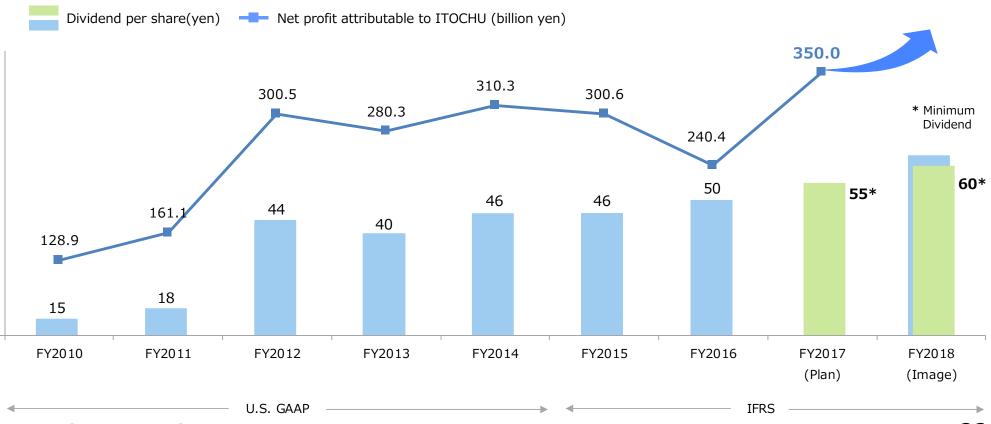
	FY2016 1st Half Result		FY2017 1st Half Result	
Gains related to investments	33.5	<ul> <li>Gain on sales of PrimeSource: approx. 20.0 (General Products &amp; Realty),</li> <li>Gain accompanying the change of capital structure of a finance-related company: approx. 9.0 (ICT &amp; Financial Business)</li> </ul>	28.0	•Merger of FamilyMart and UNY Holdings: approx. 17.0 (Food)
Income tax expense	36.0	•Tax effect related to a U.S. oil and gas development company: approx. 34.0 (Energy & Chemicals, and Others, Adjustments & Eliminations)	_	
Others	(2.5)		3.0	•Gain on disposal of the interest in certain real estate projects in CITIC Limited: approx. 7.0 (Others, Adjustments & Eliminations)
Total	67.0		31.0	
Non-Resource	31.0		34.5	
Resouce	33.0		(2.5)	
Others	3.0		(1.0)	





### FY2017 Dividend Policy remains unchanged from Brand-new Deal 2017 dividend policy, as below.

- We will continue to make our best efforts to share the growth and generated profit with our shareholders and to increase shareholder returns.
- During Brand-new Deal 2017, we will seek to annually surpass our record high dividends. In order to achieve the above, whilst continuing our current dividend policy of a payout ratio of 20% for Net profit attributable to ITOCHU up to ¥200.0 billion and approx. 30% on the portion of Net profit attributable to ITOCHU exceeding ¥200.0 billion, we will guarantee a minimum dividend per share of ¥55 for FY2017 and ¥60 for FY2018.





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